

# MANAGER RECOMMENDED BUDGET

# FY 23

ROCKINGHAM COUNTY, NC



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# COUNTY MANAGER'S BUDGET MESSAGE

## RECOMMENDED FISCAL YEAR 2022/23 BUDGET



Rockingham County Board of County Commissioners and Citizens,

I am pleased to present my recommended Rockingham County Fiscal Year 2022/2023 Budget in the amount of **\$156,595,050**, with the General Fund constituting **\$108,458,658**. The budget is balanced and in compliance with the North Carolina Local Government Budget and Fiscal Control Act, Generally Accepted Accounting Principles (GAAP), and aligned with the priorities and direction given by the Board of Commissioners.

The purpose of the County's annual budget process is to develop a fiscally responsible plan that enables the organization to accomplish the priorities established by the Board of County Commissioners. The Board's current vision, mission, and strategic focus areas are outlined as follows:

**Vision:** Provide the best quality of life educationally, economically, and environmentally.

**Mission:** Rockingham County Government will strive to provide the highest quality of life and the opportunities to achieve it.

### Strategic Focus Areas

- Economic Development
- Organizational Efficiency and Effectiveness
- Public Safety
- Citizen Engagement / Communication
- County Appearance / Environmental Enhancement
- Quality of Life
- Education

### FISCAL YEAR 2022/23 BUDGET

The upcoming year's budget presented different challenges and opportunities than we have experienced in years past. Both the public and private sectors nationwide are experiencing employee shortages, and Rockingham County has been no different. My primary goals throughout this process were to present a balanced budget that 1) includes no tax increase, 2) appropriately plans for necessary current and future large capital expenses, and 3) creates a competitive pay structure to help retain and recruit employees.

After initial budget requests were submitted by departments and outside agencies, we arrived at a General Fund budget deficit of approximately **\$32 million**, the equivalent to **39.6 cents** of the property tax rate. Driving factors for this shortfall were:

- A requested \$22 million increase from Rockingham County Schools for capital outlay.
- A \$3.1 million increase in requested Social Services County funds.
- A \$2.75 million increase in Engineering and Public Utilities, primarily for capital outlay (such as new roofs and renovations) and increased facility maintenance.
- \$1.5 million to replace all County public safety radios that are not compliant with the State's new TDMA technology.

Balancing the budget in light of these requests required a thorough analysis of the County's revenue streams and departmental budgets. Details on my recommendations are found on the following pages.



## REVENUES

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### *Ad Valorem (Property Tax)*

The Recommended Budget maintains the current property tax rate of 69.5 cents per \$100 of property value. If approved, this would mark the **13<sup>th</sup> consecutive year with no County property tax rate increase.**

The projected County tax base for Fiscal Year 2022/23 is **\$8.17 billion**, comprised of real and personal property values of \$6.23 billion, public utility values of \$955 million, and motor vehicle values of \$979 million. This is a **3.7 percent** increase over the current year's adopted tax base (\$7.9 billion). Real and personal property values are based on the actual property values billed the previous year with a normal growth percentage applied. These are then adjusted for any current year new listing and/or decommissioning of property that would have a significant impact to the overall property values. Changes in values compared to the current year adopted budget are described below:

- Real property value is projected to **increase 2.2 percent** or \$120 million next year, driven by actual experience in the current fiscal year and continued growth in housing construction.
- Personal property value is projected to **increase 2.4 percent** or \$17.8 million based on current year collections and new industries such as Ontex and Purina listing a significant amount of property for the first time.
- Public Utilities value is projected to **increase 3.3 percent** or \$31 million based on current year actual experience and normal growth. Public Utility values are set by the State and not provided to the County until August of each year, making them difficult to project for budget purposes.
- Motor vehicles value is projected to **increase 14.6 percent** or \$125 million due to continued strong vehicle sales. The FY 2021/22 budget projected a 2.5 percent increase from anticipated previous year actuals. If current trends continue, however, the actual increase will be approximately 14.5 percent. It is unknown how long this upward trend will continue, and to remain conservative the budget projects an additional 2.5 percent increase to expected actual collections this year.

The Recommended Budget applies a tax collection rate of **98.44 percent** to real property, personal property, and public utilities in accordance with the North Carolina Local Government Budget and Fiscal Control Act. This is a **0.04 percentage point increase** from the 98.4 percent rate that was budgeted in the current fiscal year. A tax collection rate of **99.36 percent** is applied to all motor vehicle property, a **decrease of 0.07 percentage points** from the current year.

From this growth in tax base and changes in collection rate, FY 2022/23 ad valorem revenues are projected to be **\$55,944,539** or an **increase of \$2.03 million** from FY 2021/22.

Of this total current year ad valorem revenue, **\$4,427,266** or **5.5 cents** of the property tax rate is dedicated to the County's Capital Improvement Plan and transferred to the General Capital Reserve Fund.

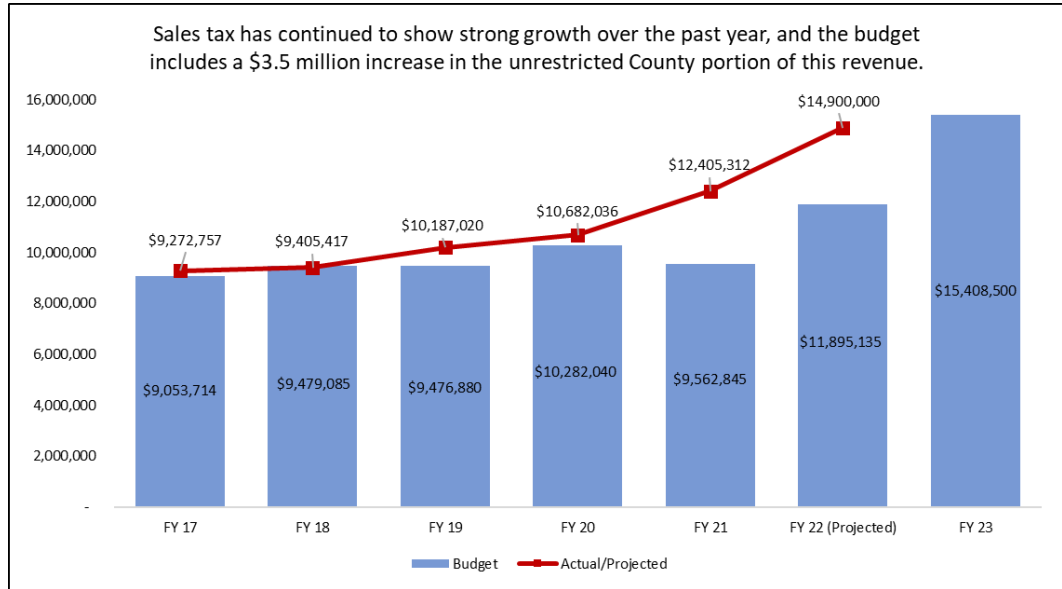
Following these changes, the value of a penny of the property tax rate increases to **\$804,957** from the current year adopted value of \$775,693.

### *Sales Tax*

Rockingham County receives 2.25 cents of the total sales tax rate of 7 cents per one dollar spent. The County shares proceeds from 2 of these cents with the municipalities on a per capita basis. A portion of these same 2 cents is also restricted by General Statute specifically for school capital needs and is therefore recorded directly in the County's Schools Capital Reserve Fund for this purpose. The quarter-cent, approved by voters in 2018, is dedicated fully to Rockingham Community College (RCC). The remaining amount is unrestricted revenue and represents the County's second most significant source of discretionary funding.

Sales tax has continued to show unprecedented growth in the current year. Prior to the COVID-19 pandemic, the County anticipated normal sales tax growth between 1 to 5 percent each year. Between FY 2019/20 and FY 2020/21 however, actual unrestricted County sales tax collections increased 16.1 percent. We currently project that between FY 2020/21 and the end of FY 2021/22, this growth percentage will be another **20.1 percent**.

Rockingham County is not alone in this trend, as many other rural counties are experiencing a significant increase in sales tax collections. This growth is believed to be primarily due to a rise in online shopping during the pandemic. Rather than traveling to larger metropolitan areas such as Greensboro and Winston Salem, many people resorted to purchasing more items online to limit their exposure to the virus. With North Carolina



distributing a portion of sales tax revenue to counties based on the point of sale, this trend allowed for more Rockingham County citizen sales tax dollars to stay within the County.

In preparing the FY 2021/22 budget, it was unclear whether this new move to online shopping would continue or if sales tax would decline once COVID-19 restrictions were lifted. To remain conservative, we budgeted slightly less than what we expected to actually collect by the end of that year (FY 2020/21). Rather than decline, however, sales tax has continued to grow even stronger in FY 2021/22. It appears now that while this level of growth will not continue indefinitely, these higher collections are most likely the County’s new normal. The FY 2022/23 budget therefore projects increases of **3.75 percent in the point of sale portion of sales tax and 3 percent in the per capita portion over projected year-end actual collections** this fiscal year. This translates to an increase of **\$3.5 million or 30 percent in this revenue** when comparing budget to budget.

**Other Key Revenue Changes**

Key revenue changes outside property and sales tax are detailed below.

*General Fund*

- **Election Fees (decrease of \$42,183 or 100 percent)** – This revenue is eliminated since there will be no municipal elections in FY 2022/23.
- **Register of Deeds Fees (increase of \$75,000 or 12.6 percent)** – Rockingham County has experienced significant growth in real estate / development over the past several fiscal years. One measure of this growth is the revenues collected by the Register of Deeds for things such as recording deeds and excise stamps (State set tax on the sale of property). Actual collections in the Register of Deeds Office are projected to significantly exceed budget in the current year, and are therefore conservatively increased next fiscal year.
- **EMS Fees (increase of \$160,014 or 3.4 percent)** – These revenues are projected to increase based on experience in the current year, as well as requested fee changes to stay within 130 percent of the Medicare allowable rate as is recommended by the County’s contract EMS billing company.
- **Building Inspection Fees (increase of \$50,000 or 14.3 percent)** – Rockingham County has experienced a significant increase in development related activity over the past several years. This has translated into significant increases in the number of building permits issued and number of inspections performed, both of which generate revenue used to cover the cost of building inspections. This increase is recommended based on current year collections, with the revenue going to fund a new Deputy Building Inspector position discussed later in this message.

- **Hold Harmless Reimbursement (increase of \$1,000,000 or 100 percent)** – In 2007, the State enacted legislation to keep a portion of the sales tax previously remitted to counties in exchange for the State assuming the non-administrative costs of Medicaid. As a part of this exchange, the State agreed to reimburse counties (“hold harmless”) if the revenues received under this portion of the sales tax exceeded the State’s expenses for Medicaid. Historically, sales tax collections have not been high enough to fully cover these State expenses, and therefore the County did not receive any hold harmless payments. With the dramatic growth in sales tax seen in the last several years, however, this is no longer the case. The County has collected over \$1.2 million from this revenue so far this fiscal year, and with sales tax collections remaining strong, the Recommended Budget anticipates this revenue moving forward.
- **Transfer from Capital Reserve (increase of \$875,968 or 49.1 percent)** – This transfer is to pay for Capital Improvement Plan (CIP) projects recommended in the General Fund next year. These projects are discussed in more detail later in this message.
- **General Fund Balance (increase of \$835,073 or 23.7 percent)** – The recommended General Fund Balance appropriated in the FY 2022/23 budget is **\$4,356,916**, which is comprised of the following:
  - **\$2.5 million in expected unspent funds due to the nature of budgeting** (surplus) - Rockingham County annually projects revenues conservatively to ensure they are realized, as well as fully budgets items like salaries and DSS allocations that may not be totally expended at year-end. To ensure the County does not raise taxes or cut expenditures only to then add significant amounts to fund balance each year, staff annually projects the amount the County as a whole will over-collect/underspend based on actual history. This is then appropriated each year as a “plug” of fund balance that is necessary to balance the budget, but expected not to be needed, during the fiscal year.
  - **\$452,106** to fund a portion of DSS renovation costs recommended next fiscal year. The total cost of this project is \$1,048,683, with the remaining funding coming from the General Capital Reserve Fund. This project is discussed in more detail later in this message.
  - **\$175,000** to pay for new radios for the county’s Rescue Squads. These radios are required due to a State mandated technology update and are discussed in more detail later in this message.
  - **\$300,000** to fund a new County Manager’s discretionary facility maintenance account in Engineering and Public Utilities. These funds, which will require County Manager approval before being spent, will be used for small facility improvements such as new painting, deep cleaning, flooring, aesthetic improvements, and similar items that do not rise to the level of a standalone capital improvement plan project but are a part of our long-range facility management program.
  - **\$211,824** to fund small one-time capital projects in the Recommended Budget, including replacing / installing security cameras at the Libraries and Jail, replacing flooring in the front of the Animal Shelter, purchasing a larger truck in Engineering and Public Utilities for safely towing heavy trailers and equipment, and repairing/relocating County fiber lines.
  - **\$290,169 in anticipated unearned incentive** dollars for Duke Energy, Albaad, and Ontex that are budgeted as a part of the County’s incentive agreement but not expected to be earned next fiscal year.
  - **\$20,000 in Public Health Escrow** (assigned fund balance) dollars earned in previous years but not spent. This amount next year is for painting in the 1<sup>st</sup> floor clinic.
  - **\$198,482 in Kate B. Reynolds Charitable Trust (KBR) and mental health dollars** (assigned fund balance) received in previous years but not spent. These funds are appropriated to fully cover the expense of Integrated Health program next year.
  - **\$200,000 in MOE funds (assigned fund balance)** received from Cardinal Innovations in the current year. A portion of these funds are re-appropriated next year for eligible expenses in the Social Services budget.
  - **\$9,335 in dedicated grant revenues** (assigned fund balance) received in the current year for a Public Health COVID-19 response program that were not fully spent and needed to continue the program next year.

*Other Funds*

- **Landfill Tipping Fees (Increase of \$105,000)** – To ensure the Landfill Fund is able to prepare for large upcoming expenses such as the construction of future cells, as well as maintain a sufficient amount in reserves for closure/post closure of cells, the Recommended Budget includes a \$1.00 per ton tipping fee increase.



- **Health Insurance Fund Revenues (Decrease of \$2.3 million or 18.1 percent)** – Following an unprecedented increase in FY 2020/21, actual health insurance claims expenses for FY 2021/22 have begun returning to normal levels. Based on actual experience this year, the budget projects a decrease of \$2,331,600 or 24 percent in expected claims next year. To match this reduction in expense, the Health Insurance Fund does not apply any fund balance, eliminates the \$500,000 transfer from the General Fund, and reduces expected stop loss reimbursement revenue.

**EXPENDITURES**

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**PERSONNEL**

***Recommended Position Changes***

The Recommended Budget includes **4.7 new FTE** and eliminates **3.475 FTE**. This, along with the elimination of 2.0 FTE and addition of 1.0 FTE that already occurred during the current fiscal year, increases the County’s total position count by **0.225 FTE** compared to the current year adopted budget. These changes are discussed below.

**New Positions Recommended**

- **(1.0 FTE) Deputy Chief Building Inspector (\$94,205 salary/benefits; \$36,000 operating/capital)** – This position is recommended to 1) assist with the division’s workload coming from a growth in development and 2) provide additional capacity for inspections that require a higher level of certification. As discussed earlier, Rockingham County has been experiencing significant development over the past several years. Building inspections and permits have increased substantially, with July through April of FY 2022 having 16 percent more inspections and 14 percent more permits issued than the same time period in FY 2020.

The County’s Building Inspections division is currently staffed by one Chief Building Inspector and three Building Inspectors. Before performing certain types of inspections in the field, Building Inspectors must first obtain the proper certifications in each type of inspection. These certifications range from a probationary level 1 (which means they can perform limited inspections under a certified level 1 inspector), to a full level 3 (which means they can inspect virtually any size/type facility for that trade). Below are the current certification levels for each inspector.

Position	Trade Type			
	Building	Electrical	Mechanical	Plumbing
Chief Building Inspector	Level 3	Level 3	Level 3	Level 3
Building Inspector 1	Probationary Level 2	Probationary Level 2	Probationary Level 2	Probationary Level 2
Building Inspector 2	Probationary Level 1	Level 1	Level 1	Level 1
Building Inspector 3	Vacant	Vacant	Vacant	Vacant

These certification levels take years to achieve, and ideally the County wants to have at least one position with a level three certification in all trades and all other positions with at least a level 2 certification in most/all trades. The County’s current Building Inspectors are actively studying/training to achieve higher levels of certifications, and the County has an incentive structure in place to encourage this growth.

To help provide additional capacity to this division, a new Deputy Chief Building Inspector position is recommended. This position is new on the County’s play plan and will require at least a full level 2 certification in each trade. The \$36,000 shown for operating/capital above is for the purchase of a new truck and associated equipment.

- **(3.0 FTE) DSS Foster Care – 1 Social Worker Supervisor III and 2 Social Worker IIIs (total expense \$217,611; net budget impact of \$108,806)** – These positions are recommended to help address the growth of the number of children in foster care, as well as the increasing complexity and severity of the cases. The County currently exceeds the State recommended number of cases per foster care worker, as well as the number of foster care workers per

supervisor. These recommended positions will put the County closer in line with recommended caseloads per worker, improve service delivery, and hopefully reduce turnover. All three of these positions are able to draw down at least 50 percent of their cost to State/Federal revenue sources.

#### Increases to Existing Positions / Reclassifications / Moves

- **Increase existing Dental Clinic Administrative Assistant from 0.5 FTE to 1.0 FTE (additional expense of \$31,778)** – The Dental Clinic has been expanding services in the current year and plans to continue furthering this effort with a grant-funded mobile dental clinic in the upcoming fiscal year. Dental revenues have significantly increased as a result of these efforts, with the budget including a \$100,000 or 28.6 percent increase in Dental Clinic 3<sup>rd</sup> Party revenues. Given this growth, the budget includes expanding the existing 0.5 FTE Administrative Assistant to a full-time 1.0 FTE. This position assists with client scheduling, billing, and other office type work, thereby allowing the other Dental staff to focus on patient care.
- **Correct Physician Extender FTE from 0.8 FTE to 1.0 FTE (additional expense of \$18,706)** – In the current year’s budget, a Physician Extender position was budgeted as a 0.8 FTE due to the hours worked by the employee in the position. Following this employee’s departure, a new Physician Extender was hired back at the normal 1.0 FTE. The budget therefore corrects this moving forward.
- **Reclassify existing 911 Database Coordinator to 911 PSAP Manager (additional expense of \$9,289)** – Currently, the 911 Database Coordinator serves as the second-in-command for the 911 Center behind the Emergency Services Director. The 911 PSAP Manager position previously existed several years ago, but was removed from the pay plan when the current Emergency Services Director was promoted and assumed both the department director and 911 Manager duties. This reclass is recommended to allow the 911 Center to have a dedicated director, and will allow the Emergency Services Director to provide equal oversight over the four divisions of Emergency Services.
- **Reclassify existing Integrated Health Program Manager to Social Work Program Manager and move to Social Services (no expense increase, net budget impact of \$21,138)** – The upcoming fiscal year is the last year Integrated Health will be fully funded by previously received Kate B. Reynolds grant dollars. The County is currently in the process of examining this division’s mission, and how it may be adapted in the future to provide a more prominent role in responding to the ongoing opioid epidemic. Given this, the budget includes moving the current Integrated Health Program Manager (which has been vacant for over a year) to Social Services and reclassifying it as a Social Work Program Manager. In addition to continuing to supervise Integrated Health staff, this position will also assist with disaster response/preparedness activities as well as programming responsibilities for Adult Services. The new budget impact shown is from this position going from 100 percent funded from the KBR grant to now being 25 percent County funded and 75 percent State/Federal funded.
- **Reclassify Existing Practical Nurse II (LPN) to a Public Health Nurse II (RN) (additional expense of \$23,979)** – This reclassification is recommended to provide a higher level of care in the Family Planning and Adult Health clinics, as well as to improve the County’s ability to recruit for vacancies. The current vacant Practical Health Nurse II position has been vacant for approximately 2 years, and the only other remaining Practical Health II nurse is scheduled for retirement at the end of the current fiscal year. Public Health Nurse positions can provide a much higher level of care than a Practical Nurse, including making clinical judgements, performing physical assessments, and discussing medical advice with patients. With this being a higher-level position, the department believes it will be more attractive to prospective candidates.

#### Positions Eliminated / Frozen

- **(-1.0 FTE) Public Health Administrative Assistant (reduction of \$52,220)** – This vacant position that was assigned to the WIC division of Public Health was requested to be eliminated, with its duties absorbed by other existing staff.
- **(-1.475 FTE) 2 Permanent Part-Time Library Assistants (reduction of \$48,244, no net budget impact)** – This eliminates 2 permanent-part time Library Assistant positions and instead adds additional part-time temporary hours to the Library’s budget. This will provide the department with additional scheduling flexibility while furthering the County goal of limiting permanent part-time positions.
- **(-1.0 FTE) Freeze Vacant Chief Tax Appraiser Position (reduction of \$68,758, net budget impact of -\$23,758)** – This position freeze is requested by the department due to the demands of the upcoming 2024 revaluation of property combined with high turnover in the current year. Rather than attempt to hire and train this vacant position now with limited staff, a portion of these funds (\$45,000) will be used to contract with Piner Appraisal Services to cover duties

that previously were the responsibility of this County staff person. In FY 2023/24, the department plans to eliminate this outside contract and request to rehire this position at a lower classification/salary.

Requested Positions Not Recommended

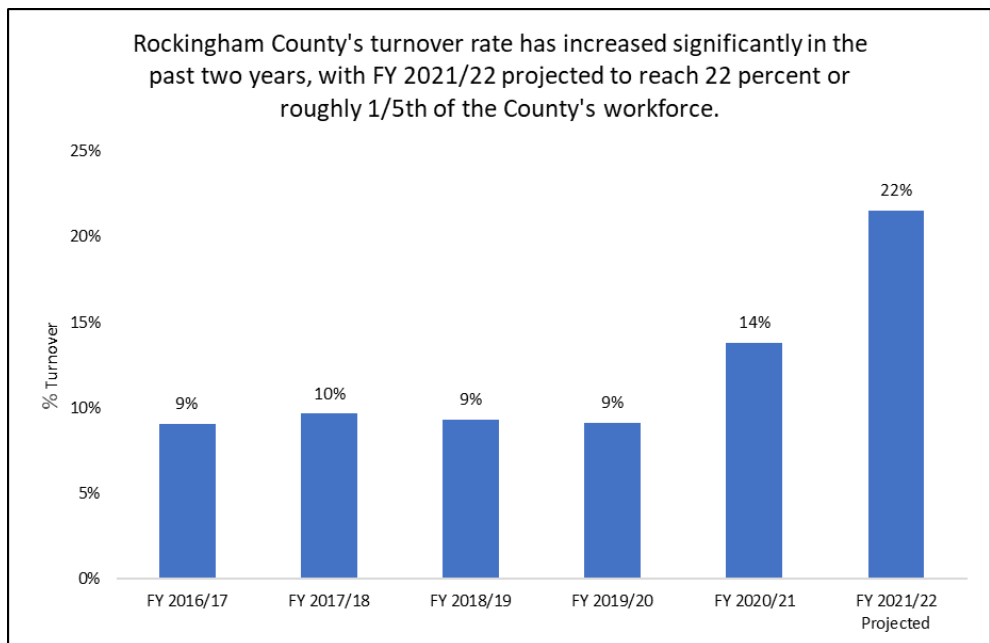
- There were **13** other requested positions that are not recommended at this time, shown below.
  - 2 Building Inspectors (\$193,354)
  - 1 Human Resources Specialist (\$53,608)
  - 1 Human Resources Analyst (\$65,217)
  - 1 Landfill Equipment Operator I (\$55,735)
  - 4 Sheriff Road Patrol Deputies (\$544,408)
  - 1 Environmental Health Specialist (\$97,988)
  - 1 Human Services Planner/Evaluator III (\$65,191)
  - 1 Social Worker II – Adult Services (total expense of \$62,151, net County impact of \$31,075)
  - 1 Social Worker III – Adult Services (total expense of \$70,120, net County impact of \$35,060)

**Employee Pay**

Local governments have experienced the same difficulty in recruiting and retaining qualified staff that has burdened private businesses over the last several years. With many employers raising their starting pay and reevaluating business practices during the pandemic, counties and cities are now losing employees to sectors they have not in the past. Additionally, the aging workforce (colloquially known as the “silver tsunami”) and COVID-19 pandemic have led to increased retirements, further compounding turnover and adding to remaining employees’ already extended workloads. In response to this nationwide problem, local governments across country have begun changing compensation structures and increasing employee pay. This has further increased the County’s competition for trained employees and has led to many vacant positions remaining unfilled for extended periods.

Rockingham County is no exception to these trends, with turnover in the last several years being at the highest in recent memory. A normal turnover percentage for the County is around 9 percent each year. Projecting out for the remainder of this fiscal year, the turnover rate for FY 2021/22 will be at least 22 percent.

As a part of this turnover, retirements have increased to their highest rates in over five years. The number of employees retiring from the County has increased from 15 in FY 2016/17, to an estimated 37 by the end of the current fiscal



year. This in turn has led to an overall drop in the experience of the workforce, and assuming all current vacancies were filled as of May 1st, approximately **40 percent of employees would have less than 2 years of experience** with Rockingham County. This increases to approximately **53 percent when looking at employees with less than 5 years of experience.**

This loss of employees and experience has strained service provision to its breaking points in some areas. As a short-term fix, the Board of Commissioners has approved several targeted initiatives in the current year designed to stymie turnover and encourage overtime in critical areas such as EMS and Environmental Health. While these initiatives have helped, the County

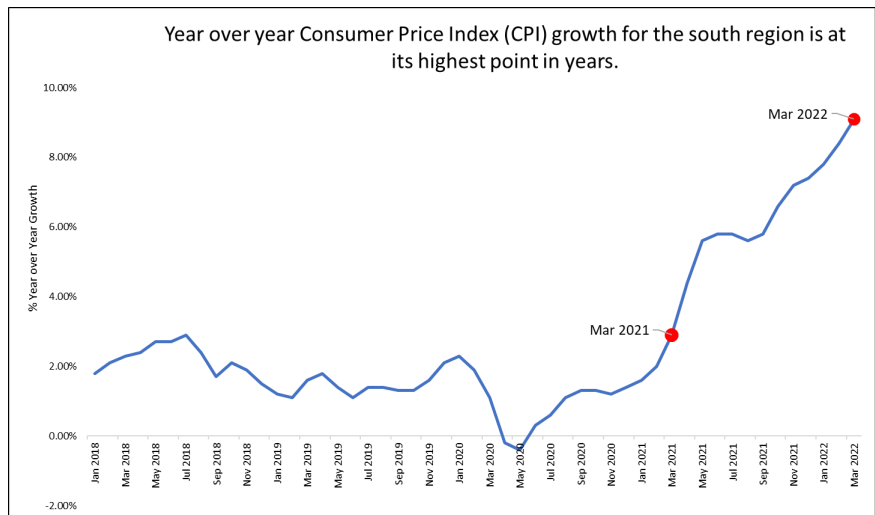


must look at revamping its compensation strategy if we are to remain competitive in this current environment and preserve the service levels citizens expect.

Below are my recommendations for employee pay next year. These are intended to keep the County competitive in this rapidly changing labor market, and allow us to improve both employee retention and recruitment. I do not, however, expect these to be the end of the County’s compensation efforts and will continue to make recommendations to the Board of Commissioners as the situation dictates.

### Cost-of-Living Adjustment (COLA)

My recommended budget includes a **2 percent cost-of-living adjustment (COLA)** for all permanent employees, effective July 1. Inflation nationwide is at its highest point in years, with the March 2022 consumer price index for the U.S. South region 9.1 percent higher than in March 2021. While the recommended COLA alone does not fully address this significant increase in CPI, this in combination with the merit raises and classification and compensation study discussed below are targeted at reducing the impact to employees as much as possible.



### Merit Raises

In addition to a cost of living increase, offering performance-based raises to employees each year is critical to recognizing high performance and avoiding issues of salary compression. Therefore, the Recommended Budget includes funding for an up to **4 percent merit raise** for eligible permanent employees based on the employee’s score on their performance evaluation. To encourage high performance and give supervisors the ability to better recognize top employees, I recommend to structure next year’s raise as follows.

- Overall score lower than 3.25 – No merit raise.
- Overall score of 3.25 to 3.499 – \$400 one-time bonus not added to base pay.
- Overall score of 3.5 or higher – 3 percent raise added to base pay and distributed bi-weekly in the employee’s paycheck.

In addition to the scale above, department heads are given a limited number of 4 percent merit raises, equivalent to 20 percent of their permanent staff, that they may give out to employees who score a 3.5 or higher. These higher raises are reserved for employees who have gone above and beyond in the previous year, and may be given by the department head at any time after the employee receives their evaluation.

The total General Fund expense for this COLA and merit raise next year is approximately \$1.22 million, and after netting out approximately \$150,000 in additional Social Services revenue, the net County budget impact is approximately \$1.07 million.

### Classification and Compensation Study

With the increased competition for employees and significant changes in the labor market, the County mid-year accelerated its plan to study existing positions for competitiveness. Rather than studying 1/3 of all positions as was originally planned, the County’s contract agency performing these studies – Piedmont Triad Regional Council of Governments – was asked to study all positions at once. This study is examining the County’s pay plan for positions in comparison to surrounding jurisdictions, as well as current employee’s progression throughout that pay plan based on years of service/experience.

The results of this study are not yet available, but given the results of recent similar studies by peer local governments we anticipate the findings to be significant. The Recommended Budget therefore dedicates **\$2,266,485** towards implementing this study next fiscal year. This, along with past years' funding that will roll forward, brings the total amount available to implement the study's findings to approximately **\$2.8 million**. While we are unsure whether this funding will be adequate, this set-aside will prove valuable as the Board of Commissioners considers the study's findings.

## **GENERAL FUND SIGNIFICANT CAPITAL**

Funding capital needs (*purchases of significant value that have a useful life of greater than one year*) is an aspect of the budget that demands careful consideration during the review process. Some capital needs are predictable based upon normal life cycles for items like vehicles and computers. Others can be large one-time expenses such as significant facility repairs or large technology purchases. It is common to see fluctuations in capital from year to year and many capital requests are typically not funded.

This year marks the second year using the County's 5 Year Capital Improvement Plan (CIP). Significant capital expenses below are shown in 2 categories: 1) smaller annual capital (less than \$50,000 or normal annual expenses) and 2) CIP capital (over \$50,000 and typically non-recurring).

### **Annual Capital**

#### *Information Technology*

- **Computer/Associated Hardware Replacement (\$74,000)** – This funding is to maintain the County's annual desktop and laptop replacement cycle. This also includes associated items such as monitors and docking stations as necessary.
- **Core Infrastructure Replacement (\$250,000)** – As in past years, this funding is recommended to be a continual set-aside each year to replace key components of the County's network infrastructure (servers, switches, power backups, etc). Next year's funding will focus on the replacement of network switches, as well as servers in the County's primary data center.
- **Replacing Remaining Analog Security Cameras in the Jail (\$20,000)** – This will replace the remaining analog security cameras in and around the jail with new digital cameras. The current camera technology is obsolete and no longer supported.
- **Cherokee Camp Road Fiber Replacement and NC 65 Fiber Pole Replacement (\$22,000)** – This will repair a damaged County fiber line on Cherokee Camp Rd., as well as permanently re-install the County's fiber lines on the taller power poles Duke Power placed on NC 65 in the current fiscal year.

#### *Engineering and Public Utilities*

- **HVAC Replacements (\$48,676)** – This funding is to replace several HVAC units at the Economic Development Building and Reidsville EMS Base. These replacements are recommended as a part of normal facility maintenance due to the age/condition of the existing equipment.
- **Excavator Mulcher (\$23,100)** – This piece of equipment is used to grind debris for normal grounds maintenance and after inclement weather. Purchasing this piece of equipment will save money within a few years, as staff have been spending approximately \$15-\$17k per year renting both an excavator and this piece of equipment together. While maintenance will need to pay a fair market rate for using the Landfill's excavator for this equipment, the Landfill will also use this new mulcher, with the rental fees from each Fund expected to offset.
- **Chevrolet Silverado 5500 4X4 (\$76,769)** – Currently, staff are pulling the large maintenance equipment trailer with Chevrolet Silverado 3500 model trucks. When factoring in the service bodies on these trucks and the weight of the trailer and equipment, the total load amount is too much for these smaller vehicles. In addition to safety concerns, this also leads to significant wear on the vehicles and shortens their lifespan. The Recommended Budget therefore recommends a larger 5500 model, equipped with a service body. This truck's increased towing/hauling capacity will allow it to better tow the maintenance trailer, as well as other departmental trailers such as the mobile dental clinic that is currently being investigated by Public Health.
- **Animal Shelter Flooring (\$40,000)** – Several years ago, the flooring in the back of the Animal Shelter was replaced with a durable epoxy that is better suited to the daily cleaning and animal traffic of the shelter. This has worked very

well, and this project would be to remove the peeling linoleum in the front of the shelter, offices, and bathrooms and replace it with the same durable epoxy.

#### *EMS*

- **(2) Ambulances (\$500,327)** - This funding will allow EMS to rotate two front line ambulances to spares (one projected to have 170,000 miles and one projected to have 181,000 miles by the time they are rotated). The replacements include one new ambulance and one remount ambulance as well as a new stretcher, cardiac monitor, and power loader for each.

#### *Sheriff's Office & Jail*

- **(7) Sheriff's Office Road Patrol and Detectives Vehicles (\$286,710)** - This will allow the Sheriff's Office to purchase 6 Dodge Chargers and 1 Dodge Durango SUV to maintain a sustainable replacement cycle for this critical fleet. These will go to replace 7 front-line patrol/detective vehicles, with the 1 SUV recommended for a K9 unit. Those replaced will then rotate down to other non-patrol drivers in the department or function as spares.
- **Body Camera Replacement and Associated Equipment (\$38,188)** – Next year will mark the fifth year of the purchase agreement with Axon for the Sheriff's Office body cameras. Per the agreement, Axon replaces all body cameras and docks every 2.5 years to ensure proper functioning and that officers have up to date equipment.
- **Axon Signal Sidearm (\$17,430)** – This new equipment will automatically turn on an officer's body camera any time their sidearm is removed from its holster. It will also create an audit trail showing each time this occurs without any officer input.
- **Jail Transport Van (\$41,060 vehicle cost, \$28,220 upfit)** – This will replace a current Jail transport vehicle with an estimated 162,000 miles by the time it is taken out of front-line service.

#### *Animal Control*

- **Animal Control Truck (\$40,645)** – This will replace a 2016 Ford F-150 with an estimated 175,000 miles by the time it is taken out of service. The expense includes vehicle upfit, radio, and the cost of a new lift for heavy animals.

#### *Economic Development*

- **Ford Explorer or similar - (\$30,125)** – This is recommended to replace the existing 2015 Dodge Journey with an estimated 70,000 miles at year-end. The existing Journey is recommended to be offered to the Rockingham County Airport Authority so it has a reliable vehicle for corporate clients visiting the County.

#### *Public Health*

- **Environmental Health Chevrolet Colorado (\$23,566)** – This is recommended to replace an existing 2005 Ford Ranger in poor condition.

#### *Social Services*

- **(1) Ford Escape and (3) Chevrolet Traverse (total expense of \$118,036, net budget impact of \$59,018)** – These recommended vehicles will replace 3 Dodge vans (2 2012 models and 1 2017 model) with anticipated mileages between 185,000 and 200,000 by the time they are replaced. Additionally, a newer 2016 Dodge Caravan with cost-prohibitive transmission issues is recommended for replacement as well.

#### **Capital Improvement Plan (CIP) Capital**

As discussed earlier in this message, the Recommended Budget designates **5.5 cents** of the property tax rate, equivalent to **\$4,467,966** (when including tax year revenue and prior years' back tax collections), to the Capital Improvement Plan for future capital projects and debt. In addition to this annual funding, there is **\$794,000** in previously dedicated project funding that is recommended to be undesignated and appropriated for future projects. The projects recommended to be closed, along with projects recommended for next year, are shown starting on the next page.



<b>General Capital Reserve Fund – Projects Recommended to Close and Move Balances to Unrestricted</b>				
<b>Projects to Close</b>	<b>Budget</b>	<b>Committed</b>	<b>Balance to make unrestricted</b>	<b>Reason for Closing</b>
MARC HVAC	\$625,000	\$487,500	\$137,500	As a part of appropriating these funds in the current fiscal year, the Board of Commissioners stated this was the total amount it was willing to commit.
DSS ADA Compliant Facilities	\$70,000	\$0	\$70,000	The larger DSS renovation project described below will include these upgrades.
Ag Center Roof	\$212,000	\$0	\$212,000	The price to complete the Governmental Center and DSS roofs came in far less than anticipated in the current year, and this project was therefore completed as well.
Emergency Management Equipment Shelter	\$100,000	\$0	\$70,000	Emergency Management is currently pursuing a grant for this equipment shelter. \$30,000 is recommended to stay in the project in case a grant match is needed.
Future Public Buildings Set Aside	\$184,500	0	\$184,500	This repurposes previous future public building set-asides to undertake specific public building projects next year.
Human Resources Timekeeping Software	\$75,000	0	\$75,000	This would be a part of a proposed new Finance/Human Resources Software that staff is exploring in the current year.
Information Technology MDT Replacements	\$45,000	0	\$45,000	Since this will be an on-going annual cost, this will be budgeted each year in the IT operating budget rather than in the Capital Reserve Fund.
<b>Total Recommended</b>	<b>\$1,311,500</b>	<b>\$487,500</b>	<b>\$794,000</b>	

<b>FY 2022/23 Recommended CIP Projects</b>			
<b>Project</b>	<b>Cost</b>	<b>Funding Source(s)</b>	<b>Description of Project</b>
Elections Automarks	\$85,000	Recommended closed projects	The NC State Board of Elections is expecting to approve new firmware for the voting machines by the end of 2022. If approved, the current Automark (ADA Voting Machines) will not accept this new firmware and new machines / equipment would need to be purchased.
Ruggedized EMS Laptops (part of prior MDT project)	\$24,000	Recommended closed projects	Some EMS processes require carrying laptops out of the vehicle. Given the harsh environment EMS typically works in, these ruggedized laptops are recommended to replace standard ones.
Conversion of Warehouse to Storage	\$148,210	Recommended closed projects	Conversion of existing warehouse on Cherokee Camp Rd. to full time file storage for County departments. Project involves installation of wire cages as well as new shelving and lighting.
DSS Renovations	\$1,048,683	\$596,577 from annual 5.5 cent transfer \$452,106 from General Fund Balance	Project involves a complete renovation of the Social Services building. This includes new cubicles, furniture, painting, carpeting/flooring, etc. This renovation will provide a more professional work environment for staff and clients, and improve privacy when handling sensitive information by adding doors to each cubicle rather than the current shower curtains.
County TDMA Radio Replacements	\$1,497,681	\$1,050,000 in past year's project funding \$447,681 from recommended closed projects	Starting July 1, 2025, all public safety radios that will be on the State's VIPER radio system must be Time Division Multiple Access (TDMA) compliant. While recently purchased radios are compliant with this technology, a majority of County radios are not. Given the significant production/shipping delays we have seen in other areas, the Recommended Budget includes fully funding this project next year to ensure adequate time before the deadline.

Project	Cost	Funding Source(s)	Description of Project
Rescue Squad TDMA Radios	\$175,000	General Fund Balance	As with the County's radios, all rescue squad and fire district radios must be TDMA compliant by July 1, 2025. Unlike fire districts, however, rescue squads do not have a tax rate with which to generate additional revenue. Therefore, the Budget appropriates General Fund balance to provide funding to replace these non-compliant devices.
Government Center Flooring	\$308,000	\$89,109 from recommended closed projects \$218,891 from General Capital Reserve Fund Balance	This project is to complete the flooring project started in the current year. Includes carpet and/or LVP flooring for the entire Governmental Center.
Tax Software Replacement	\$200,000	Annual 5.5 cent transfer	The current tax software system has been used since 1996-1997 and while there are not currently any issues, given the projected cost of new software it is prudent to begin setting aside funds for its eventual replacement.
<b>Total Recommended</b>	<b>\$3,486,574</b>		

### Landfill Fund Significant Capital

In the current year, the County began the process of developing a Request for Proposals (RFP) for contracting out Landfill operations and maintenance. This RFP was released to the public on April 21, 2022, and responses are due back to the County by May 18<sup>th</sup>. Given the uncertainty surrounding the County's role in operations at the Landfill next year, no large capital equipment is recommended. The budget does, however, continue sending a set aside of \$650,000 to the Landfill Capital Reserve Fund for future year cell construction.

## EDUCATION

### Rockingham County Schools

#### *Annual Funding*

The Rockingham County Board of Education requested no increase in its current expense allocation and a **2,481 percent increase (\$21,893,205)** in capital outlay funding. I am recommending current expense and capital outlay funding remain the same as the current year at **\$15,834,840** and **\$882,525** respectively.

#### *Restricted Sales Tax Funding Available*

A portion of the sales tax Rockingham County receives is restricted by law for schools' capital projects. For this reason, these funds are directly budgeted in the Schools Capital Reserve Fund. We currently project that this Fund will have approximately **\$825,000** in available fund balance at the end of this year. Additionally, if no new eligible expenses are approved during next fiscal year, this Fund will gain an additional **\$3.4 million**, bringing the total balance to **\$4.2 million**.

### Rockingham Community College

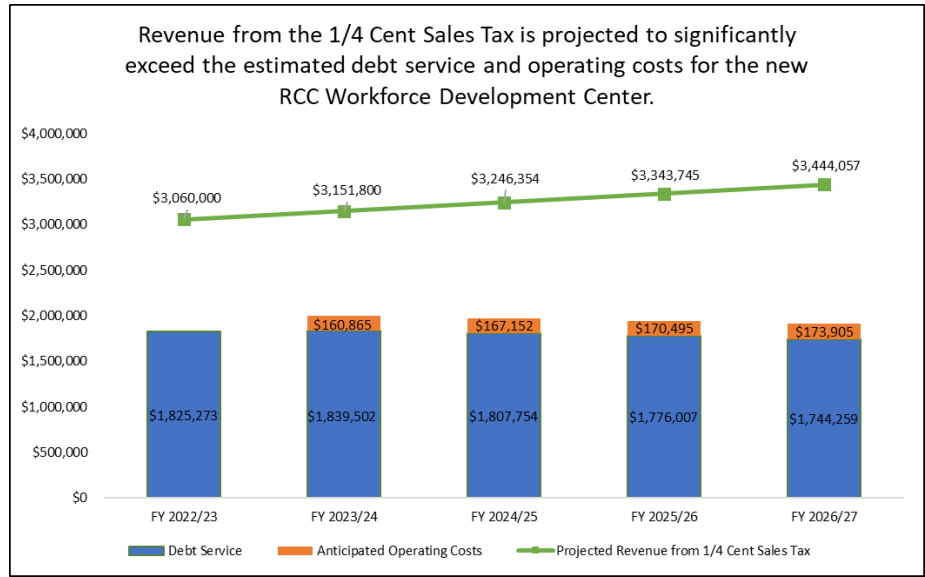
Rockingham Community College (RCC) requested a **12.1 percent increase (\$261,797)** to its current expense allocation and a **1.6 percent increase (\$2,065)** to its capital outlay funding. I recommend **maintaining current expense funding** at its current year appropriation of **\$2,164,473**, and increasing the capital appropriation to the requested **\$127,436**. This small increase in capital outlay is due to a matching decrease in debt service for the RCC Science Labs project.

### Workforce Development Center

The upcoming fiscal year marks the beginning of construction on the new Workforce Development Center at RCC. This project has been in the preliminary design/approval phase since the voters approved the ¼ cent sales tax in 2018. The County was recently approved to move forward with issuing the \$21,160,000 in debt to construct the facility by the Local Government Commission (State agency that must approve local government debt issuance) at its May 3, 2022 meeting. This debt issuance officially closed on May 5<sup>th</sup>.

The Recommended Budget therefore appropriates \$1,827,654 of the

quarter cent sales tax revenue for Workforce Development Center debt service, with the remaining \$1,232,346 transferred directly to the Rockingham Community College for other needs, which may include any additional project costs in excess of the amount financed, as needed. It should be noted that even with the new debt service and operating expense, the amount of ¼ cent sales tax revenue will continue to far exceed expected costs for the Workforce Development Center into the future.



### FIRE DISTRICTS

No fire districts requested to change their tax rates for FY 2022/23 and no changes in rate are recommended.

### CONTINGENCY

The Budget includes a contingency amount of \$350,000, an increase of \$100,000. These funds are used for unanticipated items that require immediate attention during the year. They also cover delayed items that must be addressed sooner than expected. The increase requested next year is **to allow for a fuel reserve** for departments in the event prices continue increasing as in the current year. We will evaluate this reserve year to year moving forward depending on fuel prices.

### OTHER NOTABLE BUDGET ITEMS

#### *New Budgeting Method in Social Services and Public Health*

Prior to this year, a majority of Social Services administrative revenues were budgeted under one line-item, and a majority of Public Health staff were budgeted in one cost center. To provide increased **transparency and accountability**, these revenues and expenses are split out into the appropriate separate divisions and accounts. As an example, prior to this change Public Health budgeted for its salaries in only four separate divisions. For next year, staff have further broken this out by program and are now budgeting for staff in 17 separate divisions. While these programs do not yet show history in their line-items, after several years of budgeting this way they will provide much better information from which to make budgetary decisions.

### CONCLUSION

Developing this budget presented unique challenges very different to those experienced in the past few years. On the positive side, revenue growth continues to be strong, development is booming, and the 5.5 cents dedicated to the Capital

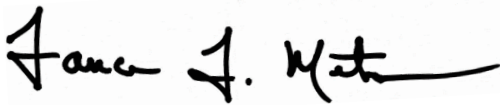


Improvement Plan has allowed the County to make much needed facility improvements. On the negative side, the highest inflation in years coupled with increased competition from the private sector has created significant recruitment and retention problems. This is a serious challenge that we must address, as many of the services provided by the County focus on the safety and well-being of thousands of citizens.

This Recommended Budget takes big steps to increase Rockingham County's competitiveness in today's job market, as well as ensuring existing employees are adequately compensated for their experience and good performance. These recommendations will not be the end of this process, and we will continue working with the Piedmont Triad Council of Governments to ensure the County remains an attractive place for high quality employees.

I would like to thank the Board of Commissioners for its support, and I look forward to working with each of you in the coming weeks to adopt a budget that serves the needs of our citizens.

Respectfully submitted,

A handwritten signature in black ink that reads "Lance L. Metzler". The signature is written in a cursive style with a long horizontal flourish extending to the right.

Lance L. Metzler, County Manager

# ROCKINGHAM COUNTY

## FY 2022/23 MANAGER RECOMMENDED BUDGET IN BRIEF

<b>Total Property Valuation:</b>	\$ 8,167,984,657	<b>Tax Rate (per \$100 valuation):</b>	\$ 0.6950
<b>Estimated Current Year Collections:</b>	\$ 55,944,539	<b>One Penny Generates:</b>	\$ 804,957

### Amounts Recommended for Appropriation by Department and Fund

#### GENERAL FUND

Governing Body	\$	214,837	Airport	\$	86,667
County Manager		536,316	Economic Development		659,483
Public Information Office		168,961	Economic Dev. Projects		1,955,021
Safety & Risk Management		112,460	Other Economic Development		20,000
Human Resources		440,958	Cooperative Extension		351,378
Finance		752,523	Soil Conservation		240,117
Tax		2,088,544	<b>Total Economic Development</b>	<b>\$</b>	<b>3,312,666</b>
Legal		302,590	Public Schools	\$	16,717,365
Elections		592,139	Rockingham Community College		3,524,255
Register of Deeds		602,142	<b>Total Education</b>	<b>\$</b>	<b>20,241,620</b>
Information Services		2,790,631	Library	\$	2,146,567
GIS		216,591	Other Cultural		93,320
Engineering and Public Utilities		4,128,623	<b>Total Cultural</b>	<b>\$</b>	<b>2,239,887</b>
Non Departmental		5,186,485	Transfers to Other Funds	\$	6,833,427
<b>Total General Government</b>	<b>\$</b>	<b>18,133,800</b>	Contingency		350,000
EMS	\$	8,535,608	<b>Total Other</b>	<b>\$</b>	<b>7,183,427</b>
Fire Marshal		386,099	<b>TOTAL GENERAL FUND</b>	<b>\$</b>	<b>108,458,658</b>
Emergency Management		260,434	<b>OTHER FUNDS</b>		
911 Communications		2,336,606	Capital Reserve - Admin	\$	6,530,857
Emergency Services Admin		212,093	Capital Reserve - Landfill		650,000
Medical Examiner		100,000	Capital Reserve - Schools		6,350,000
Sheriff		10,502,478	Fire Districts		4,657,852
Jail		5,267,700	Emergency Telephone		407,313
Animal Control		263,199	Vera Holland - Stoneville Library		16,000
Other Public Safety		295,116	Vera Holland - Vera Holland Center		10,750
Animal Shelter		815,689	Register of Deeds Fees		599,500
Inspections		483,855	Fines and Forfeitures		600,000
Planning		326,001	DSS Representative Payee		800,000
Code Enforcement		178,251	Airport Grants		16,667
Central Permitting		217,101	Debt Service		8,511,573
<b>Total Public Safety</b>	<b>\$</b>	<b>30,180,230</b>	Water Enterprise		951,995
Integrated Health	\$	198,482	Sewer Enterprise		731,822
Public Health		6,783,175	Landfill Enterprise		4,604,430
Mental Health		311,800	Self-Funding Insurance		1,032,511
Social Services		17,859,210	Workers Compensation		697,122
Veterans Services		89,021	Health Insurance		10,370,000
Other Human Services		66,195	125 Employee Plan		210,000
Youth Services		794,496	Tourism Development Authority		388,000
ADTS		1,064,649			
<b>Total Human Services</b>	<b>\$</b>	<b>27,167,028</b>	<b>TOTAL OTHER FUNDS</b>	<b>\$</b>	<b>48,136,392</b>
			<b>TOTAL BUDGET - ALL FUNDS</b>	<b>\$</b>	<b>156,595,050</b>

**ROCKINGHAM COUNTY**  
**GENERAL FUND REVENUES**  
**2022-23 RECOMMENDED BUDGET**

DEPARTMENT	2020-21 ACTUAL	2021-22 ADOPTED BUDGET	2021-22 AMENDED BUDGET	2022-23 DEPT REQUEST	2022-23 RECOMMENDED BUDGET	22-23	
						MGR RECOMM OVER 21-22 ADOPTED	% Change
Ad Valorem	54,770,840	54,611,256	54,611,256	56,321,255	56,529,239	1,917,983	3.51%
Dog Taxes	24,875	25,000	25,000	25,000	25,000	-	0.00%
Ad Valorem Refunds	1,062	-	-	-	-	-	0.00%
Penalties & Interest	424,785	420,000	420,000	430,000	415,000	(5,000)	-1.19%
Sales Tax	15,271,555	14,151,135	15,151,135	18,839,000	19,468,500	5,317,365	37.58%
Gross Rental Receipt Tax	42,259	35,000	35,000	38,000	38,000	3,000	8.57%
Tax Collection Fees	119,110	117,885	117,885	120,000	120,000	2,115	1.79%
Privilege Licenses	5,186	3,000	3,000	4,000	4,000	1,000	33.33%
Beer & Wine	225,780	230,000	230,000	220,000	220,000	(10,000)	-4.35%
ABC-5 Cent Bottle Tax	29,232	30,000	30,000	25,000	25,000	(5,000)	-16.67%
Facility Fees	103,912	100,000	100,000	115,000	115,000	15,000	15.00%
Local Government Fellowship	13,100	21,700	21,700	-	-	(21,700)	-100.00%
PEG Channel	19,915	28,000	28,000	26,000	26,000	(2,000)	-7.14%
Peg Municipal Contributions	-	-	-	-	32,400	32,400	100.00%
Board of Elections	232,333	42,183	42,183	-	-	(42,183)	-100.00%
Register of Deeds Fees	879,666	625,000	625,000	675,000	700,000	75,000	12.00%
GIS Fees	155	-	-	-	-	-	0.00%
EMS Fees	4,345,459	4,772,997	4,772,997	4,933,011	4,933,011	160,014	3.35%
Emergency Management	51,837	53,000	439,716	65,948	65,948	12,948	24.43%
Fire Marshal	1,625	1,500	1,500	-	1,500	-	0.00%
911 Communications	9,436	9,436	9,436	9,476	9,476	40	0.42%
Sheriff	725,850	704,109	884,585	700,040	677,040	(27,069)	-3.84%
Jail Fees	539,272	608,000	608,000	608,000	508,000	(100,000)	-16.45%
Animal Shelter	203,083	180,000	182,500	183,500	178,500	(1,500)	-0.83%
Inspection & Zoning Fees	509,455	494,000	494,000	554,000	554,000	60,000	12.15%
Economic Development	662,484	119,920	2,077,051	-	110,519	(9,401)	-7.84%
Cooperative Extension	38,476	19,000	27,210	19,000	19,000	-	0.00%
Soil Conservation	34,725	32,687	35,187	32,687	32,687	-	0.00%
Integrated Health	262,623	-	-	-	-	-	0.00%
Public Health	4,316,259	3,123,451	4,812,808	3,962,658	3,543,181	419,730	13.44%
Social Services	8,795,450	10,158,838	12,425,813	8,362,176	10,605,000	446,162	4.39%
Veterans Services	2,084	2,500	2,500	2,500	2,500	-	0.00%
ADTS	622,467	896,954	901,832	901,832	901,832	4,878	0.54%
Youth Services	414,614	427,294	432,870	434,874	434,874	7,580	1.77%
Library	237,693	325,920	370,745	328,367	262,367	(63,553)	-19.50%
Interest Earned	157,432	100,000	100,000	100,000	125,000	25,000	25.00%
Loan Payments - Airport	9,757	-	-	-	-	-	0.00%
Loan Payments - Other Govts	36,669	17,727	17,727	35,182	35,182	17,455	98.47%
Commissions	231,573	290,319	290,319	290,210	290,210	(109)	-0.04%
Charges to other Funds	358,531	380,497	380,497	366,835	365,965	(14,532)	-3.82%
Rents	32,884	30,960	30,960	-	29,468	(1,492)	-4.82%
Cell Tower Lease	31,844	31,875	31,875	-	31,875	-	0.00%
ABC	7,697	6,000	6,000	-	7,000	1,000	16.67%
Sale of Fixed Assets	25,449	-	-	-	-	-	0.00%
Miscellaneous	109,260	-	-	-	-	-	0.00%
Investment Market Value Adjustment	(181,096)	-	-	-	-	-	0.00%
Broadband	-	-	2,500,000	-	-	-	0.00%
Transfers From Other Funds	1,575,474	1,783,500	17,094,133	-	2,659,468	875,968	49.12%
Fund Balance Appropriated	-	3,521,843	10,031,773	2,817,004	4,356,916	835,073	23.71%
	<b>96,332,131</b>	<b>98,532,486</b>	<b>130,402,193</b>	<b>101,545,555</b>	<b>108,458,658</b>	<b>9,926,172</b>	<b>10.07%</b>

**ROCKINGHAM COUNTY**  
**GENERAL FUND EXPENDITURES**  
**2022-23 RECOMMENDED BUDGET**

DEPARTMENT	2020-21 ACTUAL	2021-22 ADOPTED BUDGET	2021-22 AMENDED BUDGET	2022-23 DEPT REQUEST	2022-23 RECOMMENDED BUDGET	21-22	% Change
						MGR RECOMM OVER 20-21 ADOPTED	
Governing Body	195,536	212,951	212,951	207,940	214,837	1,886	0.89%
County Manager	482,835	538,684	538,684	533,816	536,316	(2,368)	-0.44%
Public Information Office	103,744	145,496	150,496	138,561	110,561	(34,935)	-24.01%
Peg Channel	-	-	-	-	58,400	58,400	100.00%
Safety & Risk Management	98,090	107,859	107,859	112,885	112,460	4,601	4.27%
Human Resources	387,163	423,034	424,588	559,583	440,958	17,924	4.24%
Finance	648,793	706,144	717,616	750,523	752,523	46,379	6.57%
Tax	1,724,771	1,871,014	1,891,825	1,949,519	1,888,544	17,530	0.94%
Tax Revaluation	1,735	-	1,320,001	200,000	200,000	200,000	100.00%
Legal	243,403	293,093	293,093	307,590	302,590	9,497	3.24%
Elections	544,006	442,209	498,959	625,764	592,139	149,930	33.90%
Register of Deeds	510,045	551,468	554,664	592,142	572,142	20,674	3.75%
Register of Deeds A&P	49,754	30,000	59,896	30,000	30,000	-	0.00%
Information Technology	2,039,780	2,795,408	3,210,614	3,650,698	2,790,631	(4,777)	-0.17%
Information Tech. - Broadband	-	-	5,750,000	-	-	-	0.00%
GIS	203,425	213,723	213,723	216,591	216,591	2,868	1.34%
Engineering and Public Utilities	1,952,778	3,327,533	3,817,399	6,076,969	4,128,623	801,090	24.07%
Non-Departmental	2,930,123	3,195,000	12,545,065	3,620,000	5,186,485	1,991,485	62.33%
EMS	6,866,992	7,922,947	8,243,168	8,472,907	8,535,608	612,661	7.73%
Fire Marshal	293,690	330,239	334,861	432,481	386,099	55,860	16.92%
Emergency Management	211,967	146,825	246,168	285,434	260,434	113,609	77.38%
911 Communications	1,780,074	2,034,157	2,060,377	2,324,818	2,336,606	302,449	14.87%
Emergency Services Admin	177,412	195,557	196,157	212,593	212,093	16,536	8.46%
Medical Examiner	92,000	100,000	100,000	100,000	100,000	-	0.00%
Sheriff	7,814,001	9,079,119	9,294,206	10,997,118	10,502,478	1,423,359	15.68%
Jail	3,727,817	4,763,756	4,915,719	5,329,067	5,267,700	503,944	10.58%
Animal Control	192,707	209,050	209,050	255,199	263,199	54,149	25.90%
Other Public Safety	223,001	220,516	329,597	307,116	295,116	74,600	33.83%
Animal Shelter	778,119	745,186	749,339	843,754	815,689	70,503	9.46%
Building Inspections	327,540	307,200	332,700	649,986	483,855	176,655	57.50%
Planning	415,981	293,975	317,632	326,001	326,001	32,026	10.89%
Code Enforcement	142,609	167,589	168,289	179,991	178,251	10,662	6.36%
Central Permitting	182,735	199,590	200,995	217,101	217,101	17,511	8.77%
Airport	86,667	86,667	86,667	86,667	86,667	-	0.00%
Economic Dev & Tourism	577,462	607,565	595,426	635,358	659,483	51,918	8.55%
Economic Dev Projects	1,292,101	1,119,680	3,116,389	1,494,021	1,955,021	835,341	74.61%
Other Economic Development	25,447	20,000	54,170	20,000	20,000	-	0.00%
Cooperative Extension	325,058	331,887	433,637	355,058	351,378	19,491	5.87%
Soil Conservation	204,528	220,865	223,365	240,117	240,117	19,252	8.72%
Integrated Health	204,927	308,706	345,850	198,482	198,482	(110,224)	-35.71%
Public Health	5,932,359	6,406,021	8,299,322	7,605,852	6,783,175	377,154	5.89%
Consolidated HHS	450	-	6,028	-	-	-	0.00%
Mental Health - MOE	311,800	311,800	311,800	311,800	311,800	-	0.00%
Social Services	13,299,013	16,725,491	19,627,439	18,015,903	17,859,210	1,133,719	6.78%
Veterans Services	72,986	80,873	80,873	87,473	89,021	8,148	10.08%
Other Human Service Agencies	72,159	66,195	66,195	102,295	66,195	-	0.00%
Youth Services	643,651	761,296	766,965	794,496	794,496	33,200	4.36%
Library	1,820,950	2,121,619	2,223,077	2,177,074	2,146,567	24,948	1.18%
Other Cultural	93,037	93,320	580,820	94,820	93,320	-	0.00%
ADTS	765,816	1,053,446	1,061,025	1,089,737	1,064,649	11,203	1.06%
Public Schools	18,126,839	16,717,365	21,540,498	38,610,570	16,717,365	-	0.00%
Community College	4,827,936	4,545,844	5,545,844	5,583,706	3,524,255	(1,021,589)	-22.47%
Transfers to Other Funds	9,338,128	5,134,524	5,209,289	5,178,071	6,833,427	1,698,903	33.09%
Contingency	-	250,000	221,823	250,000	350,000	100,000	40.00%
<b>GRAND TOTAL</b>	<b>93,363,940</b>	<b>98,532,486</b>	<b>130,402,193</b>	<b>133,437,647</b>	<b>108,458,658</b>	<b>9,926,172</b>	<b>10.07%</b>



**ROCKINGHAM COUNTY**  
**GENERAL FUND - CAPITAL OUTLAY REQUESTS/RECOMMENDATIONS**  
**2022-23 FISCAL YEAR**

DEPARTMENT	CAPITAL OUTLAY ITEM	AMOUNT REQUESTED	MGR RECOMMENDED
ANIMAL CONTROL	Animal Control Truck	\$ 35,645	\$ 40,645
		<b>\$ 35,645</b>	<b>\$ 40,645</b>
COMMUNICATIONS	Hosted Call Handling Solution 911 Phone Tech.	\$ 19,742	\$ 19,741
	8 Portable Radios	\$ 23,183	\$ 23,184
	12 Consolettes Replaced in Viper Tower House	\$ 110,180	\$ 110,180
		<b>\$ 153,105</b>	<b>\$ 153,105</b>
EDC	Large Conference Room Upfit	\$ 10,000	\$ 5,000
	Ford Explorer	\$ -	\$ 30,125
		<b>\$ 10,000</b>	<b>\$ 35,125</b>
ELECTIONS	Gutter & Roof Replacement	\$ 24,000	\$ -
	25 Express Voting BMD Automark Terminals	\$ 85,000	\$ 85,000
		<b>\$ 109,000</b>	<b>\$ 85,000</b>
EMERGENCY MANAGEMENT	Upgrade both Variable Message Boards	\$ 25,000	\$ -
	23 Radios, 2 Bank Chargers, & 6 Desk Chargers	\$ 91,455	\$ 91,455
		<b>\$ 116,455</b>	<b>\$ 91,455</b>
EMS	12 EMS Protective Gear	\$ 16,788	\$ 16,788
	Rescue Jennifer 12 Yr Old Manikin	\$ 1,200	\$ 1,200
	Ambu Junior/Intraosseous Leg	\$ 1,300	\$ 1,300
	Base Furniture	\$ 4,000	\$ 4,000
	Life Form Crisis Complete Manikin	\$ 4,400	\$ 4,400
	Ford E450 Ambulance	\$ 180,380	\$ 180,380
	2 TDMA Radio	\$ 18,446	\$ 18,446
	2 Stretcher	\$ 46,938	\$ 46,938
	2 Monitor	\$ 75,380	\$ 75,380
	2 Stryker power Load Lift	\$ 54,032	\$ 54,032
	Remount Ford E450 Ambulance	\$ 125,151	\$ 125,151
	Ford F250 Super Cab	\$ 54,600	\$ -
	64 Ballistic Vests for EMS Staff	\$ 48,000	\$ -
	TDMA Radios Rescue Squads	\$ -	\$ 175,000
	11 APX4000 Portable Radios	\$ 45,947	\$ 45,947
	3 APX7500 Radios QRVs	\$ 22,752	\$ 22,752
	APX8500 Radio	\$ 9,223	\$ 9,223
	8 TDMA Flash Radios	\$ 5,360	\$ 5,360
		<b>\$ 713,897</b>	<b>\$ 786,297</b>
EPU	Land Plane Bobcat Attachment	\$ 1,345	\$ 1,345
	Bobcat Bigfoot Trencher	\$ 4,970	\$ -
	6 Farm Services Mini Splits (HVAC Units)	\$ 28,613	\$ -
	Eden EMS Base New Roof	\$ 48,000	\$ -
	Help Inc Bldg Renovations	\$ 8,255	\$ -
	Reidsville EMS Base HVAC Replacement	\$ 25,000	\$ 25,000
	EDC HVAC Unit 1	\$ 11,380	\$ 11,380
	EDC HVAC Unit 6	\$ 12,296	\$ 12,296
	Excavator Mulcher	\$ 23,100	\$ 23,100
	Nu Life Clubhouse Addressable Fire Alarm System	\$ 15,960	\$ -
	Reidsville Library Roof Replacement	\$ 75,000	\$ -
	Animal Shelter Flooring (Lobby, Bathrooms, Offices)	\$ 40,000	\$ 40,000

DEPARTMENT	CAPITAL OUTLAY ITEM	AMOUNT REQUESTED	MGR RECOMMENDED
	Stump Grinder	\$ 3,795	\$ -
	2022 Chevy Silverado 5500 4x4	\$ 76,769	\$ 76,769
	Help Inc Bldg HVAC Unit	\$ 8,645	\$ -
	Installation & Wiring for Generator	\$ 83,800	\$ -
	New Natural Gas Hanging Heater (Snow Plow Room)	\$ 4,025	\$ -
	Gov Center 2 Main Lug Panels	\$ 22,000	\$ 22,000
	Jobsite Tit-Top Equipment Trailer	\$ 9,074	\$ -
	DSS Building Renovations Second Floor	\$ 750,000	\$ 1,048,683
	Maintenance Shop Parking Lot	\$ 89,468	\$ -
	Debris Cutter Head	\$ 72,850	\$ -
	Equipment Shelter	\$ 400,000	\$ -
	Consolidated Maintenance Shop	\$ 875,000	\$ -
	Eden Library Building Renovations (Roof & Flooring)	\$ 190,000	\$ -
	Trailer Storage Facility	\$ 215,000	\$ -
	Convert Warehouse to Storage Facility	\$ 148,210	\$ 148,210
	Governmental Center Flooring	\$ -	\$ 308,000
		<b>\$ 3,242,555</b>	<b>\$ 1,716,783</b>
FIRE MARSHAL	4 Fire Sniffers	\$ 7,400	\$ 7,400
	Turnout Gear	\$ 3,000	\$ 3,000
	4 Body Armor	\$ 3,000	\$ -
	Ford F250 Super Cab	\$ 46,898	\$ -
	3 APX6000XE Portable Radios	\$ 17,692	\$ 17,692
	3 APX4500 Mobile Radios	\$ 13,286	\$ 13,286
		<b>\$ 91,275</b>	<b>\$ 41,378</b>
INSPECTION	3 Vehciles & Equipment	\$ 108,000	\$ 36,000
		<b>\$ 108,000</b>	<b>\$ 36,000</b>
IT	30 Desktop Replacements	\$ 24,000	\$ 24,000
	40 Laptop & Dock Replacements	\$ 48,000	\$ 48,000
	10 Monitors	\$ 2,000	\$ 2,000
	Replace analog cameras	\$ 20,000	\$ 20,000
	Fiber repair and NC 65 Fiber pole replacement	\$ 22,000	\$ 22,000
	Hardware/Software Contingency	\$ 4,000	\$ 4,000
	ITS Infrastructure Stabilization	\$ 250,000	\$ 250,000
	25 Mobile Data Terminal Replacements	\$ 56,250	\$ 56,250
	EMS Rugged Laptops	\$ 24,000	\$ 24,000
	Finance/HR ERP System	\$ 750,000	\$ -
	Doc. Mgmt-Scanning Hardware/Server Memory	\$ 75,000	\$ -
		<b>\$ 1,275,250</b>	<b>\$ 450,250</b>
JAIL	2023 Ford Transit Cargo Van	\$ 69,280	\$ 69,280
	Jail Transport Vehicle	\$ 44,522	\$ -
		<b>\$ 113,802</b>	<b>\$ 69,280</b>
JUDICIAL CENTER	2 Air Handlers Motors Toshiba 5HP	\$ 1,500	\$ 1,500
	3 Air handlers Motors Toshiba 7.5	\$ 2,600	\$ 2,600
	C-397 1.5 Ton Mitsubishi P series A/C System	\$ 8,243	\$ -
	Data & Phones Rm 1.5 Ton Mitsubishi P A/C System	\$ 10,504	\$ 10,504
	Parking Lot Pavement repairs	\$ 90,650	\$ -
	C-171 1.5 Ton Mitsubishi P Series A/C System	\$ 8,868	\$ -
	C-254 1.5 Ton Mitsubishi P Series A/C System	\$ 11,480	\$ 11,480
	C-398 1.5 Ton Mitsubishi P Series A/C System	\$ 8,243	\$ -
	Winch for RCJC Jail Side	\$ 18,994	\$ -
		<b>\$ 161,082</b>	<b>\$ 26,084</b>

DEPARTMENT	CAPITAL OUTLAY ITEM	AMOUNT REQUESTED	MGR RECOMMENDED
LIBRARY	8 Monitors	\$ 1,360	\$ 1,360
	10 Replacement Computers	\$ 8,000	\$ 8,000
	5 Patriot Systems-Panice Buttons	\$ 10,625	\$ -
	IP Video System Eden Library	\$ 16,017	\$ 16,017
	IP Video System Reidsville Library	\$ 13,938	\$ 13,938
	Envisionware-Maintenance & Subscription	\$ 13,632	\$ -
	Veeam - backups and replicas per ITS	\$ 4,500	\$ -
		<b>\$ 68,072</b>	<b>\$ 39,315</b>
PUBLIC HEALTH	Painting First Floor	\$ 20,000	\$ -
	New Cubby & Desk for New Employee	\$ 5,000	\$ -
	Cubicle	\$ 5,000	\$ 5,000
	Vision Screener	\$ 8,200	\$ 8,200
	FCC Renovation Project	\$ 30,000	\$ -
	ArcGIS Collector Software	\$ 14,000	\$ 14,000
	3 2022 Colorado Ext 4wd	\$ 70,698	\$ 23,566
	Autoclave	\$ 10,000	\$ 10,000
	<b>\$ 162,898</b>	<b>\$ 60,766</b>	
SHERIFF	70 Axon Signal Sidearm Device on Cameras	\$ 17,430	\$ 17,430
	4 Body Cameras	\$ 3,600	\$ -
	70 Auto Tagging Feature to Axon Body Cameras	\$ 7,560	\$ 7,560
	4 Weapons & Ammunition	\$ 4,000	\$ -
	Axon Taser Plan Year 2 Payment	\$ 9,891	\$ 9,891
	Body Camera Replacement & Equipment (Axon Yr 5)	\$ 38,188	\$ 38,188
	4 Tasers	\$ 7,400	\$ -
	4 Portable Radios	\$ 30,040	\$ -
	7 Vehicles	\$ 286,710	\$ 286,710
	4 Vehicles	\$ 240,802	\$ -
	Storage Building @ Evidence Lot	\$ 10,450	\$ 10,450
	Storage Device for Forensic Software	\$ 15,000	\$ 15,000
	Sediment Trap Backfill @ County Firing Range	\$ 35,000	\$ 35,000
	OneSolution Police-to-Citizen Subscription	\$ 17,335	\$ -
	98 Portable & 110 Mobile Radios	\$ 1,158,602	\$ 1,158,602
	<b>\$ 1,882,008</b>	<b>\$ 1,578,831</b>	
SOCIAL SERVICES	4 Vehicles	\$ 118,036	\$ 118,036
		<b>\$ 118,036</b>	<b>\$ 118,036</b>
		<b>\$ 8,361,080</b>	<b>\$ 5,328,350</b>
<b>OTHER FUNDS</b>			
GENERAL CAP RESERVE	Future Public Facility Projects	\$ 796,577	\$ -
	Tax Replacement Software	\$ -	\$ 200,000
	Unused Funds from CY Revenue Projections	\$ -	\$ -
	<b>\$ 796,577</b>	<b>\$ 200,000</b>	
LANDFILL CAPITAL RESERVE	Future Landfill Cell Construction	\$ -	\$ 650,000
	Future Landfill Bulldozer	\$ -	\$ -
		<b>\$ -</b>	<b>\$ 650,000</b>
SCHOOLS CAPITAL RESERVE	Future Schools Projects	\$ 3,485,253	\$ 3,485,253
		<b>\$ 3,485,253</b>	<b>\$ 3,485,253</b>
WATER	25 Water Taps	\$ 62,500	\$ 62,500
	Bethany Tank	\$ 39,100	\$ 39,100
		<b>\$ 101,600</b>	<b>\$ 101,600</b>

DEPARTMENT	CAPITAL OUTLAY ITEM	AMOUNT REQUESTED	MGR RECOMMENDED
SEWER	3 Sewer Taps	\$ 13,500	\$ 13,500
		<b>\$ 13,500</b>	<b>\$ 13,500</b>
LANDFILL	Excavator-John Deere 300G	\$ 297,874	\$ -
	UTV Gas Bobcat	\$ 14,052	\$ -
	John Deere 700L Crawler Dozer	\$ 199,826	\$ -
	2 Forty Cubic Yard Heavy Duty Rectangular Containers	\$ 26,216	\$ -
		<b>\$ 537,968</b>	<b>\$ -</b>

# 10 YEAR PERMANENT POSITION HISTORY

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Recomm FY 2023
<b>GENERAL GOVERNMENT</b>										
Governing Body	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
County Manager	2.00	2.00	2.00	2.00	2.00	2.00	2.00	4.00	4.00	3.00
Public Information Office	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.425
Safety and Risk Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Purchasing/Central Services	2.00	2.00	2.00	2.00	2.00	2.00	-	-	-	-
Budget & Performance	1.00	1.00	2.00	2.00	2.00	2.00	2.00	-	-	-
Finance	7.00	7.00	7.00	7.00	7.00	6.00	8.00	8.00	8.00	8.00
Tax	26.00	26.00	24.00	23.00	23.00	23.00	23.00	23.00	23.00	22.00
Legal	3.40	3.40	3.40	3.40	3.40	3.40	3.40	3.40	3.00	3.00
Elections	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Register of Deeds	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Information Services	7.00	7.00	8.00	7.80	8.80	11.00	12.00	12.00	12.00	11.575
GIS	3.00	3.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00
Engineering & Public Utilities	15.00	15.00	11.00	11.70	11.70	11.60	11.60	11.60	11.60	11.60
Old Wentworth School	0.50	0.50	-	-	-	-	-	-	-	-
<b>Total General Government</b>	<b>83.90</b>	<b>83.90</b>	<b>79.40</b>	<b>78.90</b>	<b>78.90</b>	<b>80.00</b>	<b>81.00</b>	<b>81.00</b>	<b>80.60</b>	<b>78.60</b>
<b>PUBLIC SAFETY</b>										
Emergency Medical Services	59.00	59.00	61.00	63.00	63.00	63.00	67.00	68.00	68.00	68.00
Fire Marshal	4.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00
Emergency Management	1.00	1.00	1.00	-	-	-	1.00	1.00	1.00	1.00
Communications	18.00	26.00	30.00	31.00	31.00	30.00	30.00	30.00	30.00	30.00
Emergency Services Admin.	-	-	-	-	-	1.00	1.00	1.00	1.00	1.00
Sheriff	96.00	96.00	97.00	97.00	98.00	98.00	98.00	98.00	98.00	95.00
Jail	47.00	47.00	46.00	46.00	46.00	46.00	46.40	46.40	50.00	53.00
Animal Control	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Court Services	1.00	1.00	1.00	1.00	-	-	-	-	-	-
Animal Shelter	6.00	6.00	6.00	7.00	7.00	7.00	7.00	8.00	8.00	8.00
Inspections	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	5.00
Planning	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Code Enforcement	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Central Permitting	3.00	3.00	3.00	3.20	3.20	3.20	3.50	3.50	3.50	3.50
<b>Total Public Safety</b>	<b>246.00</b>	<b>254.00</b>	<b>260.00</b>	<b>263.20</b>	<b>263.20</b>	<b>263.20</b>	<b>268.90</b>	<b>270.90</b>	<b>274.50</b>	<b>275.50</b>
<b>ECONOMIC DEVELOPMENT</b>										
Economic Development	2.00	2.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	5.00
Business Technology Center	4.00	4.00	-	-	-	-	-	-	-	-
Cooperative Extension	6.25	6.25	6.375	6.50	6.50	6.00	6.00	6.00	6.00	6.00
Soil Conservation	2.80	2.80	2.50	2.50	2.50	3.00	3.00	3.00	3.00	3.00
<b>Total Economic Development</b>	<b>15.05</b>	<b>15.05</b>	<b>14.88</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>14.00</b>
<b>HUMAN SERVICES</b>										
Integrated Health	-	-	-	3.00	3.00	3.00	3.00	4.00	3.00	2.00
Public Health	75.00	74.00	73.00	71.0375	69.7750	70.1750	69.8750	69.8750	70.8750	70.5750
Social Services	139.00	139.00	140.00	139.20	144.75	144.85	154.15	155.35	157.35	162.35
Veterans Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Youth Services	9.00	9.00	9.00	10.2125	10.2125	10.2125	10.2125	10.2909	8.00	8.00
Head Start	39.00	39.00	39.00	40.00	40.00	40.00	-	-	-	-
<b>Total Human Services</b>	<b>263.00</b>	<b>262.00</b>	<b>262.00</b>	<b>264.45</b>	<b>268.7375</b>	<b>269.2375</b>	<b>238.2375</b>	<b>240.5159</b>	<b>240.2250</b>	<b>243.9250</b>
<b>CULTURAL</b>										
Library	31.00	33.00	32.00	27.90	27.90	27.90	27.90	27.90	27.90	26.425
<b>Total Cultural</b>	<b>31.00</b>	<b>33.00</b>	<b>32.00</b>	<b>27.90</b>	<b>27.90</b>	<b>27.90</b>	<b>27.90</b>	<b>27.90</b>	<b>27.90</b>	<b>26.425</b>
<b>ENTERPRISE FUND</b>										
Landfill	12.00	13.00	16.00	15.10	15.10	15.20	14.80	14.80	13.20	13.20
Water & Sewer	4.00	4.00	4.00	4.00	4.00	4.00	2.70	2.70	0.70	0.70
<b>Total Enterprise Fund</b>	<b>16.00</b>	<b>17.00</b>	<b>20.00</b>	<b>19.10</b>	<b>19.10</b>	<b>19.20</b>	<b>17.50</b>	<b>17.50</b>	<b>13.90</b>	<b>13.90</b>
<b>TOTAL EMPLOYEES</b>	<b>654.95</b>	<b>664.95</b>	<b>668.275</b>	<b>668.55</b>	<b>672.8375</b>	<b>674.5375</b>	<b>648.5375</b>	<b>652.8159</b>	<b>652.125</b>	<b>652.350</b>
<b>% Change</b>		<b>1.5%</b>	<b>0.5%</b>	<b>0.0%</b>	<b>0.6%</b>	<b>0.3%</b>	<b>-3.9%</b>	<b>0.7%</b>	<b>-0.1%</b>	<b>0.03%</b>

\* The County began using FTE to account for all permanent positions scheduled above 20 hours per week in FY 2016/17. This may explain some differences in position count from prior years.



# FY 2022/23 Position Changes

CHANGES TO BUDGET / POSITION COUNTS											
Recommendation	Type	Department/Division	Position	FTE	Salary	Benefits / Other	Overtime	Operating / Capital	Total Position Cost	Total Revenue	Total Net County Cost
Recommended	New Position	Community Development	Deputy Chief Building Inspector	1.00	\$67,275	\$26,930	\$0	\$36,000	\$130,205	\$0	\$130,205
Recommended	New Position	Social Services	Social Work Supervisor III	1.00	\$53,566	\$23,805	\$0	\$0	\$77,371	\$38,686	\$38,686
Recommended	New Position	Social Services	Social Worker III - Foster Care	1.00	\$47,661	\$22,459	\$0	\$0	\$70,120	\$35,060	\$35,060
Recommended	New Position	Social Services	Social Worker III - Foster Care	1.00	\$47,661	\$22,459	\$0	\$0	\$70,120	\$35,060	\$35,060
Recommended	Increase FTE	Public Health - Dental	Admin Assistant I	0.50	\$16,936	\$14,842	\$0	\$0	\$31,778	\$0	\$31,778
Recommended	Eliminate Vacant	Public Health - WIC	Admin Assistant I	(1.00)	(\$33,871)	(\$18,348)	\$0	\$0	(\$52,219)	\$0	(\$52,219)
Recommended	Eliminate Vacant	Library	Library Assistant	(0.7375)	(\$19,953)	(\$4,169)	\$0	\$0	(\$24,122)	\$0	(\$24,122)
Recommended	Eliminate Vacant	Library	Library Assistant	(0.7375)	(\$19,953)	(\$4,169)	\$0	\$0	(\$24,122)	\$0	(\$24,122)
Recommended	Correct Position FTE	Public Health	Physician Extender	0.20	\$15,525	\$3,181	\$0	\$0	\$18,706	\$0	\$18,706
Recommended	Freeze Position	Tax	Chief Appraiser - Freeze to replace with Tax Appraiser in the future	(1.00)	(\$47,661)	(\$21,097)	\$0	\$0	(\$68,758)	\$0	(\$68,758)
Recommended	Reclassification	Public Health	Practical Nurse II to Public Health Nurse II	0.00	\$19,608	\$4,371	\$0	\$0	\$23,979	\$0	\$23,979
Recommended	Reclassification	Emergency Services	Reclassify 911 Database Coordinator to 911 PSAP Manager	0.00	\$7,745	\$1,544	\$0	\$0	\$9,289	\$0	\$9,289
Recommended	Move and Reclassify	Integrated Health	Reclass Integrated Health Prog. Manager to Social Work Prog. Manager	(1.00)	(\$60,828)	(\$23,722)	\$0	\$0	(\$84,550)	(\$84,550)	\$0
Recommended	Move and Reclassify	Social Services	Reclass Integrated Health Prog. Manager to Social Work Prog. Manager	1.00	\$60,828	\$23,722	\$0	\$0	\$84,550	\$63,413	\$21,138
<b>TOTAL</b>				<b>1.2250</b>	<b>\$154,539</b>	<b>\$71,808</b>	<b>\$0</b>	<b>\$36,000</b>	<b>\$262,347</b>	<b>\$87,668</b>	<b>\$174,679</b>

Not Recommended	New Position	Community Development	Building Inspector	1.00	\$39,972	\$20,705	\$0	\$36,000	\$96,677	\$0	\$96,677
Not Recommended	New Position	Community Development	Building Inspector	1.00	\$39,972	\$20,705	\$0	\$36,000	\$96,677	\$0	\$96,677
Not Recommended	New Position	Human Resources	Human Resources Specialist	1.00	\$35,029	\$18,579	\$0	\$0	\$53,608	\$0	\$53,608
Not Recommended	New Position	Human Resources	Human Resource Analyst	1.00	\$44,708	\$20,509	\$0	\$0	\$65,217	\$0	\$65,217
Not Recommended	New Position	Landfill	Landfill Equipment Operator I	1.00	\$30,260	\$19,975	\$5,500	\$0	\$55,735	\$0	\$55,735
Not Recommended	New Position	Sheriff's Office	Sheriff Patrol	1.00	\$38,621	\$22,931	\$0	\$74,550	\$136,102	\$0	\$136,102
Not Recommended	New Position	Sheriff's Office	Sheriff Patrol	1.00	\$38,621	\$22,931	\$0	\$74,550	\$136,102	\$0	\$136,102
Not Recommended	New Position	Sheriff's Office	Sheriff Patrol	1.00	\$38,621	\$22,931	\$0	\$74,550	\$136,102	\$0	\$136,102
Not Recommended	New Position	Public Health	EH Specialist	1.00	\$44,069	\$22,919	\$0	\$31,000	\$97,988	\$0	\$97,988
Not Recommended	New Position	Public Health	Human Services Planner/Evaluator III	1.00	\$44,708	\$20,483	\$0	\$0	\$65,191	\$0	\$65,191
Not Recommended	New Position	Social Services	Social Worker II - Adult Services	1.00	\$41,171	\$20,980	\$0	\$0	\$62,151	\$31,076	\$31,076
Not Recommended	New Position	Social Services	Social Worker III - Adult Services	1.00	\$47,661	\$22,459	\$0	\$0	\$70,120	\$35,060	\$35,060
<b>TOTAL</b>				<b>13.00</b>	<b>\$522,034</b>	<b>\$279,038</b>	<b>\$5,500</b>	<b>\$401,200</b>	<b>\$1,207,772</b>	<b>\$66,136</b>	<b>\$1,141,636</b>

# FY 2022/23 Recommended Vehicles

Department	Current Vehicle Make and Model	Estimated Mileage 12/1/2022*	Estimated Mileage 12/1/2023*	Recommended Vehicle Make and Model	Vehicle Only Cost	Equipment Cost	(Revenue) / (Expense Reduction)	Net County Cost	Description
Animal Control	2016 Ford F150	170,000	200,000	2023 Ford F-150 Extended Cab 2WD	\$ 26,000	\$ 14,645	\$ -	\$ 40,645	Requested replacement due to high mileage and recent repairs / replacements. Truck could be used to replace aging truck used by agency Maintenance staff that has over 178,000 miles.
Community Development - Building Inspections	N/A			2023 Ford F-150 Extended Cab 4WD	\$ 28,000	\$ 8,000	\$ -	\$ 36,000	New vehicle for recommended new Deputy Chief Building Inspector.
Economic Development	2015 Dodge Journey	70,000	75,000	2022 Ford Explorer	\$ 30,125	\$ -	\$ -	\$ 30,125	Replacement vehicle requested to be used for client visits. Existing Dodge Journey recommended to be offered to the Shiloh Airport for client travel.
Engineering and Public Utilities	N/A			2022 Chevrolet Silverado 5500 4X4	\$ 63,069	\$ 13,700	\$ -	\$ 76,769	The current 3500 level of trucks are not able to safely haul our heavy equipment: lifts, mulcher, bobcat, etc. This truck would also be used for the Public Health Mobile Dental trailer if this is purchased next year.
EMS	2019 Ford E-450	170,000	223,000	2023 Ford E 450 (Remount)	\$ 125,151	\$ 97,398	\$ -	\$ 222,549	Replacement due to mileage/condition of ambulance. This will rotate from a front-line ambulance to a spare and allow two higher mileage spares to be surplussed.
EMS	2019 Ford E-450	181,000	246,000	2023 Ford E 450	\$ 180,380	\$ 97,398	\$ -	\$ 277,778	Replacement due to mileage/condition of ambulance. This will rotate from a front-line ambulance to a spare and allow two higher mileage spares to be surplussed.
Public Health - Environmental Health	2005 Ford Ranger	124,000	130,000	2022 Chevrolet Colorado	\$ 23,566	\$ -	\$ -	\$ 23,566	Replacement requested due to age and condition of vehicle.
Sheriff	2017 Ford Police Interceptor	150,000	170,000	2023 Dodge Charger	\$ 31,952	\$ 8,465	\$ -	\$ 40,417	Requested replacement due to high mileage, aging safety concerns, and recent repairs/replacement.
Sheriff	2010 Dodge Charger	160,000	170,000	2023 Dodge Charger	\$ 31,592	\$ 5,505	\$ -	\$ 37,097	Requested replacement due to high mileage, aging safety concerns, and recent issues with alternator and fuel injector.
Sheriff	2016 Ford Police Interceptor	125,000	150,000	2023 Dodge Charger	\$ 31,952	\$ 8,465	\$ -	\$ 40,417	Requested replacement due to safety concerns and recent repairs/replacements.
Sheriff	2015 Ford Police Interceptor	140,000	150,000	2023 Dodge Charger	\$ 31,952	\$ 8,465	\$ -	\$ 40,417	Requested replacement due to high mileage, aging safety concerns, and recent repairs/replacement.
Sheriff	2017 Ford Police Interceptor	137,000	160,000	2023 Dodge Charger	\$ 31,952	\$ 8,465	\$ -	\$ 40,417	Requested replacement due to high mileage, aging safety concerns, and recent repairs/replacement.
Sheriff	2014 Chevrolet Impala	95,000	104,000	2023 Dodge Charger	\$ 31,592	\$ 5,505	\$ -	\$ 37,097	Requested replacement due to continual HVAC and temperature concerns.
Sheriff	2017 Ford Police Interceptor SUV	175,000	205,000	2023 Dodge Durango	\$ 37,223	\$ 13,625	\$ -	\$ 50,848	Requesting to replace K9 SUV Patrol vehicle with high mileage. The K9 SUV Patrol vehicle will be used as a spare when regular units are out of service for repair.
Sheriff - Jail	2015 Ford Van	162,000	180,000	2023 Ford Transit Van	\$ 41,060	\$ 28,220	\$ -	\$ 69,280	Requested replacement due to high mileage. This vehicle is used to transport prisoners across state to other detention Facilities, Prisons.

Department	Current Vehicle Make and Model	Estimated Mileage 12/1/2022*	Estimated Mileage 12/1/2023*	Recommended Vehicle Make and Model	Vehicle Only Cost	Equipment Cost	(Revenue) / (Expense Reduction)	Net County Cost	Description
Social Services	2016 Dodge Grand Caravan	122,000	140,000	2023 Chevrolet Traverse	\$ 30,487	\$ -	\$ (15,244)	\$ 15,244	Replacement requested due to existing vehicle needing replacement transmission.
Social Services	2012 Dodge Grand Caravan	203,000	215,000	2023 Chevrolet Traverse	\$ 30,487	\$ -	\$ (15,244)	\$ 15,244	Replacement requested due to high mileage, issues with interior of vehicle, and recent repairs.
Social Services	2007 Dodge Grand Caravan	186,951	198,868	2023 Ford Escape	\$ 26,575	\$ -	\$ (13,288)	\$ 13,288	Replacement requested due to high mileage, issues with interior of vehicle, and recent repairs.
Social Services	2012 Dodge Grand Caravan	190,000	200,000	2023 Chevrolet Traverse	\$ 30,487	\$ -	\$ (15,244)	\$ 15,244	Replacement requested due to high mileage, issues with interior of vehicle, and recent repairs.
<b>Total</b>					<b>\$ 863,602</b>	<b>\$ 317,856</b>	<b>\$ (59,018)</b>	<b>\$ 1,122,440</b>	

\* These dates are used to provide adequate vehicle delivery, upfit, etc. time if approved July 1. We normally allow 3 months for this but have extended the timeframe due to the nationwide vehicle shortage.

# Vision, Mission, and Strategic Focus Areas



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

**Vision:** Provide the best quality of life educationally, economically, and environmentally.

**Mission:** Rockingham County Government will strive to provide the highest quality of life and the opportunities to achieve it.

**Strategic Focus Areas:** To accomplish the vision and mission, the Board of Commissioners adopted seven strategic focus areas to serve as a guidepost for which departments and agencies can base their individual strategic and operational plans.

**Target Accomplishments:** The Board of Commissioners' specific target accomplishments are shown under each strategic focus area. Often, more than one County department can work towards these target accomplishments.

## Economic Development

- Create ready economic development sites.
- Continue to explore options to increase the County's attractiveness to investors, including modeling our program around successes in other counties and/or states.
- Maintain up to date enhancement and implementation plan for water and sewer infrastructure.
- Focus on commercial development.
- Enhance retention and expansion plan of business.
  - Identify ways to showcase local businesses on website, improve web integration, etc.
- Promote and support small business development.
- Collaborate effectively with municipalities.

## Organizational Efficiency and Effectiveness

- Continue the HHS (Health and Human Services) consolidation.
- Effectively utilize County owned space and property.
  - Promote disposal of unused County properties.
- Implement a new fleet management system to increase the County's ability to effectively manage these resources.
- Focus on efficient County recordkeeping, including digitizing paper files where possible and disposing of records according to the appropriate record retention schedules.

## Public Safety

- Continue to seek a solution for EMS shortage.
- Encourage participation in volunteer fire departments and rescue squads.

## Citizen Engagement / Communication

- Increase the number of ways/improve ease of access for citizens to communicate with the County.
  - Increase the County's digital presence.
  - Promote volunteerism.
- Inform citizens about what we have in the County.
- Enhance and promote the County's website.

## County Appearance / Environmental Enhancement

- Continue an educational campaign around littering.
  - Partner with schools and County libraries.
- Investigate options to address blighted properties.
- Seek ways to enforce anti-littering laws or regulations.

## Quality of Life

- Encourage internships and volunteerism.
- Explore recreational opportunities for our rivers.
- Expand outdoor recreational opportunities.
- Promote the expansion of broadband and cellular service throughout all of Rockingham County.
- Promote a high quality residential environment.

## Education

- Promote all educational opportunities in the County.
  - Smart Start
  - Primary education opportunity and choices
  - Rockingham Community College
  - Workforce Development
  - Vocational Education

**ROCKINGHAM COUNTY FIRE DISTRICTS**  
**COMPARISON OF 2021-22 AND 2022-23 TAX**  
**RATES, TAX BASES AND AMOUNTS TO BE REMITTED**

	2021-22 Tax Rate	2022-23 Proposed Tax Rate	2021-22 Tax Base	2022-23 Estimated Tax Base As of Feb 10	2021-22 Ad Valorem Taxes	2022-23 Ad Valorem Taxes	2022-23 Fund Balance Appropriated	2022-23 Total to Department
WENTWORTH	0.09	0.09	426,589,332	405,000,000	345,000	359,269	0	359,269
STOKES	0.1000	0.1000	272,561,152	248,000,000	231,590	244,454	45,000	289,454
BETHANY	0.11	0.11	433,632,876	412,000,000	420,459	446,585	63,000	509,585
NORTHWEST	0.115	0.115	135,444,661	128,000,000	138,251	145,083	0	145,083
HUNTSVILLE	0.085	0.085	488,564,192	455,000,000	357,598	381,147	63,000	444,147
OREGON HILL	0.07	0.07	322,512,424	309,000,000	202,128	213,209	0	213,209
SHILOH	0.10	0.10	290,690,839	275,000,000	255,765	271,096	35,000	306,096
MONROETON	0.10	0.10	383,648,365	362,000,000	340,938	356,786	46,000	402,786
WILLIAMSBURG	0.11	0.11	311,497,251	284,000,000	284,008	307,921	60,000	367,921
SUMMERFIELD	0.0915	0.0915	122,856,778	115,000,000	99,617	103,701	12,000	115,701
YANCEYVILLE	0.09	0.09	193,436,353	183,000,000	152,545	162,338	22,000	184,338
STONEVIEW	0.105	0.105	141,332,991	125,000,000	125,179	129,347	7,758	137,105
CASVILLE	0.100	0.100	27,682,702	25,500,000	24,683	25,134	2,500	27,634
J CREEK	0.095	0.095	134,132,882	126,500,000	112,342	118,454	16,000	134,454
M/M	0.105	0.105	185,631,161	167,000,000	172,728	172,778	16,000	188,778
STOKES/ROCK	0.0804	0.0804	13,948,347	12,900,000	10,222	10,224	1,047	11,271
RUFFIN	0.13	0.13	126,704,347	118,100,000	148,025	151,269	18,000	169,269
LEAKSVILLE	0.10	0.10	360,997,197	348,000,000	328,197	343,058	0	343,058
DRAPER	0.070	0.070	472,143,149	435,000,000	290,746	299,814	0	299,814
PELHAM	0.0614	0.0614	13,285,719	12,200,000	7,014	7,380	1500	8,880



## FY 2022/23 Recommended Fee Schedule Changes

Department/Division	Fee Change Requested	Current Fee Name (if applicable)	Requested Fee Name	Current Fee Amount (if applicable)	Requested Fee Amount	Justification for change
Animal Shelter	Change Existing Fee	Cat Low Cost Spay & Neuter Clinic	Cat Low Cost Spay & Neuter Clinic	\$65.00	\$80.00	The spay and neuter clinic increased their fees March 1st for surgical procedures due to rising cost of supplies.
Animal Shelter	Change Existing Fee	Dog low cost spay and neuter	Dog low cost spay and neuter - Dogs - Up To 59lbs	\$75.00	\$90.00	The spay and neuter clinic increased their fees March 1st for surgical procedures due to rising cost of supplies.
Animal Shelter	Change Existing Fee	Dog low cost spay and neuter	Dog low cost spay and neuter - Dogs - 60lbs to 99lbs	\$75.00	\$120.00	The spay and neuter clinic increased their fees March 1st for surgical procedures due to rising cost of supplies.
Animal Shelter	Change Existing Fee	Dog low cost spay and neuter	Dog low cost spay and neuter - Dogs - 100lbs - 120lbs	\$75.00	\$150.00	The spay and neuter clinic increased their fees March 1st for surgical procedures due to rising cost of supplies.
Animal Shelter	New Fee	N/A	Microchipping	N/A	\$25.00	We have the ability to microchip during clinics and the public has been requesting the service.
Animal Shelter	New Fee	N/A	Pregnant Animal Surcharge	N/A	\$40.00	The spay and neuter clinic increased their fees March 1st and for surgical procedures due to rising cost of supplies.
Central Permitting	Remove Fee	Historical Records Request	N/A	\$10	\$0	Fee has never been charged for these records.
EMS	Change Existing Fee	ALS II Comprehensive Transport	ALS II Comprehensive Transport	\$812.36	\$854.20	Recommendation from EMSMC 130% above Medicare Allowable
EMS	Change Existing Fee	ALS Emergency Transport	ALS Emergency Transport	\$561.26	\$590.17	Recommendation from EMSMC 130% above Medicare Allowable
EMS	Change Existing Fee	ALS Non-Emergency Transport	ALS Non-Emergency Transport	\$354.48	\$372.64	Recommendation from EMSMC 130% above Medicare Allowable
EMS	Change Existing Fee	BLS Non Emergency Transport	BLS Non Emergency Transport	\$295.40	\$310.62	Recommendation From EMSMC 130% above Medicare Allowable
EMS	Change Existing Fee	BLS Emergency Transport	BLS Emergency Transport	\$472.64	\$496.99	Recommendation From EMSMC 130% above Medicare Allowable
EMS	Change Existing Fee	Specialty Care Transport	Specialty Care Transport	\$960.05	\$1,009.52	Recommendation From EMSMC 130% above Medicare Allowable
Landfill	Change Existing Fee	MSW Tipping Fee	MSW Tipping Fee	\$37.00 per ton + \$2.00 per ton State tax	\$38.00 per ton + \$2.00 per ton State tax	Per Landfill Consultant, fee needs to be increased to meet revenue needs for closure/post closure costs, new cell construction and equipment needs.
Landfill	Change Existing Fee	Clean wood and inert debris	Clean wood and inert debris	\$55.00 per ton	\$60.00 per ton	Vendor has raised price to grind and haul inert debris.
Landfill	Change Existing Fee	Individual vehicles with 6 or more wheels or 4 wheels with a trailer	Individual vehicles with 6 or more wheels or 4 wheels with a trailer	\$37.00 per ton + \$2.00 per ton State tax	\$38.00 per ton + \$2.00 per ton State tax	Per Landfill Consultant, fee needs to be increased to meet revenue needs for closure/post closure costs, new cell construction and equipment needs.
Public Health	New Fee	N/A	Vaxelis	N/A	\$161	New vaccine

Department/Division	Fee Change Requested	Current Fee Name (if applicable)	Requested Fee Name	Current Fee Amount (if applicable)	Requested Fee Amount	Justification for change
Public Health	New Fee	N/A	MenQuadfi	N/A	\$173	New vaccine that is replacing an older one.
Public Health - Dental	New Fee	N/A	D2920 - Re-cement/Re-bond crown	N/A	\$110	Dentist wanted to offer more services
Public Health - Dental	New Fee	N/A	D5282 - Removable Unilateral Partial Denture - cast metal, Maxillary	N/A	\$728	Dentist wanted to offer more services
Public Health - Dental	New Fee	N/A	D5283 - Removable Unilateral Partial Denture - cast metal, Mandibular	N/A	\$728	Dentist wanted to offer more services
Public Health - Dental	New Fee	N/A	D5284 - Removable Unilateral Partial Denture - Flexible base per quadrant	N/A	\$752	Dentist wanted to offer more services
Public Health - Dental	New Fee	N/A	D5286 - Removable Unilateral Partial Denture - Resin per quadrant	N/A	\$695	Dentist wanted to offer more services
Public Health - Dental	New Fee	N/A	D5820 - Interim Partial Denture Maxillary	N/A	\$600	Dentist wanted to offer more services
Public Health - Dental	New Fee	N/A	D5821 - Interim Partial Denture Mandibular	N/A	\$600	Dentist wanted to offer more services
Water and Sewer	Change Existing Fee	Total Water Bill	Total Water Bill	\$9.72 per 1,000 gallons volume used fee + fixed rate fee	\$10.20 per 1,000 gallons volume used fee + fixed rate fee	Increase fees to cover increased cost of operations.
Water and Sewer	Change Existing Fee	8" Water Line Total Water Bill	8" Water Line Total Water Bill	\$4.32 per 1,000 gallons volume used + fixed rate fee	\$4.54 per 1,000 gallons volume used fee + fixed rate fee	Increased cost of operations
Water and Sewer	Change Existing Fee	Irrigation Meter	Irrigation Meter	\$9.72 per 1,000 gallons volume used fee	\$10.20 per 1,000 gallons volume used fee	Increased cost of operations
Water and Sewer	Change Existing Fee	Sewer - Volume Used, Schools and Governmental Customers, 0 - 15,000 gallons per month	Sewer - Volume Used, Schools and Governmental Customers, 0 - 15,000 gallons per month	\$9.00 per 1,000 gallons of water through system	\$9.45 per 1,000 gallons of water through system	Increased costs of operations
Water and Sewer	Change Existing Fee	Sewer - Volume Used, Schools and Governmental Customers Over 15,000 gallons per month	Sewer - Volume Used, Schools and Governmental Customers Over 15,000 gallons per month	\$31.00 per 1,000 gallons of water through system	\$32.55 per 1,000 gallons of water through system	Increased costs of operations
Water and Sewer	Change Existing Fee	Sewer - Volume Used, Other Customers 0-15,000 Gallons per Month	Sewer - Volume Used, Other Customers 0-15,000 Gallons per Month	\$9.00 per 1,000 gallons of water through system	\$9.45 per 1,000 gallons of water through system	Increased costs of operations
Water and Sewer	Change Existing Fee	Sewer - Volume Used, Other Customers Over 15,000 Gallons per Month	Sewer - Volume Used, Other Customers Over 15,000 Gallons per Month	\$13.00 per 1,000 gallons of water through system	\$13.65 per 1,000 gallons of water through system	Increased costs of operations
Water and Sewer	Change Existing Fee	Sewer - Customers with Wells, Flat Fee for Customers with Wells	Sewer - Customers with Wells, Flat Fee for Customers with Wells	\$49.00 per month or \$98.00 per billing period	\$51.45 per month or \$102.90 per billing period	Increased costs of operations
Water and Sewer	Change Existing Fee	Leachate Customers	Leachate Customers	\$21.00 per 1,000 gallons of leachate	\$22.05 per 1,000 gallons of leachate	Increased costs of operations
Youth Services	Change Existing Fee	Family Therapy	Family Therapy	\$75	\$85	The Sandhills reimbursement rate for this service is \$81.57.

# BUDGET CALENDAR

FISCAL YEAR 2022/23

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## **January**

Prepare salary and benefits projections and revenue/expense forecast.

## **February 7<sup>th</sup> at 1:30 pm**

Board of Commissioners' Retreat. Strategic planning discussed, financial forecast presented, and budget priorities discussed.

## **February 9<sup>th</sup>**

Distribute budget packets to departments.

## **February 11<sup>th</sup>**

Departments attend budget preparation workshops (virtual). Review process and learn/refresh tools on how to submit a proper budget.

## **March 11<sup>th</sup>**

Deadline for submission of budget requests, including revenue projections and backup documentation.

## **March/April**

Management team review of departmental requests and begin recommendations.

## **April 13<sup>th</sup> – April 20<sup>th</sup>**

Complete departmental/agency budget meetings with County Manager and Budget/Finance staff as needed.

## **Late April**

Finalize outstanding budget decisions and begin writing County Manager's Budget Message.

## **April 29<sup>th</sup>**

Return revised budgets to departments for review.

## **May 13<sup>th</sup>**

Manager's Recommended Budget and Budget Message given to Board of Commissioners. File copy with Clerk and advertise that budget is available for public inspection.

## **May 16<sup>th</sup>**

Manager Recommended Budget overview at regular board meeting.

## **Week of May 23<sup>rd</sup> – 27<sup>th</sup>**

Hold workshop to review and/or amend Recommended Budget and YTD performance data as necessary.

## **June 6<sup>th</sup>**

Budget public hearing at regular Board of Commissioner meeting.

## **June**

Additional budget workshops with Board of Commissioners (as needed).

## **June 30<sup>th</sup>**

Budget adoption deadline (may be adopted the day of the public hearing or any time following).

**AN ORDINANCE TO MAKE APPROPRIATIONS FOR THE  
CURRENT OPERATIONS OF ROCKINGHAM COUNTY  
FOR THE FISCAL YEAR 2022-23**

**BE IT ORDAINED** by the Board of Commissioners of Rockingham County, North Carolina:

**Section 1.** It is estimated that the following revenues will be available for the fiscal year beginning July 1, 2022 and ending June 30, 2023:

**GENERAL GOVERNMENT TYPE REVENUES**

General Fund

Ad Valorem Taxes	\$ 56,944,239
Other Taxes and Licenses	18,845,500
Unrestricted Intergovernmental	220,000
Restricted Intergovernmental	15,822,675
Permits and Fees	1,183,000
Sales and Services	7,395,584
Investment Earnings	125,000
Miscellaneous	906,276
Other Financing Sources	2,659,468
Fund Balance Appropriated	<u>4,356,916</u>

Total Estimated Revenues \$ 108,458,658

Debt Service Fund \$ 8,511,573

**SPECIAL REVENUE TYPE REVENUES**

Administrative Capital Reserve Fund

Transfer from General Fund	\$ 4,467,966
Fund Balance Appropriated	<u>2,062,891</u>
Total Estimated Revenues	\$ 6,530,857

Landfill Capital Reserve Fund

Transfer from Enterprise Fund	\$ 650,000
Fund Balance Appropriated	<u>0</u>
Total Estimated Revenues	\$ 650,000

School Capital Reserve Fund

Restricted Sales Tax	\$ 5,450,000
School Capital Fund	<u>900,000</u>
Total Estimated Revenues	\$ 6,350,000

<u>Fire District Funds</u>		
Ad Valorem Taxes	\$ 4,249,047	
Fund Balance Appropriated	<u>408,805</u>	
Total Estimated Revenues		\$ 4,657,852
<u>Emergency Telephone Fund</u>		
911 Surcharge Fees	\$ 407,313	
Fund Balance Appropriated	<u>0</u>	
Total Estimated Revenues		\$ 407,313
<u>Stoneville Library-Vera Holland Fund</u>		
Interest Distribution / Donations / Rents		\$ 16,000
<u>Vera Holland Ctr-V Holland Fund</u>		
Interest Distribution / Donations		\$ 10,750
<u>Register of Deeds Fees Fund</u>		
ROD Fees		\$ 599,500
<u>Fines &amp; Forfeitures Fund</u>		
Fines & Forfeitures		\$ 600,000
<u>DSS-Representative Payee Fund</u>		
DSS-Rep Payee Rev.		\$ 800,000
<u>Airport Fund</u>		
Transfer from General Fund		\$ 16,667
<u>Tourism Development Fund</u>		
Occupancy Tax and Interest Earned		\$ 388,000
<b><u>ENTERPRISE TYPE REVENUES</u></b>		
<u>Landfill Enterprise Fund</u>		
Tipping Fees	\$ 4,323,430	
Tire and Appliance Disposal	211,000	
Recycling and Other	5,000	
Interest Earned	15,000	
Solid Waste Disposal Tax	50,000	
Fund Balance Appropriated	<u>0</u>	
Total Estimated Revenues		\$ 4,604,430
<u>Water Enterprise Fund</u>		
Fees and Charges	\$ 633,500	
Fund Balance Appropriated	135,257	
Transfer from General Fund	<u>183,238</u>	
Total Estimated Revenues		\$ 951,995



<u>Sewer Enterprise Fund</u>		
Fees and Charges	\$ 510,000	
Fund Balance Appropriated	0	
Transfer from General Fund	<u>221,822</u>	
Total Estimated Revenues		\$ 731,822

**INTERNAL SERVICE TYPE REVENUES**

<u>General Insurance Deductible Fund</u>		\$ 1,032,511
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<u>Worker's Compensation Fund</u>		
Charges to other Funds	\$ 692,122	
Interest Earned	<u>5,000</u>	
Total Estimated Revenues		\$ 697,122

<u>Health Insurance Fund</u>		
Charges for services	\$ 9,960,000	
Retiree Reimbursement	305,000	
Interest Earned	5,000	
Miscellaneous	100,000	
Transfer from General Fund	0	
Fund Balance Appropriated	<u>0</u>	
Total Estimated Revenues		\$ 10,370,000

<u>Employee 125 Plan</u>		
Employee Charges	<u>\$ 210,000</u>	
Total Estimated Revenues		\$ 210,000

**Section 2.** The following amounts are hereby appropriated for the operation of the county government and its activities for the fiscal year beginning July 1, 2022 and ending June 30, 2023 in accordance with the chart of accounts heretofore established for the County:

## **GENERAL GOVERNMENT TYPE EXPENDITURES**

### **General Fund**

Governing Body	\$214,837
County Manager	536,316
Public Information Office	110,561
Peg Channel	58,400
Safety & Risk Management	112,460
Human Resources	440,958
Finance	752,523
Tax/Tax Revaluation	2,088,544
Legal	302,590
Elections	592,139
Register of Deeds	602,142
Information Technology	2,790,631
GIS	216,591
Engineering & Public Utilities	3,600,842
Judicial Center	527,781
Non-Departmental	5,186,485
Emergency Medical Services	8,535,608
Fire Marshal	386,099
Communications	2,336,606
Emergency Management	260,434
Emergency Services Admin	212,093
Medical Examiner	100,000
Sheriff	10,502,478
Jail	5,267,700
Animal Control	263,199
Other Public Safety	295,116
Animal Shelter	815,689
Inspection/Planning/Code Enforce/Permitting	1,205,208
Airport	86,667
Economic Development & Tourism	659,483
Economic Development Projects	1,955,021
Economic Development Other	20,000
Cooperative Extension	351,378
Soil Conservation	240,117
Integrated Health	198,482
Public Health	6,783,175
Mental Health (MOE)	311,800

DSS	17,859,210	
Veterans	89,021	
Other Human Services	66,195	
Youth Services	794,496	
Library	2,146,567	
ADTS	1,064,649	
Other Cultural	93,320	
Public Schools	16,717,365	
Rockingham Community College	3,524,255	
Transfers to Other Funds	6,833,427	
Contingency	350,000	
	<hr/>	
Total Appropriations		\$ 108,458,658
Debt Service Fund		\$ 8,511,573

**SPECIAL REVENUE TYPE EXPENDITURES**

Administrative Capital Reserve Fund

Transfer to Debt Service Fund	\$ 3,654,930	
Transfer to General Fund	2,675,927	
Reserve Contribution	<u>200,000</u>	
		\$ 6,530,857

Landfill Capital Reserve Fund

Reserve for Future Cell	\$ 650,000	
Reserve for Bulldozer	<u>0</u>	
		\$ 650,000

School Capital Reserve Fund

Transfer to Debt Service Fund	\$ 2,864,747	
Reserve Contribution	<u>3,485,253</u>	
Total Appropriations		\$ 6,350,000

Fire District Fund

Public Safety - Wentworth	\$ 359,269
Public Safety - Stokesdale	289,454
Public Safety - Bethany	509,585
Public Safety - Northwest	145,083
Public Safety - Huntsville	444,147
Public Safety - Oregon Hill	213,209
Public Safety - Shiloh	306,096
Public Safety - Monroeton	402,786
Public Safety - Williamsburg	367,921
Public Safety - Summerfield	115,701
Public Safety - Yanceyville	184,338
Public Safety - Stoneyview	137,105
Public Safety - Casville	27,634
Public Safety - Jacobs Creek	134,454
Public Safety - Madison/Mayodan	188,778

Public Safety - Stokes/Rockingham	11,271	
Public Safety - Ruffin	169,269	
Public Safety - Leaksville	343,058	
Public Safety - Draper	299,814	
Public Safety – Pelham	8,880	
Total Appropriations		\$ 4,657,852
<u>Emergency Telephone Fund</u>		
Operations		\$ 407,313
<u>Stoneville Library-Vera Holland Fund</u>		
Operations		\$ 16,000
<u>Vera Holland Ctr-V Holland Fund</u>		
Operations		\$ 10,750
<u>Register of Deeds Fees Fund</u>		
Operations		\$ 599,500
<u>Fines &amp; Forfeitures Fund</u>		
To Schools		\$ 600,000
<u>DSS Representative Payee Fund</u>		
To DSS Rep. Payees		\$ 800,000
<u>Airport Fund</u>		
Grant Match Reserve		\$ 16,667
<u>Tourism Development Fund</u>		
Operations		\$ 388,000
<b><u>ENTERPRISE TYPE EXPENDITURES</u></b>		
<u>Landfill Enterprise Fund</u>		
Landfill operations		\$ 4,604,430
<u>Water Enterprise Fund</u>		
Water operations		\$ 951,995
<u>Sewer Enterprise Fund</u>		
Sewer operations		\$ 731,822
<b><u>INTERNAL SERVICE TYPE EXPENDITURES</u></b>		
<u>General Insurance Deductible Fund</u>		
Claims Paid		\$ 132,511
Insurance/Re-Insurance		900,000
		<u>\$ 1,032,511</u>
<u>Worker's Compensation Fund</u>		
Worker's Compensation expenditures		\$ 697,122

<u>Health Insurance Fund</u>	
Health Insurance expenditures	\$ 10,370,000
<u>Employee 125 Plan</u>	
Claims	\$ 210,000

**Section 3.** There is hereby levied an ad valorem tax rate of sixty nine and five tenths cents (.695) per one hundred dollars (\$100.00) valuation of property as listed for taxes as of January 1, 2022, for the purpose of raising revenue as set forth in the foregoing estimate of revenues. Five and five tenths cents (.055) of this tax is for the Capital Improvement Plan and will be transferred to a Capital Reserve Fund. This rate of tax is based on an estimated total valuation of property for the purpose of taxation of \$7,188,668,514 for real, personal and public utilities and \$979,316,143 for motor vehicles.

**Section 4.** There is hereby levied a tax for the Fire Districts for the purpose of raising of revenue for said Special Fire District. The districts' tax rates and valuation of property are:

<u>Fire District</u>	<u>Levied Tax Rate Per \$100 Value</u>	<u>Property Value</u>
Wentworth	\$ 0.09	\$ 405,000,000
Stokesdale	0.10	248,000,000
Bethany	0.11	412,000,000
Northwest	0.115	128,000,000
Huntsville	0.085	455,000,000
Oregon Hill	0.07	309,000,000
Shiloh	0.10	275,000,000
Monroeton	0.10	362,000,000
Williamsburg	0.11	284,000,000
Summerfield	0.0915	115,000,000
Yanceyville	0.09	183,000,000
Stoneyview	0.105	125,000,000
Casville	0.10	25,500,000
Jacobs Creek	0.095	126,500,000
Madison/Mayodan	0.105	167,000,000
Stokes/Rockingham	0.0804	12,900,000
Ruffin	0.13	118,100,000
Leaksville	0.10	348,000,000
Draper	0.07	435,000,000
Pelham	0.0614	12,200,000

**Section 5.** Appropriations in this budget ordinance are made at the functional level. By statute, any amendments or modifications require Board approval only when amounts are transferred between functions; however, it is the policy of the board that expenditures are to conform to the line item budget approved and modified by the board. The County Manager or Finance Officer is hereby authorized to transfer appropriations, for all departments except the Board of Elections, as contained herein under the following conditions:

- a. The County Manager or Finance Officer may transfer appropriations between objects of expenditures within a department without limitation.

- b. The County Manager or Finance Officer may transfer appropriations between departments in a fund and from contingency in conformance with the following guidelines:
  - 1) The County Manager finds they are consistent with operational needs and any Board approved goals;
  - 2) Transfers do not exceed \$50,000 each;
  - 3) Transfers from Contingency do not exceed \$50,000 each, except this limit may be exceeded when the County Manager determines an emergency exists;
- c. All such transfers are reported to the Board of Commissioners monthly.
- d. The County Manager or Finance Officer may not transfer amounts between funds, except as approved by the Board of Commissioners in the Budget Ordinance as amended.

**Section 6.** The County Manager, or his designee, is hereby authorized to execute the necessary contractual documents under the following conditions:

- a. To execute grant agreements with governmental units and other public, private, and non-profit organizations unless a grantor requires approval and execution by the Board of Commissioners.
- b. To conduct construction or repair projects that do not require formal competitive bid procedures.
- c. To enter into consultant, professional, or maintenance service agreements within funds included in the Budget Ordinance or other actions of the Board of Commissioners.
- d. To execute contracts, as the lessor or lessee of buildings and/or land, provided that such leases are one year duration or less and are within budgeted appropriations. The County Manager may execute leases for equipment, vehicles, and other personal property that span multiple fiscal years provided that such leases have a total value less than \$50,000 over the life of the lease.
- e. To approve, within budgeted appropriations, all change orders and amendments to contracts previously approved by the Board of Commissioners.
- f. To execute contracts and inter-local agreements the subject and funding of which has been approved by action of the Board of Commissioners;
- g. To approve and execute all non-monetary agreements, memoranda of understanding, business associate agreements;
- h. To execute documents related to the proper dispensation of legal claims, suits or proceedings approved by the County Attorney; and
- i. To approve and execute documents of a routine nature and/or incidental to the work program of the County, its departments or related agencies.

**Section 7.** Operating funds encumbered by the County as of June 30, 2022, or otherwise designated, are hereby re-appropriated for this fiscal year.

**Section 8.** Classification pay plan effective July 1, 2022 is hereto attached and incorporated herein by reference.

**Section 9.** The Chairperson of the Board of Commissioners shall be compensated at an annual rate of \$12,401, paid on a monthly basis. This includes \$3,000 for in-county travel. Members of the Board of Commissioners, other than the Chair, shall be compensated at an annual rate of \$11,201, paid on a monthly basis. This includes \$3,000 for in-county travel. The Chairperson and members shall also be eligible to receive an optional \$50 per month for use of their personal cellular phones for

County business if so desired. All out-of-County travel expenses will be handled according to the County's Travel Policy.

**Section 10.** The current Rockingham County Sheriff, as of the effective date of this ordinance, shall be compensated at a rate of \$116,619.27 annually. Benefits, along with pay increases such as merit raises, cost of living adjustments, and classification and compensation study increases will be offered in the same manner as other County employees and as required by law. Future Sheriff's shall be compensated according to the adopted Rockingham County Pay Plan.

**Section 11.** The current Rockingham County Register of Deeds, as of the effective day of this ordinance, shall be compensated at a rate of \$78,057.47 annually. Benefits, along with pay increases such as merit raises, cost of living adjustments, and classification and compensation study increases will be offered in the same manner as other County employees and as required by law. Future Registers of Deeds shall be compensated according to the adopted Rockingham County Pay Plan.

**Section 12.** The Chairperson of the Board of Elections shall be compensated at an annual rate of \$3,300, paid on a monthly basis. Members of the Board of Elections, other than the Chair, shall be compensated at an annual rate of \$2,400, paid on a monthly basis. Additionally, all members shall receive \$300 after the certification of each election. All out-of-County travel expenses will be handled according to the County's Travel Policy.

**Section 13.** The Health & Human Services Board members shall be compensated at a rate of \$60 per meeting and each member will be reimbursed for mileage according to the County's Travel Policy.

**Section 14.** The Planning Board members shall be compensated at a rate of \$60 per meeting.

**Section 15.** The Board of Equalization and Review members shall be compensated at a rate of \$100 per meeting.

**Section 16.** The Jury Commission members shall be compensated at a rate of \$500 per year.

**Section 17.** Changes to the County Master Fee Schedule are hereto attached and approved herein by reference.

**Section 18.** Copies of this Budget Ordinance shall be furnished to the Clerk of the Board of Commissioners and to the Budget Officer and Finance Officer to be kept on file by them for their direction in the disbursement of funds.

Adopted this \_\_\_\_ day of June, 2022

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Kevin Berger, Chairperson  
Rockingham County Board of Commissioners

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Susan Washburn, Clerk  
Rockingham County Board of Commissioners

## ROCKINGHAM COUNTY PAY PLAN

Effective 07/01/2022

Title	Grade	Min	Mid	Max
911 Database Coordinator	19	\$42,578.65	\$55,352.24	\$68,125.84
911 PSAP Manager	26	\$59,912.43	\$77,886.16	\$95,859.89
Accounting Assistant	14	\$33,361.48	\$43,369.93	\$53,378.38
Accounting Software Specialist	18	\$40,551.09	\$52,716.42	\$64,881.75
Accounting Specialist	18	\$40,551.09	\$52,716.42	\$64,881.75
Accounting Technician	16	\$36,781.04	\$47,815.35	\$58,849.66
Administrative Assistant I	13	\$31,772.84	\$41,304.70	\$50,836.55
Administrative Assistant II	15	\$35,029.56	\$45,538.43	\$56,047.29
Administrative Assistant III	17	\$38,620.09	\$50,206.12	\$61,792.14
Animal Control Officer	14	\$33,361.48	\$43,369.93	\$53,378.38
Animal Shelter Director	22	\$49,290.11	\$64,077.14	\$78,864.17
Animal Shelter Manager	16	\$36,781.04	\$47,815.35	\$58,849.66
Animal Shelter Technician	8	\$24,894.85	\$32,363.31	\$39,831.77
Animal Shelter Technician - Part-time	4	\$20,481.06	\$26,625.38	\$32,769.69
Assistant County Manager	31	\$76,465.13	\$99,404.67	\$122,344.21
Assistant DSS Director	28	\$66,053.46	\$85,869.50	\$105,685.53
Assistant Fire Marshal	19	\$42,578.65	\$55,352.24	\$68,125.84
Assistant Lead Telecommunicator	14	\$33,361.48	\$43,369.93	\$53,378.38
Assistant Register of Deeds	20	\$44,707.58	\$58,119.85	\$71,532.13
Assistant Tax Collector	11	\$28,818.90	\$37,464.58	\$46,110.25
Attorney I	28	\$66,053.46	\$85,869.50	\$105,685.53
Building Inspector	17	\$38,620.09	\$50,206.12	\$61,792.14
Building/Grounds Maintenance Assistant Supervisor	18	\$40,551.09	\$52,716.42	\$64,881.75
Building/Grounds Maintenance Supervisor	21	\$46,942.96	\$61,025.85	\$75,108.74
Building/Grounds Maintenance Technician	16	\$36,781.04	\$47,815.35	\$58,849.66
Building/Grounds Maintenance Worker	9	\$26,139.60	\$33,981.48	\$41,823.35
Business Intelligence Report Developer	19	\$42,578.65	\$55,352.24	\$68,125.84
Business Officer	18	\$40,551.09	\$52,716.42	\$64,881.75
Business Personal Property Tech	14	\$33,361.48	\$43,369.93	\$53,378.38
Business Systems Manager	22	\$49,290.11	\$64,077.14	\$78,864.17
Central Permitting Administrator	21	\$46,942.96	\$61,025.85	\$75,108.74
Certified Assistant Tax Collector	13	\$31,772.84	\$41,304.70	\$50,836.55
Certified Peer Specialist	12	\$30,259.85	\$39,337.81	\$48,415.76
Chief Building Inspector	26	\$59,912.43	\$77,886.16	\$95,859.89
Chief Information Officer	34	\$88,517.95	\$115,073.34	\$141,628.72
Chief Tax Appraiser	20	\$44,707.58	\$58,119.85	\$71,532.13
Child Support Agent I	13	\$31,772.84	\$41,304.70	\$50,836.55
Child Support Agent II	15	\$35,029.56	\$45,538.43	\$56,047.29
Child Support Supervisor	18	\$40,551.09	\$52,716.42	\$64,881.75
Child Welfare QA/Trainer	21	\$46,942.96	\$61,025.85	\$75,108.74
Clerk to the Board	21	\$46,942.96	\$61,025.85	\$75,108.74
Code Enforcement Administrator	20	\$44,707.58	\$58,119.85	\$71,532.13
Code Enforcement Officer	14	\$33,361.48	\$43,369.93	\$53,378.38
Community Development Director	28	\$66,053.46	\$85,869.50	\$105,685.53
Community Paramedic	16	\$36,781.04	\$47,815.35	\$58,849.66
Community Social Services Technician	10	\$27,446.58	\$35,680.55	\$43,914.52



Counselor	21	\$46,942.96	\$61,025.85	\$75,108.74
County Attorney	32	\$80,288.39	\$104,374.91	\$128,461.43
County Management Fellow	10	\$27,446.58	\$35,680.55	\$43,914.52
Courier	4	\$20,481.06	\$26,625.38	\$32,769.69
Court Services Records Clerk	12	\$30,259.85	\$39,337.81	\$48,415.76
Custodian	4	\$20,481.06	\$26,625.38	\$32,769.69
Customer Service Technician	11	\$28,818.90	\$37,464.58	\$46,110.25
Dental Assistant	13	\$31,772.84	\$41,304.70	\$50,836.55
Dental Hygienist	20	\$44,707.58	\$58,119.85	\$71,532.13
Dentist I	36	\$97,591.04	\$126,868.35	\$156,145.67
Dentist II	37	\$102,470.59	\$133,211.77	\$163,952.95
Dentist III	38	\$107,594.12	\$139,872.36	\$172,150.60
Deputy Chief Building Inspector	24	\$54,342.34	\$70,645.05	\$86,947.75
Deputy Economic Development & Tourism Director	25	\$57,059.46	\$74,177.30	\$91,295.14
Deputy Elections Director	14	\$33,361.48	\$43,369.93	\$53,378.38
Deputy Finance Director	26	\$59,912.43	\$77,886.16	\$95,859.89
Deputy Fire Marshal	20	\$44,707.58	\$58,119.85	\$71,532.13
Deputy Register of Deeds	12	\$30,259.85	\$39,337.81	\$48,415.76
Detention Captain	26	\$59,912.43	\$77,886.16	\$95,859.89
Detention Lieutenant	23	\$51,754.61	\$67,281.00	\$82,807.38
Detention Officer	16	\$36,781.04	\$47,815.35	\$58,849.66
Detention Officer, Corporal	18	\$40,551.09	\$52,716.42	\$64,881.75
Detention Sergeant	21	\$46,942.96	\$61,025.85	\$75,108.74
Director of Consolidated Human Services	35	\$92,943.85	\$120,827.00	\$148,710.16
District Technician	17	\$38,620.09	\$50,206.12	\$61,792.14
District Watershed Conservationist	21	\$46,942.96	\$61,025.85	\$75,108.74
Economic Development & Tourism Director	35	\$92,943.85	\$120,827.00	\$148,710.16
Elections Director	26	\$59,912.43	\$77,886.16	\$95,859.89
Emergency Management Coordinator	19	\$42,578.65	\$55,352.24	\$68,125.84
Emergency Operations Manager	29	\$69,356.13	\$90,162.97	\$110,969.81
Emergency Services Director	32	\$80,288.39	\$104,374.91	\$128,461.43
EMS Accounting Clerk - PT	13	\$31,772.84	\$41,304.70	\$50,836.55
EMS Assistant Training Officer	21	\$46,942.96	\$61,025.85	\$75,108.74
EMS Call Scheduler	6	\$22,580.37	\$29,354.48	\$36,128.59
EMS Captain	21	\$46,942.96	\$61,025.85	\$75,108.74
EMS Lieutenant	18	\$40,551.09	\$52,716.42	\$64,881.75
EMS Shift Supervisor	23	\$51,754.61	\$67,281.00	\$82,807.38
EMS Training Officer	25	\$57,059.46	\$74,177.30	\$91,295.14
EMT Basic	13	\$31,772.84	\$41,304.70	\$50,836.55
EMT Intermediate	15	\$35,029.56	\$45,538.43	\$56,047.29
EMT Paramedic	17	\$38,620.09	\$50,206.12	\$61,792.14
Engineering and Public Utilities Director	31	\$76,465.13	\$99,404.67	\$122,344.21
Environmental Health Program Coordinator	23	\$51,754.61	\$67,281.00	\$82,807.38
Environmental Health Programs Specialist	21	\$46,942.96	\$61,025.85	\$75,108.74
Environmental Health Specialist	19	\$42,578.65	\$55,352.24	\$68,125.84
Environmental Health Supervisor II	26	\$59,912.43	\$77,886.16	\$95,859.89
Evidence Technician	15	\$35,029.56	\$45,538.43	\$56,047.29
Executive Assistant to the County Manager	17	\$38,620.09	\$50,206.12	\$61,792.14
Existing Industry Manager	23	\$51,754.61	\$67,281.00	\$82,807.38

Finance Director	33	\$84,302.81	\$109,593.65	\$134,884.50
Fire Marshal	22	\$49,290.11	\$64,077.14	\$78,864.17
Foreign Language Interpreter	10	\$27,446.58	\$35,680.55	\$43,914.52
GIS Analyst	17	\$38,620.09	\$50,206.12	\$61,792.14
GIS Manager	21	\$46,942.96	\$61,025.85	\$75,108.74
Human Resources Analyst	20	\$44,707.58	\$58,119.85	\$71,532.13
Human Resources Director	31	\$76,465.13	\$99,404.67	\$122,344.21
Human Resources Specialist	15	\$35,029.56	\$45,538.43	\$56,047.29
Human Services Coordinator III	23	\$51,754.61	\$67,281.00	\$82,807.38
Income Maintenance Caseworker II	13	\$31,772.84	\$41,304.70	\$50,836.55
Income Maintenance Caseworker III	15	\$35,029.56	\$45,538.43	\$56,047.29
Income Maintenance Supervisor I	16	\$36,781.04	\$47,815.35	\$58,849.66
Income Maintenance Supervisor II	18	\$40,551.09	\$52,716.42	\$64,881.75
Information Technology Business Analyst	21	\$46,942.96	\$61,025.85	\$75,108.74
Integrated Health Care Program Manager	25	\$57,059.46	\$74,177.30	\$91,295.14
IT Systems Specialist	18	\$40,551.09	\$52,716.42	\$64,881.75
ITS Manager	25	\$57,059.46	\$74,177.30	\$91,295.14
ITS Systems Administrator	21	\$46,942.96	\$61,025.85	\$75,108.74
Land Records Specialist	11	\$28,818.90	\$37,464.58	\$46,110.25
Land Records Technician	13	\$31,772.84	\$41,304.70	\$50,836.55
Landfill Equipment Operator	12	\$30,259.85	\$39,337.81	\$48,415.76
Landfill Maintenance Technician	9	\$26,139.60	\$33,981.48	\$41,823.35
Landfill Manager	21	\$46,942.96	\$61,025.85	\$75,108.74
Landfill Mechanic	15	\$35,029.56	\$45,538.43	\$56,047.29
Landfill Mechanic Assistant	14	\$33,361.48	\$43,369.93	\$53,378.38
Lead Child Support Agent	16	\$36,781.04	\$47,815.35	\$58,849.66
Lead Worker III	10	\$27,446.58	\$35,680.55	\$43,914.52
Legal Assistant	11	\$28,818.90	\$37,464.58	\$46,110.25
Librarian	13	\$31,772.84	\$41,304.70	\$50,836.55
Library Assistant	9	\$26,139.60	\$33,981.48	\$41,823.35
Library Associate	13	\$31,772.82	\$41,304.70	\$50,836.55
Library Branch Manager	20	\$44,707.58	\$58,119.85	\$71,532.13
Library Contingency Worker	1	\$17,692.31	\$23,000.00	\$28,307.69
Library Director	27	\$62,908.06	\$81,780.47	\$100,652.89
Local Health Director	33	\$84,302.81	\$109,593.65	\$134,884.50
Maintenance Technician Supervisor	18	\$40,551.09	\$52,716.42	\$64,881.75
Maintenance Worker I	9	\$26,139.60	\$33,981.48	\$41,823.35
Marketing Manager	22	\$49,290.11	\$64,077.14	\$78,864.17
Medical Lab Technician	13	\$31,772.84	\$41,304.70	\$50,836.55
Medical Office Assistant	13	\$31,772.84	\$41,304.70	\$50,836.55
Nutritionist	17	\$38,620.09	\$50,206.12	\$61,792.14
Office Receptionist	7	\$23,709.38	\$30,822.20	\$37,935.02
Paralegal	15	\$35,029.56	\$45,538.43	\$56,047.29
Payroll Technician	17	\$38,620.09	\$50,206.12	\$61,792.14
Permit Technician	14	\$33,361.48	\$43,369.93	\$53,378.38
Personnel Technician	16	\$36,781.04	\$47,815.35	\$58,849.66
Pharmacist	30	\$72,823.94	\$94,671.12	\$116,518.30
Physician Extender	29	\$69,356.13	\$90,162.97	\$110,969.81
Planner	20	\$44,707.58	\$58,119.85	\$71,532.13

Practical Nurse I	11	\$28,818.90	\$37,464.58	\$46,110.25
Practical Nurse II	14	\$33,361.48	\$43,369.93	\$53,378.38
Pretrial Release Case Manager	15	\$35,029.56	\$45,538.43	\$56,047.29
Program Integrity Investigator	15	\$35,029.56	\$45,538.43	\$56,047.29
Program Support Specialist	14	\$33,361.48	\$43,369.93	\$53,378.38
Public Health Education Specialist	16	\$36,781.04	\$47,815.35	\$58,849.66
Public Health Nurse II	23	\$51,754.61	\$67,281.00	\$82,807.38
Public Health Nurse III	24	\$54,342.34	\$70,645.05	\$86,947.75
Public Health Nursing Director II	29	\$69,356.13	\$90,162.97	\$110,969.81
Public Health Nursing Supervisor I	25	\$57,059.46	\$74,177.30	\$91,295.14
Public Health Nursing Supervisor II	27	\$62,908.06	\$81,780.47	\$100,652.89
Public Health Program Supervisor	19	\$42,578.65	\$55,352.24	\$68,125.84
Public Information Officer	23	\$51,754.61	\$67,281.00	\$82,807.38
Purchasing Agent	18	\$40,551.09	\$52,716.42	\$64,881.75
Quality Assurance Specialist	17	\$38,620.09	\$50,206.12	\$61,792.14
Quality Assurance/Training Officer	15	\$35,029.56	\$45,538.43	\$56,047.29
Records Clerk	12	\$30,259.85	\$39,337.81	\$48,415.76
Recycling Attendant	2	\$18,576.92	\$24,150.00	\$29,723.08
Register of Deeds	27	\$62,908.06	\$81,780.47	\$100,652.89
Safety & Risk Manager	22	\$49,290.11	\$64,077.14	\$78,864.17
Senior Deputy Elections Director	16	\$36,781.04	\$47,815.35	\$58,849.66
Senior Land Records Tech	14	\$33,361.48	\$43,369.93	\$53,378.38
Senior Landfill Equipment Operator	14	\$33,361.48	\$43,369.93	\$53,378.38
Senior Librarian	18	\$40,551.09	\$52,716.42	\$64,881.75
Senior Library Assistant	11	\$28,818.90	\$37,464.58	\$46,110.25
Senior Medical Lab Technician	15	\$35,029.56	\$45,538.43	\$56,047.29
Senior Nutritionist	19	\$42,578.65	\$55,352.24	\$68,125.84
Senior Planner	20	\$44,707.58	\$58,119.85	\$71,532.13
Senior Public Health Educator	20	\$44,707.58	\$58,119.85	\$71,532.13
Senior Public Health Nursing Supervisor	27	\$62,908.06	\$81,780.47	\$100,652.89
Senior Tax Appraiser	18	\$40,551.09	\$52,716.42	\$64,881.75
Senior Telecommunicator	16	\$36,781.04	\$47,815.35	\$58,849.66
Sheriff	33	\$84,302.81	\$109,593.65	\$134,884.50
Sheriff Captain	24	\$54,342.34	\$70,645.05	\$86,947.75
Sheriff Colonel	28	\$66,053.46	\$85,869.50	\$105,685.53
Sheriff Deputy	17	\$38,620.09	\$50,206.12	\$61,792.14
Sheriff Investigator	18	\$40,551.09	\$52,716.42	\$64,881.75
Sheriff Lieutenant	22	\$49,290.11	\$64,077.14	\$78,864.17
Sheriff Master Deputy	19	\$42,578.65	\$55,352.24	\$68,125.84
Sheriff Mechanic	15	\$35,029.56	\$45,538.43	\$56,047.29
Sheriff Sergeant	20	\$44,707.58	\$58,119.85	\$71,532.13
Sheriff Training Coordinator	18	\$40,551.09	\$52,716.42	\$64,881.75
Shift Supervisor	18	\$40,551.09	\$52,716.42	\$64,881.75
Small Business & Economic Development Coordinator	19	\$42,578.65	\$55,352.24	\$68,125.84
Small Business Manager	22	\$49,290.11	\$64,077.14	\$78,864.17
Social Services Director	33	\$84,302.81	\$109,593.65	\$134,884.50
Social Services Program Supervisor	18	\$40,551.09	\$52,716.42	\$64,881.75
Social Work Program Manager/Health and Human Services Project Administrator	25	\$57,059.46	\$74,177.30	\$91,295.14
Social Work Supervisor II	20	\$44,707.58	\$58,119.85	\$71,532.13

Social Worker I A & T	20	\$44,707.58	\$58,119.85	\$71,532.13
Social Worker II	17	\$38,620.09	\$50,206.12	\$61,792.14
Social Worker III	20	\$44,707.58	\$58,119.85	\$71,532.13
Social Worker Program Manager	24	\$54,342.34	\$70,645.05	\$86,947.75
Social Worker Supervisor II	20	\$44,707.58	\$58,119.85	\$71,532.13
Social Worker Supervisor III	23	\$51,754.61	\$67,281.00	\$82,807.38
Solid Waste Program Manager	23	\$51,754.61	\$67,281.00	\$82,807.38
SOS Program Coordinator	22	\$49,290.11	\$64,077.14	\$78,864.17
Staff Development Specialist II	19	\$42,578.65	\$55,352.24	\$68,125.84
Staff Duty Officer	14	\$33,361.48	\$43,369.93	\$53,378.38
Strategic Management Director	25	\$57,059.46	\$74,177.30	\$91,295.14
Substance Abuse Counselor II	18	\$40,551.09	\$52,716.42	\$64,881.75
Switchboard Relief Operator	9	\$26,139.60	\$33,981.48	\$41,823.35
TAC Officer	15	\$35,029.56	\$45,538.43	\$56,047.29
Tax Administrator	30	\$72,823.94	\$94,671.12	\$116,518.30
Tax Appraisal Supervisor	23	\$51,754.61	\$67,281.00	\$82,807.38
Tax Appraisal Technician	13	\$31,772.84	\$41,304.70	\$50,836.55
Tax Appraiser	17	\$38,620.09	\$50,206.12	\$61,792.14
Tax Business Personal Property Tech	14	\$33,361.48	\$43,369.93	\$53,378.38
Tax Collections Supervisor	20	\$44,707.58	\$58,119.85	\$71,532.13
Tax Personal Property Manager	20	\$44,707.58	\$58,119.85	\$71,532.13
Tax Personal Property Technician	11	\$28,818.90	\$37,464.58	\$46,110.25
Teen Court Coordinator	18	\$40,551.09	\$52,716.42	\$64,881.75
Telecommunicator	14	\$33,361.48	\$43,369.93	\$53,378.38
Therapeutic Enrichment Coordinator	16	\$36,781.04	\$47,815.35	\$58,849.66
Tourism Manager	21	\$46,942.96	\$61,025.85	\$75,108.74
Utility Maintenance Crew Leader	16	\$36,781.04	\$47,815.35	\$58,849.66
Utility Maintenance Tech	14	\$33,361.48	\$43,369.93	\$53,378.38
Utility Worker	2	\$18,576.92	\$24,150.00	\$29,723.08
Veterans Service Officer	18	\$40,551.09	\$52,716.42	\$64,881.75
Weighmaster	12	\$30,259.85	\$39,337.81	\$48,415.76
Work First Placement Specialist	13	\$31,772.84	\$41,304.70	\$50,836.55
Youth Services Director	27	\$62,908.06	\$81,780.47	\$100,652.89

# Governing Body

Dept ID: 01

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	195,536	212,951	212,951	207,940	214,837	1%
<b>TOTAL REVENUES</b>	<b>195,536</b>	<b>212,951</b>	<b>212,951</b>	<b>207,940</b>	<b>214,837</b>	<b>1%</b>
<b>EXPENSES</b>						
Salaries and Benefits	135,768	137,997	137,997	133,365	133,365	-3%
Operating Expenses	59,768	74,954	74,954	74,575	81,472	9%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>195,536</b>	<b>212,951</b>	<b>212,951</b>	<b>207,940</b>	<b>214,837</b>	<b>1%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.00	1.00	1.00	1.00	1.00	0%

## VISION STATEMENT

Provide the best quality of life educationally, economically, and environmentally.

## MISSION STATEMENT

Rockingham County Government will strive to provide the highest quality of life and the opportunities to achieve it.

## WHAT WE DO (List of Services)

### *Board of County Commissioners*

The five-member Board of Commissioners is the County's general governing body. The Board's major responsibilities lie in three functions:

- Establishment of overall fiscal policy through its budgetary powers.
- Regulation of private conduct through its ordinance-making powers.
- General administration.

### *Clerk to the Board*

This position is the official and legally accountable Clerk to the Board of County Commissioners and must be appointed and duly sworn into official public office.

- Creates, coordinates, and maintains permanent records of Board actions.
- Requires a high level of discretion and often requires the use and handling of confidential information.

- Prepares agendas for Board meetings, attends all meetings of the Board, composing full and accurate accounts of all actions taken by the Board.
- Officially responsible for the County seal and retention of official records of the Board.
- Responsible for up to date information on County Boards and Committee appointments.
- Schedules and coordinates meetings for the Board.

# Clerk to the Board

## Goal 1 - Bridging the gap between Commissioners and citizens.

**Objective 1** *Commissioners' Goal - CEC, OEE*  
 Commissioners and the public will have agenda packets at least 7 days prior to each scheduled meeting. These packets contain the agenda and pertinent information on items that will be brought up at the meeting.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

## Goal 2 - Improve transparency

**Objective 1** *Commissioners' Goal - CEC, OEE*  
 All approved minutes will be posted to the County's website within 2 days of the meeting at which they are approved. Often these minutes are available the next day.

	FY19	FY20	FY21	FY22	FY23
Target	3 days	2 days	2 days	2 days	100% in 2 days
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

**Objective 2** *Commissioners' Goal - OEE*  
 A draft of the upcoming meeting agenda will be ready for review no later than 1 business day after the published internal agenda item deadline.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	1 day	1 day	1 day	100% in 1 day
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

**Objective 3** *Commissioners' Goal - OEE*  
 Clerk will ensure all meeting minutes from the previous month are available for approval at the second Board of Commissioners meeting the following month.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	100%	100%	100%	100%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

## Goal 3 - Ensure accurate recording of County Commissioner meetings

**Objective 1** *Commissioners' Goal - OEE*  
 Ensure at least 95 percent of minutes are approved by the Board of Commissioners without the need for further amendments (minutes are approved the second meeting of the following month).

	FY19	FY20	FY21	FY22	FY23
Target	95%	100%	95%	95%	95%
Actual	98%	N/A	100%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>01 - Governing Body</b>								
<b>0110 - Governing Body</b>								
4111010 - Reg Salaries	103,939	96,944	96,804	96,804	81,985	92,249	92,249	
						Salaries for 5 Commissioners & Clerk to the Board	92,249	92,249
4112110 - Health Insurance	6,607	9,773	11,336	11,336	8,987	11,366	11,366	
						Health Insurance-Medical/Dental/Vision - Clerk to the Board	11,366	11,366
4112210 - FICA	8,934	8,221	8,553	8,553	6,957	8,342	8,342	
						Medicare / Social Security for 5 Commissioners & Clerk to the Board	8,342	8,342
4112310 - Reg. Retirement	4,210	5,417	5,972	5,972	5,166	6,080	6,080	
						Retirement for Clerk to the Board	6,080	6,080
4112410 - Unemployment	260	260	260	260	260	260	260	
						Unemployment - Clerk to the Board	260	260
4112510 - Workers' Compensation	172	152	72	72	72	68	68	
						Workers' Compensation - 5 Commissioners & Clerk to the Board	68	68
4113010 - Flat Travel	15,000	15,000	15,000	15,000	12,500	15,000	15,000	
						Flat Travel - 5 Commissioners	15,000	15,000
4125010 - Postage	59	53	300	300	43	300	300	
						Postage	300	300
4125020 - General Insurance	2,329	2,174	2,069	2,069	2,069	2,372	2,372	
						General Insurance	2,372	2,372
4125030 - Communications	1,397	1,240	2,800	2,800	912	2,800	2,800	
						3 Office Phones / County Cells - Clerk and 1 Commissioners \$1,800 in cell allowance now budgeted here	2,800	2,800
4125040 - Advertising	797	4,110	3,000	3,000	1,433	3,000	3,000	
						When public hearings are needed, notice of hearing required to be published in 3 local newspapers or other newspapers as needed	3,000	3,000
4125065 - Dues	42,792	40,340	41,785	42,305	42,295	41,623	44,000	
						PM - Increased based on actual experience in current year.	0	2,377 PM - See justification.
						School of Government - \$12,456 NCACC - \$9,757 NC Association of County Clerks - \$65 Piedmont Triad Regional Council - \$19,130 International Institute Municipal Clerks - \$215 (all dues, at this time, are estimated from respective parties)	41,623	41,623



# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4125080 - Travel	178	419	500	500	0	500	2,500	
			Miscellaneous Travel for Clerk to the Board			500	2,500	PM - Increased for hotel/travel expenses related to the new Clerk to the Board attending required certification trainings.
4125085 - Staff Training	2,016	561	6,000	6,000	3,822	6,000	9,000	
			Training for 5 Commissioners and Clerk to the Board.			6,000	9,000	PM - Increased for the new Clerk to the Board to attend required certification trainings.
4126010 - General Supplies	1,508	1,263	2,000	2,000	807	2,000	2,000	
			General Supplies / Copying Charge from Copiers			2,000	2,000	
4129016 - Video Programming	6,600	7,425	7,500	7,500	5,425	7,500	7,500	
			Streaming Live Board of Commissioners' Meetings as Scheduled in Wentworth, Video "On-the-Road" Meetings (off site). Provides 2 DVD Copies and 1 Digital File of Recorded Meetings.			7,500	7,500	
4129090 - Misc. Expend.	6,910	2,182	9,000	8,480	2,126	8,480	8,000	
			Christmas Holiday Social/Catering, Framing, Plaques, Miscellaneous Meetings/Meals - Commissioners Meetings			8,480	8,480	
			PM - Cut based on historic spending.			0	-480	PM - See justification.
<b>DIV TOTAL - Governing Body</b>	<b>203,708</b>	<b>195,536</b>	<b>212,951</b>	<b>212,951</b>	<b>174,859</b>	<b>207,940</b>	<b>214,837</b>	
<b>DEPT TOTAL - GOVERNING BODY</b>	<b>203,708</b>	<b>195,536</b>	<b>212,951</b>	<b>212,951</b>	<b>174,859</b>	<b>207,940</b>	<b>214,837</b>	

# County Manager

Dept ID: 04

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	13,100	21,700	21,700	-	-	-100%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	469,735	516,984	516,984	533,816	536,316	4%
<b>TOTAL REVENUES</b>	<b>482,835</b>	<b>538,684</b>	<b>538,684</b>	<b>533,816</b>	<b>536,316</b>	<b>0%</b>
<b>EXPENSES</b>						
Salaries and Benefits	461,596	495,442	476,511	480,065	480,065	-3%
Operating Expenses	20,264	43,242	62,173	53,751	56,251	30%
Capital Outlay	976	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>482,835</b>	<b>538,684</b>	<b>538,684</b>	<b>533,816</b>	<b>536,316</b>	<b>0%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	4.00	4.00	4.00	3.00	3.00	-25%

## DEPARTMENT MISSION STATEMENT

Visionary and responsive leadership of county government.

## WHAT WE DO (List of Services)

- Administration.
- Policy and project implementation.
- Countywide administrative oversight.
- Development and preparation of fiscally responsible annual budget.

# County Manager

## Goal 1 - Offer responsive engagement to Rockingham County citizens, businesses, and community organizations.

### Objective 1 *Commissioners' Goal - CEC*

Respond to at least 99 percent of all questions received through the online "Ask the County Manager" forum within 1 business day of the question.

	FY19	FY20	FY21	FY22	FY23
Target	98% in 2 days	99% in 1 day	99% in 1 day	99% in 1 day	99% in 1 day
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

## Goal 2 - Improve intergovernmental relations

### Objective 1 *Commissioners' Goal - ED, OEE*

The County Manager will attend at least one meeting (6) of each of the municipalities' governing boards. This will provide an opportunity to better understand the issues facing municipalities and interact with citizens who may not attend Board of Commissioner meetings.

	FY19	FY20	FY21	FY22	FY23
Target	6	6	6	6	6
Actual	6	N/A	-		
Status	✓	⊖	⊖		

## Goal 3 - Effectively manage the County's budget process

### Objective 1 *Commissioners' Goal - CAEE, OEE*

Present the Manager's Recommended Budget to the Board of Commissioners no later than 2nd regularly scheduled Board of Commissioners meeting in May.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	2nd May Meeting	2nd May Meeting	2nd May Meeting	2nd May Meeting
Actual	N/A	N/A	5/17/2021		
Status	⊖	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Achieve the Government Finance Officer's Association Distinguished Budget Presentation Award. To achieve this award, budget documents must meet high standards as a policy document, an operations guide, a financial plan, and as a communications device.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	Achieve Award	Achieve Award	Achieve Award	Achieve Award
Actual	N/A	N/A	Achieved		
Status	⊖	⊖	✓		

## Goal 4 - Promote recycling in Rockingham County.

### Objective 1 *Commissioners' Goal - CAEE, OEE*

To serve as a good example for Rockingham County citizens, at least 21 tons/year of materials will be recycled at County Government buildings.

	FY19	FY20	FY21	FY22	FY23
Target	25	25	25	25	21
Actual	25	N/A	25.29		
Status	✓	⊖	✓		

## Goal 5 - Understand issues of importance to employees.

### Objective 1 *Commissioners' Goal - OEE*

Convene a Manager's roundtable at least bi-monthly (6 times per year). The Manager's roundtable is an opportunity for the Manager to randomly select 8-12 County employees to discuss issues of interest to them.

	FY19	FY20	FY21	FY22	FY23
Target	6	6	6	6	6
Actual	8	N/A	3		
Status	✓	⊖	✗		

## Goal 6 - Promote economic development.

### Objective 1 *Commissioners' Goal - ED, ECON*

Meet at least quarterly with the President of Rockingham Community College and Superintendent of Rockingham County Schools to discuss organizational issues and explore areas for partnership.

	FY19	FY20	FY21	FY22	FY23
Target	4	4	4	4	4
Actual	4	N/A	4		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>04 - County Manager</b>								
<b>0410 - County Manager</b>								
3410410 - Local Government Fellowship	0	13,100	21,700	21,700	0	0	0	
<b>DIV TOTAL - County Manager</b>	<b>0</b>	<b>13,100</b>	<b>21,700</b>	<b>21,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - COUNTY MANAGER</b>	<b>0</b>	<b>13,100</b>	<b>21,700</b>	<b>21,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>04 - County Manager</b>								
<b>0410 - County Manager</b>								
4111010 - Reg Salaries	202,684	361,246	381,842	362,911	268,220	361,861	361,861	
						361,861	361,861	Per Salary Forecast. This amount is decreased with the County Management Fellow now an employee of UNC rather than a County employee. This also explains the increase seen in contracted services.
4112110 - Health Insurance	19,856	31,682	36,342	36,342	24,299	36,476	36,476	
						36,476	36,476	Per Salary Forecast
4112210 - FICA	13,697	25,790	29,211	29,211	17,789	28,423	28,423	
						28,423	28,423	Per Salary Forecast
4112310 - Reg. Retirement	18,135	34,156	39,612	39,612	30,479	44,841	44,841	
						44,841	44,841	Per Salary Forecast
4112410 - Unemployment	520	1,040	780	780	780	780	780	
						780	780	Per Salary Forecast
4112510 - Workers' Compensation	332	481	455	455	455	484	484	
						484	484	Per Salary Forecast
4113010 - Flat Travel	7,200	7,200	7,200	7,200	6,000	7,200	7,200	
						7,200	7,200	Flat Travel for County Manager
4124031 - Misc Contracted Svc-UNC SOG	0	8,000	13,000	31,931	14,198	25,000	25,000	
						25,000	25,000	Total cost for the Management Fellow, paid to UNC SOG. This amount is increased due to the County Management Fellow now being an employee of UNC rather than a County employee. There is an offsetting reduction in salary and benefits expense.
4125010 - Postage	31	22	150	150	75	150	150	
						150	150	General Postage
4125020 - General Insurance	2,737	4,329	4,697	4,697	4,697	6,001	6,001	
						6,001	6,001	GENERAL INSURANCE
4125030 - Communications	360	1,988	3,355	3,355	1,413	2,500	2,500	
						2,500	2,500	Expense for office landlines and cellphones. Reduced to match expected expense
4125065 - Dues	2,701	1,931	3,000	3,000	2,965	3,000	3,000	
						3,000	3,000	Dues for: International County Managers Association 1,202 North Carolina City/County Managers Association (CM) 425 North Carolina City/County Managers Association (Asst CM) 250 Rotary 800

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4125085 - Staff Training</b>	<b>3,346</b>	<b>2,975</b>	<b>13,940</b>	<b>13,940</b>	<b>2,200</b>	<b>12,000</b>	<b>12,000</b>	
						12,000	12,000	Meetings and professional development opportunities, including the NCACC Legislative Goals Conference, NCACC Annual Conference, NCCCMA Summer and Winter Conferences, and various classes / training through the UNC School of Government.
<b>4126010 - General Supplies</b>	<b>1,328</b>	<b>1,019</b>	<b>4,100</b>	<b>4,100</b>	<b>1,687</b>	<b>4,100</b>	<b>4,100</b>	
						4,100	4,100	General office supplies and materials for presentations and meetings. Includes charges for copier.
<b>4129017 - Organization Improv Committee</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	
						0	2,500	PM - Budget for newly created Employee Organizational Improvement Committee. PM - See justification.
<b>4129018 - Teen Leadership Council</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Annual funding for Teen Leadership Council. This was not used in the past year due to COVID-19 and resulting break in this program. We plan to restart this committee in 2022.
<b>4157010 - Capital Outlay</b>	<b>0</b>	<b>976</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - County Manager</b>	<b>272,928</b>	<b>482,835</b>	<b>538,684</b>	<b>538,684</b>	<b>375,257</b>	<b>533,816</b>	<b>536,316</b>	
<b>DEPT TOTAL - COUNTY MANAGER</b>	<b>272,928</b>	<b>482,835</b>	<b>538,684</b>	<b>538,684</b>	<b>375,257</b>	<b>533,816</b>	<b>536,316</b>	

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	32,400	100%
Intergovernmental	19,915	28,000	28,000	26,000	26,000	-7%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	83,830	117,496	122,496	112,561	110,561	-6%
<b>TOTAL REVENUES</b>	<b>103,744</b>	<b>145,496</b>	<b>150,496</b>	<b>138,561</b>	<b>168,961</b>	<b>16%</b>
<b>EXPENSES</b>						
Salaries and Benefits	77,140	80,669	80,669	75,840	111,316	38%
Operating Expenses	23,906	64,827	69,827	62,721	57,645	-11%
Capital Outlay	2,698	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>103,744</b>	<b>145,496</b>	<b>150,496</b>	<b>138,561</b>	<b>168,961</b>	<b>16%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.00	1.00	1.00	1.00	1.425	43%

## DEPARTMENT MISSION STATEMENT

Provide effective, efficient, two-way communication between Rockingham County Government and stakeholders.

## WHAT WE DO (List of Services)

- Internal/external communications: press materials, photos, media relations, crisis communications, on-air radio and television, spokesperson, host monthly public affairs show.
- Communications standards.
- Technical communications support, promotions, marketing, advertising.
- Write, research, edit, proof, referral/informational source.
- Web page, intranet, social media.
- Citizens' Academy liaison.
- Develop and implement special programs and projects.
- Communications staff development.
- Problem solving, community outreach and engagement.

# Public Information Office

## Goal 1 - Enhance County Government's message and reach targeted audiences.

### Objective 1 *Commissioners' Goal - CEC, QL*

Produce and air at least 15 informational shows. These may include the Rockingham County Today and other news and event segment shows which highlights relevant issues and services that affect citizens' lives. Dropping the goal from 30 to 15 ensures that the PIO is producing high-quality (rather than high-quantity) content.

	FY19	FY20	FY21	FY22	FY23
Target	30	30	30	30	15
Actual	31	N/A	100		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - CEC, OEE*

To ensure accurate information is released to the public, at least 98 percent of news releases will not require retraction/correction due to Public Information Office error (includes formatting).

	FY19	FY20	FY21	FY22	FY23
Target	98%	98%	98%	98%	98%
Actual	97.00%	N/A	N/A		
Status	✗	⊖	⊖		

### Objective 3 *Commissioners' Goal - CEC, QL*

To encourage citizen participation on volunteer boards, committees, and the Rockingham County Citizens Academy, the Public Information Office will create at least four campaigns per year promoting these opportunities.

	FY19	FY20	FY21	FY22	FY23
Target	4	8	8	4	4
Actual	8	N/A	10		
Status	✓	⊖	✓		

### Objective 4 *Commissioners' Goal - PS, CEC*

Create at least four campaigns per year encouraging participation in the county's volunteer rescue squads and fire departments.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	8	8	4	4
Actual	N/A	N/A	10		
Status	⊖	⊖	✓		

### Objective 5 *Commissioners' Goal - CEC, CAEE*

To increase awareness of the law and environmental impact of illegal littering and dumping as well as to highlight the benefits of keeping the County clean, the Public Information Office will produce 50 press releases, social media posts, or videos related to littering and environmental enhancement.

	FY19	FY20	FY21	FY22	FY23
Target	75	200	200	100	50
Actual	169	N/A	236		
Status	✓	⊖	✓		

### Objective 6 *Commissioners' Goal - CEC*

To ensure adequate distribution of County information, the Public Information Office will contact four different departments each quarter to discuss opportunities for sharing information to the public.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	16
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 7 *Commissioners' Goal - CEC*

The PIO will reinstate the Citizen of the Month award via the County website and social media. Each month where at least one qualified citizen is nominated, the PIO will choose a Citizen of the Month and will share their name and picture on social media and the PEG channel.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	100%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 2 - Increase Social Media Engagement

### Objective 1 *Commissioners' Goal - CEC*

To increase engagement through Facebook, at least 50% of Facebook posts will reach 1,200 people.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	85%	50%
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

### Objective 2 *Commissioners' Goal - CEC*

To increase engagement through Facebook, posts will average 50 likes.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	15	50
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

### Objective 3 *Commissioners' Goal - CEC*

The Public Information Officer will reactivate the County Twitter account by December 31, 2022.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	12/31/2022
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>05 - Public Information Office</b>								
<b>0510 - Public Information Office</b>								
4111010 - Reg Salaries	56,340	56,915	57,997	57,997	38,645	53,566	53,566	
						Salary for Public Information Officer	53,566	53,566
4112110 - Health Insurance	8,785	9,771	11,336	11,336	7,652	11,336	11,336	
						Per salary forecast.	11,336	11,336
4112210 - FICA	4,044	4,291	4,437	4,437	2,951	4,098	4,098	
						FICA	4,098	4,098
4112310 - Reg. Retirement	5,076	5,824	6,559	6,559	4,406	6,508	6,508	
						Regular Retirement	6,508	6,508
4112410 - Unemployment	260	260	260	260	260	260	260	
						Unemployment Insurance	260	260
4112510 - Workers' Compensation	87	79	80	80	80	72	72	
						Workers' Compensation	72	72
4123010 - Misc. Prof.	4,075	0	3,000	3,000	0	3,000	3,000	
						Due to change over in PIO position, no money was spent as of February 2023. Misc Projects that may arise during the year, no changes.	3,000	3,000
4123050 - PEG Channel Exp-County	0	0	28,000	28,000	1,327	28,000	0	
						Pay for expenses related to PEG channel. Equipment and video recording and editing.	28,000	0 PM - Moved these expenses to the new PIO - PEG Channel division.
4124330 - Vehicle Repair	257	489	1,500	1,500	0	0	0	
4125010 - Postage	5	80	400	400	0	250	250	
						Due to change in PIO personnel, no money was spent as of Feb. 2022. Postage for community outreach projects, lowered from last year.	250	250
4125015 - Printing	0	0	250	250	0	250	250	
						Due to changes in PIO personnel, no money was spent as of Feb. 2022 Educational/informational campaigns to citizens re: County programs, services & changes. No changes.	250	250
4125020 - General Insurance	1,122	1,346	1,417	1,417	1,417	1,621	1,621	
						GENERAL INSURANCE	1,621	1,621
4125025 - Insurance - Vehicle	365	390	410	410	410	0	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4125030 - Communications</b>	<b>739</b>	<b>1,317</b>	<b>1,200</b>	<b>1,200</b>	<b>447</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	Public Information Officer connecting with numerous public regarding County Government.
<b>4125040 - Advertising</b>	<b>11,028</b>	<b>16,761</b>	<b>20,000</b>	<b>22,645</b>	<b>2,063</b>	<b>18,000</b>	<b>18,000</b>	
						18,000	18,000	Marketing, promoting & enhancing County Government's brand, website, social media, phones/emails, departments, services, civic engagement, benefits to diverse internal/external publics. Lowered from last year.
<b>4125065 - Dues</b>	<b>925</b>	<b>950</b>	<b>750</b>	<b>750</b>	<b>180</b>	<b>500</b>	<b>500</b>	
						500	500	Professional, public relations, governmental, civic organizational connections. Lowered from last year.
<b>4125085 - Staff Training</b>	<b>607</b>	<b>595</b>	<b>1,500</b>	<b>1,500</b>	<b>485</b>	<b>2,500</b>	<b>2,500</b>	
						2,500	2,500	UNC School of Government offers classes year round in both social media presence and local government. Public Info Officer must continuously increase new technology & cutting-edge skills for a competitive communications toolbox. Raised from last year for more classes and travel should they open up.
<b>4126010 - General Supplies</b>	<b>686</b>	<b>731</b>	<b>900</b>	<b>2,400</b>	<b>1,935</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Normal general office supplies.
<b>4126011 - Program Supplies</b>	<b>951</b>	<b>1,165</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Special community outreach programs to garner increased civic engagement.
<b>4126025 - Fuel</b>	<b>144</b>	<b>82</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>400</b>	<b>400</b>	
						400	400	Fuel for County Governmental pool car should travel be required.
<b>4129015 - Citizens Academy</b>	<b>2,827</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	
						3,000	3,000	Successful training program to equip citizen leaders as County Governmental ambassadors, future Board/Advisory members, and civic volunteers. This covers food cost for about \$250 a week for 10 weeks, larger classes. Due to change over in PIO position and the COVID-19 pandemic, no money was spent as of February 2023, I'd like to work on getting this back up and running.
<b>4129090 - Misc. Expend.</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>855</b>	<b>-243</b>	<b>0</b>	<b>0</b>	
<b>4157010 - Capital Outlay</b>	<b>1,146</b>	<b>2,698</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4157015 - Capitalized Capital</b>	<b>10,198</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Public Information Office</b>	<b>109,667</b>	<b>103,744</b>	<b>145,496</b>	<b>150,496</b>	<b>62,015</b>	<b>138,561</b>	<b>110,561</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>05 - Public Information Office</b>								
<b>0520 - PIO-PEG</b>								
3340511 - Peg Channel Grant	0	19,915	28,000	28,000	19,523	26,000	26,000	
						Expected revenue for new government PEG channel.	26,000	26,000
3410510 - PEG-Municipal Contribution	0	0	0	0	0	0	32,400	
						State revenue from the municipalities for PEG channel infrastructure / staff expenses.	0	32,400 PM - See justification.
<b>DIV TOTAL - PIO-PEG</b>	<b>0</b>	<b>19,915</b>	<b>28,000</b>	<b>28,000</b>	<b>19,523</b>	<b>26,000</b>	<b>58,400</b>	
<b>DEPT TOTAL - PUBLIC INFORMATION OFFICE</b>	<b>0</b>	<b>19,915</b>	<b>28,000</b>	<b>28,000</b>	<b>19,523</b>	<b>26,000</b>	<b>58,400</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>0520 - PIO-PEG Channel</b>								
<b>4111010 - Reg Salaries</b>	0	0	0	0	0	0	25,470	
	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.					0	25,470	PM - See justification.
<b>4112110 - Health Insurance</b>	0	0	0	0	0	0	4,818	
	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.					0	4,818	PM - See justification.
<b>4112210 - FICA</b>	0	0	0	0	0	0	1,948	
	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.					0	1,948	PM - See justification.
<b>4112310 - Reg. Retirement</b>	0	0	0	0	0	0	3,095	
	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.					0	3,095	PM - See justification.
<b>4112410 - Unemployment</b>	0	0	0	0	0	0	111	
	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.					0	111	PM - See justification.
<b>4112510 - Workers' Compensation</b>	0	0	0	0	0	0	34	
	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.					0	34	PM - Accounts for 37.5% of one IT systems analyst and 5% of the Chief Information Officer that is dedicated to the PEG channel.
<b>4123050 - PEG Channel Exp-County</b>	0	0	0	0	0	0	17,900	
	Pay for the County's expenses related to PEG channel. Equipment and video recording and editing.					0	17,900	PM - Moved from PIO division to here and removes the County's contribution to ongoing operations of the channel.
<b>4129905 - Reserve-PEG</b>	0	0	0	0	0	0	5,024	
	Set aside for future PEG channel equipment / operating needs. These are the funds remaining from pooled municipality / county contributions.					0	5,024	PM - See justification.
<b>DIV TOTAL - PIO-PEG Channel</b>	0	0	0	0	0	0	58,400	
<b>DEPT TOTAL - PUBLIC INFORMATION OFFICE</b>	109,667	103,744	145,496	150,496	62,015	138,561	168,961	

# Safety and Risk Management

Dept ID: 06

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges		-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	98,090	107,859	107,859	112,885	112,460	4%
<b>TOTAL REVENUES</b>	<b>98,090</b>	<b>107,859</b>	<b>107,859</b>	<b>112,885</b>	<b>112,460</b>	<b>4%</b>
<b>EXPENSES</b>						
Salaries and Benefits	90,283	94,494	94,494	99,358	99,358	5%
Operating Expenses	7,808	13,365	13,365	13,527	13,102	-2%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>98,090</b>	<b>107,859</b>	<b>107,859</b>	<b>112,885</b>	<b>112,460</b>	<b>4%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.00	1.00	1.00	1.00	1.00	0%

## DEPARTMENT MISSION STATEMENT

Maximize savings through efficient management of workers' compensation claims, return to work program, and an effective, proactive safety program. Develop and implement activities and programs which promote wellness that inspire Rockingham County employees to live a more healthy and productive life.

## WHAT WE DO (List of Services)

- Expedite workers' compensation process.
- Coordinate a return to work program.
- Investigate work-related accidents/incidents.
- Recommend changes to the County's self-funding and insurance programs and renew insurance policies for workers compensation, property and liability.
- Oversee safety program.
- Provide OSHA mandated training.
- Manage and direct County wellness program.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>06 - Safety &amp; Risk Management</b>								
<b>0610 - Safety &amp; Risk Management</b>								
4111010 - Reg Salaries	66,638	68,386	69,670	69,670	56,681	73,174	73,174	
								annual salary projection per Finance.
						73,174	73,174	
4112110 - Health Insurance	8,785	9,771	11,336	11,336	9,069	11,336	11,336	
								Per finance
						11,336	11,336	
4112210 - FICA	4,637	4,773	5,330	5,330	3,908	5,598	5,598	
								Per finance
						5,598	5,598	
4112310 - Reg. Retirement	6,004	6,998	7,800	7,800	6,462	8,891	8,891	
								Per finance
						8,891	8,891	
4112410 - Unemployment	260	260	260	260	260	260	260	
								Per Finance
						260	260	
4112510 - Workers' Compensation	104	95	98	98	98	99	99	
								Per finance
						99	99	
4124030 - Service/Maintenance	1,425	0	0	0	0	0	0	
4125010 - Postage	3	0	30	30	0	30	30	
								Adjusted consumption.
						30	30	
4125020 - General Insurance	945	1,039	1,040	1,040	1,040	1,202	1,202	
								GENERAL INSURANCE
						1,202	1,202	
4125030 - Communications	678	599	750	750	433	750	750	
								History
						750	750	
4125065 - Dues	309	663	1,020	1,020	50	1,020	1,020	
								North Carolina Safety Council = \$425, PRIMA \$385, SHRM= \$210
						1,020	1,020	
4125085 - Staff Training	1,649	1,149	3,425	3,425	155	3,425	3,000	
								OSHA Star Conference \$300, SHRM Annual Meeting/Conf = \$400, NC Statewide Safety Conference. \$400, OSHA Star congress 100 PRIMA Conf. 1,500.00
								Hotel Costs and Food: 725.00
								Conferences are needed to maintain continuing EDU credits for professional designations.
						3,425	3,000	PM - Reduced per budget meeting.
4126010 - General Supplies	837	770	1,100	1,100	477	1,100	1,100	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,100	1,100	Paper products, testing equipment, replace safety tools and videos.
<b>4126011 - Program Supplies</b>	<b>5,251</b>	<b>3,588</b>	<b>6,000</b>	<b>6,000</b>	<b>4,613</b>	<b>6,000</b>	<b>6,000</b>	
						6,000	6,000	Safety and Wellness Supplies for various activities, prizes, food, drink, apparel, door prizes, safety incentive and wellness points award programs.
<b>DIV TOTAL - Safety &amp; Risk Management</b>	<b>97,524</b>	<b>98,090</b>	<b>107,859</b>	<b>107,859</b>	<b>83,246</b>	<b>112,885</b>	<b>112,460</b>	
<b>DEPT TOTAL - SAFETY &amp; RISK MANAGEMENT</b>	<b>97,524</b>	<b>98,090</b>	<b>107,859</b>	<b>107,859</b>	<b>83,246</b>	<b>112,885</b>	<b>112,460</b>	

# Human Resources

Dept ID: 07

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	387,163	423,034	424,588	559,583	440,958	4%
<b>TOTAL REVENUES</b>	<b>387,163</b>	<b>423,034</b>	<b>424,588</b>	<b>559,583</b>	<b>440,958</b>	<b>4%</b>
<b>EXPENSES</b>						
Salaries and Benefits	326,669	348,244	348,244	482,913	362,788	4%
Operating Expenses	60,493	74,790	76,344	76,670	78,170	5%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>387,163</b>	<b>423,034</b>	<b>424,588</b>	<b>559,583</b>	<b>440,958</b>	<b>4%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	4.00	4.00	4.00	6.00	4.00	0%

## DEPARTMENT MISSION STATEMENT

The effective, efficient, and quality provision of personnel services to all County departments in accordance with federal and state laws, and local policies and procedures.

## WHAT WE DO (List of Services)

- Administration.
- County policy development and administration.
- Recruitment, selection, orientation, training, and retention of employees.
- Classification and pay management.
- County benefits administration.
- Maintain employee records.



# Human Resources (Including Safety and Risk)

## Goal 1 - Provide a comprehensive and user friendly hiring process.

### Objective 1 *Commissioners' Goal - OEE*

At least 95 percent of new hires will report they are satisfied or highly satisfied with the New Hire Orientation Program.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	97%	N/A	-		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - OEE*

At least 95 percent of departmental hiring managers will be satisfied or highly satisfied with the Human Resources recruitment and selection process. This will be measured by a yearly survey sent to all NEOGOV hiring managers.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	N/A	N/A	-		
Status	⊖	⊖	✗		

### Objective 3 *Commissioners' Goal - ED, QL*

Assist County departments in placing at least 3 community college / undergraduate / graduate interns with interested departments.

	FY19	FY20	FY21	FY22	FY23
Target	3	3	3	3	3
Actual	4	N/A	-		
Status	✓	⊖	⊖		

### Objective 4 *Commissioners' Goal - ED, QL*

Host or participate in at least one job fair each quarter to attract and recruit employees to Rockingham County.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	4
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 2 - Promote healthy Rockingham County employees.

### Objective 1 *Commissioners' Goal - OEE*

Provide at least 10 wellness programs in identified high risk areas such as heart disease, hypertension, and body mass index (BMI) based on current County health risk assessment results.

	FY19	FY20	FY21	FY22	FY23
Target	20	20	10	10	10
Actual	20	N/A	22		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

At least 200 unique County employees (including those not receiving County health insurance) will participate in at least one of the programs offered through the County's Wellness Program. These may include lunch and learns, walking programs, and no-gain holidays.

	FY19	FY20	FY21	FY22	FY23
Target	150	200	200	200	200
Actual	174	N/A	> 200		
Status	✓	⊖	✓		

## Goal 3 - Ensure a safe work environment for all staff and visitors.

### Objective 1 *Commissioners' Goal - OEE, PS*

Safety and Risk Management will perform a safety audit on at least 50 percent of occupied County facilities to ensure employee and visitor safety, with every occupied facility inspected within 2 years.

	FY19	FY20	FY21	FY22	FY23
Target	50%	50%	50%	50%	50%
Actual	67%	N/A	-		
Status	✓	⊖	⊖		

### Objective 2 *Commissioners' Goal - OEE, PS*

At least 90 percent of all identified safety abatements will be addressed by departments within the abatement timeframe provided by Safety and Risk Management.

	FY19	FY20	FY21	FY22	FY23
Target	90%	90%	90%	90%	90%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
<b>110 - General Fund</b>									
<b>07 - Human Resources</b>									
<b>0710 - Human Resources</b>									
4111010 - Reg Salaries	204,799	223,384	231,728	231,728	163,799	312,986	231,949		
						Per Salary Projections Regular Salaries	312,986	311,686	PM - Cell phone allowance budgeted in communications.
						Other Pay - Cell Phone Allowance			
						PM - Do not recommend new positions.	0	-79,737	PM - See justification.
4111020 - Temporary Salaries	24,867	22,702	24,043	24,043	21,512	35,500	35,500		
						Temporary Salaries	35,500	35,500	
4112110 - Health Insurance	30,165	38,212	45,344	45,344	31,034	68,016	45,344		
						Health Insurance	68,016	68,016	
						PM - Do not recommend new staff.	0	-22,672	PM - See justification.
4112210 - FICA	17,069	18,170	19,567	19,567	13,776	26,560	20,460		
						FICA	23,844	23,844	
						FICA TEMP SALARIES	2,716	2,716	
						PM - Do not recommend new staff.	0	-6,100	PM - See justification.
4112310 - Reg. Retirement	18,451	22,854	26,208	26,208	18,665	37,870	28,182		
						PM - Do not recommend new staff.	0	-9,688	PM - See justification.
						Retirement	37,870	37,870	
4112410 - Unemployment	1,040	1,040	1,040	1,040	1,040	1,560	1,040		
						PM - Do not recommend new staff.	0	-520	PM - See justification.
						Unemployment	1,560	1,560	
4112510 - Workers' Compensation	345	308	314	314	314	421	313		
						PM - Do not recommend new staff.	0	-108	PM - See justification.
						Worker's Compensation	421	421	
4124010 - Utilities	226	0	0	0	0	0	0		
4124030 - Service/Maintenance	44,492	41,025	45,840	45,840	45,217	48,132	48,132		
						Pre employment background check. Pre employment drug screening. Annual charge for performance management software. Annual charge for applicant tracking software.	48,132	48,132	
4125010 - Postage	579	519	800	800	430	800	800		

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
					Postage	800	800	
4125020 - General Insurance	3,741	3,793	3,910	3,910	3,910	4,713	4,713	
					GENERAL INSURANCE	4,713	4,713	
4125030 - Communications	976	1,445	2,500	2,500	1,145	2,500	2,500	
					Office phones. Cell phone allowance for 2 HR staff.	2,500	2,500	
4125040 - Advertising	125	2,077	500	500	-200	500	500	
					Advertising.	500	500	
4125065 - Dues	947	1,448	1,820	2,320	1,974	2,945	2,945	
					Rockingham County Personnel Association \$100 for 2 staff members. NC-IPMA membership \$75 for 2 HR Staff Catapult (formerly CAI) Dues \$1755 (for County) SHRM \$210 for 4 HR Staff	2,945	2,945	
4125085 - Staff Training	3,089	2,966	4,670	2,670	2,115	3,280	3,280	
					SOG employment law update \$190 for 3 HR staff members One staff member to attend the Intro to Public Employment Law Class at SOG. Registration + Accommodation + Meals \$ 1375 NC-IPMA annual conference - \$ 850 SOG professional development course - \$ 485	3,280	3,280	
4125086 - Organizational Training	1,195	0	4,000	1,000	0	4,000	4,000	
					Organizational Training. To contract with outside trainers and agencies to conduct training on topics such as Conflict Management, Customer Service, Supervisor Training & Employment Law topics	4,000	4,000	
4126010 - General Supplies	2,635	5,175	5,500	10,000	4,236	4,500	6,000	
					Office supplies New Employee Orientation supplies Printing Concord faxing	4,500	6,000	PM - Increased due to more in person new employee orientations.
4126011 - Program Supplies	0	0	750	750	0	800	800	
					Program supplies for employee appreciation Certificates, envelopes, seals Food for reception	800	800	
4126014 - ID Supplies	2,351	1,792	2,500	2,500	1,629	2,500	2,500	
					ID Badge Supplies	2,500	2,500	
4126016 - Employee Awards	1,130	254	2,000	3,554	720	2,000	2,000	
					Gifts for employees with milestone years 15, 20, 25, 30 and 35 years of service	2,000	2,000	
4157010 - Capital Outlay	608	0	0	0	0	0	0	
<b>DIV TOTAL - Human Resources</b>	<b>358,830</b>	<b>387,163</b>	<b>423,034</b>	<b>424,588</b>	<b>311,316</b>	<b>559,583</b>	<b>440,958</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DEPT TOTAL - HUMAN RESOURCES</b>	358,830	387,163	423,034	424,588	311,316	559,583	440,958	

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	648,793	706,144	717,616	750,523	752,523	7%
<b>TOTAL REVENUES</b>	<b>648,793</b>	<b>706,144</b>	<b>717,616</b>	<b>750,523</b>	<b>752,523</b>	<b>7%</b>
<b>EXPENSES</b>						
Salaries and Benefits	593,013	626,322	626,322	639,907	639,907	2%
Operating Expenses	55,780	79,822	91,294	110,616	112,616	41%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>648,793</b>	<b>706,144</b>	<b>717,616</b>	<b>750,523</b>	<b>752,523</b>	<b>7%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	8.00	8.00	8.00	8.00	8.00	0%

## DEPARTMENT MISSION STATEMENT

Provide exemplary financial management services to County departments and to our citizens and to provide financial information in an accurate, efficient, and timely manner in accordance with applicable federal, state, and local regulations. Budgeting and safeguarding assets of County.

## WHAT WE DO (List of Services)

- Administration.
- Accounting for County receipts and disbursements.
- County payroll administration.
- Manage investments.
- Sell bonded debt.
- Manage existing debt.
- Administer financial aspects of capital projects.
- Manage financial assistance received from federal and state sources.
- Maintain fixed asset inventories.
- Bill for County Landfill services.
- Coordinate the annual independent audit.
- Prepare the comprehensive annual financial audit report (CAFR).
- Coordinate the annual budget process.
- Monitor budget/actual revenues and expenditures during the fiscal year.

# Finance

## Goal 1 - Process accounts payable and payroll correctly and efficiently.

### Objective 1 *Commissioners' Goal - OEE*

Achieve at least 99.5 percent accuracy for all checks issued for the payment of invoices.

	FY19	FY20	FY21	FY22	FY23
Target	99.5%	99.5%	99.5%	99.5%	99.5%
Actual	99.6%	N/A	99.2%		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - OEE*

Achieve at least 97 percent accuracy for all employee payments. This measures the number of manual checks written due to Finance error.

	FY19	FY20	FY21	FY22	FY23
Target	99.5%	95%	95%	95%	97%
Actual	99.0%	N/A	98.5%		
Status	✗	⊖	✓		

## Goal 2 - Create an effective and citizen-friendly Annual Comprehensive Financial Report.

### Objective 1 *Commissioners' Goal - OEE*

Achieve the Annual Comprehensive Financial Report Award given by the Government Finance Accountability Office. This award recognizes excellence in local government accounting.

	FY19	FY20	FY21	FY22	FY23
Target	Receive Award	Receive Award	Receive Award	Receive Award	Receive Award
Actual	Award received	N/A	Received		
Status	✓	⊖	✓		

## Goal 3 - Ensure Rockingham County vendors are aware of how to do business with the County.

### Objective 1 *Commissioners' Goal - OEE*

Advertise at least 20 times about becoming a vendor with Rockingham County. Examples include news stories on the County's website and advertisement in local papers.

	FY19	FY20	FY21	FY22	FY23
Target	20	20	20	20	20
Actual	87	N/A	> 20		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Contact all vendors on the County's vendor notification list for projects within their requested area within five (5) business days of the release of any applicable Requests for Proposals (RFPs). Vendors can request to be added to the vendor notification list through the County's website or by contacting the Purchasing Office directly.

	FY19	FY20	FY21	FY22	FY23
Target	100% in 5 days	100% in 5 days	100% in 5 days	100% in 5 days	100% in 5 days
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

## Goal 4 - Ensure competitive and fair purchasing practices.

### Objective 1 *Commissioners' Goal - OEE*

Ensure at least three vendor quotes are considered for all purchase order requests over \$10,000 (State statute requires at least three formal bids for purchases over \$90,000). This excludes purchases made through State contract, cooperative purchasing contracts, umbrella purchase orders, sole source vendors, or County Manager approval.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100%
Actual	100%	N/A	92%		
Status	✓	⊖	✗		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>10 - Finance</b>								
<b>1010 - Finance</b>								
<b>4111010 - Reg Salaries</b>	<b>426,267</b>	<b>436,880</b>	<b>448,007</b>	<b>448,007</b>	<b>341,730</b>	<b>456,200</b>	<b>456,200</b>	
						Salaries for Finance Director, Deputy Finance Officer, Accounting Specialist, Purchasing Agent, Payroll Technician, 3 Accounting Technicians	456,200	456,200
<b>4112110 - Health Insurance</b>	<b>67,386</b>	<b>76,844</b>	<b>90,688</b>	<b>90,688</b>	<b>65,261</b>	<b>90,688</b>	<b>90,688</b>	
					Insurance	90,688	90,688	
<b>4112210 - FICA</b>	<b>31,396</b>	<b>32,010</b>	<b>34,273</b>	<b>34,273</b>	<b>25,227</b>	<b>34,899</b>	<b>34,899</b>	
					FICA \$34,796 Salary Projections FICA \$103 Other Pay Projections	34,899	34,899	
<b>4112310 - Reg. Retirement</b>	<b>38,325</b>	<b>44,595</b>	<b>50,670</b>	<b>50,670</b>	<b>38,996</b>	<b>55,428</b>	<b>55,428</b>	
					Retirement \$55,264 Salary Forecast Retirement \$164 Other Pay	55,428	55,428	
<b>4112410 - Unemployment</b>	<b>2,080</b>	<b>2,080</b>	<b>2,080</b>	<b>2,080</b>	<b>2,080</b>	<b>2,080</b>	<b>2,080</b>	
					Unemployment	2,080	2,080	
<b>4112510 - Workers' Compensation</b>	<b>700</b>	<b>605</b>	<b>604</b>	<b>604</b>	<b>604</b>	<b>612</b>	<b>612</b>	
					Workers Compensation	612	612	
<b>4123010 - Misc. Prof.</b>	<b>12,603</b>	<b>12,586</b>	<b>16,000</b>	<b>16,000</b>	<b>10,816</b>	<b>17,000</b>	<b>19,000</b>	
					Loomis Bank Deposit charges 10% Increase As of January 2022, Fixed Charges Express Business Systems	17,000	19,000	JT Wage surcharge of 9.37% effective May 1, 2022 and January 1, 2022 rate increased 13.5%.
<b>4123011 - Technical Support</b>	<b>7,240</b>	<b>560</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	
					Technical Support Superion Board Chair Change Signature	2,000	2,000	
<b>4124030 - Service/Maintenance</b>	<b>2,544</b>	<b>5,290</b>	<b>10,500</b>	<b>10,500</b>	<b>10,026</b>	<b>12,000</b>	<b>12,000</b>	
					DebtBook Software-Annual Subscription Tracker investment software maintenance fee	12,000	12,000	
<b>4124032 - Misc Contracted Svc-Bank Fees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	
					Begin accounting bank fees through an expense account rather than netting those fees against interest revenue as done in the past. These will be for Wellsfargo and Truist bank fees.	25,000	25,000	
<b>4124330 - Vehicle Repair</b>	<b>75</b>	<b>810</b>	<b>1,500</b>	<b>1,500</b>	<b>150</b>	<b>1,500</b>	<b>1,500</b>	
					Vehicle Fleet 2 Kia Rios/Van/Co Mgr Charger Oil Changes, Car Wash, and any other vehicle maintenance needs	1,500	1,500	
<b>4125010 - Postage</b>	<b>5,180</b>	<b>4,845</b>	<b>5,800</b>	<b>5,800</b>	<b>3,671</b>	<b>6,000</b>	<b>6,000</b>	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						Postage expense	6,000	6,000
4125020 - General Insurance	6,005	6,933	6,892	6,892	6,892	8,216	8,216	
						GENERAL INSURANCE	8,216	8,216
4125025 - Insurance - Vehicle	730	1,170	1,230	1,230	1,230	1,800	1,800	
						KIA, KIA, CHARGER, & VAN \$450 X 4 = \$1,800	1,800	1,800
4125030 - Communications	698	1,748	2,000	2,000	1,417	2,500	2,500	
						Communications: office phones	2,500	2,500
4125050 - Uniforms	0	7	0	0	0	0	0	
4125065 - Dues	2,723	2,247	3,500	3,500	2,289	3,500	3,500	
						GFOA, CPA, NCLGBA, and Rotary dues (Justin & Amanda)	3,500	3,500
4125085 - Staff Training	6,254	11,931	15,000	26,172	3,788	15,000	15,000	
						Finance Director: \$1500, CPA; Payroll Specialist: \$2000, CPP certification; Deputy Finance Officer: \$3000, Finance Certification requirements; Accounting Specialist: \$3,000, Finance Officer Certification tests & continuing education ; Purchasing Agent: \$2,000, Purchasing Certification; OS Training; Accounting Tech-Payroll \$3,000, Payroll Association Training; Accounting Technicians Additional Classes @ SOG \$3,000 Only budget \$15,000 & will request funds to rollover from FY 22	15,000	15,000
4126010 - General Supplies	8,529	9,400	14,000	14,300	5,239	14,500	14,500	
						Check stock, envelopes, printing expenses Concord Faxing Costs	14,500	14,500
4126012 - Central Copier	-172	-2,877	0	0	-1,187	0	0	
4126013 - Budget/CAFR Supplies	1,025	1,078	900	900	610	1,100	1,100	
						Cost of GFOA Award & the Front Cover Printing of Annual Comprehensive Financial Report	1,100	1,100
4126025 - Fuel	101	53	500	500	0	500	500	
						Fuel for Fleet Vehicles Van/Kias/Co Mgr Charger	500	500
						Everyone does not always fill the car back up with gas.		
4157010 - Capital Outlay	2,795	0	0	0	0	0	0	
4157015 - Capitalized Capital	14,941	0	0	0	0	0	0	
<b>DIV TOTAL - Finance</b>	<b>637,424</b>	<b>648,793</b>	<b>706,144</b>	<b>717,616</b>	<b>518,840</b>	<b>750,523</b>	<b>752,523</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DEPT TOTAL - FINANCE</b>	637,424	648,793	706,144	717,616	518,840	750,523	752,523	

# Tax

Dept ID: 1310

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	119,110	117,885	117,885	120,000	120,000	2%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	5,186	3,000	3,000	4,000	4,000	33%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	466,479	455,000	455,000	468,000	453,000	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	1,133,997	1,295,129	1,315,940	1,357,519	1,311,544	1%
<b>TOTAL REVENUES</b>	<b>1,724,771</b>	<b>1,871,014</b>	<b>1,891,825</b>	<b>1,949,519</b>	<b>1,888,544</b>	<b>1%</b>
<b>EXPENSES</b>						
Salaries and Benefits	1,296,722	1,410,778	1,375,778	1,419,290	1,358,315	-4%
Operating Expenses	428,049	460,236	516,047	530,229	530,229	15%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>1,724,771</b>	<b>1,871,014</b>	<b>1,891,825</b>	<b>1,949,519</b>	<b>1,888,544</b>	<b>1%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	23.00	23.00	23.00	23.00	22.00	-4%

## DEPARTMENT MISSION STATEMENT

To provide equitable cost-effective administration of the property tax in Rockingham County, complying with all legal directives, in an atmosphere citizen-clients can trust.

## WHAT WE DO (List of Services)

- Administration.
- Land record research.
- Property tax listings.
- Property tax assessments.
- Property tax billings.
- Property tax collections.
- Provide information to citizens, attorneys, realtors, surveyors, and County departments.

# Tax - Revaluation

Dept ID: 1315

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	1,735	-	1,320,001	200,000	200,000	100%
<b>TOTAL REVENUES</b>	<b>1,735</b>	<b>-</b>	<b>1,320,001</b>	<b>200,000</b>	<b>200,000</b>	<b>100%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	1,735	-	1,320,001	200,000	200,000	100%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>1,735</b>	<b>-</b>	<b>1,320,001</b>	<b>200,000</b>	<b>200,000</b>	<b>100%</b>

## DEPARTMENT PURPOSE

This department was established to account for costs related to the countywide revaluation of property.

# Tax

## Goal 1 - Maximize County revenue.

### Objective 1 *Commissioners' Goal - OEE*

Collect at least 98.35 percent of the Fiscal Year 2022/23 non-motor vehicle levy.

	FY19	FY20	FY21	FY22	FY23
Target	98.1%	98.2%	98.2%	98.3%	98.35%
Actual	98.4%	N/A	98.43%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Collect at least 35 percent of all delinquent taxes that are less than 10 years delinquent. By law, the Tax Office can only pursue enforced collection measures for taxes that are less than 10 years delinquent.

	FY19	FY20	FY21	FY22	FY23
Target	35%	35%	35%	35%	35%
Actual	36.00%	N/A	37%		
Status	✓	⊖	✓		

## Goal 2 - Provide quality customer service to taxpayers.

### Objective 1 *Commissioners' Goal - CEC, OEE*

To provide citizens with ample time to review and pay their taxes, tax bills will be mailed by August 1. These bills are statutorily due and payable by September 1, but do not become delinquent until January 6th.

	FY19	FY20	FY21	FY22	FY23
Target	8/1/2018	8/1/2019	8/1/2020	8/1/2021	8/1/2022
Actual	7/24/2018	N/A	7/28/2020		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

At least 99.5 percent of property tax bills will not result in abatement and rebill due to Tax Office errors.

	FY19	FY20	FY21	FY22	FY23
Target	99.5%	99.5%	99.5%	99.5%	99.5%
Actual	99.7%	N/A	99.9%		
Status	✓	⊖	✓		

## Goal 3 - Maintain accurate property records.

### Objective 1 *Commissioners' Goal - OEE*

To ensure the tax base remains up-to-date in advance of the July billing, at least 99 percent of all deeds and plats recorded will be researched and entered into the Tax system by March 1st. In addition to maximizing County revenue, efficient processing of these records helps ensure an accurate GIS system that is used by other County departments and citizens.

	FY19	FY20	FY21	FY22	FY23
Target	98%	99%	99%	99%	99% by March 1
Actual	100.0%	N/A	100%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Enter all personal property listing forms (excluding those which require additional research/information) into the Tax system and send notices to current year non-business listers who did not re-list no later than May 1, 2023.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	5/1/2020	5/1/2021	5/1/2022	5/1/2023
Actual	N/A	N/A	4/19/2021		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE*

Complete at least 98 percent of the assessments of new construction and changes to real estate for the upcoming fiscal years' property tax bills, that are not awaiting further action or information, by April 1st. This facilitates not only change of value notices, but gives us a better read on the revenue to project and work appeals.

	FY19	FY20	FY21	FY22	FY23
Target	98%	98%	98%	98%	98% by April 1
Actual	99.30%	N/A	98%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>13 - Tax Department</b>								
<b>1310 - Tax Department</b>								
3161000 - Gross Rental Receipts Tax	32,828	42,259	35,000	35,000	33,526	38,000	38,000	
					GROSS RECEIPTS	38,000	38,000	
3191000 - Tax Penalties	136,909	138,945	120,000	120,000	149,954	130,000	130,000	
					TAX PENALTIES/DISCOVERIES	130,000	130,000	
3192000 - Tax Interest	314,003	285,275	300,000	300,000	244,501	300,000	285,000	
					TAX INTEREST CALENDAR AND PRIOR	300,000	285,000	PM - Reduced to match current projections.
3211000 - Privilege License	6,218	5,186	3,000	3,000	950	4,000	4,000	
					PRIVILEGE LICENSE.	4,000	4,000	
3411301 - Collection Fees	116,801	118,747	117,885	117,885	121,648	120,000	120,000	
					FEEES CHARGED FOR THE PROCESSING, BILLING AND COLLECTION OF CITY TAXES FOR: REIDSVILLE, EDEN, MADISON, MAYODAN AND STONEVILLE.	120,000	120,000	
3411302 - Tax Maps	408	363	0	0	707	0	0	
3411304 - E-CHECK	2	0	0	0	0	0	0	
<b>DIV TOTAL - Tax Department</b>	<b>607,169</b>	<b>590,774</b>	<b>575,885</b>	<b>575,885</b>	<b>551,286</b>	<b>592,000</b>	<b>577,000</b>	
<b>DEPT TOTAL - TAX DEPARTMENT</b>	<b>607,169</b>	<b>590,774</b>	<b>575,885</b>	<b>575,885</b>	<b>551,286</b>	<b>592,000</b>	<b>577,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>13 - Tax</b>								
<b>1310 - Tax</b>								
4111010 - Reg Salaries	903,718	909,761	944,777	910,367	686,078	931,964	890,793	
					SALARIES	931,964	890,793	PM - Eliminates funding for vacant Tax Appraiser. The duties of this position are being contracted out next year, with the hope of this being temporary and rehiring this position again in the future.
					ONE REGULAR TAX APPRAISAL POSITION IS ON HOLD AND CONTRACTED OUT.			
4111015 - Overtime Pay	0	0	5,000	5,000	1,870	5,000	5,000	
					OVERTIME	5,000	5,000	
4111019 - Board Members	1,600	1,200	2,000	2,000	400	2,000	2,000	
					BOARD OF EQUALIZATION AND REVIEW MEMBERS	2,000	2,000	
4111020 - Temporary Salaries	2,777	102	10,000	15,000	9,023	25,000	25,000	
					PART TIME EMPLOYEES (FORMER TAX EMPLOYEES) WILL ASSIST WITH ASSESSMENTS, APPRAISAL AND/OR COLLECTIONS.	25,000	25,000	
4112110 - Health Insurance	198,035	219,310	260,729	260,729	183,634	260,728	249,392	
					HEALTH, DENTAL, VISION INSURANCE FOR TAX EMPLOYEES	260,728	249,392	PM - Eliminates funding for vacant Tax Appraiser. The duties of this position are being contracted out next year, with the hope of this being temporary and rehiring this position again in the future.
4112210 - FICA	65,849	65,961	73,576	71,326	51,421	74,126	70,976	
					MEDICARE AND SOCIAL SECURITY	918	918	
					OVERTIME 5,000 \$765			
					Board of E*R 2000 \$153			
					MEDICARE AND SOCIAL SECURITY	1,913	1,913	
					TEMP SALARIES 25,000.00			

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						71,295	68,145	PM - Eliminates funding for vacant Tax Appraiser. The duties of this position are being contracted out next year, with the hope of this being temporary and rehiring this position again in the future.
								MEDICARE AND SOCIAL SECURITY
4112310 - Reg. Retirement	81,398	93,115	107,420	104,080	78,427	113,234	108,232	
								REGULAR RETIREMENT FOR TAX EMPLOYEES.
						113,234	108,232	PM - Eliminates funding for vacant Tax Appraiser. The duties of this position are being contracted out next year, with the hope of this being temporary and rehiring this position again in the future.
4112410 - Unemployment	5,980	5,980	5,980	5,980	5,980	5,980	5,720	
								UNEMPLOYMENT FOR TAX EMPLOYEES
						5,980	5,720	PM - Eliminates funding for vacant Tax Appraiser. The duties of this position are being contracted out next year, with the hope of this being temporary and rehiring this position again in the future.
4112510 - Workers' Compensation	2,740	1,292	1,296	1,296	1,296	1,258	1,202	
								WORKERS COMP FOR TAX EMPLOYEES
						1,258	1,202	PM - Eliminates funding for vacant Tax Appraiser. The duties of this position are being contracted out next year, with the hope of this being temporary and rehiring this position again in the future.
4123011 - Technical Support	34,512	44,146	60,120	95,120	41,682	101,185	101,185	
								CONTRACT FOR NEW CONSTRUCTION, APPEALS AND REVIEWS FOR PINER APPRAISAL SERVICE
						45,000	45,000	PM - This is offset by freezing one vacant position for FY 2022/23.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
COX AND COMPANY-SOFTWARE VENDOR FOR ANY PROGRAM CHANGES						2,000	2,000	
LEXISNEXIS						8,000	8,000	
MANUFACTURED HOUSING PRICE GUIDE-TEC DATA						500	500	
THIS IS THE CONTRACT WITH HURT & PROFFITT FOR ALL TAX MAPPING AFFECTING CADASTRAL MAPPING.						43,000	43,000	
VDS CHECK CHECK FEE MONTHLY CHARGES						420	420	
VESSELL VALUATION SERVICE-PRICING GUIDE FOR BOATS AND MOTORS.						2,265	2,265	
<b>4123012 - Audit &amp; Other Prof Serv</b>	<b>15,640</b>	<b>12,000</b>	<b>5,000</b>	<b>12,860</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	
BUSINESS PERSONAL PROPERTY AUDITS COMPLETED BY COUNTY TAX SERVICES AND TAX MANAGEMENT ASSOCIATES INC.						12,500	12,500	
<b>4123013 - Lockbox Billing</b>	<b>25,370</b>	<b>24,161</b>	<b>28,000</b>	<b>28,000</b>	<b>23,632</b>	<b>33,751</b>	<b>33,751</b>	
BB&T LOCKBOX CHARGES FOR BILL PAYMENT PROCESSING.						2,000	2,000	
CALL FIRE SOFTWARE (ENABLES US TO CONTACT TAXPAYERS REMINDING THEM OF UP COMING DUE DATES FOR BILLS AND PROPERTY TAX LISTING						951	951	
LOCKBOX INCLUDES-CHARGES FOR OUR PRINTING VENDOR, SOUTHDATA ADDED 10% PPI ADJUSTMENT FOR INCREASE IN PAPER COST.						30,800	30,800	
<b>4123018 - MVT Costs</b>	<b>214,308</b>	<b>229,751</b>	<b>217,000</b>	<b>217,000</b>	<b>171,338</b>	<b>217,000</b>	<b>217,000</b>	
MOTOR VEHICLE COSTS FROM NORTH CAROLINA VEHICLE TAX AND TAG						217,000	217,000	
<b>4124330 - Vehicle Repair</b>	<b>1,106</b>	<b>2,080</b>	<b>1,800</b>	<b>1,800</b>	<b>525</b>	<b>1,800</b>	<b>1,800</b>	
VEHICLE REPAIR						1,800	1,800	
<b>4125010 - Postage</b>	<b>59,845</b>	<b>51,728</b>	<b>65,000</b>	<b>65,000</b>	<b>46,342</b>	<b>71,500</b>	<b>71,500</b>	
POSTAGE FOR IN OFFICE MAIL, CERTIFIED MAIL AND FOR SOUTHDATA WHO PRINTS OUR BILLS AND NOTICES..						71,500	71,500	
<b>4125020 - General Insurance</b>	<b>18,500</b>	<b>18,770</b>	<b>19,546</b>	<b>19,546</b>	<b>19,546</b>	<b>21,193</b>	<b>21,193</b>	
GENERAL INSURANCE						21,193	21,193	
<b>4125025 - Insurance - Vehicle</b>	<b>1,460</b>	<b>1,560</b>	<b>1,640</b>	<b>1,640</b>	<b>1,640</b>	<b>1,800</b>	<b>1,800</b>	
VEHICLE INSURANCE (4) VEHICLES						1,800	1,800	
<b>4125030 - Communications</b>	<b>4,798</b>	<b>5,810</b>	<b>6,700</b>	<b>6,700</b>	<b>3,797</b>	<b>6,700</b>	<b>6,700</b>	
CELL PHONES, MONTHLY OFFICE PHONE EQUIPMENT CHARGE. ONE iPad WITH AN ADDITIONAL iPad TO BE ADDED.						6,700	6,700	
<b>4125040 - Advertising</b>	<b>9,708</b>	<b>9,432</b>	<b>11,000</b>	<b>11,000</b>	<b>9,369</b>	<b>11,000</b>	<b>11,000</b>	
STATUTORALY REQUIRED NEWSPAPER ADVERTISING FOR: BOARD OF EQUALIZATION AND REVIEW, NOTICE OF ADVERTISING OF DELINQUENT TAXPAYERS, DELINQUENT TAXPAYER LIST, PERSONAL PROPERTY LISTING AD, POSSIBLE RATE INCREASE.						11,000	11,000	
<b>4125045 - Foreclosure expenses</b>	<b>2,488</b>	<b>2,061</b>	<b>11,000</b>	<b>23,951</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						FORECLOSURE EXPENSES	12,000	12,000
4125050 - Uniforms	0	391	400	400	0	400	400	
						COATS, BOOTS, SHIRTS, PANTS FOR FIELD APPRAISERS	400	400
4125065 - Dues	425	690	730	925	710	1,000	1,000	
						DUES FOR: IAAO MEMBERSHIPS, NC TAX COLLECTORS ASSOCIATION. NC ASSOCIATION OF ASSESSING OFFICERS, NC CERTIFIED PROPERTY MAPPER, NC PROPERTY MAPPERS ASSOCIATION,	1,000	1,000
4125085 - Staff Training	7,681	8,283	12,000	12,000	2,690	18,000	18,000	
						Several positions in the Tax Department require continuing education and NC DOR Certification. Due to five new employees starting since December 2021, two pending retirements and one vacant position, we need to increase our Education and Training Budget. With Covid we have not used our entire budget the last two years but circumstances have changed due to retirements and continuing education.	18,000	18,000
4126010 - General Supplies	14,997	15,814	18,000	17,805	10,108	18,000	18,000	
						TOSHIBA COPY CHARGES, REPLACE BROKEN ADDING MACHINES AND CHAIRS, PRINTING OF ENVELOPES, FORMS AND BUSINESS CARDS, COPIER PAPER, MARSHALL & SWIFT, PRICING GUIDES, NADA GUIDES, AIRCRAFT GUIDE, MARINE BLUE BOOK, TRACTOR PRICING GUIDE	18,000	18,000
4126025 - Fuel	1,424	1,370	2,300	2,300	805	2,400	2,400	
						FUEL FOR 4 VEHICLES	2,400	2,400
4157015 - Capitalized Capital	23,166	0	0	0	0	0	0	
<b>DIV TOTAL - Tax</b>	<b>1,697,525</b>	<b>1,724,771</b>	<b>1,871,014</b>	<b>1,891,825</b>	<b>1,350,313</b>	<b>1,949,519</b>	<b>1,888,544</b>	
<b>1315 - Tax-Revaluation</b>								
4123011 - Technical Support	0	0	0	4,000	0	0	0	
4123021 - Prof Srv-Revaluation	2,100	1,735	0	1,222,702	206,827	0	0	
4126010 - General Supplies	0	0	0	93,299	72	0	0	
4129910 - RESERVE-REVALUATION	0	0	0	0	0	200,000	200,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
REVALUATION RESERVE-TO SET ASIDE FUNDS FOR FUTURE REVALUATION						200,000	200,000	
<b>DIV TOTAL - Tax-Revaluation</b>	<b>2,100</b>	<b>1,735</b>	<b>0</b>	<b>1,320,001</b>	<b>206,899</b>	<b>200,000</b>	<b>200,000</b>	
<b>DEPT TOTAL - TAX</b>	<b>1,699,625</b>	<b>1,726,506</b>	<b>1,871,014</b>	<b>3,211,826</b>	<b>1,557,212</b>	<b>2,149,519</b>	<b>2,088,544</b>	

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	243,403	293,093	293,093	307,590	302,590	3%
<b>TOTAL REVENUES</b>	<b>243,403</b>	<b>293,093</b>	<b>293,093</b>	<b>307,590</b>	<b>302,590</b>	<b>3%</b>
<b>EXPENSES</b>						
Salaries and Benefits	236,791	259,951	259,951	274,075	274,075	5%
Operating Expenses	6,612	33,142	33,142	33,515	28,515	-14%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>243,403</b>	<b>293,093</b>	<b>293,093</b>	<b>307,590</b>	<b>302,590</b>	<b>3%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.40	3.00	3.00	3.00	3.00	0%

## DEPARTMENT MISSION STATEMENT

To provide legal advice and representation to the Board of Commissioners and all County departments and agencies in order to assist them in achieving their goals and objectives in accordance with all relevant laws.

## WHAT WE DO (List of Services)

- Provide legal representation and a variety of legal services to the Board of Commissioners and County departments and agencies, including attendance at Commissioner and other board meetings, consultation, drafting county policies, ordinances and resolutions, preparation of legal documents, contract review, and management of litigation matters.

# Legal

## Goal 1 - Provide quality service to County departments.

**Objective 1** *Commissioners' Goal - OEE*  
 Review at least 95 percent of contracts submitted by departments for review within 5 working days.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95% in 5 days
Actual	88%	N/A	95%		
Status	✘	⊖	✔		

**Objective 2** *Commissioners' Goal - OEE*  
 At least 98 percent of internal customer respondents will rate Legal department service as "Good" or "Excellent."

	FY19	FY20	FY21	FY22	FY23
Target	95%	98%	98%	98%	98%
Actual	No survey	N/A	98%		
Status	⊖	⊖	✔		

**Objective 3** *Commissioners' Goal - OEE*  
 At least once a year, Legal will provide updates to department heads regarding relevant law changes and other legal matters.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	1
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 2 - Support Economic Development and Tourism Development Authority activities.

**Objective 1** *Commissioners' Goal - ECON, OEE*  
 Legal will review 100 percent of all Economic Development incentive contracts within three (3) business days upon receiving final details of the project.

	FY19	FY20	FY21	FY22	FY23
Target	90%	100%	100%	100%	100% in 3 days
Actual	100%	N/A	100%		
Status	✔	⊖	✔		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>16 - Legal</b>								
<b>1610 - Legal</b>								
<b>4111010 - Reg Salaries</b>	<b>191,793</b>	<b>183,260</b>	<b>189,060</b>	<b>189,060</b>	<b>154,618</b>	<b>199,514</b>	<b>199,514</b>	
	Combined total wages for County Attorney, 1 Paralegal and 1 Legal Assistant					199,514	199,514	
<b>4112110 - Health Insurance</b>	<b>17,571</b>	<b>19,998</b>	<b>34,006</b>	<b>34,006</b>	<b>26,640</b>	<b>34,008</b>	<b>34,008</b>	
	Combined Medical, Dental and Vision Insurance costs for County Attorney, Paralegal and Legal Assistant					34,008	34,008	
<b>4112210 - FICA</b>	<b>13,866</b>	<b>13,580</b>	<b>14,463</b>	<b>14,463</b>	<b>11,154</b>	<b>15,263</b>	<b>15,263</b>	
	FICA - County Attorney, 1 Paralegal, 1 Legal Assistant					15,263	15,263	
<b>4112310 - Reg. Retirement</b>	<b>17,280</b>	<b>18,792</b>	<b>21,383</b>	<b>21,383</b>	<b>17,626</b>	<b>24,241</b>	<b>24,241</b>	
	Regular Retirement Expense for County Attorney, 1 Paralegals, and 1 Legal Assistant					24,241	24,241	
<b>4112410 - Unemployment</b>	<b>1,040</b>	<b>884</b>	<b>780</b>	<b>780</b>	<b>780</b>	<b>780</b>	<b>780</b>	
	County Attorney, 1 Paralegal and 1 Legal Assistant unemployment expense					780	780	
<b>4112510 - Workers' Compensation</b>	<b>307</b>	<b>277</b>	<b>259</b>	<b>259</b>	<b>259</b>	<b>269</b>	<b>269</b>	
	County Attorney, 1 Paralegal and 1 Legal Assistant workers compensation expense					269	269	
<b>4123010 - Misc. Prof.</b>	<b>0</b>	<b>301</b>	<b>2,000</b>	<b>2,000</b>	<b>446</b>	<b>2,000</b>	<b>2,000</b>	
	For Municode cost to maintain the County Code of Ordinances online for each year. Includes costs to cover additional pages for newly adopted or amended Ordinances and Supplements.					2,000	2,000	
<b>4123017 - Legal Expenditures</b>	<b>11,336</b>	<b>963</b>	<b>20,000</b>	<b>20,000</b>	<b>1,064</b>	<b>20,000</b>	<b>15,000</b>	
	Fees for outside legal counsel for real estate, lawsuits, etc. As we obtain more lawsuits, violations, real estate, etc., with only one attorney on staff we will possibly need to contract outside attorney's.					20,000	15,000	PM - Cut based on historic spending.
<b>4125010 - Postage</b>	<b>99</b>	<b>109</b>	<b>400</b>	<b>400</b>	<b>38</b>	<b>400</b>	<b>400</b>	
	Postage					400	400	
<b>4125020 - General Insurance</b>	<b>2,875</b>	<b>2,885</b>	<b>2,892</b>	<b>2,892</b>	<b>2,892</b>	<b>3,265</b>	<b>3,265</b>	
	GENERAL INSURANCE					3,265	3,265	
<b>4125030 - Communications</b>	<b>470</b>	<b>509</b>	<b>600</b>	<b>600</b>	<b>363</b>	<b>600</b>	<b>600</b>	
	Telephone					600	600	
<b>4125065 - Dues</b>	<b>885</b>	<b>1,020</b>	<b>1,500</b>	<b>1,500</b>	<b>648</b>	<b>1,500</b>	<b>1,500</b>	
	Dues: NC State Bar, NC State Bar Association, 17A District Bar, NC Paralegal Association, NC State Bar Board of Paralegal Certification, Notary					1,500	1,500	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4125080 - Travel	0	0	50	50	0	50	50	
					In County Travel	50	50	
4125085 - Staff Training	1,384	273	4,000	4,000	750	4,000	4,000	
					Staff training/travel includes: mileage, hotels and registration fees for Winter and Summer County Attorney Conferences, Commissioners Conferences, NCACC Conference, Elections Conferences, County Attorney and Paralegal Continuing Legal Education and other travel as necessary.	4,000	4,000	
4126010 - General Supplies	877	501	1,500	1,500	436	1,500	1,500	
					Basic office supplies and office furniture as needed.	1,500	1,500	
4126011 - Program Supplies	64	51	200	200	0	200	200	
					Purchase of legal periodicals and books as necessary. We utilize any free resources online and purchase only if no other means are available.	200	200	
<b>DIV TOTAL - Legal</b>	<b>259,847</b>	<b>243,403</b>	<b>293,093</b>	<b>293,093</b>	<b>217,716</b>	<b>307,590</b>	<b>302,590</b>	
<b>DEPT TOTAL - LEGAL</b>	<b>259,847</b>	<b>243,403</b>	<b>293,093</b>	<b>293,093</b>	<b>217,716</b>	<b>307,590</b>	<b>302,590</b>	

# Elections

Dept ID: 19

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	42,183	42,183	-	-	-100%
Intergovernmental	232,333	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	311,673	400,026	456,776	625,764	592,139	48%
<b>TOTAL REVENUES</b>	<b>544,006</b>	<b>442,209</b>	<b>498,959</b>	<b>625,764</b>	<b>592,139</b>	<b>34%</b>
<b>EXPENSES</b>						
Salaries and Benefits	328,572	296,548	310,748	327,760	327,760	11%
Operating Expenses	179,638	145,661	131,461	189,004	179,379	23%
Capital Outlay	35,796	-	56,750	109,000	85,000	100%
<b>TOTAL EXPENSES</b>	<b>544,006</b>	<b>442,209</b>	<b>498,959</b>	<b>625,764</b>	<b>592,139</b>	<b>34%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.00	3.00	3.00	3.00	3.00	0%

## DEPARTMENT MISSION STATEMENT

Promote consistent administration and equal application of all elections and campaign finance laws for all qualified citizens with the opportunity to vote in fair, accurate, and open elections according to constitutional and statutory rights and requirements.

## WHAT WE DO (List of Services)

- Maintain voter registration for all Rockingham County voters.
- Conduct elections for Federal, State, County, and municipal offices.
- Educate and assist candidates/treasurers with their campaign reporting.
- Secure compliant and ADA accessible voting locations for all elections.
- Recruit, organize, prepare, and train precinct officials for all elections.
- Investigate any irregularities or complaints filed.
- Certify election results.
- Inform and educate the general public as to voting laws and regulations.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>19 - Board of Elections</b>								
<b>1910 - Board of Elections</b>								
3311910 - HAVA Grant	0	121,053	0	0	13,364	0	0	
3341921 - CARES Act-State BOE	0	111,280	0	0	7,047	0	0	
3411901 - Election Fees	43,287	0	42,183	42,183	48,443	0	0	
	Eden- \$14,598, Madison- \$4,228, Mayodan- \$4,259, Reidsville- \$8,746, Stoneville- \$5,126, Wentworth- \$5,226					0	0	
<b>DIV TOTAL - Board of Elections</b>	<b>43,287</b>	<b>232,333</b>	<b>42,183</b>	<b>42,183</b>	<b>68,854</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - BOARD OF ELECTIONS</b>	<b>43,287</b>	<b>232,333</b>	<b>42,183</b>	<b>42,183</b>	<b>68,854</b>	<b>0</b>	<b>0</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>19 - Elections</b>								
<b>1910 - Elections</b>								
<b>4111010 - Reg Salaries</b>	<b>160,379</b>	<b>99,361</b>	<b>133,164</b>	<b>118,164</b>	<b>91,194</b>	<b>139,742</b>	<b>139,742</b>	
								Salary - Director (\$63,870)
								Salary - Senior Deputy Director (\$41,343)
								Salary - Deputy Director (\$34,529)
								Amounts provided by County
<b>4111015 - Overtime Pay</b>	<b>0</b>	<b>183</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4111019 - Board Members</b>	<b>13,900</b>	<b>14,400</b>	<b>15,900</b>	<b>15,900</b>	<b>12,250</b>	<b>14,400</b>	<b>14,400</b>	
								Monthly Salary - Board Chair (\$275/Month = \$3,300)
								Monthly Salary - Board Secretary (\$200/Month = \$2,400)
								Monthly Salary - Board Member (\$200/Month = \$2,400)
								Monthly Salary - Board Member (\$200/Month = \$2,400)
								Monthly Salary - Board Member (\$200/Month = \$2,400)
								Election Pay - Board Chair (\$300 x 1 Election = \$300)
								Election Pay - Board Secretary (\$300 x 1 Election = \$300)
								Election Pay - Board Member (\$300 x 1 Election = \$300)
								Election Pay - Board Member (\$300 x 1 Election = \$300)
								Election Pay - Board Member (\$300 x 1 Election = \$300)
								NCGS 163-31 and NCGS 163-32
<b>4111020 - Temporary Salaries</b>	<b>13,004</b>	<b>12,833</b>	<b>10,000</b>	<b>5,700</b>	<b>5,683</b>	<b>6,000</b>	<b>6,000</b>	
								Part Time Employees - In Office (Appointed Precinct Officials who assist with Election Tasks and Special Projects throughout the year). Recounts, Voter Registration Booths, etc.
								600 Hours/Year x \$10.00/Hour = \$6,000
<b>4111021 - Elections Precinct Staff</b>	<b>77,457</b>	<b>80,082</b>	<b>70,000</b>	<b>111,000</b>	<b>20,965</b>	<b>98,570</b>	<b>98,570</b>	
								One Stop Officials (2022 General) 4 One Stop Sites - 56 Officials (\$63,280)
								Precinct Officials (2022 General) 15 Precincts - 175 Officials (\$35,290)
<b>4112110 - Health Insurance</b>	<b>23,116</b>	<b>14,369</b>	<b>34,008</b>	<b>28,008</b>	<b>22,221</b>	<b>34,008</b>	<b>34,008</b>	
								Director (\$11,336)
								Senior Deputy Director (\$11,336)
								Deputy Director (\$11,336)
								Amount provided by County.
<b>4112210 - FICA</b>	<b>16,660</b>	<b>13,218</b>	<b>17,523</b>	<b>17,523</b>	<b>8,542</b>	<b>17,092</b>	<b>17,092</b>	



# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
4124310 - Building Repair	227	0	1,000	1,000	295	1,000	1,000		
						Unexpected Building Repairs.	1,000	1,000	
4124320 - Equip Repair	524	605	1,000	500	0	12,060	7,435		
						DS-200 Batteries (\$195/each x 33 = \$6,435) Automark Batteries (\$185/each x 25 = \$4,625) (Batteries are supposed to be replaced every 5 years. The DS-200 Machines were purchased in 2016 and should have been replaced in 2021)	12,060	7,435	PM - Cuts Automark batteries since replacing the Automarks is recommended next year as a CIP project.
						Unexpected Equipment Repairs (\$1,000)			
4125010 - Postage	10,048	9,006	12,000	9,000	3,331	12,000	12,000		
						Absentees, Office Mailings, NCOA Cards, Voter Confirmation Cards, Voter Registration Cards (2022 General Election and General Office Mail)	12,000	12,000	
4125015 - Printing	46,186	36,611	40,000	40,000	7,532	52,000	52,000		
						Absentees - 1 Election (\$3,250), Ballots - 1 Election (\$32,500), Coding and Layout - 1 Election (\$7,800), Office - Brochures, Educational Materials, Manuals, Voter Cards, Office Information, Etc, (\$8,450) (Included in costs - expected increase of 30% per Vendors)	52,000	52,000	
4125020 - General Insurance	4,537	3,887	4,684	4,684	4,684	4,926	4,926		
						General Insurance	4,926	4,926	
4125030 - Communications	727	793	1,500	1,000	839	1,650	1,650		
						Cisco - Office Phones (\$900/Year) Long Distance - Office Phones (\$100/Year) Cell Phone Allowance - Director (\$650/Year)	1,650	1,650	
4125040 - Advertising	3,126	8,921	4,000	4,000	1,770	5,500	5,500		
						Ads 2022 General Election (\$1,000) Misc. Notices (Changes, Precinct moves, etc. (\$1,000) Required Notices (2022 General Election (\$3,500)	5,500	5,500	
4125065 - Dues	185	0	60	60	0	60	60		
						Director (\$30.00/Year) Other staff (\$15.00/each x 2 = \$30.00/Year)	60	60	
4125080 - Travel	0	0	200	0	0	200	200		
						Travel - In County (Presentations, Public Awareness Events, Voting Locations)	200	200	
4125083 - Board Training	5,586	0	4,000	1,000	655	3,960	3,960		
						1 Conference Board Chair (Registration, Hotel, Meals) \$675 Board Secretary (Registration, Hotel, Meals) \$675 Board Member (Registration, Hotel, Meals) \$675 Board Member (Registration, Hotel, Meals) \$675 Board Member (Registration, Hotel, Meals) \$675	3,960	3,960	
						Mileage (\$117 x 5 Board Members x 1 Conference) \$585 Mileage rate - \$0.585/Mile (200 Miles/Conference)			
4125085 - Staff Training	3,075	60	3,600	600	181	2,700	2,700		



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4112210 - FICA	0	4,685	0	0	0	0	0	
4112310 - Reg. Retirement	0	205	0	0	0	0	0	
4125010 - Postage	0	7,778	0	0	0	0	0	
4125015 - Printing	0	1,961	0	0	0	0	0	
4125040 - Advertising	0	3,000	0	0	0	0	0	
4126010 - General Supplies	0	34,814	0	0	0	0	0	
4129091 - Pandemic COVID19 Exp	0	17,066	0	0	0	0	0	
4157010 - Capital Outlay	0	19,838	0	48,536	45,360	0	0	
4157015 - Capitalized Capital	0	15,958	0	8,214	7,314	0	0	
<b>DIV TOTAL - Elections-COVID19</b>	<b>0</b>	<b>184,651</b>	<b>0</b>	<b>56,750</b>	<b>52,674</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - ELECTIONS</b>	<b>454,581</b>	<b>544,006</b>	<b>442,209</b>	<b>498,959</b>	<b>296,474</b>	<b>625,764</b>	<b>592,139</b>	

# Register of Deeds

Dept ID: 2210

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	829,144	595,000	595,000	645,000	670,000	13%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	(319,099)	(43,532)	(40,336)	(52,858)	(97,858)	125%
<b>TOTAL REVENUES</b>	<b>510,045</b>	<b>551,468</b>	<b>554,664</b>	<b>592,142</b>	<b>572,142</b>	<b>4%</b>
<b>EXPENSES</b>						
Salaries and Benefits	423,732	452,224	452,224	471,624	471,624	4%
Operating Expenses	84,175	99,244	96,269	120,518	100,518	1%
Capital Outlay	2,138	-	6,171	-	-	0%
<b>TOTAL EXPENSES</b>	<b>510,045</b>	<b>551,468</b>	<b>554,664</b>	<b>592,142</b>	<b>572,142</b>	<b>4%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	7.00	7.00	7.00	7.00	7.00	0%

## DEPARTMENT MISSION STATEMENT

To serve the public interest of Rockingham County by providing accurate, timely, accessible, and secure management of the County's most important records on which people rely to protect property rights and to prove the occurrence of important life events.

## WHAT WE DO (List of Services)

- Real Estate/Vitals Division:
  - Real Estate: Determine that documents meet all statutory and locally adopted prerequisites for recording, then immediately record, scan and make the record available for public viewing and copying. Collect fees for services rendered; generate accounting reports; perform quality control; and process mail.
  - Vitals: Issue certified and uncertified copies of birth records, death records, marriage records, and armed service discharge records. Issue marriage licenses; administer oaths of office to notary publics; prepare and process amendments to birth and death records, legitimations, and delayed birth registrations. Access the North Carolina EBRS system (Electronic Birth Registration System) to assist customers whose birth occurred in another county in North Carolina. Collect fees for services rendered; generate accounting reports; scan documents; perform quality control; and process mail.
- Indexing/Verification Division: Examine each recorded document to extract the indexing information based on the type of instrument and how the indexing laws and rules apply to it. Parties to the document are identified and indexed as a grantor or grantee, or both. Entries are made as to the date registered; document type; reference to the book and page location in the records; and a brief property description are entered into a temporary index within 24 hours of recordation. Blind key verification is performed. A final review is performed to ensure accuracy of indexed data on the permanent index within 30 days of recordation pursuant to statutory laws and the North Carolina Minimum Indexing Standards.

- Records Management: Official custodian for county repository of recorded documents. Provides for public inspection of records. Issues official copies. Provides for, in perpetuity, the preservation and protection of recorded documents. Authenticates records for Court. Maintains or destroys records in compliance with Records Disposition Schedule. Researches and implements new technologies to improve the input, storage and retrieval of information and to expand e-government initiatives.
- Customer Service: Responds to requests and provides assistance.
- Administration.

# Register of Deeds

## Goal 1 - Maintain accurate and timely records.

**Objective 1** *Commissioners' Goal - OEE*  
 Perform quality control on historical land record indexes for the period 1996-2010 by reviewing at least 4 months of indexed data for accuracy.

	FY19	FY20	FY21	FY22	FY23
Target	6	4	4	4	4
Actual	-	N/A	2.5		
Status	✗	⊖	✗		

**Objective 2** *Commissioners' Goal - QL, OEE, ECON*  
 100 percent of recorded land record documents will appear on the temporary index within 24 hours of recording. This provides the public with the most up-to-date Real Estate records.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100% in 24 hours
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

**Objective 3** *Commissioners' Goal - OEE, ECON*  
 Accurately index 100 percent of Real Estate records on the permanent index within 30 days. This will be measured by not having to record any administrative notices for that specific time period.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100% in 30 days
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

## Goal 2 - Effectively administer and promote the Register of Deeds Passport Program.

**Objective 1** *Commissioners' Goal - QL, OEE*  
 To provide a convenient location for citizens to obtain a passport, Register of Deeds will process at least 500 passport applications (including the application and the required picture).

	FY19	FY20	FY21	FY22	FY23
Target	700	725	500	500	500
Actual	834	N/A	375		
Status	✓	⊖	✗		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
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**110 - General Fund**

**22 - Register of Deeds**

**2210 - Register of Deeds**

<b>3412201 - Excise Stamps</b>	<b>295,402</b>	<b>385,418</b>	<b>245,000</b>	<b>245,000</b>	<b>426,123</b>	<b>295,000</b>	<b>310,000</b>	
<p>At the end of six months (July to December 2021) \$268,186.97 has been taken in. This is an increase of \$67,235.60 from the same time period the year before.</p> <p>Using the average amount taken in for January, February, March, April, May, and June from 2016, 2017, 2018, 2019, 2020, and 2021 we should bring in another \$124,369.66 in the first half of 2022.</p> <p>2016: \$81,763.33 / January to June            2017: \$89,895.84 / January to June            2018: \$140,743.21 / January to June            2019: \$129,442.14 / January to June            2020: \$119,475.77 / January to June            2021: \$184,897.69 / January to June            746,217.98 / 6 = \$124,369.66</p> <p>That will put us at \$392,556.63 for the 2021-22 fiscal year. This is an increase of \$7,138.83 over the \$385,417.80 in Excise Stamps for the 2020-2021 fiscal year.</p> <p>While the 2021-2022 fiscal year was an increase over the 2020-2021 fiscal year (\$7,138.83) the current state of the market, cost of living, price of gas, food, stick built construction, have all gone significantly up. I believe we will reach a leveling out point or a decline in the next six months. With so many changes taking place on a federal level we have no idea what the economy will be like moving forward. In 2022-23 a budget of 295,000 in Excise Stamps I believe this is a good target. This is an increase of \$50,000.</p> <p>Our Excise Stamps in 2019-20 was \$194,000            Our Excise Stamps in 2020-21 was \$230,000            Our Excise Stamps in 2021-2022 was \$245,000</p> <p>Proposed 2022-2023 is \$295,000</p> <p>The rate of growth is slowing and I never want to come up short putting the county in bind, better to be over than under.</p>						295,000	310,000	PM - Increase based on experience. Discussed amount with BCurtis.

<b>3412202 - Reg. Deeds Fees</b>	<b>393,520</b>	<b>443,726</b>	<b>350,000</b>	<b>350,000</b>	<b>413,744</b>	<b>350,000</b>	<b>360,000</b>	
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# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						350,000	360,000	PM - Increase based on experience. Discussed amount with BCurtis.
								At the end of six months (December 2021) \$233,242.78 has been taken in. This is an increase of \$29,097.60 from the same time period the year before.
								Using the average amount taken in for January, February, March, April, May, and June from 2016, 2017, 2018, 2019, 2020, and 2021 we should bring in another \$189,026.70. That would be a total of \$422,269.48 in General Fees for 2021-2022. This is an DECREASE of \$21,456.65 from what we brought in for 2020-2021 (\$443,726.13).
								2016: 155,913.12 (January to June) 2017: 177,967.50 (January to June) 2018: 184,406.95 (January to June) 2019: 199,570.57 (January to June) 2020: 185,575.87 (January to June) 2021: \$230,726.20 (January to June)
								We are currently at \$318,000.
								While passports has picked up the past two months I do believe if we hit the mark of \$350,000. I would expect for us to come in around the \$385,000 to \$390,000 mark.
								We have been able to hit \$350,000 the past three years and should get just past it again this year.
<b>DIV TOTAL - Register of Deeds</b>	<b>688,922</b>	<b>829,144</b>	<b>595,000</b>	<b>595,000</b>	<b>839,867</b>	<b>645,000</b>	<b>670,000</b>	
<b>DEPT TOTAL - REGISTER OF DEEDS</b>	<b>688,922</b>	<b>829,144</b>	<b>595,000</b>	<b>595,000</b>	<b>839,867</b>	<b>645,000</b>	<b>670,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>22 - Register of Deeds</b>								
<b>2210 - Register Of Deeds</b>								
4111010 - Reg Salaries	298,383	293,964	304,752	300,752	243,467	310,658	310,658	
					Per Finance.	310,658	310,658	
4111020 - Temporary Salaries	0	0	0	4,000	1,225	8,000	8,000	
					Hired Cheryl Chrismon on a 8 hour a week basis to complete the verify two project over the next 18 months (that is the goal). Cheryl will work a maximum of 384 hours and should not cost more than \$7,000.	8,000	8,000	
4112110 - Health Insurance	60,738	67,690	79,352	79,352	60,649	79,352	79,352	
					Per Finance	79,352	79,352	
4112210 - FICA	21,294	21,082	23,313	23,313	17,669	24,020	24,020	
					Per Finance	24,020	24,020	
4112310 - Reg. Retirement	26,884	30,087	34,467	34,467	27,755	38,150	38,150	
					PER FINANCE	38,150	38,150	
4112320 - Supplemental - 401K	7,511	8,662	8,100	8,100	7,005	9,200	9,200	
					BASED ON FEES. Per conversation with Justin Thacker on 3/7/22 (phone call)	9,200	9,200	
4112410 - Unemployment	1,820	1,820	1,820	1,820	1,820	1,820	1,820	
					PER FINANCE	1,820	1,820	
4112510 - Workers' Compensation	478	427	420	420	420	424	424	
					PER FINANCE	424	424	
4124030 - Service/Maintenance	61,100	61,000	61,110	61,110	61,000	61,000	61,000	
					CCS CONTRACT-\$61,000	61,000	61,000	
4124320 - Equip Repair	0	0	0	0	0	20,000	0	
					Since I have been the ROD we have used the General Supplies to cover the majority of our needs. I would like to cut this line item and if a repair needs to be made on something we will use our General Supplies fund to cover it.	20,000	0	PM - Cut based on justification provided.
4125010 - Postage	3,467	3,524	3,500	4,500	3,762	4,000	4,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						4,000	4,000	MAILING, SHIPPING, AND POSTAGE COSTS When we started the Passport program to mail out the package we mail each day was \$5.75. That fee was increased in January 2018 to \$6.35, again in January 2019 to \$6.95, and again January 2020 to \$7.15 and January 2021 to \$7.40, and it is now \$7.75 per package. We add money to our XPShipper account (Passport account) as needed. If the Passport service picks back up we will just use money from the General Fund to cover any shortage. Our office buys stamps about twice a year and usually buys \$499 worth. Doing this twice normally gets us through a year.  In total the request of 4,000 is still down from the \$5,000 Postage Budget that was requested prior to my first budget as Register (2015-16).
<b>4125020 - General Insurance</b>	<b>5,584</b>	<b>5,713</b>	<b>5,944</b>	<b>5,944</b>	<b>5,944</b>	<b>6,828</b>	<b>6,828</b>	
						6,828	6,828	GENERAL INSURANCE, Per Finance
<b>4125030 - Communications</b>	<b>1,052</b>	<b>947</b>	<b>1,150</b>	<b>1,150</b>	<b>673</b>	<b>1,150</b>	<b>1,150</b>	
						1,150	1,150	LOCAL AND LONG DISTANCE TELEPHONE EXPENSES and ROD Cell phone \$1,150 was requested in the last budget. We are averaging \$88 a month in our communication line item for \$1,056 a year.  This has not changed from last year.
<b>4125065 - Dues</b>	<b>1,102</b>	<b>1,255</b>	<b>1,340</b>	<b>1,340</b>	<b>1,240</b>	<b>1,340</b>	<b>1,340</b>	
						1,340	1,340	NCARD-\$450 DISTRICT IV-\$25 Eden Chamber of Commerce \$120 Eden Rotary - \$720 ----- \$1,315  I built in \$25 just in case any one of the groups increase their fees this year.  I joined the Eden Rotary in 2017, and we are billed quarterly for Rotary. The other groups were in the previous budget. IGO has been dropped (\$420).
<b>4125080 - Travel</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>200</b>	
						200	200	IN COUNTY TRAVEL BY STAFF TO GOVERNMENTAL CENTER, POST OFFICE, BANK, and ROD use of county car (Gas).
<b>4125085 - Staff Training</b>	<b>2,940</b>	<b>1,741</b>	<b>6,000</b>	<b>6,000</b>	<b>4,694</b>	<b>6,000</b>	<b>6,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						6,000	6,000	<p>The past four years we have spent less than \$6,000 on training but we have two new hires. While most training now takes place on line I do not want to cut this totally out of the budget. Some of the on line training still costs money and we have set up a training room so more team members can get the training they need while not leaving the office short staffed. I have reduced my requested amount by</p> <p>NCARD ANNUAL CONFERENCE (2,700 estimate) NCARD EDUCATIONAL/LEGISLATIVE CONFERENCE - RALEIGH(1,300 estimate) NCARD DISTRICT WORKSHOPS - TRAINING THROUGHOUT THE STATE (for 7 staff estimated at 600)Advance School for Elected Registers of Deeds at the UNC School of Government (\$380 plus 3 nights hotel) Advanced ROD School - Chapel Hill (\$725 estimate) UNITED STATES PASSPORT AGENCY TRAINING (25 per person X 2) Advanced Assistant Register Training in Chapel Hill in January (\$250 per person X 2) SCHOOL OF GOVERNMENT TRAINING-CHAPEL HILL NC SECRETARY OF STATE TRAINING-RALEIGH NC VITAL RECORDS TRAINING-RALEIGH NC ARCHIVES TRAINING-RALEIGH OTHER TRAINING</p>
<b>4126010 - General Supplies</b>	<b>12,439</b>	<b>9,994</b>	<b>20,000</b>	<b>16,025</b>	<b>10,230</b>	<b>20,000</b>	<b>20,000</b>	
						20,000	20,000	<p>A large portion of this budget item is for letter, legal, ledger, plat and security paper needed for certified and uncertified copies. Beginning in last years budget items and supplies necessary for Notary Services and Passport Services are included with our General Supplies. This budget item also includes general office supplies needed for the ROD operations, such as pens, toners, labels, etc. During this current year we have relied heavily on surplus paper to reduce our cost and have nearly exhausted our supplies. And since the position held by David Evans has been cut we have to outsource our paper, envelopes, and all printing needs.</p> <p>While it looks like we will come in below \$20,000 this year, we have used this line item to cover any additional items we have added to the office. We are always exploring new ways to better our current services and add new services to the office. This line item allows us freedom to cover those costs. And \$20,000 is still a \$5,000 reduction in the requested budgets prior to my first budget.</p> <p>This account is used to cover any possible shortage for the office, all orders for the office, all repairs for the office, and any miscellaneous items.</p>
<b>4157010 - Capital Outlay</b>	<b>917</b>	<b>2,138</b>	<b>0</b>	<b>3,196</b>	<b>2,700</b>	<b>0</b>	<b>0</b>	
<b>4157015 - Capitalized Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,975</b>	<b>2,975</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Register Of Deeds</b>	<b>505,710</b>	<b>510,045</b>	<b>551,468</b>	<b>554,664</b>	<b>453,228</b>	<b>592,142</b>	<b>572,142</b>	
<b>DEPT TOTAL - REGISTER OF DEEDS</b>	<b>505,710</b>	<b>510,045</b>	<b>551,468</b>	<b>554,664</b>	<b>453,228</b>	<b>592,142</b>	<b>572,142</b>	

# Register of Deeds Automation and Preservation

Dept ID: 2215

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	50,522	30,000	30,000	30,000	30,000	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
A&P Fund Balance	(769)	-	29,896	-	-	0%
<b>TOTAL REVENUES</b>	<b>49,754</b>	<b>30,000</b>	<b>59,896</b>	<b>30,000</b>	<b>30,000</b>	<b>0%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	49,754	30,000	59,896	30,000	30,000	0%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>49,754</b>	<b>30,000</b>	<b>59,896</b>	<b>30,000</b>	<b>30,000</b>	<b>0%</b>

## DEPARTMENT PURPOSE

This department serves to account for monies dedicated to enhancing computer or imaging technology and needs associated with the preservation and storage of public records in the Office of the Register of Deeds. State law mandates that 10 percent of certain fees charged by the Register of Deeds be set aside for this purpose.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>22 - Register of Deeds</b>								
<b>2215 - ROD-Automation &amp; Presv</b>								
3412203 - Preserv/Enhance Funds	43,559	50,522	30,000	30,000	45,904	30,000	30,000	
					The actuals for: 2015-16: 38,399 2016-17: 40,359 2017-18: 41,507 2018-19: 41,996 2020-21: \$50,522.17	30,000	30,000	
					This \$30,000 is revenue that must be dedicated to the Register of Deeds and will be used for the preservation of records / books (on going project).			
<b>DIV TOTAL - ROD-Automation &amp; Presv</b>	<b>43,559</b>	<b>50,522</b>	<b>30,000</b>	<b>30,000</b>	<b>45,904</b>	<b>30,000</b>	<b>30,000</b>	
<b>DEPT TOTAL - REGISTER OF DEEDS</b>	<b>43,559</b>	<b>50,522</b>	<b>30,000</b>	<b>30,000</b>	<b>45,904</b>	<b>30,000</b>	<b>30,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>22 - Register of Deeds</b>								
<b>2215 - ROD-Enhance/Preservation</b>								
4124030 - Service/Maintenance	5,950	49,754	30,000	59,896	49,793	30,000	30,000	
						PRESERVATION OF HISTORICAL RECORD BOOKS	30,000	30,000
						Keyed by PM 3/16/2022 to match revenue projections		
<b>DIV TOTAL - ROD- Enhance/Preservation</b>	<b>5,950</b>	<b>49,754</b>	<b>30,000</b>	<b>59,896</b>	<b>49,793</b>	<b>30,000</b>	<b>30,000</b>	
<b>DEPT TOTAL - REGISTER OF DEEDS</b>	<b>5,950</b>	<b>49,754</b>	<b>30,000</b>	<b>59,896</b>	<b>49,793</b>	<b>30,000</b>	<b>30,000</b>	



# Information Technology

Dept ID: 28

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	2,039,780	2,795,408	8,960,614	3,650,698	2,790,631	0%
<b>TOTAL REVENUES</b>	<b>2,039,780</b>	<b>2,795,408</b>	<b>8,960,614</b>	<b>3,650,698</b>	<b>2,790,631</b>	<b>0%</b>
<b>EXPENSES</b>						
Salaries and Benefits	948,068	1,032,514	1,032,514	1,066,709	1,031,692	0%
Operating Expenses	834,312	988,794	6,868,179	1,308,739	1,308,689	32%
Capital Outlay	257,400	294,100	579,921	370,000	370,000	26%
Capital Outlay - CIP		480,000	480,000	905,250	80,250	-83%
<b>TOTAL EXPENSES</b>	<b>2,039,780</b>	<b>2,795,408</b>	<b>8,960,614</b>	<b>3,650,698</b>	<b>2,790,631</b>	<b>0%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	12.00	12.00	12.00	12.00	11.575	-4%

## DEPARTMENT MISSION STATEMENT

Provide Information Technology resources that enable the delivery of quality public services.

## WHAT WE DO (List of Services)

- Provide project management, business analysis, and process improvement through technology.
- Manage infrastructure related projects for more than 15 buildings (cameras, badge system, audio/video, cabling).
- Provide 24x7 IT Support to over 850 PT/FT employees.
- Support over 50 critical servers/systems (Windows, Mainframe, etc.).
- Operation and support of more than 80 network devices (routers, switches, WAP) including critical fiber infrastructure/cabling.
- Support more than 525 Cisco VoIP phones (including backend systems).
- Maintain and support more than 700 end devices (PC, Laptop, iPad, Mobile).
- Maintain and support over 75 business related applications.

# Information Technology (including GIS)

## Goal 1 - Continue efforts to improve service delivery and communication throughout the organization.

### Objective 1 *Commissioners' Goal - OEE*

Resolve at least 95 percent of priority 1 and 2 (most serious - affect production) incidents within 2 business days.

	FY19	FY20	FY21	FY22	FY23
Target	90% in 1 day	90% in 1 day	95% in 2 days	95% in 2 days	95% in 2 days
Actual	94%	N/A	95%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Contact helpdesk customers with priority 3 and 4 incidents (break/fix) within 2 business days of initial request at least 95 percent of the time.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	95% in 2 days
Actual	94%	N/A	99%		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE*

Resolve at least 92 percent of all break/fix helpdesk tickets within 5 business days.

	FY19	FY20	FY21	FY22	FY23
Target	90% in 5 days	92% in 5 days	92% in 5 days	92% in 5 days	92% in 5 days
Actual	91.0%	N/A	91.0%		
Status	✓	⊖	✗		

### Objective 4 *Commissioners' Goal - OEE*

At least 95 percent of client respondents will be satisfied or highly satisfied with IT and GIS services as measured through a new customer satisfaction survey distributed countywide at least quarterly.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	95%
Actual	97%	N/A	98%		
Status	✓	⊖	✓		

## Goal 2 - Focus on increasing the use of GIS (Geographic Information System) resources and improving operational capabilities.

### Objective 1 *Commissioners' Goal - CEC, OEE*

Complete at least 93 percent of digital and custom map requests within 5 work days of the request. These maps are requested by both County departments and citizens.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	93% in 5 days
Actual	96.00%	N/A	96.50%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - ECON, OEE*

Create 93 percent of address files within 4 work days of receipt. These address files come from things such as new construction and deed changes and prompt updates allow for effective land record management.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	93% in 4 days
Actual	94.0%	N/A	96.0%		
Status	✓	⊖	✓		

## Goal 3 - Promote internships to Rockingham County students.

### Objective 1 *Commissioners' Goal - ED, OEE*

IT will work with local high schools and RCC to have at least one intern.

	FY19	FY20	FY21	FY22	FY23
Target	1	1	1	1	1
Actual	1	N/A	-		
Status	✓	⊖	⊖		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>28 - Information Technology</b>								
<b>2810 - Information Technology</b>								
3812801 - Rdvslle Area Fndtn- Broadband	0	0	0	1,500,000	187,500	0	0	
3812802 - Rck Co Sch- Broadband	0	0	0	1,000,000	0	0	0	
<b>DIV TOTAL - Information Technology</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>187,500</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - INFORMATION TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>187,500</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>28 - Information Technology</b>								
<b>2810 - Information Services</b>								
<b>4111010 - Reg Salaries</b>	<b>654,569</b>	<b>708,469</b>	<b>750,820</b>	<b>742,420</b>	<b>578,305</b>	<b>767,109</b>	<b>741,639</b>	
								On Call Pay 349 @ \$20 (\$6,980); 16 @ \$25 (\$400)
								Regular Salaries
						7,380	7,380	
						759,729	734,259	PM - Splitting 2 staff with the PIO - PEG division to better account for time dedicated to the PEG channel.
<b>4111015 - Overtime Pay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>	
								Overtime - apx 2.5/hours per pay period for 3 non-exempt employees; *this will replace earned comp time accrued while on-call
						2,500	2,500	
<b>4111020 - Temporary Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,400</b>	<b>5,355</b>	<b>6,000</b>	<b>6,000</b>	
								Temporary employment for part-time internship
						6,000	6,000	
<b>4112110 - Health Insurance</b>	<b>93,430</b>	<b>111,947</b>	<b>136,031</b>	<b>136,031</b>	<b>100,887</b>	<b>136,032</b>	<b>131,214</b>	
								Health Insurance Benefits
						136,032	131,214	PM - Splitting 2 staff with the PIO - PEG division to better account for time dedicated to the PEG channel.
<b>4112210 - FICA</b>	<b>47,475</b>	<b>51,069</b>	<b>57,097</b>	<b>57,097</b>	<b>42,219</b>	<b>58,311</b>	<b>56,822</b>	
								FICA - \$58,119 Overtime - \$192
						58,311	56,363	PM - Splitting 2 staff with the PIO - PEG division to better account for time dedicated to the PEG channel.
								PM - FICA for temp salaries.
						0	459	PM - See justification.
<b>4112310 - Reg. Retirement</b>	<b>58,759</b>	<b>72,474</b>	<b>84,413</b>	<b>84,413</b>	<b>65,918</b>	<b>92,611</b>	<b>89,516</b>	
								Retirement - \$92,307 Overtime - \$304
						92,611	89,516	PM - Splitting 2 staff with the PIO - PEG division to better account for time dedicated to the PEG channel.
<b>4112410 - Unemployment</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,009</b>	
								Unemployment
						3,120	3,009	PM - Splitting 2 staff with the PIO - PEG division to better account for time dedicated to the PEG channel.
<b>4112510 - Workers' Compensation</b>	<b>1,103</b>	<b>990</b>	<b>1,033</b>	<b>1,033</b>	<b>1,033</b>	<b>1,026</b>	<b>992</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
					Workers Compensation	1,026	992	PM - Splitting 2 staff with the PIO - PEG division to better account for time dedicated to the PEG channel.
<b>4123010 - Misc. Prof.</b>	<b>29,726</b>	<b>14,863</b>	<b>15,000</b>	<b>99,464</b>	<b>623</b>	<b>15,000</b>	<b>15,000</b>	
					External IT Audit	15,000	15,000	
<b>4124030 - Service/Maintenance</b>	<b>702,818</b>	<b>778,051</b>	<b>916,503</b>	<b>957,870</b>	<b>835,522</b>	<b>1,230,342</b>	<b>1,230,292</b>	
					.DLVIT - (ITS) Software to push updates from website to Social Media	100	100	
					.Domain registration - (ITS) Network Solutions, GoDaddy, Amazon Web	3,000	3,000	
					.Timedoctor - (ITS) Telework Tracking Software	12,000	12,000	
					.Vimeo - (ITS) Software for livestreaming, creating videos	1,000	1,000	
					.Zoom - (ITS) Video Conferencing subscription	150	150	
					_ Cradlepoint NetCloud Essentials for Mobile Routers (SD/EMS/ComDev/LF)	10,725	10,725	
					_ NetMotion Mobility Renewals (SD)	5,000	5,000	
					_ New Fleet Management Software	15,000	15,000	
					_ SmartNet (ITS) - Hardware/Software Maintenance Cisco Switches, controllers, routers, Access Points and phones	92,000	92,000	
					_New VOIP (Landline) Phone System -Licensing/Service Agreements *pending vendor award	52,000	32,000	PM - Reduced as departments have some of this expense in their budgets. Should come down more once we begin implementing the project.
					_Public IP Addresses (ITS)	500	500	
					Alphanumeric - (ITS) Barracuda Web Security Gateway	17,200	17,200	
					AT&T - (911) Secondary line for 911 Internet failover; Backup circuit	18,000	18,000	
					Brady - (Animal Shelter) Annual Service Contract Access Control System	1,600	1,600	
					Brady - (BOE) Annual Service Contract Video Surveillance and Access Control Systems	2,800	2,800	
					Brady - (DSS) Annual Service Contract for Video Surveillance System (Axis Cameras & Video Edge NVR)	2,650	2,650	
					Brady - (GOV) Annual Service Contract Video Surveillance System (Axis Cameras & Video Edge NVR)	2,600	2,600	
					Brady - (ITS) CCURE 9000 Series Q Annual Software Support (\$4,500) Annual ITS Service Agreement (\$7,500)	12,000	12,000	
					Brady - (VFS) Annual Service Contract Video Surveillance and Access Control Systems	4,160	4,160	
					CDW-G - (ITS) Antivirus Software	8,500	8,500	
					CDW-G - (ITS) Duo Two Factor Authentication	8,300	8,300	
					CDW-G - (ITS) Trend Micro Encryption License renewals, plus additional new licenses	16,300	16,300	
					CDW-G - (ITS/DSS) Mobile Device Management for cellphone & tablets	36,000	36,000	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
CentralSquare - (Community Development) Trakit software support						30,000	30,000	
CentralSquare - (EMS) OneSolution, OSSI AVL						3,200	3,200	
CentralSquare - (Finance/HR) One Solution software support						63,000	63,000	
CentralSquare - (Sheriff) OneSolution OSSI for RMS/JSM; MDT/MFR maint						75,000	75,000	
Concord Technologies - (ITS) Department electronic faxing charges						500	500	
Cornerstone Detention - (SD) Service/Support RC Detention Security Door Control/CCTV/Intercom/Video Mgmt/SMS/Detention Locks						90,000	90,000	
Cox & Company (Tax) - OneTax Support (\$38,990)/Hosting (\$9,000)						47,990	47,990	
CXTEC - (ITS) Cisco Supplemental Support (Rapid Care)						17,500	17,500	
Dude Solutions - (EPU) Asset Essentials-Facility Mgmt Software						23,000	23,000	
Fresche - (Tax) Spool Explorer allows reports from AS400						3,100	3,100	
ITI - (ITS) Annual software maintenance for Dell EMC/VXRail						50,400	50,400	
ITI - (ITS) Software Maint - VMWARE Production/Federal Production vCenter Server/vSpehere Enterprise Plus						22,200	22,200	
KnowBe4 - (ITS) Security Awareness Training/Simulated Phishing						39,474	39,474	
LogMeIn - (ITS) Remote software tool to assist users in troubleshooting and resolving issues, increased for addtl users						8,400	8,400	
MCCI - (Tax/EH/DSS) LaserFiche - Annual Subscription/Support Services (\$15,750)New - Operating exp for Document Management as part of CPI (\$21,000)						36,750	36,750	
MunicipalCMS - (ITS) County Website (HHS/EDC/Sheriff Subsites)						7,000	7,000	
NexGen (Tax) Software maintenance for Tax Website Web hosting services of Tax & VCAP Applications						7,860	7,860	
Onix - (ITS) Google Workspace, Enterprise & Archived User Licenses						147,000	147,000	
PM - Veem backup and replication software. Should have been requested.						0	19,950	PM - See justification.
PowerDMS - (HR/Legal/DSS/911) Contract/Policy/Training Mgmt. Software						19,100	19,100	
SEI - (ITS) Maint/Support - IBM Rack Servers, Backup EMC, Cisco EOS						22,000	22,000	
SHI - (ITS) Microsoft Licensing, Software Assurance for MS products						125,000	125,000	
SHI - (Multiple Dept) Adobe Annual Software Licenses (DC/CC/PREM)						13,700	13,700	
Spectrum - (EOC) Internet Connection for EMS Bases						14,280	14,280	
Spectrum - (ITS) Internet Connection - Primary GOV, RCJC, AG, EDC and EOC, 500MB - 29 Static IP Addresses; CATV						25,144	25,144	
SysAid - (ITS) Helpdesk -Support software to manage incidents, tasks & projects						7,160	7,160	
Virtru - (DSS/PH) Email encryption software						9,999	9,999	
<b>4124320 - Equip Repair</b>	<b>8,662</b>	<b>9,032</b>	<b>14,000</b>	<b>17,554</b>	<b>3,459</b>	<b>15,000</b>	<b>15,000</b>	
Hardware Replacement for Electronic Doors (RCJC/EOC/AE/EcoDev/GOV) and camera systems at GOV; Hardware repair (outside maint contract, includes TV, DVD, AV in conference rooms out of warranty)						15,000	15,000	
<b>4125010 - Postage</b>	<b>131</b>	<b>158</b>	<b>250</b>	<b>250</b>	<b>34</b>	<b>250</b>	<b>250</b>	
Postage/Shipping; PO Box Charges						250	250	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4125020 - General Insurance</b>	<b>17,081</b>	<b>18,646</b>	<b>18,691</b>	<b>18,691</b>	<b>18,691</b>	<b>22,517</b>	<b>22,517</b>	
					GENERAL INSURANCE	22,517	22,517	
<b>4125030 - Communications</b>	<b>5,639</b>	<b>7,253</b>	<b>8,100</b>	<b>8,100</b>	<b>5,857</b>	<b>8,630</b>	<b>8,630</b>	
					Cell Service for ITS Team members (6), MiFi and On-Call Phone (\$4380) Cellphone Stipend (5 @ \$650/year) (\$3,250)	7,630	7,630	
					Monthly department phone charges/long distance; cell accessories, cables, cases, etc. for ITS Staff only	1,000	1,000	
<b>4125080 - Travel</b>	<b>18</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>33</b>	<b>800</b>	<b>800</b>	
					Mileage Reimbursement- IT Support travel	800	800	
<b>4125085 - Staff Training</b>	<b>2,749</b>	<b>237</b>	<b>9,850</b>	<b>9,850</b>	<b>3,241</b>	<b>10,000</b>	<b>10,000</b>	
					NCLGISA - Fall and Spring Conferences (registration/hotel/travel)	5,500	5,500	
					Training expenses - Misc. training/conferences; WEX fuel charges; Online training, Webinars, WebEx, etc.; Offsite training for MS/Citrix/Cisco	4,500	4,500	
<b>4126010 - General Supplies</b>	<b>5,273</b>	<b>4,618</b>	<b>4,500</b>	<b>4,500</b>	<b>1,798</b>	<b>4,500</b>	<b>4,500</b>	
					General Office Supplies/Electronic Accessories	4,500	4,500	
<b>4126011 - Program Supplies</b>	<b>1,072</b>	<b>1,455</b>	<b>1,700</b>	<b>1,700</b>	<b>0</b>	<b>1,700</b>	<b>1,700</b>	
					Miscellaneous Software/Third party software tools	1,700	1,700	
<b>4157010 - Capital Outlay</b>	<b>56,810</b>	<b>52,265</b>	<b>65,100</b>	<b>88,658</b>	<b>22,587</b>	<b>74,000</b>	<b>74,000</b>	
					Annual Desktop Replacement Cycle-4yr maint/replacement schedule-Qty 30	24,000	24,000	
					Annual Laptop and dock replacements - Qty 40	48,000	48,000	
					Annual Monitor replacement -Qty 10 (not utilized for dual monitors)	2,000	2,000	
<b>4157015 - Capitalized Capital</b>	<b>152,287</b>	<b>205,135</b>	<b>229,000</b>	<b>491,263</b>	<b>38,447</b>	<b>296,000</b>	<b>296,000</b>	
					Cherokee Camp Road Fiber repair and NC 65 Fiber pole replacement	22,000	22,000	
					Emergency Contingency for items over \$500	4,000	4,000	
					ITS Infrastructure Stabilization	250,000	250,000	
					Sheriff Department - Replace remaining analog cameras within the closed cameras system in and around the jail. Cameras are no longer supported with the current system and not able to be replaced with the current maintenance contract hardware budget due to cost increases and complexity of the final camera replacements.	20,000	20,000	
<b>4157050 - Capitalized Capital- CIP</b>	<b>0</b>	<b>0</b>	<b>480,000</b>	<b>480,000</b>	<b>74,420</b>	<b>905,250</b>	<b>80,250</b>	
					Document Management -additional file storage, server memory and scanning hardware in order to continue rollout to other departments	75,000		0 PM - This project is already funded from past year's CIP dedicated funding.
					*previous project XX1302 (Laserfiche Document Imaging) P210946 remaining balance on PO \$58,620			
					EMS Rugged Laptops - EMS Mobile projects required business process change to allow devices to be carried outside of units; the conventional equipment did not withstand the environment	24,000	24,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Mobile Data Terminal Replacements - (25) Sheriff units installed in 2019 begin replacing in FY'23; the new rugged laptops are priced at \$2,250 as of 03/22. The current units in place are at end of life and will no longer be offered - original CIP amount budgeted \$45,000 for 25 replacements; with the new pricing it would equal 20 replacements unless dollar amount increased to the requested amount						56,250	56,250	
New Financial, HR Timekeeping System Software HR Timekeeping Software of \$75,000 was included as part of CIP, new Financial System software was approved at BOC recessed meeting/annual retreat 02/07/22						750,000		0 PM - Project will be presented to BOCC for consideration before the end of the current fiscal year.
<b>DIV TOTAL - Information Services</b>	<b>1,840,723</b>	<b>2,039,780</b>	<b>2,795,408</b>	<b>3,210,614</b>	<b>1,801,550</b>	<b>3,650,698</b>	<b>2,790,631</b>	
<b>2818 - Broadband</b>								
4129080 - Broadband Exp	0	0	0	5,750,000	0	0	0	
<b>DIV TOTAL - Broadband</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - INFORMATION TECHNOLOGY</b>	<b>1,840,723</b>	<b>2,039,780</b>	<b>2,795,408</b>	<b>8,960,614</b>	<b>1,801,550</b>	<b>3,650,698</b>	<b>2,790,631</b>	



	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	155	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	203,270	213,723	213,723	216,591	216,591	1%
<b>TOTAL REVENUES</b>	<b>203,425</b>	<b>213,723</b>	<b>213,723</b>	<b>216,591</b>	<b>216,591</b>	<b>1%</b>
<b>EXPENSES</b>						
Salaries and Benefits	135,799	142,620	142,620	143,145	143,145	0%
Operating Expenses	67,626	71,103	71,103	73,446	73,446	3%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>203,425</b>	<b>213,723</b>	<b>213,723</b>	<b>216,591</b>	<b>216,591</b>	<b>1%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	2.00	2.00	2.00	2.00	2.00	0%

**DEPARTMENT MISSION STATEMENT**

Provide mapping services and geographical information to all County departments and to the public.

**WHAT WE DO (List of Services)**

- Maintain parcel property lines in digital maps.
- Maintain various mapping layers (i.e. streets, fire districts, etc.).
- Assist County departments with mapping requests and geographical projects.
- Respond to public requests for mapping information.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>31 - GIS</b>								
<b>3110 - GIS</b>								
4111010 - Reg Salaries	96,701	98,760	100,280	100,280	78,879	100,015	100,015	
					Regular Salaries	100,015	100,015	
4112110 - Health Insurance	17,569	19,165	22,672	22,672	16,485	22,672	22,672	
					Health Insurance Benefits	22,672	22,672	
4112210 - FICA	6,937	7,105	7,671	7,671	5,829	7,651	7,651	
					FICA	7,651	7,651	
4112310 - Reg. Retirement	8,713	10,112	11,342	11,342	8,992	12,152	12,152	
					Regular Retirement	12,152	12,152	
4112410 - Unemployment	520	520	520	520	520	520	520	
					Unemployment Insurance	520	520	
4112510 - Workers' Compensation	150	137	135	135	135	135	135	
					Workers Compensation	135	135	
4123010 - Misc. Prof.	7,500	7,500	7,500	7,500	7,500	9,300	9,300	
					Highland Mapping (EnvHealth) - Mobile GIS Application support	1,800	1,800	
					Highland Mapping (GIS) - Annual Professional Services to maintain & upgrade the GIS Database and Server	7,500	7,500	
4124030 - Service/Maintenance	56,422	56,122	56,325	56,325	56,325	56,525	56,525	
					Dex Imaging - Support for GIS Plotter/Scanner	595	595	
					ESRI - (GIS/Tax/SoilWater/Planning/EnvHealth) Annual Software Maintenance ArcGIS	19,300	19,300	
					Hurt & Proffitt - Annual maintenance WebGIS software (Internal/External GIS web)	12,120	12,120	
					Pictometry - Annual installment Software Maintenance, Flight 4/Year 2	23,760	23,760	
					Pictometry - Connect View	750	750	
4125010 - Postage	89	45	120	120	29	120	120	
					Postage/Shipping - general mail/Digital Data	120	120	
4125020 - General Insurance	2,135	1,974	2,038	2,038	2,038	2,381	2,381	
					General Insurance	2,381	2,381	
4125030 - Communications	898	819	1,320	1,320	179	1,320	1,320	
					Department Phone Allocation	1,320	1,320	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4125085 - Staff Training</b>	<b>489</b>	<b>590</b>	<b>2,500</b>	<b>2,500</b>	<b>70</b>	<b>2,500</b>	<b>2,500</b>	
								NC Property Mappers Conference (2) and Training
								Online Training and Materials
<b>4126010 - General Supplies</b>	<b>799</b>	<b>576</b>	<b>1,300</b>	<b>1,300</b>	<b>463</b>	<b>1,300</b>	<b>1,300</b>	
								General Office supplies, plotter cartridges, paper rolls, digital data mailers, citizen materials & quarterly copy charges
<b>DIV TOTAL - GIS</b>	<b>198,922</b>	<b>203,425</b>	<b>213,723</b>	<b>213,723</b>	<b>177,445</b>	<b>216,591</b>	<b>216,591</b>	
<b>DEPT TOTAL - GIS</b>	<b>198,922</b>	<b>203,425</b>	<b>213,723</b>	<b>213,723</b>	<b>177,445</b>	<b>216,591</b>	<b>216,591</b>	

# Engineering and Public Utilities

Dept ID: 34

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	103,912	100,000	100,000	115,000	115,000	15%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	20,838	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	1,828,028	3,227,533	3,717,399	5,961,969	4,013,623	24%
<b>TOTAL REVENUES</b>	<b>1,952,778</b>	<b>3,327,533</b>	<b>3,817,399</b>	<b>6,076,969</b>	<b>4,128,623</b>	<b>24%</b>
<b>EXPENSES</b>						
Salaries and Benefits	677,910	762,315	762,315	808,112	805,716	6%
Operating Expenses	1,059,364	1,158,402	1,137,731	1,865,220	1,580,040	36%
Capital Outlay	215,504	129,316	637,175	663,109	237,974	84%
Capital Outlay - CIP	-	1,277,500	1,280,178	2,740,528	1,504,893	18%
<b>TOTAL EXPENSES</b>	<b>1,952,778</b>	<b>3,327,533</b>	<b>3,817,399</b>	<b>6,076,969</b>	<b>4,128,623</b>	<b>24%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	11.60	11.60	11.60	11.60	11.60	0%

## DEPARTMENT MISSION STATEMENT

To provide for all maintenance and upkeep of public buildings. Perform this service either with in-house staff or by outsourcing required services.

## WHAT WE DO (List of Services)

- Administration over Engineering and Public Utilities.
- Construction projects administration.
- Security system administration and maintenance.
- CDBG grant administration.
- Engineering services.
- Building and grounds maintenance.

# Engineering and Public Utilities

## Goal 1 - Maintain a safe, efficient, and aesthetically pleasing work environment for County stakeholders.

**Objective 1** *Commissioners' Goal - OEE*  
 At least 5 percent of all work orders will be for preventative maintenance. Preventative maintenance includes things like HVAC, elevator, and boiler inspections.

	FY19	FY20	FY21	FY22	FY23
Target	3%	5%	5%	5%	5%
Actual	3.60%	N/A	6%		
Status	✓	⊖	✓		

## Goal 2 - Provide prompt service to Public Building work orders.

**Objective 1** *Commissioners' Goal - OEE*  
 Respond to at least 75 percent of maintenance work orders (excluding major projects) within 4 business days. For purposes of this measure, response is considered the preliminary action taken to address an issue.

	FY19	FY20	FY21	FY22	FY23
Target	85% in 3 days	85% in 4 days	75% in 4 days	75% in 4 days	75% in 4 days
Actual	72%	N/A	71%		
Status	✗	⊖	✗		

**Objective 2** *Commissioners' Goal - OEE*  
 Maintenance staff will achieve a 95 percent satisfaction rating as measured through a survey available as a part of the electronic work order system.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	96%	N/A	98.5%		
Status	✓	⊖	✓		

## Goal 3 - Efficiently install new signs and repair/replace existing signs as needed.

**Objective 1** *Commissioners' Goal - CAEE, PS, OEE*  
 Complete at least 80 percent of new/repair sign installations within 20 work days of the request.

	FY19	FY20	FY21	FY22	FY23
Target	85%	90%	80%	80%	80% in 20 days
Actual	71%	N/A	75%		
Status	✗	⊖	✗		

## Goal 4 - Maintain a safe environment for all patrons on County property.

**Objective 1** *Commissioners' Goal - PS*  
 Maintenance will either abate or present to the County Manager a plan to abate all severe facility/property hazards as identified by the Safety and Risk Manager within 3 days of notification.

	FY19	FY20	FY21	FY22	FY23
Target	100% in 10 days	100% in 3 days	100% in 3 days	100% in 3 days	100% in 3 days
Actual	N/A	N/A	-		
Status	⊖	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>34 - Engineering &amp; Public Utilities</b>								
<b>3410 - Engineering-Public Bldgs</b>								
3419002 - Facility Fee	132,936	103,912	100,000	100,000	99,701	115,000	115,000	
					Facility Fees	115,000	115,000	
3653401 - Paver Donations	100	0	0	0	0	0	0	
3653402 - Covington Foundation Grant	0	20,838	0	0	0	0	0	
<b>DIV TOTAL - Engineering- Public Bldgs</b>	<b>133,036</b>	<b>124,749</b>	<b>100,000</b>	<b>100,000</b>	<b>99,701</b>	<b>115,000</b>	<b>115,000</b>	
<b>DEPT TOTAL - ENGINEERING &amp; PUBLIC UTILITIES</b>	<b>133,036</b>	<b>124,749</b>	<b>100,000</b>	<b>100,000</b>	<b>99,701</b>	<b>115,000</b>	<b>115,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>34 - Engineering &amp; Public Bldgs</b>								
<b>3410 - PS- Public Buildings</b>								
4111010 - Reg Salaries	483,620	464,277	500,563	500,563	377,821	530,192	530,192	
				Billy, Michael, Robert, Ottie, Matt, Ron, Jason, Eric, Juan, Ronnie Tate 80%, Ashley 70%, 3 vacant positions		530,192	530,192	
				On Call Pay -\$15,480				
4111015 - Overtime Pay	0	11,957	15,800	15,800	7,637	20,000	18,000	
				Overtime for Billy, Robert, Matt, Jason, Ottie, Mike, Eric, Juan, 3 vacant positions		20,000	18,000	PM - Reduces but leaves for some increase due to planned salary adjustments.
4112110 - Health Insurance	98,976	100,735	131,498	131,498	90,879	131,498	131,498	
				Health Insurance		131,498	131,498	
4112210 - FICA	35,790	34,966	39,502	39,502	28,494	42,090	41,937	
				FICA		39,375	39,375	
				Overtime FICA		2,715	2,562	PM - Reduces but leaves for some increase due to planned salary adjustments.
4112310 - Reg. Retirement	43,531	48,760	58,401	58,401	43,944	66,848	66,605	
				Overtime Retirement		4,311	4,068	PM - Reduces but leaves for some increase due to planned salary adjustments.
				Retirement		62,537	62,537	
4112410 - Unemployment	3,016	3,016	3,016	3,016	3,016	3,016	3,016	
				Unemployment for 3410 staff		3,016	3,016	
4112510 - Workers' Compensation	14,770	14,200	13,535	13,535	13,535	14,468	14,468	
				Worker's Comp for 3410 staff		14,468	14,468	
4123010 - Misc. Prof.	36,500	36,096	40,000	40,000	0	40,000	0	
				Monitoring and verification of energy saving projects		40,000	0	PM - The County is not receiving any significant benefit from having this report completed each year. Recommend eliminating.
4124010 - Utilities	141,905	148,350	155,000	155,000	128,482	165,230	165,230	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						Utilities:	165,230	165,230
						GC		
						A/G		
						W/S shop		
						HVAC shop		
						Maintenance Shop		
						Veteran & Family Services		
						Duke Energy	\$120,230.00	
						Piedmont Gas	\$21,000.00	
						Dan River Water	\$7,800.00	
						ROCO Sewer	\$16,200.00	
						DUKE ENERGY 9.3% INCREASE		
<b>4124030 - Service/Maintenance</b>	<b>135,703</b>	<b>162,356</b>	<b>180,000</b>	<b>178,520</b>	<b>145,370</b>	<b>270,341</b>	<b>260,341</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Service Maintenance Agreements for 3410.						270,341	260,341	PM - Moves all mowing to a contract basis to free up maintenance staff during the summer months. Currently 2 maintenance staff are primarily dedicated to mowing during the grass growing season. Cuts \$10,000 as these freed up staff will take on more HVAC duties that were previously contracted out.
S&K- \$45,000								
GC, Maint. Shop, W/S Shop, HVAC Shop								
Scotty's- \$13,500								
GC, PH, DSS, Daymark, EDC, Nu Life, 911 EOC, Elections, An. Sh								
Piedmont Protective Services \$12,000.00								
GC, EOC, V/F, An. Sh, A/E, Maint. Shop, W/S, HVAC, EDC, BOE								
Tredway- \$81,720								
GC, DSS, Econ. Dev,								
Daymark, areas in Veterans Park, An Sh, 911 center (weekly services/entry way signs/Firing Range/Spring & Fall maint of the sign at GC) BOE, Marc, Help, 5 Libraries, 3								
EMS, A/E, Maint shop, Settle Bridge access, Big Rock sign, k9 training facility, Reidsville Property, County Home cemetery, nu life, AG								
North Piedmont- \$21,500 GC, DSS, PH, Econ Dev, Daymark, An Sh, Marc, MM Lib, Eden Lib, Ston Lib								
Kallam- \$7,050								
Marc, Maint Shop, Ston Lib, Reids Lib, MM Lib, Eden Lib, Admin Lib, Utilities Shop, GC, HVAC Shop, Econ Dev, BOE								
Piedmont Protective Services \$6,250 (all other buildings)								
Johnson Controls-\$2,300								
Marc Fire Inspections								
Nixon- \$325								
IT generator								
Nixon- \$325								
PH refrigerator generator								
Chem-aqua- \$1,950								
Boiler water treatment								
Southern Elevator \$29,030								
Elevator service								
NCDL- \$1,050.00								
Elevator Inspections								
Carbon Fuel- \$12,500								
Maintenance on fuel tanks								
Blackstone - \$3,375 (fire,sprinkler, test & inspection)								
AC Corporation- \$17,500								
Semi-annual filter, belt and vav's change out for all county buildings								
AC Corporation- \$1,596								
Service on EOC chiller								
AC Corporation- \$3,132								
Service on both GC chillers								
Hoffman Building Tech- \$9,400								
To correct the programming issue with the HVAC System temperature/air follow set points at GC, Veteran & Family Services, Reidsville & Eden Libraries								
A/E								
NCDOL- elevator inspections \$175								
Fire ext. inspection \$125								
AG								
Fire Alarm Inspection- \$271								
Fire Ext Inspection-\$267								
<b>4124310 - Building Repair</b>	<b>77,471</b>	<b>121,433</b>	<b>130,000</b>	<b>125,021</b>	<b>115,291</b>	<b>179,580</b>	<b>150,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Fund for building repairs on all buildings as needed, but specifically for GC, DSS, Veteran & Family, Nu Life, Elec, An. Sh, Shops, EDC.						179,580	150,000	PM - Proposed new Manager building repair set-aside reduces amount of unknown expenses that need to be accounted for in this line.
Fund includes: Fire Ext. Inspections \$1500.00 Boiler Inspections \$660.00 Elevator Repairs \$27,520.00 HVAC Repairs \$15,000.00 ADA Door Repairs \$2,500.00 Snow Melt \$5,000.00 Filtration Technologies \$10,000.00 Piedmont Protective Services-\$500.00 Test Panic Buttons Roof repair for all buildings \$10,000 Electrical Plumbing Door, lock, keys Lift Rentals Extra pest treatments Marc repairs Dumpster Repairs Emergency carpet cleaning Hurricane/flooding repairs Any other misc. repair items needed for buildings and grounds. \$85,000								
Veteran & Family Services Building repair: Annual carpet cleaning Scotty's \$1200.00 Elevator Inspection: \$175 Fire Ext Inspection: \$125 General repairs; HVAC, Plumbing, electrical, filters, extra pest control \$10,000								
AG General Building repair- outside surroundings HVAC Filters Lights and batteries for the dispenser \$5,400								
Federal Surplus- \$5,000 Every year maintenance goes to the surplus auction in hopes of getting equipment & tools at an extremely discounted price.								
<b>4124312 - All County Blds Repair</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>300,000</b>	
Improvements for all county buildings throughout the year. Examples include painting, replace flooring, ceiling tiles, desks, chairs, etc,						500,000	300,000	PM - Reduces based on budget constraints.
<b>4124320 - Equip Repair</b>	<b>7,258</b>	<b>10,340</b>	<b>12,000</b>	<b>10,000</b>	<b>6,419</b>	<b>15,000</b>	<b>15,000</b>	
Equipment for our trailers, loaders, tractors, snow plow equip, generators, wood work shop equip, all parts used, tires, oil , belts, blades, Have added additional equip for 3 libraries and 4 EMS Bases						15,000	15,000	
<b>4124330 - Vehicle Repair</b>	<b>13,956</b>	<b>13,386</b>	<b>16,000</b>	<b>22,650</b>	<b>17,548</b>	<b>18,000</b>	<b>18,000</b>	
17 Vehicles Funds for upkeep and oil changes, new tires, rotate tires, brakes, windshield wipers, antifreeze, yearly inspections, Batteries, Alignments, Head Lights						18,000	18,000	
<b>4125010 - Postage</b>	<b>168</b>	<b>80</b>	<b>800</b>	<b>150</b>	<b>78</b>	<b>800</b>	<b>800</b>	
postage for annual vendor contracts certified and return receipt requested, correspondence, mass mailings, RFP's , procurement card on line orders that require shipping charges, payroll stubs mailed as needed. Box Rental Engineering \$50						800	800	
<b>4125020 - General Insurance</b>	<b>17,274</b>	<b>17,480</b>	<b>18,050</b>	<b>18,050</b>	<b>18,050</b>	<b>21,397</b>	<b>21,397</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
						GENERAL INSURANCE	21,397	21,397	
4125025 - Insurance - Vehicle	5,840	6,240	6,970	6,970	6,970	8,100	8,100		
						VEHICLE INSURANCE	8,100	8,100	
						Increased due to increase of \$450 per vehicle, 18 vehicles			
4125030 - Communications	11,378	10,342	13,975	9,975	7,581	13,975	13,975		
						Main phone system paid internally by Finance, Elevators, alarm dialers, DAV phones, Gov Center office phones, year iphones, x 12 users, ipads and stipends and mifi's Cell phone stipend x2 A/E	13,975	13,975	
						Main telephone system in building- \$300			
4125050 - Uniforms	3,199	3,652	4,500	4,500	3,151	6,600	5,000		
						Identification clothing, work pants, jackets, for Billy, Robert, Ron, Jason, Juan, Oattie, Matt, Michael, Eric, at \$300 ea per yr; Steel toed shoes 1 pair per budget year 12 at \$250 each	6,600	5,000	PM - Cut based on historic spending.
4125055 - Laundry/Sanitation	8,295	0	12,734	11,734	8,708	16,500	16,500		
						Trash pick up for the following buildings: GC, DSS, MARC, EDC, EOC, 911, An. Sh, W. EMS, HVAC, W/S Shop, AG, A/E	16,500	16,500	
4125085 - Staff Training	648	113	2,500	165	165	2,500	2,500		
						Ottie Mike Refrigeration Certs Billy Locksmith Class Ronnie Classes Ashley Classes	2,500	2,500	
4126010 - General Supplies	8,003	5,432	6,500	7,487	6,361	7,500	7,500		
						Copier charges \$600, Central permitting print charges forms used, copier paper, flags for all county bldgs; US \$60 ea, NC \$45 ea, Rockingham Co \$125 ea, office supplies including paper for maint copier, toner, general office supplies, binders etc	7,500	7,500	
4126011 - Program Supplies	20,121	38,244	30,000	25,712	25,712	30,000	30,000		
						Addressing program supplies, post and sign materials for Road Identification and equipment	30,000	30,000	
						Theft, Storms, accidents Road Signs are extremely important for EMS or police needing to get to citizens. NC Department of Public Safety price increase			
4126015 - Janitorial Supplies	14,008	12,673	16,600	16,600	9,225	21,000	17,000		
						Janitorial supplies for the following buildings: GC, DSS, EDC, HVAC & Maint Shops Batteries for soap, towel dispenser, all paper products and trash bags, recycling bags- \$16,000	21,000	17,000	PM - Reduced based on historic spending.
						Veteran & Family Services Supplies: Toilet paper, soap, towels, trash bags, dispensers, air fresheners, added recycling bags, batteries for dispensers- \$2,700			
						AG Supplies: toilet paper, paper towels, soap/dispensers, trash bags, recycling bags- \$2,300			

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4126025 - Fuel</b>	<b>17,392</b>	<b>17,892</b>	<b>20,000</b>	<b>20,000</b>	<b>17,385</b>	<b>35,000</b>	<b>35,000</b>	
						18 vehicles and IT generator fuel	35,000	35,000
						Cost of fuel increase		
						Fill up for Animal Shelter Generator \$5,000 (first time fill up)		
						Fill up for Evidence Generator \$5,000 (first time fill up)		
<b>4126090 - Misc. Supplies</b>	<b>10,464</b>	<b>5,423</b>	<b>11,822</b>	<b>10,433</b>	<b>7,928</b>	<b>12,000</b>	<b>12,000</b>	
						Misc. supplies, TOOLS, parts for County buildings. Supplies needed for all equipment, tools, phones, ipads, office supplies	12,000	12,000
<b>4157010 - Capital Outlay</b>	<b>28,525</b>	<b>3,891</b>	<b>2,000</b>	<b>5,242</b>	<b>3,241</b>	<b>1,345</b>	<b>1,345</b>	
						Land Plane Attachment for Bobcat	1,345	1,345
						Used for quick and accurate grading, cutting edges, both front and back, allowing cutting hard surfaces and heavy angles in between to sift and spread dirt or gravel to low areas.		
<b>4157015 - Capitalized Capital</b>	<b>226,461</b>	<b>171,045</b>	<b>103,088</b>	<b>598,358</b>	<b>359,992</b>	<b>500,682</b>	<b>210,545</b>	
						Animal Shelter: Installing and wiring for generator. The generator has already been purchased, this is the install and wiring to the generator.	83,800	0 PM - This should be budgeted in the CIP line item.
						Animal Shelter: Remove existing floor coverings (Lobby, bathrooms & offices) grind floor per SSPC-SP 13 to create a profile of ICRI CSP 3, apply CrownCrete U at 1/8" thick and broadcast 40-60 mesh sand to rejection, clean up excess sand. Prime with PPG HSPC 100% Solids Epoxy Primer at 6-10 MILS DFT. Broadcast Vinyl chips in PPG Megaseal SL 100% solids Epoxy (Tidal Wave FB- 807 1/8") Topcoat with 2 coats of PPG PSX 700 Polysiloxane clear at 3-5 mils DFT	40,000	40,000
						Bigfoot Trencher Attachment for the bobcat. Up to 36" digging depth and 8" digging width This can be used for digging for generator pads, water/sewer lines, gutter drains.	4,970	0 PM - Do not recommend.
						Chevrolet Silverado 2022 5500 4X4 The current 3500 Chev. is just not enough to safely pull or stop our lift and with adding the mulching machine hauling weight has increased; hauling lifts, mulcher, bobcat, air compressor and welder. If this purchase takes place we can go 6 to 8 years without the need to purchase any vehicles. This purchase will put all of our maintenance employees in safe and dependable vehicles. Our oldest vehicle is 14 years old with 30,000 miles.	76,769	76,769 PM - Recommend to be able to safely pull large trailers, including the mobile dental trailer that is currently being studied. Cost includes adding a service body to carry tools and supplies.
						EDC unit #1 Price includes remove/replace 3.5 ton carrier air conditioner with 90+ natural gas furnace, reconnection ductwork, gas line, drain, 3 phase wiring, gas vent, refrigeration lines, new drain pan and safeties, all labor, materials, inspections fees and clean up	11,380	11,380
						EDC unit #6 Price includes remove/replace 4 ton carrier air conditioner with 100,000 BTU 90+ natural gas furnace, reconnection ductwork, gas line, drain, 3 phase wiring, gas vent, refrigeration lines, new drain pan and safeties, all labor, materials, inspections fees and clean up	12,296	12,296
						Eden Ems Base new roof Removal of existing shingles, repair to sheathing, new synthetic felt, new shingles.	48,000	0 PM - Put this project in CIP for a future year.
						Excavator Mulcher- includes installation on the landfills excavator and we will be able to take it on and off. Saving money with the purchase of this attachment vs buying an excavator (70k) or renting one (24k 2019 year) (17k 2020 year) (15K 2021 year)	23,100	23,100

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Farm Services: Remove/replace 6 mini splits All labor, materials, wiring, inspection fees, & clean up included in price.						28,613		0 PM - These minisplits are to cool the hallways. With a new white roof going on in the current FY, we can evaluate if this fixes the problem before looking at something like this.
Former Help, Inc Building- Closet Location Price includes remove/replace 4 ton carrier air conditioner with 100,000 BTU 90+ natural gas furnace, reconnection ductwork, gas line, drain, 3 phase wiring, gas vent, refrigeration lines, new drain pan and safeties, all labor, materials, inspections fees and clean up						8,645		0 PM - Do not recommend completing this projects until we have final plans for the facility.
Former Help, Inc. Building- Conference Room Price includes remove/replace 2 ton carrier air conditioner with 80,000 BTU 90+ natural gas furnace, reconnection ductwork, gas line, drain, 3 phase wiring, gas vent, refrigeration lines, new drain pan and safeties, all labor, materials, inspections fees and clean up						8,255		0 PM - Do not recommend completing this projects until we have final plans for the facility.
Governmental Center installing (2) main lug panels in electrical room. Over the years the GC has expanded office rooms and electrical needs. Creating a heavier load for the current panels and no spare breakers.						22,000	22,000	
Jobsite Tilt-top equipment trailer 15,000 lb cap. for bobcat & excavator						9,074		0 PM - Trailer for this purpose was funded in FY 2021.
Nu Life Clubhouse Provide and install new Addressable Fire Alarm System New cell dialer, connect to existing duck work, provide and install cable & misc hardware, obtain permits, program, and test Per Fire Marshall this building has to have a fire alarm system.						15,960		0 PM - The County no longer uses this facility. Currently in discussions with Daymark about them taking over maintenance and/or ownership.
Reidsville EMS Base HVAC Replacement						25,000	25,000	
Reidsville Library Roof Replacement Removal of existing 40 plus year roof and replace with new rubber membrane roof.						75,000		0 PM - Put this project on CIP for future years.
Snow Plow Room: Price includes remove/replace 200,000 btu input natural gas hanging heater, reconnect existing gas line and gas vent; install new 24 volt thermostat and wiring costs.						4,025		0 PM - Do not recommend.
Stump Grinder Attachment for the Bobcat - high torque eaton direct drive motor. This will help when we have fallen trees or trees removed we can dispose of the stumps ourselves instead of hiring outside vendors.						3,795		0 PM - Do not recommend.
<b>4157050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>1,277,500</b>	<b>1,280,178</b>	<b>744,098</b>	<b>2,740,528</b>	<b>1,504,893</b>	
Conversion of Warehouse to Storage Area Project would be conversion of the Central Services warehouse to full time file storage for County Departments. Work would include: removal of unused or surplus items in warehouse, installation of wire cages for department storage, installation of storage shelving units for file storage, lighting upgrades inside warehouse.						148,210	148,210	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
DSS UPGRADES Project includes: new cubicles on second floor (61 total) new carpet second floor, painting on second floor, lighting upgrades on second floor, electrical and data to new cubicles on second floor. New carpet on first floor, new LVP flooring in aiseways first floor, painting on first floor, bullet proof glass in waiting room first floor, updating lobby on second floor.						750,000	1,048,683	PM - Increased per updated estimates from RTate.
Eden Library upgrades (Roof and Flooring) Removal of existing roof (22plus years old) and install new rubber membrane roof. Removal of existing flooring and replace with new flooring.						190,000	0	PM - Move to future year on the Capital Improvement Plan.
EM - EQUIPMENT SHELTER Emergency Management owns several pieces of equipment that are in dire need of sheltering. This equipment has never been sheltered and is greatly weathered by the many years of exposure to the elements. This equipment is inclusive of, but not limited to: two portable generators, Command Trailer, Rehab Trailer, Decon Trailer, Oil Spill Trailer, Mass Casualty Trailer, Search and Rescue Trailer and the Prime Mover Towing Truck. There is enough room to construct a 100'x75' shelter at the rear of the Emergency Services Building (150 NC 65 Reidsville) over the already paved parking area where the above-mentioned equipment is parked. This building can be a simple shelter that provides a roof over this equipment. Permanent electricity does need to occupy the shelter to allow for the continued charging of the equipment that requires a "Shore Line." The EMPG Fund could be a funding source for all, or a portion, of this project. The portion not funded by EMPG would be funded by the General Fund.						400,000	0	PM - Staff pursuing grant in the current year to undertake this project.
EPU - CONSOLIDATED MAINTENANCE SHOP Construction of a new maintenance shop to house our maintenance division, HVAC techs along, with storage for all of our heavy equipment. Proposed location would be on County land on Cherokee Camp Road. Facility would be approximately 15,000 sqf, along with a covered shelter to house large equipment. The County currently has two maintenance shops that have a combined total of 12,300 sqf. This requested shop would be for maintenance only, with water and sewer staff remaining in their current location. Relocation to one central shop for all staff will provide other space that can be used for storage of records and unused items that the County has.						875,000	0	PM - Do not recommend.
EPU - MAINTENANCE DEBRIS CUTTER HEAD For normal maintenance of facilities, staff has a need to remove limbs, small trees and debris to keep the areas maintained and passable for vehicles. For Water and Sewer this is a State requirement. This equipment would allow staff to proactively respond to work orders without having to rent this equipment or subcontract this service out. The negative operating cost (savings) comes from reducing the equipment rental / subcontracting budget by \$12,000 based on previous years' experience, as well as an additional \$1,500 in servicing and fuel starting the year after the equipment is purchased.						72,850	0	PM - Per RTate, if excavator mulcher is approved in their budget, this piece of equipment is not needed.
Maintenance Shop Parking Lot Concrete paving, remove existing asphalt, regrade and compact stone base, provide 6" thick 4,000 PSI concrete with tuff strand fiber, broom finish and saw cut joints. 19,900 S.F.						89,468	0	PM - This will be completed in the current year with funds remaining from the Governmental Center Paving project.
PM - Moves the Animal Shelter generator funding to the appropriate account.						0	0	PM - See justification. PM - Project will be completed in current year.
PM - Project added to complete Governmental Center flooring update.						0	308,000	PM - See justification.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						215,000		0 PM - Cut due to funding pressures.
								Trailer Storage Facility Design and construction of a 13,500 sq. ft. trailer storage facility. The County has 32 trailers divided between E & PU and Public Health. These trailers currently sit outside all year in the elements. This facility would be a "pole barn" construction, open sides, minimal electrical and lighting, fencing at the building for security, gravel floor. Location would be at the vacant lot in front of EOC. Cost was estimated at \$15.00 per square foot.
<b>DIV TOTAL - PS- Public Buildings</b>	<b>1,464,271</b>	<b>1,462,377</b>	<b>2,822,354</b>	<b>3,309,060</b>	<b>2,197,081</b>	<b>5,414,190</b>	<b>3,600,842</b>	
<b>3440 - PS- Judicial Center</b>								
<b>4124010 - Utilities</b>	<b>144,663</b>	<b>159,566</b>	<b>190,000</b>	<b>190,000</b>	<b>145,880</b>	<b>203,020</b>	<b>203,020</b>	
								Duke Energy \$153,020 PNG \$39,500 Dan River Water \$2,000 Roco Sewer \$8,500 DUKE ENERGY 9.3% INCREASE
<b>4124020 - Cleaning Services</b>	<b>79,018</b>	<b>80,418</b>	<b>82,018</b>	<b>82,018</b>	<b>58,876</b>	<b>86,182</b>	<b>86,182</b>	
								Cleaning Contract Judicial Center 1st, 2nd, 3rd, floors \$5270.00 mo, cleaning serv Law Enf - Sheriff- Magistrate \$1191 ,mo  Carpet Cleaning for all floors of the Courthouse, Sheriffs office, Magistrates office \$8650
<b>4124030 - Service/Maintenance</b>	<b>113,195</b>	<b>121,770</b>	<b>137,245</b>	<b>140,055</b>	<b>108,616</b>	<b>145,775</b>	<b>145,775</b>	
								Stanley Heat (boiler service)-\$4,345 Southern Elevator- \$19,968 Piedmont Protective Services (test & inspection)- \$764 Piedmont Protective Services- (Monitoring) \$500 Kallam Exterminators- \$2,450 GFL Environmental (trash pickup)- \$7,655 Point Security- \$4,250 Nixon (generator maint)- \$1,350 Tredway (lawncare)-\$39,300 North Piedmont (parking lot sweeping)- \$8,760 Chem-aqu (boiler water treatment)- \$1,500 Carbon Fuels (generator fuel cleaning)-\$4,058 Hoffman Alerton Controls- \$17,240 Hoffman Airucity Controls- \$19,300 AC Corporation-\$1,596 (Service on chiller) Blackstone (fire sprinkler/backflow test & inspections)- \$3,000 Patterson Pope (maintenance on records shelves)- \$4,309 Herc Rentals (cleaning outside windows)- \$5,430
<b>4124310 - Building Repair</b>	<b>30,858</b>	<b>77,230</b>	<b>57,408</b>	<b>45,911</b>	<b>27,419</b>	<b>46,200</b>	<b>46,200</b>	
								General building repairs and maintenance on RCJC. Radiation Registration- \$200 Elevator Inspections (NCDOL)- \$1,200 Fire Ext Inspections (Fire Equip. Sales)- \$600 Elevator service calls \$15,000 Filtration technologies- \$6,500 Bulb & Batteries-\$4,500 Alerton System upgrades- \$3,200 Maintenance on the building- \$15,000
<b>4125030 - Communications</b>	<b>1,054</b>	<b>1,173</b>	<b>1,080</b>	<b>1,080</b>	<b>985</b>	<b>1,320</b>	<b>1,320</b>	



# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,320	1,320	
								Judicial Center elevator telephone paid under main telephone system
<b>4126010 - General Supplies</b>	<b>2,579</b>	<b>1,101</b>	<b>4,000</b>	<b>4,000</b>	<b>2,084</b>	<b>4,000</b>	<b>4,000</b>	
						4,000	4,000	LexisNexis for Clerk's Office (statutes and rules annual update)
								\$3,500
								Toshiba \$500
<b>4126015 - Janitorial Supplies</b>	<b>7,091</b>	<b>8,390</b>	<b>7,500</b>	<b>10,000</b>	<b>9,861</b>	<b>12,500</b>	<b>12,500</b>	
						12,500	12,500	toilet paper, towels, soap, trash bags, added recycling bags, air fresheners, seat covers,
<b>4126025 - Fuel</b>	<b>0</b>	<b>184</b>	<b>1,500</b>	<b>1,500</b>	<b>570</b>	<b>2,500</b>	<b>2,500</b>	
						2,500	2,500	Fuel used for 2 generators , 1 at Justice Center and 1 at Law Enf
<b>4126092 - Recognition Pavers</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>200</b>	
						200	200	Money set up to order pavers internally
<b>4157010 - Capital Outlay</b>	<b>5,082</b>	<b>4,991</b>	<b>3,100</b>	<b>3,100</b>	<b>0</b>	<b>4,100</b>	<b>4,100</b>	
						1,500	1,500	RCJC need 2 air handlers motors (Tigertek)- Toshiba 5 HP 1800 RPM Motors. They are failing, if they go out you lose some heating ability.
						2,600	2,600	RCJC need 3 air handlers motors (Tigertek)- Toshiba 7.50 Motors. They are failing, if they go out you lose some heating ability.
<b>4157015 - Capitalized Capital</b>	<b>55,333</b>	<b>35,577</b>	<b>21,128</b>	<b>30,475</b>	<b>29,975</b>	<b>156,982</b>	<b>21,984</b>	
						18,994		Custom winch for RCJC jail side. Includes Commander davit crane with power winch, captain series 2800lbs, 360 degree rotation, red enamel finish, adjustable boom with boom extension, line speed range 9-16 fpm, 6' NEMA 4 pendant control, 8' power cord with ground, 1/4' diameter 7x19 aircraft cable assembly, galvanized cable @75' long, swivel hook w/safety latch and 10lb headache ball to prevent bird-nesting of wire rope on drum. For maintenance when needed to switch a/c units on and off the roof
						10,504	10,504	Data and Phones Room C-171 1.5 ton Mitsubishi "P" series a/c systems using high sidewall indoor units outdoor units. MHK2 thermostats, treated rails covered with roofing material for outdoor units where relocated roof flashing. Need crane to set outdoor units on mezzanine roof on 3rd floor. Cost covers wiring, permits, materials and clean up.
						11,480	11,480	Judges Chambers Room C-254 1.5 ton Mitsubishi "P" series a/c systems using high sidewall indoor units outdoor units. MHK2 thermostats, treated rails covered with roofing material for outdoor units where relocated roof flashing. Need crane to set outdoor units on mezzanine roof on 3rd floor. Cost covers wiring, permits, materials and clean up.
						90,650		Piedmont Contracting quote for parking lot- Labor, Equipment, materials for crack sealing, coal tar seal coat, paint paving marks, saw cut and remove broken asphalt. Provide 3" thick asphalt for patching
						8,243		RCJC Electrical Room C-398 1.5 ton Mitsubishi "P" series a/c systems using high sidewall indoor units outdoor units. MHK2 thermostats, treated rails covered with roofing material for outdoor units where relocated roof flashing. Need crane to set outdoor units on mezzanine roof on 3rd floor. Cost covers wiring, permits, materials and clean up.



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
RCJC Room C-397 1.5 ton Mitsubishi "P" series a/c systems using high sidewall indoor units outdoor units. MHK2 thermostats, treated rails covered with roofing material for outdoor units where relocated roof flashing. Need crane to set outdoor units on mezzanine roof on 3rd floor. Cost covers wiring, permits, materials and clean up.						8,243		0 PM - Recommend to replace several a year rather than all at once.
Register of Deeds Elevator Equipment Room C-171 1.5 ton Mitsubishi "P" series a/c systems using high sidewall indoor units outdoor units. MHK2 thermostats, treated rails covered with roofing material for outdoor units where relocated roof flashing. Need crane to set outdoor units on mezzanine roof on 3rd floor. Cost covers wiring, permits, materials and clean up.						8,868		0 PM - Recommend to replace several a year rather than all at once.
<b>DIV TOTAL - PS- Judicial Center</b>	<b>438,873</b>	<b>490,401</b>	<b>505,179</b>	<b>508,339</b>	<b>384,267</b>	<b>662,779</b>	<b>527,781</b>	
<b>DEPT TOTAL - ENGINEERING &amp; PUBLIC BLDGS</b>	<b>1,903,144</b>	<b>1,952,778</b>	<b>3,327,533</b>	<b>3,817,399</b>	<b>2,581,348</b>	<b>6,076,969</b>	<b>4,128,623</b>	

# Non-Departmental

Dept ID: 36

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	2,930,122	3,195,000	12,545,065	3,620,000	5,186,485	62%
<b>TOTAL REVENUES</b>	<b>2,930,122</b>	<b>3,195,000</b>	<b>12,545,065</b>	<b>3,620,000</b>	<b>5,186,485</b>	<b>62%</b>
<b>EXPENSES</b>						
Salaries and Benefits	2,248,464	3,131,000	3,450,000	3,560,000	5,126,485	64%
Operating Expenses	279,762	64,000	8,989,625	60,000	60,000	-6%
Capital Outlay	401,896	-	105,440	-	-	0%
<b>TOTAL EXPENSES</b>	<b>2,930,122</b>	<b>3,195,000</b>	<b>12,545,065</b>	<b>3,620,000</b>	<b>5,186,485</b>	<b>62%</b>

## DEPARTMENT PURPOSE

The purpose of this department is to track and record expenses that are not specific to any department. Examples include retiree health insurance and gainsharing.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3112008 - 2008	136	0	0	0	0	0	0	
3112009 - 2009	1,168	0	0	0	0	0	0	
3112010 - 2010	8,613	467	0	0	0	0	0	
3112011 - 2011	10,432	5,931	0	0	778	0	0	
3112012 - 2012	11,487	9,075	0	0	3,841	0	0	
3112013 - 2013	20,629	14,444	9,000	9,000	7,433	0	0	
3112014 - 2014	34,232	18,462	12,000	12,000	11,512	0	0	
3112015 - 2015	37,790	27,382	20,000	20,000	16,490	13,000	13,000	8th year collection based on anticipated 8th year collection in FY22
3112016 - 2016	75,717	39,318	30,000	30,000	24,065	18,000	18,000	7th year collection based on anticipated 7th year collection in FY22
3112017 - 2017	167,227	64,798	35,000	35,000	28,820	28,000	28,000	6th year collection based on anticipated 6th year collection in FY22
3112018 - 2018	409,137	81,673	60,000	60,000	34,378	30,000	30,000	5th year collection based on anticipated 5th year collection in FY22
3112019 - 2019	43,471,077	408,330	110,000	110,000	83,474	50,000	50,000	4th year collection based on anticipated 4th year collection in FY22
3112020 - 2020	45,972	44,400,108	375,000	375,000	285,811	95,000	95,000	3rd year collection based on anticipated 3rd year collection in FY22

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
3112021 - 2021	0	80,776	44,710,887	44,206,655	44,367,007	310,000	310,000		
						2nd year collection based on anticipated 2nd year collection in FY22	310,000	310,000	
3112022 - 2022	0	0	0	0	0	45,098,237	45,289,762		
						Real & Personal (keyed 2/25/2022 PPG) Value \$6,203,434,286/100 x \$0.64 x 98.44%=\$39,082,635 Public Utilities Value \$954,833,229/100 x \$0.64 x 98.44% = \$6,015,602	45,098,237	45,289,762	PM - Updated per most recent projections.
3112108 - CIP 2008	10	0	0	0	0	0	0		
3112109 - CIP 2009	88	0	0	0	0	0	0		
3112110 - CIP 2010	502	30	0	0	0	0	0		
3112111 - CIP 2011	765	435	0	0	57	0	0		
3112112 - CIP 2012	845	668	500	500	283	0	0		
3112113 - CIP 2013	1,518	1,063	700	700	547	400	400		
						10th year prior to CY levy	400	400	
3112114 - CIP 2014	2,519	1,360	900	900	847	700	700		
						9th year prior to CY levy	700	700	
3112115 - CIP 2015	2,780	2,015	1,500	1,500	1,213	900	900		
						8th prev year levy	900	900	
3112116 - CIP 2016	5,571	2,893	2,200	2,200	1,771	1,200	1,200		
						7th prev year levy	1,200	1,200	
3112117 - CIP 2017	12,304	4,768	2,800	2,800	2,121	2,000	2,000		
						6th prev year levy	2,000	2,000	
3112118 - CIP 2018	30,103	6,009	5,000	5,000	2,529	2,200	2,200		
						5th prev year levy	2,200	2,200	
3112119 - CIP 2019	3,195,636	30,090	6,000	6,000	6,151	3,800	3,800		
						4th year collection based on anticipated 4th year collection in FY22	3,800	3,800	
3112120 - CIP 2020	0	3,271,867	30,000	30,000	21,062	6,500	6,500		

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
					3rd year collection	6,500	6,500	
3112121 - CIP 2021	0	5,677	3,294,777	3,799,009	3,812,812	23,000	23,000	
					2nd year collection	23,000	23,000	
3112122 - CIP 2022	0	0	0	0	0	3,875,630	3,892,089	
					Real & Personal (keyed 2/25/2022 PPG) Value \$6,203,435,286/100 x \$0.055 x 98.44%=\$3,358,664 Public Utilities Value \$954,833,229/100 x \$0.055 x 98.44% = \$516,966	3,875,630	3,892,089	PM - Updated with most recent estimate.
3112300 - COLLECTIONS - MVT	5,352,961	5,861,487	5,499,714	5,437,690	4,471,789	6,227,511	6,227,511	
					Estimate MVT Value \$979,316,143/100 x \$0.64 x 99.36%=\$6,227,511	6,227,511	6,227,511	
3112301 - COLLECTIONS CIP - MVT	394,260	431,713	405,278	467,302	384,101	535,177	535,177	
					Estimate MVT-CIP Value \$979,316,143/100 x \$0.055 x 99.36%=\$535,177	535,177	535,177	
3115000 - Ad Valorem-Refunds	-2,504	1,062	0	0	2,470	0	0	
3121000 - Dog Taxes	28,739	24,875	25,000	25,000	21,059	25,000	25,000	
					Expected Dog Taxes based on FY22 Collection activity to date (2/25/2022 ppg)	25,000	25,000	
3131000 - 1% Local Option	4,694,920	5,639,246	5,284,135	5,284,135	4,414,354	7,120,000	7,164,000	
					per sales tax projection worksheet Updated 4/5/2021 to agree with FY21 Revenue Estimate	7,120,000	7,164,000	PM - Updated 4/7/2022 with most recent projections.
3131100 - 1/2% Art. 44	354	56	0	0	0	0	0	
3131200 - Expanded Sales Tax	1,572,272	1,630,006	1,687,000	1,687,000	1,232,627	1,894,000	1,903,500	
					per sales tax projection worksheet	1,894,000	1,903,500	PM - Updated 4/7/2022 with most recent projections.
3131300 - Art 46 Sales Tax (1/4 Cent)	2,019,581	2,414,791	2,256,000	3,256,000	1,932,753	3,030,000	3,060,000	
					Est Article 46 Sales Tax	3,030,000	3,060,000	Updated projections 4/8/22
3131500 - 1/2% Sales Tax (83)Unrest.	3,824,386	4,362,577	4,334,000	4,334,000	3,253,796	5,540,000	5,580,080	
					From Sales Tax Projection worksheet	5,540,000	5,580,080	PM - Updated 4/7/2022 with most recent projections.
3132500 - 1/2% Sales Tax (86)Unrest.	590,103	773,426	590,000	590,000	676,203	755,000	760,920	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
						Per Sales Tax Projection worksheet	755,000	760,920	PM - Updated 4/7/2022 with most recent projections.
3142000 - Beer & Wine Tax	232,416	225,780	230,000	230,000	0	220,000	220,000		
						FY 23 estimate (ppg 2/25/2022)	220,000	220,000	
3186210 - ABC 5-Cent Bottle Tax	27,702	29,232	30,000	30,000	18,518	25,000	25,000		
						ABC 5-Cent (keyed 2/25/2022 ppg)	25,000	25,000	
3193000 - Returned Check Charges	1,428	565	0	0	442	0	0		
3365000 - Hold Harmless Reimburse.	0	451,452	0	0	1,218,295	500,000	1,000,000		
						This is a revenue the County does not historically collect or budget for. Thanks to the significant growth in sales tax exceeding the State's cost for Medicaid expenses however, we collected \$451,452 in FY 2020/21 and are expected to collect another \$1.3 million in the current year. With this being a new revenue and totally dependent on Sales Tax and the cost to provide Medicaid staying at the same level, we believe this estimate to be very conservative. (keyed by PM)	500,000	1,000,000	PM - Projection could be as high as \$1.3 mil for FY23 if all things remain steady. Conservative estimate of \$1 mil.
3389001 - ABC Profits	5,687	7,697	6,000	6,000	21,092	0	7,000		
						ABC Profit (ppg 3/5/2021)	0	7,000	JT - Reviewed the excess this year was due to Madison ABC excess profits check for 20-21 in the amount of \$13,609.59.
3419001 - Charges to Other Funds	361,265	358,531	380,497	380,497	0	366,835	365,965		
						1/2 of Code Enforcement expenses are paid by the Landfill Fund.	89,995	89,125	PM - Reduced to match 1/2 cost of Code Enforcement Division.
						Landfill Fund Indirect-from FY20 Cost Plan (keyed by ppg 3/16/2022)	276,840	276,840	
3419020 - Return Ck Fee	1,055	6,525	0	0	840	0	0		
3619001 - Interest Earned	675,161	157,432	100,000	100,000	49,964	100,000	125,000		
						Based on Current FYTD net interest earned over bank service charges.	100,000	125,000	PM - Increased since bank fees are no longer netted out of this revenue. Matches increased expense in Finance Department.
3619002 - Int Earned on Debt Proceeds	3	0	0	0	0	0	0		

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
3619010 - Invst Mrkt Value Adj	0	-181,096	0	0	-17,065	0	0		
3659001 - Donations/Contributions	1,000	0	0	0	0	0	0		
3659005 - Donations-Youth Hunting Safety	675	0	0	0	0	0	0		
3819001 - Miscellaneous	25,994	81,053	0	0	47,591	0	0		
3819002 - Vending Machines	1,600	976	0	0	696	0	0		
3819005 - Loan Payment - Airport	10,264	9,757	0	0	25,277	0	0		
3819006 - Loan Payment-Other Govts	37,414	36,669	17,727	17,727	35,925	35,182	35,182		
						Due from Town of Madison for Town allocation of MMLP Debt Svc	17,356	17,356	
						Due from Town of Mayodan for Town allocation of MMLP Debt Svc	17,826	17,826	
3819008 - Cash Over/Short	-23	-131	0	0	18	0	0		
3829001 - Commissions-Cable TV	211,436	154,501	210,000	210,000	147,923	205,000	205,000		
						Based on FY22 estimated collection	205,000	205,000	
3829002 - Commissions-Other	73,397	77,072	80,319	80,319	80,319	85,210	85,210		
						Based on FY 23 Projections	85,210	85,210	
						Fire District Commission Revenue			
3839001 - Rents	30,964	32,884	30,960	30,960	27,945	0	29,468		
						ASCS Rent \$2,340 per month Insight Rent of \$240 per month	0	29,468	PM - Should have been requested. JT - ASCS Rent effective January 1, 2022 is \$2,455.64 so for the year = \$29,468
								Insight Rent is no longer being collected due to not using the building.	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3839005 - Cell Tower Lease	33,219	31,844	31,875	31,875	26,594	0	31,875	
				AT&T lease \$1,343.75/month Verizon lease \$1,312.50/month		0	31,875	PM - Should have been requested.
3919001 - Trans. Frm Sep. Allow.	452,433	0	0	0	0	0	0	
3919006 - Transfer from Cap Reserve	600,735	1,244,474	1,783,500	7,094,133	1,697,856	0	2,659,468	
				PM - Transfer to General Fund for Election's automarks.		0	85,000	PM - See justification.
				PM - Covers a portion of the DSS renovation project, with the remaining coming from General Fund Balance. Total estimated project cost is \$1,048,683.		0	596,577	PM - See justification.
				PM - For Governmental Center flooring project.		0	308,000	PM - See justification.
				PM - For ruggedized EMS computers budgeted in Information Technology. This is a part of the EMS MDT project.		0	24,000	PM - See justification.
				PM - Funding from Capital Reserve Fund to complete the Animal Shelter generator project.		0	0	PM - See justification. PM - Project will be completed in the current year.
				PM - Transfer to General Fund for TDMA Radio project.		0	1,497,681	PM - See justification.
				PM - Transfer to General Fund to build cages for storage at the former Water and Sewer shop.		0	148,210	PM - See justification.
3919025 - Trans. From Enterprise Fd	0	331,000	0	0	0	0	0	
3919028 - Transfer from ARPA Fund	0	0	0	10,000,000	0	0	0	
3929001 - Sale of Fixed Assets	36,950	25,449	0	0	32,618	0	0	
3999001 - Fund Balance Appropriated	0	0	3,521,843	10,031,773	0	2,817,004	4,356,916	
				\$2,500,000 estimated surplus due to the nature of budgeting. Placeholder as of 3-5-2022		2,500,000	2,500,000	
				Anticipated unearned Duke Energy incentive per KTaylor e-mail from Kerry 3/11/2022		128,522	128,522	
				Assigned Fund Balance - Previously collected KBR funds, which in combination with mental health funds and the local MOE allocation, covers the total cost of the proposed Integrated Health budget.		0	198,482	PM - Increased to match Integrated Health recommended expense. Current projections indicate there will be enough previously earned KBR dollars to cover the cost of the entire division for FY 23.
				PM - Anticipated unearned Albaad incentive per KTaylor e-mail 4/25/2022.		0	117,147	PM - See justification.



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
PM - Anticipated unearned incentive for Ontex.						0	44,500	PM - See justification.
PM - Applies fund balance for excavator mulcher in EPU.						0	23,100	PM - See justification.
PM - Applies fund balance for Manager's facility maintenance set aside.						0	300,000	PM - See justification.
PM - Applies fund balance for truck in Engineering and Public Utilities. This vehicle is sized larger than normal maintenance trucks to be able to safely pull heavy trailers. Cost includes adding a service body.						0	76,769	PM - See justification.
PM - Assigned fund balance - appropriates a portion of the lump sum MOE dollars received from Cardinal in the current year but not spent. This will go to offset eligible expenditures in the DSS budget, including overtime for Child Protective Services workers due to being short staffed.						0	200,000	PM - See justification.
PM - Assigned fund balance to offset salary expenses in the KBR Public Health division. Revenues for these expenses were received in the current year, however the expenses will continue in to next year.						0	9,335	PM - See justification.
PM - Covers a portion of the DSS renovation expense. Remaining funding comes from a transfer from the General Capital Reserve Fund. Total project cost is \$1,048,683.						0	452,106	PM - See justification.
PM - Covers Animal Shelter front-office flooring project.						0	40,000	PM - See justification.
PM - Funding for Rescue Squad TDMA radios.						0	175,000	PM - See justification.
PM - Public Health escrow funds (assigned Fund Balance) for painting the 1st floor clinic.						0	20,000	PM - See justification.
PM - Recommend to to cover the cost of replacing all remaining analog security cameras in the Jail.						0	20,000	PM - See justification.
PM - Use fund balance to pay for fiber line repair and power pole fiber relocation in Information Technology's budget.						0	22,000	PM - See justification.
PM - Use Fund Balance to pay for one time expense of installing security cameras at the Reidsville and Eden branch libraries.						0	29,955	PM - See justification.
<b>DIV TOTAL - General Revenue</b>	<b>68,842,108</b>	<b>72,698,547</b>	<b>75,210,112</b>	<b>98,030,675</b>	<b>68,517,002</b>	<b>79,039,486</b>	<b>84,168,823</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>68,842,108</b>	<b>72,698,547</b>	<b>75,210,112</b>	<b>98,030,675</b>	<b>68,517,002</b>	<b>79,039,486</b>	<b>84,168,823</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>36 - Non-Departmental</b>								
<b>3610 - Non-Departmental</b>								
4111040 - SALARY/BENEFITS	0	13,000	475,000	762,000	0	750,000	2,316,485	
			Funds for Manager approved salary adjustments.			50,000	50,000	
			Funds to complete classification and compensation study. This number may change as we begin getting data from PTRC.			700,000	2,266,485	PM - Used as a balancing line for the General Fund. Unknown if this will be sufficient pending the results of the Classification and Compensation study.
4112110 - Health Insurance	2,000,000	2,226,114	2,656,000	2,656,000	2,096,467	2,810,000	2,810,000	
			EST Retiree Insurance:			2,810,000	2,810,000	
			Pre-65 \$10,820 per year x 145 retirees = \$1,568,900					
			Post-65 \$280 x 12 months = \$3,360 x 305 retirees = \$ 1,024,800					
			Dental \$38 x 12 months = \$456 x 470 retirees = \$ 214,320					
			Round up (keyed by ppg 3/03/2022)					
4123010 - Misc. Prof.	65,206	50,401	59,000	102,060	43,031	55,000	55,000	
				Audit	\$52,500	55,000	55,000	
				LEO Actuary	\$ 1,500			
				GFOA Budget	\$ 700			
				(ppg 3/3/2022)				
4125021 - Charge Depts - Unemploy	-161,419	-151,660	0	0	-163,230	0	0	
4125023 - Charge-Saf Inc/Gainshare	0	0	5,000	369,923	0	5,000	5,000	
			Budget for Gainsharing Program.			5,000	5,000	
4129091 - Pandemic COVID19 Exp	99,826	0	0	0	0	0	0	
4129900 - NON DEPARTMENTAL RESERVE	0	0	0	6,750,000	0	0	0	
4157013 - COVID19-Capital Outlay	12,238	0	0	0	0	0	0	
<b>DIV TOTAL - Non-Departmental</b>	<b>2,015,851</b>	<b>2,137,856</b>	<b>3,195,000</b>	<b>10,639,983</b>	<b>1,976,268</b>	<b>3,620,000</b>	<b>5,186,485</b>	

## 3615 - Non-Dept-COVID19

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4111015 - Overtime Pay	0	7,690	0	0	0	0	0	
4111020 - Temporary Salaries	0	284	0	0	0	0	0	
4111025 - ARPA Premium Pay	0	0	0	27,000	24,000	0	0	
4112210 - FICA	0	610	0	2,200	1,836	0	0	
4112310 - Reg. Retirement	0	766	0	2,800	2,744	0	0	
4129091 - Pandemic COVID19 Exp	0	381,020	0	1,767,642	59,938	0	0	
4157013 - COVID19-Capital Outlay	0	70,628	0	50,054	0	0	0	
4157015 - Capitalized Capital	0	331,268	0	55,386	750	0	0	
4212320 - Supplemental - 401K	0	0	0	0	60	0	0	
<b>DIV TOTAL - Non-Dept-COVID19</b>	<b>0</b>	<b>792,267</b>	<b>0</b>	<b>1,905,082</b>	<b>89,328</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - NON- DEPARTMENTAL</b>	<b>2,015,851</b>	<b>2,930,122</b>	<b>3,195,000</b>	<b>12,545,065</b>	<b>2,065,596</b>	<b>3,620,000</b>	<b>5,186,485</b>	

# Emergency Medical Services

Dept ID: 4010

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	4,345,459	4,772,997	4,772,997	4,933,011	4,933,011	3%
Intergovernmental	572	-	319,421	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	1,050	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	2,519,911	3,149,950	3,150,750	3,539,896	3,602,597	14%
<b>TOTAL REVENUES</b>	<b>6,866,992</b>	<b>7,922,947</b>	<b>8,243,168</b>	<b>8,472,907</b>	<b>8,535,608</b>	<b>8%</b>
<b>EXPENSES</b>						
Salaries and Benefits	4,697,344	5,319,989	5,228,330	5,532,901	5,532,901	4%
Operating Expenses	1,605,085	2,092,499	2,498,859	2,226,109	2,216,348	6%
Capital Outlay	564,563	510,459	515,979	713,897	786,359	54%
<b>TOTAL EXPENSES</b>	<b>6,866,992</b>	<b>7,922,947</b>	<b>8,243,168</b>	<b>8,472,907</b>	<b>8,535,608</b>	<b>8%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	68.00	68.00	68.00	68.00	68.00	0%

## DEPARTMENT MISSION STATEMENT

Provide the highest quality pre-hospital care, transportation, and injury prevention for employees and County citizenry.

## WHAT WE DO (List of Services)

- Countywide pre-hospital emergency care and transport.
- Coordinated response with rescue and fire agencies.
- First response (victim stabilization non-transport).
- Billing and collection services.
- Maintain State certifications.
- Training certifications.
- Drug inventory.
- Vehicle maintenance.
- Public education.

# Emergency Services - EMS

## Goal 1 - Provide a safe work environment.

### Objective 1 *Commissioners' Goal - PS, OEE*

Achieve a high staff uptime by losing no more than 3 percent of work time due to workplace incidents.

	FY19	FY20	FY21	FY22	FY23
Target	< 3%	< 3%	< 3%	< 3%	< 3%
Actual	N/A	N/A	N/A		
Status	⊖	⊖	✗		

## Goal 2 - Maximize the County's reimbursement rate for providing service.

### Objective 1 *Commissioners' Goal - PS, OEE*

Ensure no more than 2 percent of all EMS calls are deemed not medically necessary due to EMS error (missing signatures, incomplete documentation, etc). Trips deemed not medically necessary are ineligible for Medicare/Medicaid reimbursement.

	FY19	FY20	FY21	FY22	FY23
Target	< 1%	< 1%	< 2%	< 2%	< 2%
Actual	1.30%	N/A	1.97%		
Status	✗	⊖	✓		

## Goal 3 - Provide a timely and safe response to EMS calls.

### Objective 1 *Commissioners' Goal - PS, OEE*

Maintain a response time of 12 minutes or less for emergency calls at least 85 percent of the time.

	FY19	FY20	FY21	FY22	FY23
Target	85% < 12 mins	85% < 12 mins	85% < 12 mins	85% < 12 mins	85% < 12 mins
Actual	82.00%	N/A	75.8%		
Status	✗	⊖	✗		

### Objective 2 *Commissioners' Goal - PS, OEE*

Maintain a response time of 18 minutes or less for non-emergency calls at least 90 percent of the time.

	FY19	FY20	FY21	FY22	FY23
Target	90% < 18 mins	90% < 18 mins	90% < 18 mins	90% < 18 mins	90% < 18 mins
Actual	92.00%	N/A	90.5%		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - PS, OEE*

Maintain a chute time response of 1 minute or less on all emergency calls at least 90 percent of the time.

	FY19	FY20	FY21	FY22	FY23
Target	90% < 1 min	90% < 1 min	90% < 1 min	90% < 1 min	90% < 1 min
Actual	91%	N/A	90.39%		
Status	✓	⊖	✓		

## Goal 4 - Provide a high level of care on high-risk procedures.

### Objective 1 *Commissioners' Goal - PS*

Achieve a 75 percent or greater rate for successful advanced airway procedures.

	FY19	FY20	FY21	FY22	FY23
Target	75%	75%	75%	75%	75%
Actual	79%	N/A	76.09%		
Status	✓	⊖	✓		

## Goal 5 - Educate the public on proper emergency medical care.

### Objective 1 *Commissioners' Goal - PS, CAEE*

EMS will hold a minimum of 10 classes/demos addressing a minimum of 500 people. These classes will cover topics such as basic first aid care, how to recognize a heart attack, etc.

	FY19	FY20	FY21	FY22	FY23
Target	> 10 classes > 500 people	> 10 classes > 500 people	> 10 classes > 500 people	> 10 classes > 500 people	> 10 classes > 500 people
Actual	16 classes 1,038 people	N/A	-		
Status	✓	⊖	⊖		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4010 - EMS</b>								
3344007 - Hazard Mitigation Grant	0	0	0	0	39,719	0	0	
3344021 - COVID19-EMS	97,293	572	0	319,421	349,662	0	0	
3424001 - EMS Fees	4,631,784	4,345,459	4,772,997	4,772,997	3,793,042	4,933,011	4,933,011	
						4,933,011	4,933,011	Anticipated collection on EMS Fees for FY 22/23 as projected by EMS Management Consultants \$3,525,581 Medicaid Cost Settlement Projection \$913,946 Madison-Rockingham Rescue \$267,772 Eden Rescue \$225,712
3654012 - RCEMS Donation	0	1,050	0	0	0	0	0	
<b>DIV TOTAL - EMS</b>	<b>4,729,077</b>	<b>4,347,080</b>	<b>4,772,997</b>	<b>5,092,418</b>	<b>4,182,424</b>	<b>4,933,011</b>	<b>4,933,011</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>4,729,077</b>	<b>4,347,080</b>	<b>4,772,997</b>	<b>5,092,418</b>	<b>4,182,424</b>	<b>4,933,011</b>	<b>4,933,011</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4010 - ES- EMS</b>								
4211010 - Regular Salaries	2,424,637	2,594,200	2,901,912	2,685,253	2,044,240	3,047,151	3,047,151	
						Per Payroll Projection Sheet	3,047,151	3,047,151
4211015 - Overtime Pay	0	456,796	460,744	585,744	428,926	498,938	498,938	
						Overtime \$498,938	498,938	498,938
						On Call pay @ \$20 or \$25 \$14,720		
						On Call days called into work - avg 10 shifts/month \$42,062		
4211020 - Temporary Salaries	304,283	244,992	341,000	341,000	234,193	304,740	304,740	
						EMS has a part-time staff of 31 members. These members have a three year average of approximately 750 hours per pay period and have an average hourly wage of \$16.93. (This is the average between EMT's and Paramedics)	304,740	304,740
4212110 - Health Insurance	462,216	654,912	770,847	770,847	561,291	770,848	770,848	
						Per Salary Projection Sheet	770,848	770,848
4212210 - FICA	199,311	239,579	283,331	283,331	197,931	294,589	294,589	
						Per Payroll Projection Sheet	294,589	294,589
						Per Salary Forecast FICA \$233,107		
						Overtime FICA \$38,169		
						Part Time FICA \$23,313		
4212310 - Reg. Retirement	224,944	312,380	383,680	383,680	280,839	430,849	430,849	
						Regular Retirement \$370,229 per the FY23 Salary Forecast	430,849	430,849
						Overtime Retirement \$60,620		
4212410 - Unemployment	17,420	17,680	17,680	17,680	17,680	17,680	17,680	
						Per Payroll Projection Sheet	17,680	17,680
4212510 - Workers' Compensation	205,184	176,805	160,795	160,795	160,795	168,106	168,106	
						Per Payroll Projection Sheet	168,106	168,106
4223010 - Professional Services	277,204	282,848	292,506	292,506	199,383	301,335	301,335	
						EMS Management & Consultants projection \$281,335 @ 7% of \$4,019,065 with Medicaid Cost Settlement Handling \$20,000	301,335	301,335
4223090 - Medical & Psych. Services	319	290	2,120	2,120	1,400	2,120	2,120	
						Hepatitis Vaccine is a three shot series which cost \$140.00 per person. TB testing is an average cost of approximately \$20.00 per person. The budgeted amount of \$2,120.00 is an estimate of members who may need these tests during FY23.	2,120	2,120
4224010 - Utility Services	27,371	30,670	35,000	35,000	24,553	35,000	35,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						35,000	35,000	Water, Sewer and Trash for Eden, Reidsville and Mayodan Base Mountain Springs Water at Base 1, 2, 3, 4, 1/2 at 5 & Base 6 \$1,579 Dumpster Service for Mayodan \$740, Reidsville \$740 & Eden Bases \$780 (3% for Waste Management) = \$2,260 Duke Energy Eden, Reidsville, & Mayodan Bases 3% rate increase \$18,546 Piedmont Natural Gas Eden, Reidsville and Mayodan Bases 3% rate increase \$6,987 *Increasing line item amount due to the uncertainty of the prices due to current economic standing.
<b>4224030 - Service Contracts</b>	<b>40,947</b>	<b>36,124</b>	<b>48,157</b>	<b>48,157</b>	<b>34,913</b>	<b>50,366</b>	<b>50,366</b>	Zoll Case Review Premium X Series 3 year (Total invoice is \$9,281.80 which will be paid over the next two fiscal years. (1/2 this year & 1/2 next year) \$4,641- ESO HDE Connection \$1,120 Eschedule \$5,040 Asheboro Garage, Base 1,2 & 3 PM twice a year 3% increase \$3,113 EMSAR (Stretcher Service) \$7,350 Nixon (PM generator service for Base 2 & Base 3 twice a year) \$2,600 Dr. Fusco (\$1,000/month) \$12,000- Bio Medical Alternatives (Monitor PM Service) \$2,240- OSSI CAD Interface \$1,924 LexisNexis \$1,441 Annual Sprinkler Test B2/Fire Alarm Panel Test \$625 Fire Alarm Monitoring \$264 Spectrum TV \$95 per base/month \$5,700 Carbon Fuel Services LLC (Fuel Blending) per Ashley Herndon \$900 Curtis Bay BioMedical Disposal (\$58/box/12mth/3 bases/2 boxes) \$4,176
<b>4224037 - Eden Rescue-Contracted Sv</b>	<b>140,788</b>	<b>187,679</b>	<b>207,005</b>	<b>207,005</b>	<b>142,264</b>	<b>225,712</b>	<b>225,712</b>	Pay Eden Rescue for response to BLS and Convalescent calls Projection \$225,712.
<b>4224038 - Madison/Rock Res-Contracted Sv</b>	<b>258,544</b>	<b>216,046</b>	<b>261,529</b>	<b>261,529</b>	<b>178,728</b>	<b>267,772</b>	<b>267,772</b>	Pay Madison/Rockingham Rescue for response to BLS and Convalescent calls. Projection \$267,772.
<b>4224040 - Rentals</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>3,000</b>	<b>3,000</b>	Bethany Fire Dept rent for Medic 10 Crew Space & Truck Space \$3,000
<b>4224310 - Build Repair</b>	<b>12,758</b>	<b>12,060</b>	<b>43,532</b>	<b>43,532</b>	<b>33,284</b>	<b>19,175</b>	<b>19,175</b>	- Kallam Extermination all EMS Bases \$1,175 - Asheboro Garage Door \$10,000 - General Repairs \$5,000 - Backflow testing & repairs per Ashley Herndon \$3,000
<b>4224320 - Equip Repair</b>	<b>12,442</b>	<b>12,177</b>	<b>16,856</b>	<b>4,157</b>	<b>1,937</b>	<b>15,372</b>	<b>15,372</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Laptop & Desktop Computer Accessories \$1,000 Fire Extinguisher Service \$608 EMSAR Stretcher Repair \$1,000 Monitor batteries 4 @ \$520 each = \$2,080 Stretcher Smart Battery Kits 4 @ \$1,784 (3 Stretcher Mattress \$1,500) = \$3,284 Zoll Monitor repairs \$4,000 Portable radio repair, Batteries, Chargers and accessories etc. \$2,000 Lucas Batteries 2 @ \$690 each \$1,400						15,372	15,372	
<b>4224330 - Vehicle Repair</b>	<b>93,127</b>	<b>116,481</b>	<b>126,200</b>	<b>150,200</b>	<b>118,667</b>	<b>159,261</b>	<b>150,000</b>	
Insurance Deductible added \$1,000 Monthly Average \$13,272  *Increased in case unknown circumstances*						159,261	150,000	PM - Reduced based on current spending, but leaves some room for unknowns.
<b>4225010 - Postage</b>	<b>6,903</b>	<b>7,320</b>	<b>9,823</b>	<b>9,823</b>	<b>5,426</b>	<b>8,600</b>	<b>8,600</b>	
1/6 of PO Box rental. Average spending \$585 per month \$7,020 Express Business pre sort, folding, insert and sealing 12,000 mailings for billing @ \$53 per 1000 count. Garnishment letters to patients and employers and several thousand Debt Set Off letters each year = \$636  Printing 12,000 envelopes @ .07 per envelope = \$840						8,600	8,600	
<b>4225020 - General Insurance</b>	<b>57,899</b>	<b>68,133</b>	<b>71,218</b>	<b>71,218</b>	<b>71,218</b>	<b>82,575</b>	<b>82,575</b>	
General Insurance per Finance						82,575	82,575	
<b>4225025 - Insurance - Vehicle</b>	<b>6,570</b>	<b>7,020</b>	<b>7,380</b>	<b>7,380</b>	<b>7,380</b>	<b>8,100</b>	<b>8,100</b>	
18 vehicles at \$450 each						8,100	8,100	
<b>4225030 - Communications</b>	<b>13,539</b>	<b>13,701</b>	<b>14,000</b>	<b>14,000</b>	<b>8,135</b>	<b>13,000</b>	<b>13,000</b>	
Land Lines, Faxes and Long Distance \$3,103 Verizon cell phones and hot spot \$7,690						13,000	13,000	
<b>4225050 - Uniforms</b>	<b>27,750</b>	<b>29,931</b>	<b>30,443</b>	<b>30,443</b>	<b>15,745</b>	<b>31,500</b>	<b>31,500</b>	
Uniforms Pants, Shirts, Shoes for current staff Average of \$305 per person for 100 employees. Tactical Medics 6 at \$166 each  *Increased due to the increase on uniforms pants, shirts & shoes*						31,500	31,500	
<b>4225065 - Dues</b>	<b>1,080</b>	<b>1,560</b>	<b>1,620</b>	<b>840</b>	<b>840</b>	<b>1,620</b>	<b>1,620</b>	
NCAREMS 75 @ 16.00 ea + 40 = Service Dues \$1,320 NCEMS Administrators 2 @ \$150 = \$300						1,620	1,620	
<b>4225085 - Staff Training</b>	<b>12,900</b>	<b>11,866</b>	<b>14,000</b>	<b>14,000</b>	<b>8,250</b>	<b>14,000</b>	<b>14,000</b>	
EMS Management Training National Fire Academy Training Manuals, books and program supplies Software updates / Moodle server LEPC / QA Meetings Online Training Classes (CPR, PALS, Etc) Admin Conference / Outside Training Classes Cricothyrotomy Simulator/Cartilage Inserts						14,000	14,000	
<b>4225089 - Tactical Training</b>	<b>881</b>	<b>991</b>	<b>1,000</b>	<b>1,000</b>	<b>329</b>	<b>1,000</b>	<b>1,000</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,000	1,000	Replace and purchase equipment / training props. 3 Tactical Teams in the County (Sheriff/Reidsville/Eden) of which all train together and use equipment and training props together.
<b>4226010 - General Supplies</b>	<b>4,841</b>	<b>4,725</b>	<b>6,300</b>	<b>6,300</b>	<b>2,984</b>	<b>6,300</b>	<b>5,800</b>	
						6,300	5,800	Printing Cost/Toshiba Copier Charges Paper Cost for all Bases General Office Supplies (envelopes, printing, file folders, staplers tape, etc.) PM - Reduced based on expected spending.
<b>4226015 - Janitorial Supplies</b>	<b>3,404</b>	<b>3,710</b>	<b>4,000</b>	<b>4,000</b>	<b>3,088</b>	<b>4,000</b>	<b>4,000</b>	
						4,000	4,000	Cleaning Supplies for Base 1, Base 2, Base 3, Base 4, & Base 6
<b>4226020 - Medical Supplies</b>	<b>137,633</b>	<b>153,497</b>	<b>140,000</b>	<b>170,000</b>	<b>141,217</b>	<b>171,312</b>	<b>171,312</b>	
						171,312	171,312	Medical Equipment and Supplies Average cost per month is \$14,276
								*Increased due to medical supply cost increasing from last F/Y*
<b>4226025 - Fuel</b>	<b>103,135</b>	<b>111,690</b>	<b>125,000</b>	<b>173,659</b>	<b>133,257</b>	<b>171,600</b>	<b>171,600</b>	
						171,600	171,600	Average \$14,300 monthly at the current fuel price
								*Increased due to the rising fuel price.
<b>4226035 - Drugs</b>	<b>86,713</b>	<b>75,026</b>	<b>84,710</b>	<b>84,710</b>	<b>60,296</b>	<b>89,289</b>	<b>89,289</b>	
						89,289	89,289	Drug cost average of \$3,805 per month \$47,030 annual Oxygen cost average \$2,529 per month \$31,259 annual MOE money LEO Fire/Rescue Narcan money \$11,000 (per Paul he will handle moving funds)
								*Increased due to the amount of oxygen that is being used & the drugs being on backorder.
<b>4226090 - Misc. Supplies</b>	<b>7,467</b>	<b>3,374</b>	<b>3,100</b>	<b>4,680</b>	<b>3,800</b>	<b>3,100</b>	<b>3,100</b>	
						3,100	3,100	Miscellaneous Supplies Average \$257 monthly
<b>4229093 - COVID19 Expense</b>	<b>0</b>	<b>26,166</b>	<b>0</b>	<b>315,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4229098 - IGT-Div of Health Benefits</b>	<b>0</b>	<b>0</b>	<b>355,000</b>	<b>355,000</b>	<b>9,746</b>	<b>355,000</b>	<b>355,000</b>	
						355,000	355,000	Due to Medicaid Transformation to take effect in County this year. County will received 100% reimbursement (1100000-3424001) and will pay via Intergovernment Transfer to the Division of Health Benefits the 34% non-Federal Share.
<b>4229530 - Rescue Squads</b>	<b>186,000</b>	<b>186,000</b>	<b>186,000</b>	<b>186,000</b>	<b>186,000</b>	<b>186,000</b>	<b>186,000</b>	
						186,000	186,000	Designated by Commissioners to supplement 3 Rescue Squads with \$62,000 each
<b>4257010 - Capital Outlay</b>	<b>1,575</b>	<b>27,460</b>	<b>22,260</b>	<b>23,959</b>	<b>19,453</b>	<b>27,688</b>	<b>19,288</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
EMS Protective Gear \$1,399 per set 12 @ 16,788						27,688	19,288	PM - Move base furniture and manikin to appropriate 7015 account.
Base Furniture \$4,000								
Life Form Crisis Complete Manikin \$4,400								
Rescue Jennifer 12 year old manikin \$1,200								
Ambu Junior/Intraosseous Leg \$1,300								
<b>4257013 - COVID19-Capital</b>	<b>0</b>	<b>62,489</b>	<b>0</b>	<b>3,821</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4257015 - Capitalized Capital</b>	<b>422,385</b>	<b>474,614</b>	<b>488,199</b>	<b>488,199</b>	<b>281,000</b>	<b>686,209</b>	<b>508,789</b>	
New Ford E450 Ambulance @ \$175,120 Taxes \$5,254 and Tags \$6.00						686,209	500,389	PM - Do not recommend bulletproof vests. All TDMA radios moved to CIP project. PM - Do not recommend replacing vehicle requested for training officer next year.
TDMA Compatible Radio plus installation and removal \$9,223								
Stretcher \$23,469								
Monitor \$37,690								
Stryker Power Load \$27,016								
Remount Ford E450 Ambulance @ \$121,500 Taxes \$3,645 Tags \$6.00								
TDMA Compatible Radio plus installation and removal \$9,223								
Stretcher \$23,469								
Monitor \$37,690								
Stryker Power Load \$27,016								
APX4000 Portable Radios 11 @ \$4,177 = \$45,947								
APX7500 QRVs \$22,752 (3 vehicles)								
APX8500 Ambulance (1 more needed; not inclusive of the radios mentioned above in the new ambulance requests) \$9,223								
TDMA Flash current radios - 8 Radios x \$670 = \$5,360								
Ford F250 Super Cab #W2B600A @\$40,093 (replacing the 2005 Suburban issued to Brian Ward) Taxes \$1,203 Tags \$6.00 Shell/Roll Out \$6,990								
Emergency Lighting/Radio Install \$4,246 Decals/Striping \$2,000								
Ballistic Vests for EMS staff. This is part of the CIP. Vortex Gen II Level II Package (Outer Shell Vest) \$750.00 64 members @ \$750.00 = \$48,000.00. (estimated cost)								
PM - Manikin and base furniture moved here from account 7010.						0	8,400	PM - See justification.
<b>4257050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>258,282</b>	
PM - County purchase of Rescue Squad TDMA radios.						0	175,000	
PM - TDMA radios moved here instead of 7015.						0	83,282	PM - See justification.
<b>DIV TOTAL - ES- EMS</b>	<b>5,788,169</b>	<b>6,866,992</b>	<b>7,922,947</b>	<b>8,243,168</b>	<b>5,625,188</b>	<b>8,472,907</b>	<b>8,535,608</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>5,788,169</b>	<b>6,866,992</b>	<b>7,922,947</b>	<b>8,243,168</b>	<b>5,625,188</b>	<b>8,472,907</b>	<b>8,535,608</b>	

# Fire Marshal

Dept ID: 4020

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	1,625	1,500	1,500	-	1,500	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	1,000	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	292,065	328,739	332,361	432,481	384,599	17%
<b>TOTAL REVENUES</b>	<b>293,690</b>	<b>330,239</b>	<b>334,861</b>	<b>432,481</b>	<b>386,099</b>	<b>17%</b>
<b>EXPENSES</b>						
Salaries and Benefits	186,753	222,778	222,778	234,360	237,875	7%
Operating Expenses	90,673	98,771	103,822	106,846	106,846	8%
Capital Outlay	16,263	8,690	8,261	91,275	41,378	376%
<b>TOTAL EXPENSES</b>	<b>293,690</b>	<b>330,239</b>	<b>334,861</b>	<b>432,481</b>	<b>386,099</b>	<b>17%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.00	3.00	3.00	3.00	3.00	0%

## DEPARTMENT MISSION STATEMENT

Minimize the loss of life and property from fires, medical emergencies, and manmade and natural disasters. We will strive to achieve our mission through fire prevention, education, code enforcement, fire suppression, emergency medical response, rescue, and other emergency and non-emergency response. We will actively participate in our county, serve as role models, and strive to efficiently and effectively utilize all that's necessary to accomplish this mission.

## WHAT WE DO (List of Services)

- NC statutory fire prevention inspections and permitting.
- Investigate all fires upon request of the incident commander.
- Fire prevention programs/classes for students, organizations and the public.
- Emergency fire suppression response/rescue with rescue and fire agencies.
- County Oil Spill and Hazardous Chemical Response Unit.
- Plan review of non-residential structures (not including Reidsville or Eden).
- Participation and certification in various professional agencies/organizations.
- Evidence collection, photography, scene sketches and interviews at fire scenes.
- Testify in court on origin and causes of incendiary fires or if litigation occurs.
- Coordinate and administer fire department insurance, tax, and response districts.
- Submit annual fire reports to the County Commissioners.
- Attend special events to promote fire/life safety.
- Train fire department personnel about different safety and equipment aspects.
- Fire extinguisher training for industry, business, and government employees.
- Assist with grants coordination.
- Assist with special projects as assigned by the Director.

# Emergency Services - Fire Marshal

## Goal 1 - Ensure effective and prompt response to fire calls in the County. This helps with relieving fire departments and ensuring a high conviction rate in arson cases

### Objective 1 Commissioners' Goal - PS

Arrive on scene to at least 90 percent of Fire Marshal dispatches within 30 minutes of the time of notification.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	90% in 30 min
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

## Goal 2 - Mitigate fire risk in structures in the community.

### Objective 1 Commissioners' Goal - PS

Conduct at least 85 percent of statutory and non-statutory fire inspections according to the State fire code inspection intervals.

	FY19	FY20	FY21	FY22	FY23
Target	80%	85%	85%	85%	85%
Actual	100.0%	N/A	100%		
Status	✓	⊖	✓		

## Goal 3 - Educate the community on dangers of fire.

### Objective 1 Commissioners' Goal - CEC, PS

Conduct at least 20 educational outreach programs or events each quarter on the dangers of fire and the importance of fire prevention.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	80
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 4 - Effectively investigate arson cases.

### Objective 1 Commissioners' Goal - PS

100 percent of all arson cases brought to a grand jury by the Fire Marshal's office will receive a true bill of indictment and move forward to trial. While the Fire Marshal's Office does not control the judicial process, a bill of indictment indicates that the presented evidence is sufficient to warrant a trial.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4020 - Fire Marshal</b>								
<b>3424020 - Fire Marshall Inspections</b>	<b>1,925</b>	<b>1,625</b>	<b>1,500</b>	<b>1,500</b>	<b>1,675</b>	<b>0</b>	<b>1,500</b>	
								Fees for inspections of ABC, family and foster homes, day cares, general inspection and fire life safety violations.
								0 1,500 PM - Should have been requested by the department.
								Fire Marshal projected Revenue
<b>3654020 - Fire Marshal Donation</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	
<b>3654025 - Emergency Mgmt Donation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Fire Marshal</b>	<b>13,925</b>	<b>1,625</b>	<b>1,500</b>	<b>2,500</b>	<b>3,175</b>	<b>0</b>	<b>1,500</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>13,925</b>	<b>1,625</b>	<b>1,500</b>	<b>2,500</b>	<b>3,175</b>	<b>0</b>	<b>1,500</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4020 - ES- Fire Marshal</b>								
4211010 - Regular Salaries	149,064	129,277	152,631	152,631	124,220	160,859	163,688	
						7,360	7,360	
								On Call for FMO. \$20.00 @ 353 days = \$7060.00 \$25.00 @ 12 holidays = \$300.00
						153,499	156,328	Per payroll projection from Finance = 153,499 PM - Updated per salary forecast.
4211015 - Overtime Pay	0	1,289	0	0	0	0	0	
4212110 - Health Insurance	24,620	26,076	34,008	34,008	27,469	34,008	34,008	
						34,008	34,008	Per payroll projection report
4212210 - FICA	11,208	9,685	11,676	11,676	9,141	12,307	12,523	
						12,307	12,523	Per payroll projection report. \$11,743.00 for Regular Salaries \$564.00 for On Call PM - Updated per salary forecast.
4212310 - Reg. Retirement	12,938	13,389	17,262	17,262	14,162	19,545	19,889	
						19,545	19,889	Per payroll projection report. \$18,650.00 for Regular Salaries \$895.00 for On Call PM - Updated per salary forecast.
4212410 - Unemployment	780	780	780	780	780	780	780	
						780	780	Per payroll projection report
4212510 - Workers' Compensation	6,584	6,257	6,421	6,421	6,421	6,861	6,987	
						6,861	6,987	Per payroll projection report. PM - Updated per salary forecast.
4224030 - Service Contracts	2,028	3,082	3,156	3,156	3,150	3,206	3,206	
						3,206	3,206	Bullex Fire Extinguisher Simulator Service Contract \$825.00
								Emergency Reporting Annual Subscription Fee \$2,250
								Freedom Application used during mobile dispatch in our trucks in the field \$131.01
								Increase of \$50.00 due the increase in vendor pricing
4224320 - Equip Repair	584	499	824	824	413	1,825	1,825	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Fire extinguisher service on vehicles and trailers (8 x \$15) \$150 Self Contained Breathing Apparatus (SCBA) repair \$200 Hydro Testing of Air Bottles \$224 Emergency lighting \$50 L.P. Gas re-fills on training simulator \$150 Maint. & repair on Public Education Trailer & PPV Trailer \$1,000 Miscellaneous \$50						1,825	1,825	
Due to the increase of prices on goods & services we are increasing the departmental request by \$1,000 to make necessary repairs to the PPV & Public Education Trailers as listed above.								
<b>4224330 - Vehicle Repair</b>	<b>4,108</b>	<b>6,031</b>	<b>10,257</b>	<b>14,052</b>	<b>13,544</b>	<b>7,312</b>	<b>7,312</b>	
3 vehicles for service @ \$77.00 each for 5 services per year = \$1155 3 annual vehicle inspections @ 43.00 each = \$129 2 complete sets of tires (\$1000.00 each) for 2 vehicles = \$2,000 Miscellaneous equipment (windshield washer blades, lights, batteries, belts and etc.) \$728 General repair of engines, transmissions, drive train, etc. \$3,300 This line item was reduced by \$2,945.00 for FY23.						7,312	7,312	
<b>4225010 - Postage</b>	<b>108</b>	<b>93</b>	<b>300</b>	<b>300</b>	<b>38</b>	<b>300</b>	<b>300</b>	
General postage including shipping items for repair and evidence and 1/6 of the PO Box fee.						300	300	
<b>4225020 - General Insurance</b>	<b>3,801</b>	<b>3,003</b>	<b>3,801</b>	<b>3,801</b>	<b>3,801</b>	<b>3,582</b>	<b>3,582</b>	
GENERAL INSURANCE						3,582	3,582	
<b>4225025 - Insurance - Vehicle</b>	<b>1,095</b>	<b>1,560</b>	<b>1,230</b>	<b>1,230</b>	<b>1,230</b>	<b>1,350</b>	<b>1,350</b>	
Vehicle insurance for vehicles at \$450 per vehicle for 3 vehicles						1,350	1,350	
<b>4225030 - Communications</b>	<b>4,152</b>	<b>3,323</b>	<b>3,412</b>	<b>3,412</b>	<b>2,431</b>	<b>3,412</b>	<b>3,412</b>	
3 Cell phones and Mifi package \$2,808 Office phones and fax including long distance \$504 Miscellaneous repair or replacement \$100 This line item is unchanged for FY23.						3,412	3,412	
<b>4225050 - Uniforms</b>	<b>3,355</b>	<b>3,056</b>	<b>1,995</b>	<b>1,722</b>	<b>1,070</b>	<b>2,575</b>	<b>2,575</b>	
Duty Polo 3 per employee \$495 Duty Pants 3 per employee \$450 T-shirts 3 per employee \$180 Boots (composite toe) 1 pair per employee \$600 Coats \$500 Sweatshirts and caps \$200 Misc (belts, name plates, pins and patches) \$150						2,575	2,575	
Increased from FY22 by \$580.00 due to the increasing clothing and footwear cost.								
<b>4225065 - Dues</b>	<b>696</b>	<b>870</b>	<b>1,025</b>	<b>1,025</b>	<b>521</b>	<b>1,025</b>	<b>1,025</b>	
NC Central Fire Educators \$40 NC Fire Marshal's Association (4 Employees) \$60 total NC State Fireman's Association (4 Employees) \$100 total NC IAAI (4 Employees) \$80 total IAAI (4 Employees) \$400 total NC Fire/Rescue Instructor (4 Employees) \$80 total NC DHHS Asbestos Certification (2 Employees) \$200 total NC Code Qualification Board (4 Employees) \$40 total Rockingham County Fire Chiefs' Council (office) \$25 This line item is unchanged for FY23.						1,025	1,025	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4225080 - Travel</b>	<b>1,135</b>	<b>3,922</b>	<b>6,986</b>	<b>4,186</b>	<b>2,530</b>	<b>6,986</b>	<b>6,986</b>	
						6,986	6,986	Meals and Lodging during training conferences
								Spring IAAI Conference 4 employees
								Fall NC/SC Joint IAAI Conference
								Fire/Life Safety Education Conference 2 employees
								Asbestos Inspector Certification
								NC Fire Prevention School
								This line item is unchanged for FY23
<b>4225085 - Staff Training</b>	<b>1,338</b>	<b>3,738</b>	<b>3,885</b>	<b>3,885</b>	<b>3,123</b>	<b>7,000</b>	<b>7,000</b>	
						7,000	7,000	Fall NC/SC Joint IAAI Conference
								Fire / Life Safety Education Conference
								NC Fire Prevention School
								Asbestos Inspector Re-certification
								Miscellaneous Training (Arson, Fire Code etc.)
								Preapproved Tuition Reimbursement \$3,500
								Increased the line item by \$3,115.00 due to the preapproval of tuition reimbursement for Assistant Fire Marshal Melissa Joyce.
								Continuing Education for the FMO is part of the CIP plan.
<b>4226010 - General Supplies</b>	<b>2,052</b>	<b>2,658</b>	<b>1,500</b>	<b>1,500</b>	<b>912</b>	<b>1,500</b>	<b>1,500</b>	
						1,500	1,500	Copy paper, Cost of printing/copier use and Misc. Folders, pens, paper, note pads, CD's, cases, office supplies, etc.
								This line item is unchanged for FY23.
<b>4226025 - Fuel</b>	<b>6,307</b>	<b>5,817</b>	<b>7,500</b>	<b>11,329</b>	<b>8,052</b>	<b>9,000</b>	<b>9,000</b>	
						9,000	9,000	Fuel for 3 vehicles estimated at \$2500 per year per vehicle.
								Increasing line item due to the uncertainty of fuel prices for FY23.
<b>4226030 - Program Supplies</b>	<b>2,839</b>	<b>4,768</b>	<b>5,000</b>	<b>5,500</b>	<b>3,540</b>	<b>9,873</b>	<b>9,873</b>	
						9,873	9,873	Smoke detectors for deaf & hard of hearing citizens \$3000
								Carbon Monoxide alarms \$1000
								Life safety program supplies \$3000
								Sparky Costume \$2,873
								Increased this F/Y to replace the current Sparky costume due to the condition of the costume. This costume is frequently used for educational presentations for the schools.
<b>4226090 - Misc. Supplies</b>	<b>1,450</b>	<b>2,654</b>	<b>2,300</b>	<b>2,300</b>	<b>588</b>	<b>2,300</b>	<b>2,300</b>	
						2,300	2,300	This line item accounts for miscellaneous items needed for the completion of FMO duties.
								This line item is unchanged for FY23.
<b>4229510 - Fire Dept. Subsidy</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>	<b>45,600</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						45,600	45,600	
								Subsidy given to the nineteen (19) county fire departments in the amount of \$2,400 per year for the protection of non-insurance rated/taxed areas, federal, state and county tax exempt properties.
<b>4257010 - Capital Outlay</b>	<b>1,854</b>	<b>1,993</b>	<b>0</b>	<b>2,361</b>	<b>2,361</b>	<b>0</b>	<b>7,400</b>	
						0	7,400	Purchase of 4 "Fire Sniffers" accelerant detection devices for investigations. These devices will aid in fire investigations by reducing/eliminating the need for a canine to detect possible accelerants. \$7400
<b>4257015 - Capitalized Capital</b>	<b>27,688</b>	<b>14,270</b>	<b>8,690</b>	<b>5,900</b>	<b>5,342</b>	<b>91,275</b>	<b>3,000</b>	
						0	3,000	Full Turnout Gear replacement to continue the current rotation cycle with the end-of-life expectancy of the gear. \$3000.00
								Purchase of 4 sets body armor for investigator safety. The current body armor is outdated. Arson scenes are active crime scenes and the FMO staff also assists with the drone program on other active crime scenes. Vortex Gen II Level II Package (Outer Shell Vest) \$750.00 4 members @ \$750.00 = \$0 (estimated cost)
								Purchase of 4 "Fire Sniffers" accelerant detection devices for investigations. These devices will aid in fire investigations by reducing/eliminating the need for a canine to detect possible accelerants. \$0
								Purchase of 3 APX6000XE Portable Radios \$0
								Purchase 3 APX4500 Mobile Radios \$0
								Ford F250 Super Cab #W2B600A @\$40,093 (replacing the 2011 Ford F250 issued to Melissa Joyce) Taxes \$1,203 Tags \$6.00 Shell/Roll Out exchanged from current vehicle \$850.00 Emergency Lighting/Radio Install \$4,246 Decals/Striping \$500.00 Total Vehicle cost \$0
<b>4257050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,978</b>	
						0	30,978	Purchase of 3 APX6000XE Portable Radios \$17,691.75
								Purchase 3 APX4500 Mobile Radios \$13,285.50
<b>DIV TOTAL - ES- Fire Marshal</b>	<b>315,384</b>	<b>293,690</b>	<b>330,239</b>	<b>334,861</b>	<b>280,439</b>	<b>432,481</b>	<b>386,099</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>315,384</b>	<b>293,690</b>	<b>330,239</b>	<b>334,861</b>	<b>280,439</b>	<b>432,481</b>	<b>386,099</b>	

# Emergency Management

Dept ID: 4025

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	50,216	53,000	119,295	65,948	65,948	24%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	161,751	93,825	126,873	219,486	194,486	100%
<b>TOTAL REVENUES</b>	<b>211,967</b>	<b>146,825</b>	<b>246,168</b>	<b>285,434</b>	<b>260,434</b>	<b>77%</b>
<b>EXPENSES</b>						
Salaries and Benefits	75,300	76,778	76,778	82,989	82,989	8%
Operating Expenses	57,272	70,047	150,570	85,990	85,990	23%
Capital Outlay	79,394	-	18,820	116,455	91,455	100%
<b>TOTAL EXPENSES</b>	<b>211,967</b>	<b>146,825</b>	<b>246,168</b>	<b>285,434</b>	<b>260,434</b>	<b>77%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.00	1.00	1.00	1.00	1.00	0%

## DEPARTMENT MISSION STATEMENT

It is the mission of Rockingham County Emergency Management to provide the highest level of service to the citizens and visitors of Rockingham County in a professional, effective, and efficient manner.

## WHAT WE DO (List of Services)

- Maintains the County Emergency Operation Plans.
- Maintains the County Continuity of Operations Plan.
- Maintains the County Hazard Mitigation Plan.
- Maintains the County Threat and Hazard Identification and Risk Assessment.
- Reviews disaster plans for all licensed care facilities.
- Responsible for the Salamander System (accountability and incident management) (statewide system).
- Responsible for WEB EOC and Share Point updates.
- Responsible for NC Training and Exercise Registration Management (TERMS).
- Responsibilities with the Safer Schools Program.
- Responsibilities with the Dam Safety Program.
- Responsible for TIER II reporting for hazardous materials.
- Responsible for NIMS compliancy for County.
- Responsible for Community Emergency Response Teams (CERT).
- Participates with the School Crisis Team.
- Participates with preparedness outreach programs.
- Responsible for County Incident Management Team.
- Maintains the Emergency Operation Center.
- Maintains emergency management training hours as required by the State.
- Responsible for conducting 3 exercises per year.

- Responsible for resource request to the State and from the municipalities.
- Maintains requirements for a Storm Ready County.
- Participates with the Local Emergency Planning Committee (LEPC).
- Provides a resource guide for all county emergency services for the County and State.
- Maintains all contracts for services during a disaster.
- Provides mutual aid to municipalities or other counties or state as requested.
- Able to deploy with State Incident Management Teams as requested (Up to 30 day deployment and proper credentialing needed).
- Attend emergency management forums.
- Attend emergency management conferences.

# Emergency Services - Emergency Management

## Goal 1 - Provide prompt response to all Emergency Management callouts (natural and manmade disasters).

### Objective 1 Commissioners' Goal - OEE, PS

Arrive on scene to at least 90 percent of Emergency Management calls within 30 minutes of the time of dispatch.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	90% in 30 mins
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

## Goal 2 - Ensure the County is prepared to address all manmade and natural disasters.

### Objective 1 Commissioners' Goal - PS

Successfully conduct at least 5 Emergency Management exercises / real world events to test the County's Emergency Operations Plan. These will include both table-top and full-scale exercises that test areas such as response capabilities, recovery plans, and mitigation efforts.

	FY19	FY20	FY21	FY22	FY23
Target	3	5	5	5	5
Actual	9	N/A	11		
Status	✓	⊖	✓		

## Goal 3 - Educate the public on what to do and who to contact during an emergency.

### Objective 1 Commissioners' Goal - CEC, ED, PS

Provide at least 2 outreach efforts each quarter that educate the public on emergency preparedness and disaster planning.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	8
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

#### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4025 - Emergency Management</b>								
3344002 - Emergency Management Grt.	53,279	35,000	53,000	71,279	54,380	65,948	65,948	
	Funds received from the State to fund Emergency Management Program.					65,948	65,948	
	\$11,568 will be CodeRED reimbursement from the municipalities							
3344005 - HMEP Grant	0	0	0	20,000	0	0	0	
3344008 - E M Tier II Universal Grant	487	236	0	0	0	0	0	
	Supplies for LEPC Meetings - This is a state reimbursable cost.					0	0	
3344009 - EM-Disaster Asst Grant	27,003	0	0	0	0	0	0	
3344010 - Homeland Security Grn Prog	0	14,980	0	0	0	0	0	
3344011 - EMPG-S	0	0	0	12,696	4,481	0	0	
3344012 - EMPG-ARPA	0	0	0	15,320	0	0	0	
<b>DIV TOTAL - Emergency Management</b>	<b>80,769</b>	<b>50,216</b>	<b>53,000</b>	<b>119,295</b>	<b>58,860</b>	<b>65,948</b>	<b>65,948</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>80,769</b>	<b>50,216</b>	<b>53,000</b>	<b>119,295</b>	<b>58,860</b>	<b>65,948</b>	<b>65,948</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4025 - ES-Emergency Management</b>								
4211010 - Regular Salaries	55,175	53,482	54,770	54,770	45,188	57,450	57,450	
						Per Finance Projections	57,450	57,450
4212110 - Health Insurance	8,803	9,728	11,336	11,336	8,798	11,336	11,336	
						Per Finance Projections	11,336	11,336
4212210 - FICA	4,131	3,998	4,190	4,190	3,384	4,395	4,395	
						Per Finance Projections.	4,395	4,395
4212310 - Reg. Retirement	4,971	5,471	6,194	6,194	5,151	6,980	6,980	
						Per Finance Projections	6,980	6,980
4212410 - Unemployment	260	260	260	260	260	260	260	
						Per Finance Projections.	260	260
4212510 - Workers' Compensation	1,774	2,361	28	28	28	2,568	2,568	
						Per Finance Projections.	2,568	2,568
4224320 - Equip Repair	0	0	1,000	1,000	0	1,000	1,000	
						Repairs to equipment used in the Emergency Management Program. (emergency lighting, camper shell and other misc. equipment)	1,000	1,000
						Repairs to equipment that are not Emergency Preparedness eligible.		
						**This line item is unchanged from FY22**		
4224330 - Vehicle Repair	557	1,401	1,500	1,500	151	1,500	1,500	
						Covers cost of vehicle repair and maintenance for the Emergency Management Coordinator's vehicle. Vehicle inspections, Misc. equipment (wiper blades, lights, belts, batteries, etc.) and General repairs.	1,500	1,500
						*This line item is unchanged in FY22*		
4225010 - Postage	13	13	100	100	14	100	100	
						1/6 of PO Box rental and any outgoing mail includes the increased cost of postage.	100	100
						**This line item is unchanged from FY22**		
4225020 - General Insurance	0	1,365	1,365	1,365	1,365	1,365	1,365	
						General Insurance per Finance	1,365	1,365
4225025 - Insurance - Vehicle	730	780	820	820	820	900	900	
						Annual cost of county vehicle insurance. Covers the Prime Mover and Emergency Mgmt Coordinator's vehicle. \$450 per vehicle	900	900

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4225030 - Communications</b>	<b>1,421</b>	<b>1,413</b>	<b>2,437</b>	<b>2,437</b>	<b>1,056</b>	<b>2,437</b>	<b>2,437</b>	
						2,437	2,437	(1) Cell phone and (2) Hot spot ( 1 Hot spot for EM Coordinator, 1 Hotspot for deployment with Command and Rehab Trailers and/or disaster responses.) \$ 1561 (1) office phone and long distance for Emergency Mgmt Coordinator. \$156 (5) Phones for Emergency Operations Center \$720  **This line item is unchanged from FY22**
<b>4225050 - Uniforms</b>	<b>503</b>	<b>604</b>	<b>625</b>	<b>625</b>	<b>583</b>	<b>640</b>	<b>640</b>	
						640	640	Emergency Mgmt Coordinator 4 pr of Pants at \$50 each 4 shirts at \$35 each 2 pr of Boots \$300 (\$150 each)
<b>4225065 - Dues</b>	<b>100</b>	<b>100</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	
						200	200	North Carolina Emergency Management Association for 1 employee.
<b>4225080 - Travel</b>	<b>621</b>	<b>1,188</b>	<b>2,000</b>	<b>2,000</b>	<b>1,376</b>	<b>2,500</b>	<b>2,500</b>	
						2,500	2,500	Cost of rooms and meals when traveling for training and meetings  **This line item is increased by \$500 due to the recent increase in room & meal rates.**
<b>4225085 - Staff Training</b>	<b>185</b>	<b>60</b>	<b>800</b>	<b>800</b>	<b>385</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	Registration for spring and fall conferences  **This line item is increased by \$400 due to conference cost increasing**
<b>4226010 - General Supplies</b>	<b>547</b>	<b>458</b>	<b>1,000</b>	<b>1,000</b>	<b>164</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Office supplies, CD, Cases, Printing, Toshiba Copier Charges and etc.  **This line item is unchanged from FY22**
<b>4226025 - Fuel</b>	<b>1,998</b>	<b>1,779</b>	<b>3,000</b>	<b>3,000</b>	<b>1,832</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	Fuel for: EM Coordinator \$ 3000 Prime Mover \$ 1500 Generators \$400 UTV \$ 100  **This line item is increased by \$1,000 due to the uncertainty of fuel prices in the new F/Y.**
<b>4226090 - Misc. Supplies</b>	<b>169</b>	<b>759</b>	<b>1,200</b>	<b>1,200</b>	<b>138</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	Misc. Supplies for Emergency Management  **This line item is unchanged from FY22**
<b>4226096 - HMEP Grant Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	
<b>4226097 - Municipal EM Expense</b>	<b>0</b>	<b>8,631</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	



# EXPENDITURES - Manager Recommended Budget



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County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4226098 - EMPG-S	0	5,877	0	6,820	5,055	0	0	
4226099 - Preparedness Expenses	36,663	32,504	53,000	106,703	22,079	65,948	65,948	
						65,948	65,948	-1 Major and 1 minor service for generator maintenance for 2 Mtrosites, Kubuto Light Tower, Honda, Onan & Briggs & Stratton Generators. \$2,925 -Covers cost of vehicle maintenance and repair for the Prime Mover. Vehicle inspections, Tires, service & Misc equipment (wiper blades, lights, belts, batteries, etc and General repair of transmission, engine, drive train & etc. \$3,800 -EM Public Education Materials, brochures, program supplies for safety events, street festivals, civic & religious groups, etc. \$2000 -Emergency Management Fuel Reserve for disasters & deployments \$2000 -Financial support for the County's Drone Program. Support with specialized equipment, training, etc. \$2000 -Financial support for the county's Swiftwater Rescue Team with specialized equipment, training, etc. \$3000 -Funding for the EM program to assist with building capabilities within county to plan/respond/recover/mitigate against manmade & natural disasters. Used as emergency equipment contingency funding throughout the fiscal year with projects & equipment. \$14,827 *Decreased due to CodeRED price increase* -Funding for three (3) exercises to test & evaluate the county's emergency responders in disaster response, mitigation & recovery as required per EMPG guidelines. \$1500 -Maintenance on the Command, Rehab, CAMET, Oil Spill, Mass Causality & Decon trailers including but not limited to tires, parts and equipment \$2500 -Maintenance, equipment & supplies for Emergency Management's Hovercraft that is issued to the the county's Swiftwater Team. \$500 -Maintenance, parts & supplies for Emergency Management's Utility Task Vehicle (UTV) \$1000 -OnSolve for the Code Red Emergency Mass Notification system. Use to alert the public during emergencies & for internal notification system. Cost share with Eden, Reidsville, Madison, Mayodan, Stoneville, Wentworth, reimbursed \$11,568 from MOA \$28,146 Justification continuation from 4226099
						0	0	-Rehabilitation supplies and equipment to be used for rehab of the county's emergency responders (Law Enforcement, Fire, EMS and Rescue) during events as required per the NFPA, OEMS and county's medical protocol/standards. -Sunguard annual maintenance for the Freedom App \$250 -Wanco annual maintenance on two (2) message boards \$500 *increased due to cost of goods & services going up.
4229002 - Pass Thru-Public Sfty Grants	6,042	0	0	0	0	0	0	
4229095 - LEPC - Grant Supplies	436	341	1,000	1,000	430	1,000	1,000	This is from a non-competitive grant that the Local Emergency Planning Committee receives each year. It is a reimbursement grant
4257010 - Capital Outlay	0	6,368	0	3,500	1,336	0	0	
4257015 - Capitalized Capital	14,373	73,026	0	15,320	0	116,455	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
-Upgrade to both Variable Message Boards. The modems are no longer serviceable & need to be replaced. This will also cause both solar panels to have to be upgraded as well. **Funds to come from roll over amount from the Emergency Preparedness Account . These are Federal Grant Funds & have to be spent by 9/30/22** \$10,000 -Purchase two (2) DJI Mavic Advance Enterprise Drones with FLIR capabilities & DroneSense software. The software will give us the capability to view the flights with a live view back to a command post or EOC. We have two (2) pilots right now with a third going to class in March 2022. These are to enhance the drone fleet because the the drone donated by Shiloh Fire Department is no long supported by the company it was purchased from. **Funds to come from the EMPG ARPA funds we are receiving from the state. We have spoken with the state & they told us to show the funds as salaries which will allow us to use the funds for the this purchase. No county dollars involved in the drone purchase. We may have to use some EMPG funds to make up the difference in the \$15,000.00 cost of a multi-year subscription						116,455		0 PM - Moves radios to CIP project. Other items are rollovers and no new drones.
3 Mobile Radios (1 for EM Coordinator, 1 for ES Director & 1 for Prime Mover), 2 Portable Radios (1 for EM Coordinator & 1 for ES Director). 18 Portable Radios for Cache, 2 Bank Chargers for Cache, 6 Desk Chargers for Cache. Prices include installation & programming for all radios** \$91,455								
<b>4257050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,455</b>	
3 Mobile Radios (1 for EM Coordinator, 1 for ES Director & 1 for Prime Mover), 2 Portable Radios (1 for EM Coordinator & 1 for ES Director). 18 Portable Radios for Cache, 2 Bank Chargers for Cache, 6 Desk Chargers for Cache. Prices include installation & programming for all radios** \$91,455						0	91,455	CIP Item moved from 7015.
<b>DIV TOTAL - ES-Emergency Management</b>	<b>139,471</b>	<b>211,967</b>	<b>146,825</b>	<b>246,168</b>	<b>109,792</b>	<b>285,434</b>	<b>260,434</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>139,471</b>	<b>211,967</b>	<b>146,825</b>	<b>246,168</b>	<b>109,792</b>	<b>285,434</b>	<b>260,434</b>	

# 911 Communications

Dept ID: 4030

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	9,436	9,436	9,436	9,476	9,476	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	1,770,638	2,024,721	2,050,941	2,315,342	2,327,130	15%
<b>TOTAL REVENUES</b>	<b>1,780,074</b>	<b>2,034,157</b>	<b>2,060,377</b>	<b>2,324,818</b>	<b>2,336,606</b>	<b>15%</b>
<b>EXPENSES</b>						
Salaries and Benefits	1,577,088	1,843,858	1,808,133	1,962,736	1,972,024	7%
Operating Expenses	197,474	190,299	246,623	208,977	211,477	11%
Capital Outlay	5,512	-	5,621	153,105	153,105	100%
<b>TOTAL EXPENSES</b>	<b>1,780,074</b>	<b>2,034,157</b>	<b>2,060,377</b>	<b>2,324,818</b>	<b>2,336,606</b>	<b>15%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	30.00	30.00	30.00	30.00	30.00	0%

## DEPARTMENT MISSION STATEMENT

The mission of Rockingham County Emergency Communications is to provide the crucial link between the citizens of, and those traveling in and through, Rockingham County to emergency services agencies and/or responders. Ensure that resources are rapidly deployed as needed; with the end goal being the increased chance of a successful mitigation of any emergent or perceived emergent situation.

Simply stated, "We link the public to the public safety responders."

## WHAT WE DO (List of Services)

- Answering of 9-1-1 calls occurring within or routed to RCEC in accordance with applicable law and regulation.
- Provision of seven (7) digit administrative and non-911 lines and answering of the seven (7) digit administrative and non 9-1-1 lines, as well as other urgent or non-urgent calls for agencies served by RCEC.
- Use of the International Academy of Emergency Dispatch, Emergency Medical Dispatch Protocol call processing systems.
- Professional incident processing and radio dispatch for all Law Enforcement/Fire/EMS/Rescue agencies which operate within Rockingham County, including primary and backup paging systems for fire and EMS.
- Maintenance of response times for each public safety unit, call number generation, and auto distribution of incident times (as needed).
- National Crime Information Center and Division of Criminal Information (NCIC/DCI) monitoring for each law enforcement agency's Originating Routing Identifier (ORI) and broadcast of Attempt to Locate (ATL) messages received from other jurisdictions that are relative to the agencies and/or jurisdictions of the agencies served by RCEC. Upon the request of a "Hit Confirmation" RCEC will contact the entering agency's on-duty supervisor to accurately verify the status of the requested information.

- Prompt NCIC/DCI entry of missing, abducted or wanted persons, stolen vehicles, and suspect information for violent crimes or other emergent and/or non-emergent situations. After-hours entry of urgent orders and warrants as requested by any agency served by RCEC in which RCEC has active "DCI Servicing Agreement" on file.
- Provision of NCIC/DCI information via radio and hard copied (via fax) upon request to eligible personnel.
- Severe weather warning announcements.
- After-hours answering of law enforcement agency administrative lines that "roll over" to RCEC.
- Significant incident tactical channel assignments.
- Informant and urgent messages to agency personnel as applicable.
- Notification and coordination with public utilities, military assets, medical helicopter services, neighboring counties, and the State of NC.
- National Alert and Warning System monitoring.
- Monitoring of significant events occurring within or in close proximity to Rockingham County.
- Notification of key officials of significant events by automatic paging or call down.
- Ensure accurate addressing through the maintenance / dissemination of largely accurate Master Street Addressing Guide, Emergency Service Number index, GIS, and landmark files to include intersections, businesses, and key landmarks.
- Maintenance of business contact information as information is provided by the agencies.
- Maintenance of special information attached to landmarks (fire, hazmat, trespasser and other information) as information is provided by the agencies.
- Coordination, preventive maintenance, repairs and planning for Rockingham County's Emergency Services/Public Safety radio systems.

# Emergency Services - 911

## Goal 1 - Answer and dispatch calls as fast as safely possible.

**Objective 1** *Commissioners' Goal - OEE, PS*  
 Answer at least 97 percent of all incoming 911 calls within 10 seconds.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	97% in 10 sec
Actual	96%	N/A	96.15%		
Status	✗	⊖	✗		

**Objective 2** *Commissioners' Goal - OEE, PS*  
 Answer at least 97 percent of all administrative calls within 10 seconds.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	97% in 10 sec
Actual	97.00%	N/A	98.15%		
Status	✓	⊖	✓		

**Objective 3** *Commissioners' Goal - OEE, PS*  
 Dispatch at least 93 percent of all emergent calls for service within 90 seconds (excluding "be on the lookout" calls). This is the target dispatch time for all emergent calls for service set by NFPA 1221 (National Fire Protection Association).

	FY19	FY20	FY21	FY22	FY23
Target	90% < 90 sec	93% < 90 sec	93% < 90 sec	93% < 90 sec	93% < 90 sec
Actual	96% < 90 sec	N/A	93.7%		
Status	✓	⊖	✓		

**Objective 4** *Commissioners' Goal - OEE, PS*  
 Dispatch at least 99 percent of all emergent calls within 120 seconds (excluding "be on the lookout" calls). This is the target dispatch time for all emergent calls for service set by NFPA 1221 (National Fire Protection Association).

	FY19	FY20	FY21	FY22	FY23
Target	99% < 120 sec	99% < 120 sec	99% < 120 sec	99% < 120 sec	99% < 120 sec
Actual	99% < 120 sec	N/A	97.4%		
Status	✓	⊖	✗		

## Goal 2 - Accurately handle and dispatch calls.

**Objective 1** *Commissioners' Goal - OEE, PS*  
 At least 95 percent of audited EMD (Emergency Medical Dispatch) calls will be at least 93 percent compliant with EMD protocols. This is the Q/A standard recommended by the International Academy of Emergency Dispatch.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	91.00%	N/A	84.03%		
Status	✗	⊖	✗		

**Objective 2** *Commissioners' Goal - OEE, PS*  
 At least 95 percent of audited EPD (Emergency Police Dispatch) calls will be at least 93 percent compliant with EPD protocols. This is the Q/A standard recommended by the International Academy of Emergency Dispatch.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	73.00%	N/A	85.9%		
Status	✗	⊖	✗		

## Goal 3 - Provide quality customer service to citizens and public safety agencies.

**Objective 1** *Commissioners' Goal - OEE, PS*  
 Maintain a ratio of substantiated complaints to number of calls for service of less than 1 complaint per every 8,000 calls.

	FY19	FY20	FY21	FY22	FY23
Target	1 per 8,000	1 per 8,000	1 per 8,000	1 per 8,000	1 per 8,000
Actual	1 per 14,357	N/A	1:9,031		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4030 - 911 Communications</b>								
3424030 - PSAP Municipal Fee	767	805	805	805	845	845	845	
						845	845	TOWN OF MADISON, MAYODAN, & STONEVILLE YEARLY OSSI MAINTENANCE BILLING
								KEYED BY JT 2/18/22
3424031 - EM-Municipal Fees	8,631	8,631	8,631	8,631	8,631	8,631	8,631	
						8,631	8,631	CODE RED INVOICES FOR THE TOWNS.
								KEYED BY JT 2/18/22
<b>DIV TOTAL - 911 Communications</b>	<b>9,398</b>	<b>9,436</b>	<b>9,436</b>	<b>9,436</b>	<b>9,476</b>	<b>9,476</b>	<b>9,476</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>9,398</b>	<b>9,436</b>	<b>9,436</b>	<b>9,436</b>	<b>9,476</b>	<b>9,476</b>	<b>9,476</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4030 - ES-Communication</b>								
<b>4211010 - Regular Salaries</b>	<b>1,013,350</b>	<b>928,180</b>	<b>1,100,825</b>	<b>995,100</b>	<b>731,692</b>	<b>1,159,975</b>	<b>1,167,720</b>	
								See Payroll Projection Report.
								0
								1,167,720
								PM - Updated for recommended reclassification.
								This line item accounts for the following 30 positions:
								1 Data Base Manager
								1 Training/Quality Assurance Manager
								4 Shift Supervisors
								4 Senior Telecommunicators
								20 Telecommunicators.
<b>4211015 - Overtime Pay</b>	<b>0</b>	<b>155,630</b>	<b>114,720</b>	<b>184,720</b>	<b>145,171</b>	<b>139,720</b>	<b>139,720</b>	
								Overtime/ON CALL
								139,720
								139,720
								OT = \$125K
								On Call = (20.00 x 365) x 2 = 14,600.00 (day and night shift on call)
								Holidays = (5.00 x 12) x 2 = 120.00
								The overtime request is increased by \$25,000.00 for this FY. Staffing issues continue to plague all aspects of public service and our current employees are working extra shifts to cover the void in the current schedule. As of 10 March 2022, 99.95% of the Overtime Line item in the FY22 budget has been exhausted due to the above-mentioned issues.
<b>4211020 - Temporary Salaries</b>	<b>44,555</b>	<b>29,633</b>	<b>45,000</b>	<b>45,000</b>	<b>25,674</b>	<b>50,000</b>	<b>50,000</b>	
								50,000
								50,000
								The 9-1-1 center currently has 11 part-time members. In an effort to maintain part-time members' proficiency and by departmental policy, these members are required to work a minimum of one shift per month at the dispatch console. Part-time members are also required to participate in all required staff trainings. Part-time members augment the full-time employee schedule in which the current public safety staffing issues has greatly diminished. Part-time members also serve a critical role in the 9-1-1 center during inclement weather events or other special events when the call volume is likely to escalate. With current FT staffing issues (24% National Attrition rate in 9-1-1) PT staff average 112 hours per pay period. They are paid \$16.04 per hour which equates to \$1796.48 per pay period or \$46,708.48 annually. This line item is increased by \$5,000.00 to account for the hourly pay increase from the recent 1/3 pay study combined with the frequent use of part-time members to assist with the staffing issues.
<b>4212110 - Health Insurance</b>	<b>226,777</b>	<b>260,184</b>	<b>340,080</b>	<b>340,080</b>	<b>216,205</b>	<b>340,080</b>	<b>340,080</b>	
								See the FY23 Salary Forecast.
								340,080
								340,080
<b>4212210 - FICA</b>	<b>76,446</b>	<b>81,107</b>	<b>96,433</b>	<b>96,433</b>	<b>65,929</b>	<b>103,252</b>	<b>103,844</b>	
								OT BUDGET \$139,720 FICA = \$10,689.00
								PT BUDGET \$50,000 FICA = \$3,825.00
								See the FY23 Salary Forecast.
								14,514
								14,514
								88,738
								89,330
								PM - Updated for recommended reclassification.
<b>4212310 - Reg. Retirement</b>	<b>90,809</b>	<b>110,448</b>	<b>137,478</b>	<b>137,478</b>	<b>99,342</b>	<b>157,913</b>	<b>158,854</b>	
								OT \$139,720 budget = \$16,976.00 OT Retirement
								16,976
								16,976

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
					See FY23 Salary Forecast.	140,937	141,878	PM - Updated for recommended reclassification.
<b>4212410 - Unemployment</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	
					See FY23 Salary Forecast.	7,800	7,800	
<b>4212510 - Workers' Compensation</b>	<b>1,661</b>	<b>4,105</b>	<b>1,522</b>	<b>1,522</b>	<b>1,522</b>	<b>3,996</b>	<b>4,006</b>	
					See FY23 Salary Forecast.	3,996	4,006	PM - Updated for recommended reclassification.
<b>4224010 - Utility Services</b>	<b>32,317</b>	<b>31,679</b>	<b>40,500</b>	<b>32,172</b>	<b>25,881</b>	<b>40,500</b>	<b>43,000</b>	
					Record entered by Strategic Management Director. Energy savings per ABM for the EOC 911 Center.	0	0	
					The 9-1-1 center pays the annual estimated utility services to the following vendors:	40,500	43,000	Increase to account for Duke Power increase.
					Dan River Water \$400.00			
					Duke Energy \$36,700			
					Piedmont Natural Gas \$450.00			
					County Sewer \$950.00			
					Annual Total, \$38,500			
					As of 10 March 2022, 43% of this line item has been exhausted. With the uncertainty of how fuel prices and the world economy will impact utilities, this line item is unchanged for FY23.			
<b>4224030 - Service Contracts</b>	<b>50,402</b>	<b>33,069</b>	<b>30,845</b>	<b>62,961</b>	<b>58,769</b>	<b>34,500</b>	<b>34,500</b>	
					The 9-1-1 center has annual service contracts for the following items that are not eligible expenses under the NC 9-1-1 Fund:	34,500	34,500	
					This line item is unchanged from FY20.			
					One Solution CAD \$9450.00			
					Mobile Comms. America \$5900.00			
					S & K Cleaning (Building Cleaning) \$6,650.00			
					Nixon Power Services \$2,625.00			
					Blackmon Services \$2,625.00			
					Filtration Systems (HVAC Filters) \$525.00			
					Blackstone Fire Systems \$1,700.00			
					Kallam Exterminators \$500.00			
					Mountain Park Water \$600.00			
					GFL Environmental \$710.00			
					Criticall Testing Software \$2800.00			
					This line item is increased \$3,655.00 for FY23. This accounts for the 5% annual increase in the One Solution CAD and Mobile Communications (non-9-1-1 eligible items) maintenance contracts. I also moved Kallam Exterminators, Mountain Park Water and GFL Environmental from the Utilities Line Item to the Service Contracts Line Item, as these obligations are more service oriented.			
<b>4224310 - Build Repair</b>	<b>4,137</b>	<b>853</b>	<b>4,000</b>	<b>2,832</b>	<b>2,008</b>	<b>12,000</b>	<b>12,000</b>	
					This line item covers miscellaneous building repairs that may be needed throughout the FY. This line item is increased by \$7000.00 for FY23. The 9-1-1 Building is nearing 8 years of age.	12,000	12,000	
					The security camera computer system recently broke and will need to be repaired/replaced. This occurred just prior to the FY23 budget entry and quotes for repair/replacement have not been obtained.			
					The entire 9-1-1 building is in need of interior painting. Through spraying Halo-Mist to combat COVID, the Halo-Mist has stained the walls. These stains cannot be removed by any measures we have tried. A recent estimate was obtained for interior painting at \$5850.00.			
<b>4224320 - Equip Repair</b>	<b>250</b>	<b>565</b>	<b>2,000</b>	<b>1,000</b>	<b>928</b>	<b>2,000</b>	<b>2,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						2,000	2,000	This line item covers repairs of equipment that are not covered in our annual maintenance contracts. This line item is unchanged for FY23.
<b>4225010 - Postage</b>	<b>98</b>	<b>42</b>	<b>150</b>	<b>150</b>	<b>27</b>	<b>150</b>	<b>150</b>	
						150	150	This line item covers needed postage from the 9-1-1 center and rental on the PO box. We mail requests for recordings and/or records to customers, certification records to agencies, pay stubs and tax documents to former employees, etc. This line item is unchanged for FY23.
<b>4225020 - General Insurance</b>	<b>17,713</b>	<b>12,081</b>	<b>19,138</b>	<b>19,138</b>	<b>19,138</b>	<b>22,661</b>	<b>22,661</b>	
						22,661	22,661	General Insurance - provided by finance
<b>4225030 - Communications</b>	<b>72,402</b>	<b>98,532</b>	<b>72,666</b>	<b>108,391</b>	<b>97,774</b>	<b>72,666</b>	<b>72,666</b>	
						72,666	72,666	The 9-1-1 center has six communications assets that are not 9-1-1 eligible expenses. These non-eligible expenses average \$6055.50 per month. Time Warner cable (Connection to VIPER Radio) \$1,100.00 Per Month AT&T (Basic Phone Features) \$3563.52 Per Month. (with the transition to the Hosted Call Handling Solution) Language Line Interpretation Service 165.00 (9-1-1 Funds only pay .75 per minute) AT&T (Expanded Band Width) \$1,200.00 Per Month. Verizon Wireless (Cell Phones and MiFi) \$400.00 Per Month Main Phone Allocation \$190.00 Per Month. These essential communications assets total a yearly expense of approximately \$72,666.00. This budgeted amount was sufficient for FY22 and is unchanged for FY23.
<b>4225050 - Uniforms</b>	<b>3,475</b>	<b>1,500</b>	<b>1,500</b>	<b>2,100</b>	<b>946</b>	<b>1,500</b>	<b>1,500</b>	
						1,500	1,500	By only supplying uniform shirts, and caps, our uniform supply can be maintained with the unchanged line item funding for FY23.
<b>4225065 - Dues</b>	<b>8,756</b>	<b>8,953</b>	<b>9,000</b>	<b>9,000</b>	<b>8,816</b>	<b>9,000</b>	<b>9,000</b>	
						9,000	9,000	Dues are paid to the NC SBI on a semi annual basis for Division of Criminal Information Network (DCIN) Terminal Usage. The semi annual fee is \$3500.00 The 9-1-1 center also pays dues to APCO International (\$552.00), NENA (\$700.00) and the NC Association of Rescue (\$512.00). This line item is unchanged for FY23.
<b>4225080 - Travel</b>	<b>456</b>	<b>0</b>	<b>800</b>	<b>800</b>	<b>162</b>	<b>800</b>	<b>800</b>	
						800	800	Reimbursement for per diem expenses on travel not covered under the Emergency Telephone Fund. With the exception of required DCI certifications, all other certifications for the 9-1-1 staff are eligible expenses in the Emergency Telephone Fund. There are two Telecommunicator conferences that serve to reward TC's for extra effort. We would like to continue to send high achieving members to these conferences. One conference is in Greensboro and the other is in Wilmington. This line item is unchanged for FY23.
<b>4225085 - Staff Training</b>	<b>4,175</b>	<b>4,746</b>	<b>2,000</b>	<b>2,000</b>	<b>1,548</b>	<b>2,000</b>	<b>2,000</b>	

# EXPENDITURES - Manager Recommended Budget



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County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						2,000	2,000	Division of Criminal Information Network training is a required telecommunicator certification that is not covered under the 9-1-1 Fund. There are two Telecommunicator conferences that serve to reward TC's for extra effort. We would like to continue to send high achieving members to these conferences. One conference is in Greensboro and the other is in Wilmington. This line item is unchanged for FY23.
<b>4226010 - General Supplies</b>	<b>3,597</b>	<b>2,299</b>	<b>3,500</b>	<b>1,879</b>	<b>1,734</b>	<b>4,000</b>	<b>4,000</b>	
						4,000	4,000	Supplies needed for the overall maintenance and operation of the 9-1-1 center. This line item is increased by \$500.00 for FY23 to account for the rising costs that consumers are currently experiencing.
<b>4226015 - Janitorial Supplies</b>	<b>1,293</b>	<b>1,369</b>	<b>1,800</b>	<b>1,800</b>	<b>1,584</b>	<b>2,300</b>	<b>2,300</b>	
						2,300	2,300	Janitorial supplies for the 9-1-1 center. (Toiletries, kitchen supplies, cleaning supplies and other supplies specifically used for janitorial purposes.) This line item is increased by \$500.00 for FY23 to account for the rising costs that consumers are currently experiencing.
<b>4226025 - Fuel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	
						1,500	1,500	The 9-1-1 center has two 250 KW Generators which are affixed to the rear of the 9-1-1 center. Both of the generators are mounted atop of their approximate 1,550 gallon diesel tanks. Both have sufficient fuel to operate for an extended period of time, but should the need arise to run these generators for an extended period, these tanks will need to be refilled to an operational level This line item would only be used for this purpose.
<b>4226030 - Program Supplies</b>	<b>725</b>	<b>970</b>	<b>1,200</b>	<b>1,200</b>	<b>223</b>	<b>1,700</b>	<b>1,700</b>	
						1,700	1,700	Miscellaneous program supplies needed for the proper operations of the 9-1-1 center. This line item is increased by \$500.00 for FY23 to account for the rising costs that consumers are currently experiencing.
<b>4226090 - Misc. Supplies</b>	<b>773</b>	<b>815</b>	<b>1,200</b>	<b>1,200</b>	<b>1,022</b>	<b>1,700</b>	<b>1,700</b>	
						1,700	1,700	Misc. supplies used for the proper operations of the 9-1-1 center. This line item is increased by \$500.00 for FY23 to account for the rising costs that consumers are currently experiencing.
<b>4257010 - Capital Outlay</b>	<b>2,856</b>	<b>5,512</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4257015 - Capitalized Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,621</b>	<b>5,620</b>	<b>153,105</b>	<b>19,741</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<p>As mentioned in the Communications Line Item, Rockingham County should transition to the latest 9-1-1 phone technology which is the "Hosted Call Handling Solution." This solution works 100% from the "Cloud" and is monitored for 100% integrity by the NMAC (Network Monitoring and Assistance Center) through the NC Dept. of Information Technology. The monthly phone bill for the 9-1-1 service (for our 8 approved TC positions) goes directly to the state and is paid by the state. The general fund will have to support the additional 4 unapproved positions which are indicated in the Communications Departmental Request. The initial cost, for this project, which is non-9-1-1 eligible is \$19,741.20. This transition will also eliminate the \$77K Mobile Communications Maintenance Agreement that is shared between the General Fund and the 9-1-1 Fund. TDMA radio upgrade is part of the ongoing CIP. With growing concerns over the availability of computer chips, which are a key component in public safety radios, progression in this CIP is necessary in FY23. The 9-1-1 center is comprised of 12 MC7500 Dispatch Consoles, which will be upgraded by the state as radios on the system are upgraded. There are two levels of redundancy built into the 9-1-1 operation. Level one consists of portable 800 MHz. radios at the dispatch consoles which are used in the event the MC7500 Dispatch Console were to crash. Currently we use the Motorola XTS2500 radios which are not upgradable to the TDMA compliance. The replacement and programming for these (8) portable radios will be \$23,182.48. The second level of redundancy is built into the VIPER Tower House located the base of the tower at the 9-1-1 center. Inside this Tower House are 12 consolettes which are directly connected to the VIPER Network via fiber. These consolettes are not upgradable and will have to be replaced. Current replacement costs and programming is \$110,181.00.</p>						153,105	19,741	Move TDMA radios to CIP Line.
<b>4257050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>133,364</b>	
<p>TDMA radio upgrade is part of the ongoing CIP. With growing concerns over the availability of computer chips, which are a key component in public safety radios, progression in this CIP is necessary in FY23. The 9-1-1 center is comprised of 12 MC7500 Dispatch Consoles, which will be upgraded by the state as radios on the system are upgraded. There are two levels of redundancy built into the 9-1-1 operation. Level one consists of portable 800 MHz. radios at the dispatch consoles which are used in the event the MC7500 Dispatch Console were to crash. Currently we use the Motorola XTS2500 radios which are not upgradable to the TDMA compliance. The replacement and programming for these (8) portable radios will be \$23,182.48. The second level of redundancy is built into the VIPER Tower House located the base of the tower at the 9-1-1 center. Inside this Tower House are 12 consolettes which are directly connected to the VIPER Network via fiber. These consolettes are not upgradable and will have to be replaced. Current replacement costs and programming is \$110,181.00.</p>						0	133,364	
<b>DIV TOTAL - ES-Communication</b>	<b>1,664,823</b>	<b>1,780,074</b>	<b>2,034,157</b>	<b>2,060,377</b>	<b>1,519,516</b>	<b>2,324,818</b>	<b>2,336,606</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>1,664,823</b>	<b>1,780,074</b>	<b>2,034,157</b>	<b>2,060,377</b>	<b>1,519,516</b>	<b>2,324,818</b>	<b>2,336,606</b>	

# Emergency Services - Administration

Dept ID: 4035

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	177,412	195,557	196,157	212,593	212,093	8%
<b>TOTAL REVENUES</b>	<b>177,412</b>	<b>195,557</b>	<b>196,157</b>	<b>212,593</b>	<b>212,093</b>	<b>8%</b>
<b>EXPENSES</b>						
Salaries and Benefits	122,787	127,307	127,307	137,444	137,444	8%
Operating Expenses	53,176	68,250	68,850	75,149	74,649	9%
Capital Outlay	1,449	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>177,412</b>	<b>195,557</b>	<b>196,157</b>	<b>212,593</b>	<b>212,093</b>	<b>8%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.00	1.00	1.00	1.00	1.00	0%

## DEPARTMENT MISSION STATEMENT

Provide management and leadership to all divisions of Rockingham County Emergency Services, which includes 911 Communications, Fire Marshal, EMS, and Emergency Management.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4035 - ES-Emergency Services</b>								
4211010 - Regular Salaries	88,985	90,997	92,736	92,736	76,745	100,205	100,205	
			Keyed from the FY22/23 Salary Forecast			100,205	100,205	
4212110 - Health Insurance	8,785	9,625	11,336	11,336	9,069	11,336	11,336	
			Keyed from the FY22/23 Salary Forecast			11,336	11,336	
4212210 - FICA	6,597	6,753	7,094	7,094	5,679	7,666	7,666	
			Keyed from the FY22/23 Salary Forecast			7,666	7,666	
4212310 - Reg. Retirement	8,018	9,311	10,488	10,488	8,749	12,175	12,175	
			Keyed from the FY22/23 Salary Forecast			12,175	12,175	
4212410 - Unemployment	260	260	260	260	260	260	260	
			Keyed from the FY22/23 Salary Forecast			260	260	
4212510 - Workers' Compensation	6,639	5,841	5,393	5,393	5,393	5,802	5,802	
			Keyed from the FY22/23 Salary Forecast			5,802	5,802	
4224010 - Utility Services	30,861	27,286	36,000	34,000	20,912	36,000	36,000	
			The Emergency Services building has the following monthly obligations: GFI waste disposal 4 Cubic yard unit; Dan River Water; Piedmont Natural Gas; Duke Energy Interior Power and Exterior Lighting Mountain Park Spring Water Rockingham Co. Sewer Service			36,000	36,000	
			All utilities are based on an average from previous years. As of 01 March 2022, 46.47% this line item has been exhausted. Historically this line item has been properly funded and this line item is unchanged for the FY23 budget.					
4224030 - Service Contracts	11,644	11,310	12,517	12,517	8,421	15,000	15,000	
			The Emergency Services Building has service contracts with the following: Kallam Exterminators; Scotty's Carpet Cleaning; Piedmont Protective Fire Alarm Monitoring; Nixon Power Services for Minor/Major PM on the Generators; S&K Cleaning.			15,000	15,000	
			With potential increases in these contracts based on current fuel pricing which increase vendor travel fees, this line item has been increased by \$2,483.00 for FY23.					
4224310 - Build Repair	3,613	3,144	5,500	4,800	711	5,500	5,500	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
General maintenance and repair of the Emergency Services Building including repairs inside and outside the building.						5,500	5,500	
With only 14.80% of this line item exhausted as of 01 March 2022, this line item is unchanged for the FY23 budget based on the uncertainty of needed building repairs in FY23.								
<b>4224320 - Equip Repair</b>	<b>253</b>	<b>682</b>	<b>1,200</b>	<b>1,200</b>	<b>1,000</b>	<b>2,000</b>	<b>1,500</b>	
This line item is used to repair/replace equipment as needed.						2,000	1,500	PM - Reduced to match expected expense.
With 83.33% of this line item exhausted as of 01 March 2022, this line item was increased by \$800.00 due to the uncertainty of needed equipment repairs in FY23.								
<b>4224330 - Vehicle Repair</b>	<b>691</b>	<b>1,424</b>	<b>1,500</b>	<b>1,500</b>	<b>294</b>	<b>2,300</b>	<b>2,300</b>	
Emergency Services Director's vehicle (2019 Dodge Ram 1500) Covers cost of repair and maintenance. Vehicle inspections, misc. equipment (wiper blades, lights, belts, batteries, etc.) and general repairs.						2,300	2,300	
This line item was increased by \$800.00 as tires will need to be replaced in FY23.								
<b>4225010 - Postage</b>	<b>14</b>	<b>18</b>	<b>100</b>	<b>100</b>	<b>65</b>	<b>100</b>	<b>100</b>	
This line item covers 1/6th of PO Box Fee and the cost of postage for any outgoing mail through the Express Business Systems vendor.						100	100	
This line item is unchanged for the FY23 budget.								
<b>4225020 - General Insurance</b>	<b>1,785</b>	<b>1,807</b>	<b>1,887</b>	<b>1,887</b>	<b>1,887</b>	<b>2,179</b>	<b>2,179</b>	
General Insurance per Finance						2,179	2,179	
<b>4225025 - Insurance - Vehicle</b>	<b>365</b>	<b>390</b>	<b>410</b>	<b>410</b>	<b>410</b>	<b>450</b>	<b>450</b>	
Annual cost for county vehicle insurance for Emergency Services Director's vehicle.						450	450	
<b>4225030 - Communications</b>	<b>895</b>	<b>865</b>	<b>980</b>	<b>980</b>	<b>826</b>	<b>980</b>	<b>980</b>	
Emergency Services Director Phone: 1 iPhone and insurance 1 office phone including long distance 1 Mifi						980	980	
This line item is unchanged for the FY23 budget.								
<b>4225050 - Uniforms</b>	<b>507</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>328</b>	<b>540</b>	<b>540</b>	
Emergency Services Director 4 shirts at \$35 each 4 pairs of pants at \$50 each 1 pair of boots at \$140 Misc. uniform costs \$60						540	540	
This line item is unchanged for the FY23 budget.								
<b>4226010 - General Supplies</b>	<b>205</b>	<b>1,715</b>	<b>1,000</b>	<b>1,000</b>	<b>284</b>	<b>1,500</b>	<b>1,500</b>	
Office supplies for the Emergency Services Office: paper, pens, note books, CD's cases, Printing/copier costs and etc.						1,500	1,500	
Due to the current increase in all commodities, fuel and delivery fees, this line item was increased by \$500.00 for FY23.								

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4226015 - Janitorial Supplies</b>	<b>948</b>	<b>378</b>	<b>1,800</b>	<b>1,800</b>	<b>-194</b>	<b>2,300</b>	<b>2,300</b>	
						2,300	2,300	Janitorial supplies for the Emergency Services Office which is inclusive of the EOC and the Training Room that is used by many. Toilet paper, paper towels, hand towels, cleaning supplies, dish washing detergent, mechanical cleaning equipment, brooms, mops, etc.
								Due to the current increase in all commodities, fuel and delivery fees, this line item was increased by \$500.00 for FY23.
<b>4226025 - Fuel</b>	<b>2,923</b>	<b>3,484</b>	<b>3,316</b>	<b>6,016</b>	<b>4,355</b>	<b>4,800</b>	<b>4,800</b>	
						4,800	4,800	Fuel for the Emergency Services Director's 2019 Dodge Ram truck.
								With current fuel prices increasing and the uncertainty in future pricing, the current monthly average fuel cost for this truck is \$400.00. This line item was increased by \$1,484.00 for FY23 to account for the increasing fuel prices.
<b>4226090 - Misc. Supplies</b>	<b>323</b>	<b>134</b>	<b>1,500</b>	<b>2,100</b>	<b>1,465</b>	<b>1,500</b>	<b>1,500</b>	
						1,500	1,500	Misc. supplies that may be needed for operation of the Emergency Services Building.
								This line item is unchanged for the FY23 budget.
<b>4257010 - Capital Outlay</b>	<b>0</b>	<b>1,449</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4257015 - Capitalized Capital</b>	<b>11,832</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - ES-Emergency Services</b>	<b>186,143</b>	<b>177,412</b>	<b>195,557</b>	<b>196,157</b>	<b>146,659</b>	<b>212,593</b>	<b>212,093</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>186,143</b>	<b>177,412</b>	<b>195,557</b>	<b>196,157</b>	<b>146,659</b>	<b>212,593</b>	<b>212,093</b>	

# Medical Examiner

Dept ID: 4040

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	92,000	100,000	100,000	100,000	100,000	0%
<b>TOTAL REVENUES</b>	<b>92,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	92,000	100,000	100,000	100,000	100,000	0%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>92,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0%</b>

## DEPARTMENT PURPOSE

These funds are used to cover the State mandated costs for Medical Examiner services.



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>40 - Emergency Services</b>								
<b>4040 - ES-Medical Examiner</b>								
4223090 - Medical & Psych. Services	91,000	92,000	100,000	100,000	68,550	100,000	100,000	
					Medical Examiner	100,000	100,000	
<b>DIV TOTAL - ES-Medical Examiner</b>	<b>91,000</b>	<b>92,000</b>	<b>100,000</b>	<b>100,000</b>	<b>68,550</b>	<b>100,000</b>	<b>100,000</b>	
<b>DEPT TOTAL - EMERGENCY SERVICES</b>	<b>91,000</b>	<b>92,000</b>	<b>100,000</b>	<b>100,000</b>	<b>68,550</b>	<b>100,000</b>	<b>100,000</b>	

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	286,672	372,000	372,000	370,916	294,916	-21%
Intergovernmental	279,433	244,109	381,867	259,124	279,124	14%
Licenses & Permits	139,095	88,000	88,000	70,000	103,000	17%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	20,530	-	42,718	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	7,088,271	8,375,010	8,409,621	10,297,078	9,825,438	17%
<b>TOTAL REVENUES</b>	<b>7,814,001</b>	<b>9,079,119</b>	<b>9,294,206</b>	<b>10,997,118</b>	<b>10,502,478</b>	<b>16%</b>
<b>EXPENSES</b>						
Salaries and Benefits	6,259,853	7,425,122	7,333,754	7,847,843	7,587,845	2%
Operating Expenses	1,121,090	1,257,594	1,364,222	1,267,267	1,335,802	6%
Capital Outlay	433,059	396,403	596,230	1,882,008	1,578,831	298%
<b>TOTAL EXPENSES</b>	<b>7,814,001</b>	<b>9,079,119</b>	<b>9,294,206</b>	<b>10,997,118</b>	<b>10,502,478</b>	<b>16%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	98.00	98.00	98.00	99.00	95.00	-3%

## DEPARTMENT MISSION STATEMENT

Maintain the trust and support of the citizens by providing the highest level of service possible with the manpower, technology, and equipment that we have available.

## WHAT WE DO (List of Services)

- Administration.
- Answer calls for service.
- Enforce state and local laws throughout the County.
- Investigate crimes.
- Record and serve criminal and civil records (process).
- Fingerprinting.
- GREAT programs.
- Crime stoppers program.
- Special victims' unit (domestic violence).
- COPS (community oriented policing services).
- Crime prevention education classes.
- Maintain the sex offender registry.

# Sheriff - Admin, Civil, & Records

## Goal 1 - Provide efficient service to citizens by processing purchase permit applications within a timely manner.

### Objective 1 *Commissioners' Goal - OEE*

Process at least 98 percent of purchase permit applications received through Permitium online gun permit system within 14 days of receipt of application.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	98% in 14 days
Actual	99%	N/A	99.7%		
Status	✓	⊖	✓		

## Goal 2 - Minimize the cost of workplace incidents.

### Objective 1 *Commissioners' Goal - OEE*

Achieve a high staff uptime by losing no more than 0.5 percent of work time due to workplace incidents (measure applies to all Sheriff's Office staff including Jail and Animal Control).

	FY19	FY20	FY21	FY22	FY23
Target	1%	0.5%	0.5%	0.5%	0.5%
Actual	0.12%	N/A	0.40%		
Status	✓	⊖	✓		

## Goal 3 - Effective service of civil process.

### Objective 1 *Commissioners' Goal - OEE*

Attempt service of at least 93 percent of civil summons within 45 days of receipt. This timely service expedites the judicial process and is important as summons are only valid for 60 days.

	FY19	FY20	FY21	FY22	FY23
Target	93%	93%	93%	93%	93% in 45 days
Actual	92%	N/A	94%		
Status	✗	⊖	✓		

## Goal 4 - Effective community outreach.

### Objective 1 *Commissioners' Goal - ED, OEE*

Provide an internship to at least one Rockingham County high school or North Carolina college student to offer first-hand knowledge into Sheriff's Office programs and services.

	FY19	FY20	FY21	FY22	FY23
Target	3	3	1	1	1
Actual	3	N/A	1		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - ED, OEE, CAEE*

The Sheriff's Office will create and promote two (2) public service announcements around littering and its impact on the County.

	FY19	FY20	FY21	FY22	FY23
Target	2	2	2	2	2
Actual	7	N/A	4		
Status	✓	⊖	✓		

## Goal 5 - Effective evidence management.

### Objective 1 *Commissioners' Goal - PS, OEE*

Through proper evidence management, the Sheriff's Office will experience 0 instances of evidence being declared inadmissible in court due to improper handling and/or storage.

	FY19	FY20	FY21	FY22	FY23
Target	-	-	-	-	-
Actual	-	N/A	-		
Status	✓	⊖	✓		

## Goal 6 - Through the Court Services program, expedite appropriate defendant release as an alternative to incarceration.

### Objective 1 *Commissioners' Goal - PS, OEE*

At least 97% percent of unsecured/secured bond amounts issued by judges will adhere to the bond policy.

	FY19	FY20	FY21	FY22	FY23
Target	90%	95%	95%	95%	97%
Actual	99%	N/A	99.9%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - PS, OEE*

At least 99 percent of defendants who are arrested and have not made bond will be assessed by Court Services staff prior to their first appearance.

	FY19	FY20	FY21	FY22	FY23
Target	99%	99%	99%	99%	99%
Actual	99.0%	N/A	100%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# Sheriff - Detectives

## Goal 1 - Effectively investigate crime.

### Objective 1

*Commissioners' Goal - PS, OEE*

Rockingham County Sheriff's Office will exceed the State average case clearance rate for index violent crime. According to 2017 data, the State average case clearance rate for index violent crime was 52.7%.

	FY19	FY20	FY21	FY22	FY23
Target	Exceed state avg	Exceed state avg	Exceed state avg	Exceed state avg	Exceed state avg
Actual	86%	N/A	93%		
Status	✓	⊖	✓		

### Objective 2

*Commissioners' Goal - PS, OEE*

At least 95 percent of cases from Detectives that go to a grand jury will receive a true bill of indictment. A true bill of indictment indicates sufficient evidence for the case to continue to trial.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# Sheriff - Road Patrol

## Goal 1 - Protect citizens by encouraging compliance with North Carolina motor vehicle laws.

### Objective 1 *Commissioners' Goal - PS*

Conduct at least 14 motor vehicle checking stations to ensure compliance with NC motor vehicle law.

	FY19	FY20	FY21	FY22	FY23
Target	14	14	14	14	14
Actual	24	N/A	-		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - PS, OEE*

Continue to emphasize and improve officer and community safety on roadways by maintaining a ratio of at-fault accident to miles driven of less than 1 per 600,000 miles driven.

	FY19	FY20	FY21	FY22	FY23
Target	1 : 400,000	1 : 600,000	1 : 600,000	1 : 600,000	1 : 600,000
Actual	1 : 929,825	N/A	0 : 797,023		
Status	✓	⊖	✓		

## Goal 2 - Encourage community relations between law enforcement and citizens/businesses.

### Objective 1 *Commissioners' Goal - PS, CEC*

Sheriff's Office representatives will participate in 100 percent of Community Watch meetings in which they are invited. Citizens/groups can request this service through the Sheriff's Office Crime Prevention Officer.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100%
Actual	100%	N/A	0%		
Status	✓	⊖	⊖		

## Goal 3 - Communicate effectively with student population of Rockingham County through School Resource Officers.

### Objective 1 *Commissioners' Goal - PS, ED*

The School Resource Officers will present, at minimum, 100 classes per academic school year to currently enrolled students. Classes will consist of drug abuse education, combating bullying, and other positive reinforcement strategies.

	FY19	FY20	FY21	FY22	FY23
Target	150	250	100	100	100
Actual	329	N/A	-		
Status	✓	⊖	⊖		

## Goal 4 - Provide specialized training to the Special Response Team (SRT) to maintain effective situational readiness.

### Objective 1 *Commissioners' Goal - OEE, PS*

The Special Response Team (SRT) will receive at least 125 hours of specialized training to maintain situational readiness for response to high risk and critical incidents.

	FY19	FY20	FY21	FY22	FY23
Target	125	125	125	125	125
Actual	142	N/A	120		
Status	✓	⊖	✗		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>43 - Sheriff Department</b>								
<b>4310 - Sheriff Office</b>								
3224310 - Gun Permits	17,096	27,460	18,000	18,000	12,925	0	18,000	
							0	18,000 PM - See justification.
								PM - Per discussion with JBrown, this should have been originally requested.
3224311 - Concealed Weapon Permits	61,390	111,635	70,000	70,000	85,395	70,000	85,000	
						70,000	85,000	PM - Increase based on current year projections.
								Projected revenue. Best estimate looking at trend so far FY 21/22.
3324301 - Confiscated Property	755	14,967	0	0	7,664	0	0	
3324302 - Fed Forfeiture Funds	48,151	11,249	10,000	10,000	0	10,000	20,000	
						10,000	20,000	PM - Updated to match Federal Forfeiture expense accounts. These funds offset the Federal Forfeiture Reserve and narcotics buy money accounts on the expenditure side.
								This is money from the Federal Forfeiture Program. It is off set by expenditures line item. No tax payer money. Unable to determine early.
3344307 - Controlled Sub. Abuse Tax	14,058	11,986	0	0	3,828	0	10,000	
							10,000	To match expenditure line item.
								Controlled Substance Abuse Tax Revenues From State
3344312 - Byrne Mem Just Asst Grant	9,966	22,209	0	48,500	34,649	0	0	
3344321 - Sher-Gen Law Enforcement Grant	0	0	0	84,270	84,270	0	0	
3374301 - School Grant-Res Officer	250,385	219,022	234,109	239,097	292,302	249,124	249,124	
						249,124	249,124	4 School Resource Officers 83% of salary
3424301 - Sheriff Fees	170,571	142,910	160,000	160,000	130,762	160,000	160,000	
						160,000	160,000	Best estimate reference of fees associated with service of civil process. Fees are collected for service of process. There is no way to determine how many civil processes will be taken out by the general public.
3424303 - Fed SSA Inc Program	12,600	14,000	9,000	9,000	14,000	9,000	9,000	
						9,000	9,000	This is revenue from SSA for housing inmates who are on SSA. This number can only be based on what was collected in past years. Amount based on FY 20/21 trend.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>3424304 - Wentworth Fees</b>	<b>63,916</b>	<b>63,916</b>	<b>65,000</b>	<b>65,000</b>	<b>63,916</b>	<b>63,916</b>	<b>63,916</b>	
						63,916	63,916	Reference the Wentworth Deputy for the Town of Wentworth who contracts for the deputy. Billed quarterly for \$15,979
<b>3424307 - Sheriff Off Duty Fees</b>	<b>68,810</b>	<b>16,940</b>	<b>50,000</b>	<b>50,000</b>	<b>25,730</b>	<b>50,000</b>	<b>50,000</b>	
						50,000	50,000	Best estimate based on previous years for off duty pay earned by officers. This is an off set, we only spend what is collected from the contracts for off duty work. No tax payer money. Amount determined from FY 21/22 trend. FY 21/22 saw decline due to Covid restrictions.
<b>3424310 - Fingerprinting Fees</b>	<b>6,070</b>	<b>10,290</b>	<b>5,000</b>	<b>5,000</b>	<b>9,115</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	Best estimate based on previous years. Average of what taken in. No way to determine how many people will come in to be printed. Amount based on FY 20/21 trend.
<b>3424318 - SHERIFF CALENDAR SALES</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	
						3,000	3,000	Revenue from the Sheriff's calendar sales. It is an off set to that line in expenditures. This is not tax payer money.
<b>3424330 - Execution Fees</b>	<b>94,658</b>	<b>35,616</b>	<b>80,000</b>	<b>80,000</b>	<b>103,276</b>	<b>80,000</b>	<b>4,000</b>	
						80,000	4,000	This is money we collect to work civil judgment executions. This is an off set to the line in expenditures. This is not tax payer money. May not need this line per Finance. PM - Reduced to match the amount we keep per JBrown email on 3/14.
<b>3654310 - Sheriff Donations</b>	<b>7,100</b>	<b>20,530</b>	<b>0</b>	<b>42,718</b>	<b>43,018</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Sheriff Office</b>	<b>828,526</b>	<b>725,730</b>	<b>704,109</b>	<b>884,585</b>	<b>913,849</b>	<b>700,040</b>	<b>677,040</b>	
<b>DEPT TOTAL - SHERIFF DEPARTMENT</b>	<b>828,526</b>	<b>725,730</b>	<b>704,109</b>	<b>884,585</b>	<b>913,849</b>	<b>700,040</b>	<b>677,040</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>43 - Sheriff</b>								
<b>4310 - Sheriff</b>								
<b>4211010 - Regular Salaries</b>	<b>4,003,620</b>	<b>3,957,720</b>	<b>4,559,713</b>	<b>4,492,357</b>	<b>3,746,497</b>	<b>4,784,966</b>	<b>4,635,746</b>	
			Per Payroll Projections. Total includes amounts for 4 new Sheriff Deputy II positions requested			4,784,966	4,630,486	PM - No new road patrol
			PM - Adds on call pay for 1 investigator per budget discussions.			0	5,260	PM - See justification.
<b>4211011 - Separation Allowance</b>	<b>258,659</b>	<b>270,971</b>	<b>268,510</b>	<b>268,510</b>	<b>215,897</b>	<b>309,996</b>	<b>309,996</b>	
			Amount needed to cover separation allowance for retirees. This is an estimate based on addition of retirees current FY and for additions and/or deletions in FY 21/22.			309,996	309,996	
<b>4211015 - Overtime Pay</b>	<b>0</b>	<b>42,514</b>	<b>35,000</b>	<b>35,000</b>	<b>35,403</b>	<b>35,000</b>	<b>35,000</b>	
			OT PAY \$35,000			35,000	35,000	
<b>4211016 - Off Duty Pay-Contract</b>	<b>45,038</b>	<b>12,088</b>	<b>48,000</b>	<b>48,000</b>	<b>22,095</b>	<b>48,000</b>	<b>48,000</b>	
			Projected amount.			48,000	48,000	
<b>4211020 - Temporary Salaries</b>	<b>34,432</b>	<b>11,423</b>	<b>70,000</b>	<b>45,000</b>	<b>9,368</b>	<b>70,000</b>	<b>50,000</b>	
			Costs to cover additional help reference Records Division, vehicle maintenance staff, administrative duties, Civil Division, Detective Division.			70,000	50,000	PM - Have not been spending.
<b>4212110 - Health Insurance</b>	<b>739,910</b>	<b>831,377</b>	<b>1,110,925</b>	<b>1,110,925</b>	<b>871,691</b>	<b>1,122,264</b>	<b>1,076,920</b>	
			Per Finance Payroll Projection report. Includes totals for 4 new Deputy II positions requested.			1,122,264	1,076,920	PM - No new road patrol.
<b>4212210 - FICA</b>	<b>315,578</b>	<b>312,154</b>	<b>379,917</b>	<b>380,223</b>	<b>294,335</b>	<b>417,637</b>	<b>405,811</b>	
			FICA for Off Duty Pay (\$48,000) (7.65%)			3,672	3,672	
			FICA PART TIME \$70,000 KEYED IN 1020 (7.65%)			5,355	4,945	PM - Reduction based on expected need.
			OT PAY \$35,000 FICA \$2,678 (7.65%)			2,678	2,678	
			Per Finance Payroll Projection report includes regular FICA (\$362,969), LEO Separation Allowance FICA amounts (\$23,715) and amounts for 4 new Deputy II positions (\$19,248).			405,932	394,114	PM - No new road patrol.
			PM - Adds on call pay for 1 investigator per budget discussions.			0	402	PM - See justification.
<b>4212310 - Reg. Retirement</b>	<b>439,080</b>	<b>446,820</b>	<b>565,118</b>	<b>565,600</b>	<b>455,417</b>	<b>635,396</b>	<b>615,758</b>	
			Per Finance Payroll Projection report (Non LEO Retirement & LEO Retirement, Other Pay Retirement). Also includes amounts for 4 new Deputy II positions.			625,236	604,906	PM - No new road patrol.
			PM - Adds on call pay for 1 investigator per budget discussions.			0	692	PM - See justification.
			RETIREMENT for Off Duty pay in 4211016 (12.24%) (\$48,000).			5,876	5,876	
			RETIREMENT OT PAY \$4,284 \$35000* (12.24%)			4,284	4,284	
<b>4212320 - Supplemental - 401K</b>	<b>205,649</b>	<b>200,170</b>	<b>207,586</b>	<b>207,786</b>	<b>173,468</b>	<b>221,291</b>	<b>213,830</b>	



# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,750	1,750	
						2,400	2,400	
						217,141	209,417	PM - No new road patrol.
						0	263	PM - See justification.
<b>4212321 - Sheriff Supplemental Pension</b>	<b>4,338</b>	<b>13,450</b>	<b>13,451</b>	<b>13,451</b>	<b>13,330</b>	<b>13,451</b>	<b>13,451</b>	
						13,451	13,451	
						25,740	24,700	PM - No new road patrol.
<b>4212410 - Unemployment</b>	<b>25,480</b>	<b>25,480</b>	<b>25,480</b>	<b>25,480</b>	<b>25,480</b>	<b>25,740</b>	<b>24,700</b>	
						164,102	158,633	PM - No new road patrol.
<b>4212510 - Workers' Compensation</b>	<b>124,659</b>	<b>135,685</b>	<b>141,422</b>	<b>141,422</b>	<b>141,422</b>	<b>164,102</b>	<b>158,633</b>	
						162,000	162,000	
<b>4223010 - Professional Services</b>	<b>119,222</b>	<b>118,079</b>	<b>145,000</b>	<b>145,000</b>	<b>87,209</b>	<b>162,000</b>	<b>162,000</b>	
						7,175	7,175	
<b>4223090 - Medical &amp; Psych. Services</b>	<b>903</b>	<b>5,668</b>	<b>7,000</b>	<b>7,000</b>	<b>4,274</b>	<b>7,175</b>	<b>7,175</b>	
						70,040	75,040	PM - Duke power requesting a 9 percent increase to the NC Utilities Commission. Unknown if this will be approved.
<b>4224010 - Utility Services</b>	<b>68,475</b>	<b>62,145</b>	<b>70,040</b>	<b>70,040</b>	<b>55,001</b>	<b>70,040</b>	<b>75,040</b>	
						10,000	10,000	
<b>4224030 - Service Contracts</b>	<b>9,800</b>	<b>10,500</b>	<b>10,000</b>	<b>10,000</b>	<b>5,000</b>	<b>10,000</b>	<b>10,000</b>	
						57,340	74,675	
<b>4224031 - Service/Maint. Contracts</b>	<b>34,627</b>	<b>35,691</b>	<b>45,240</b>	<b>44,242</b>	<b>40,889</b>	<b>57,340</b>	<b>74,675</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						0	17,335	PM - Move from capital to service maintenance since it is a subscription.
								Cost to add OneSolution Police-to-Citizen subscription with management services/technical services fee. This service allows citizens and agencies to be connected through an internet-based application. It allows citizens to download reports and submit non-emergency incidents from their home or office. This simplifies operations and improves efficiency.
						57,340	57,340	Costs associated with LEADS On Line, Smith Rodgers, ROCIC/RISS, SPOT Trace, MSAB, LP Police, SUR TEC/Casper System, TLO XP. TactiTrack yearly renewal for additional GPS units (increase \$2500). These systems used by law enforcement in investigations, records searches, tracking, undercover monitoring, downloading information from electronic devices, etc. TLOXP is an investigative search process used by Detectives that enables searches of people, places, assets in record time to assist in solving cases. Cost increase includes annual cost for Fog Data System approved for purchase under FY21/22 used by Detectives to access, manage & analyze digital data. Cellebrite System used to access, manage & analyze digital data increases \$600.
<b>4224040 - Rentals</b>	<b>95,137</b>	<b>57,549</b>	<b>70,900</b>	<b>70,900</b>	<b>47,500</b>	<b>70,900</b>	<b>70,900</b>	
						70,900	70,900	Costs associated with DCI terminals, Livescan fingerprint machines, postage meter machines, office equipment. Reliant Management cost of rental of Pre-Trial Release bracelets at a cost of \$4.85 per unit/per day for 22 bracelets we are required to have. Idemia (Livescan 2 fingerprint machines) renewal/maintenance costs.
<b>4224310 - Build Repair</b>	<b>11,094</b>	<b>1,130</b>	<b>16,500</b>	<b>9,714</b>	<b>1,045</b>	<b>17,000</b>	<b>14,000</b>	
						17,000	14,000	Costs associated with keeping building up to code, prices continue to rise. Building is aging and repairs have increased. Also includes pest control fees.
<b>4224320 - Equip Repair</b>	<b>6,602</b>	<b>6,587</b>	<b>10,000</b>	<b>10,800</b>	<b>7,865</b>	<b>11,000</b>	<b>9,000</b>	
						11,000	9,000	Costs to keep equipment up to specifications and in working order. Portable radios are aging and require more repair than they have previously. Batteries do not last as long. Increase requested.
<b>4224330 - Vehicle Repair</b>	<b>92,393</b>	<b>94,403</b>	<b>95,000</b>	<b>121,026</b>	<b>108,165</b>	<b>100,000</b>	<b>100,000</b>	
						100,000	100,000	Costs to repair vehicles continues to go up. Fleet must be maintained to optimal levels considering vehicles are utilized so much. Costs such as oil changes and tire replacement are frequent. We are having to run cars longer which results in more maintenance costs. Several vehicles have had catalytic converters replaced plus other costly repairs. Had to request increase at midpoint of FY 21/22 due to required repairs such as replacing water pumps, catalytic converters, transfer cases, transmissions, etc and numerous deer strikes.
<b>4225010 - Postage</b>	<b>7,959</b>	<b>6,533</b>	<b>6,500</b>	<b>6,500</b>	<b>5,996</b>	<b>6,500</b>	<b>6,500</b>	
						6,500	6,500	Cost of postage for agency mailings.
<b>4225020 - General Insurance</b>	<b>202,820</b>	<b>212,690</b>	<b>219,927</b>	<b>219,927</b>	<b>219,927</b>	<b>248,065</b>	<b>248,065</b>	
						248,065	248,065	General Insurance
<b>4225025 - Insurance - Vehicle</b>	<b>34,310</b>	<b>37,050</b>	<b>40,590</b>	<b>40,590</b>	<b>40,590</b>	<b>46,350</b>	<b>44,550</b>	
						46,350	44,550	Costs to cover has increased to \$450 per vehicle. This cost includes 103 vehicles (4 new vehicles for the 4 Patrol positions requested).
<b>4225030 - Communications</b>	<b>69,453</b>	<b>64,455</b>	<b>72,992</b>	<b>72,992</b>	<b>54,643</b>	<b>72,992</b>	<b>72,992</b>	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						72,992	72,992	Cost for cell phone service, also includes SIMM cards to be used with mobile routers for internet access. Includes cost for DCI terminal monthly fees.
<b>4225050 - Uniforms</b>	<b>53,372</b>	<b>78,520</b>	<b>55,000</b>	<b>97,924</b>	<b>68,748</b>	<b>65,000</b>	<b>65,000</b>	
						65,000	65,000	Costs of uniforms continues to rise, uniforms wearing out and needing to be replaced, new hires have to be out-fitted. Duty gear (such as belts, holsters, Tasers, body cameras, ASP batons, radio holders, microphones, handcuffs, leg irons, badges, traffic vests & wands, etc also comes out of this budget and must be replaced as well due to wear and tear. Cost also includes ballistic body armor, carriers, boots, shirts, pants, coats, hats. Increase requested due to rising costs of equipment and uniforms and request to add new positions.
<b>4225051 - Uniforms - SRT</b>	<b>15,495</b>	<b>18,422</b>	<b>10,000</b>	<b>10,000</b>	<b>10,093</b>	<b>10,000</b>	<b>13,000</b>	
						10,000	13,000	Uniform and equipment costs continue to rise. This is a specialized response team that responds to extreme types of emergency calls and is exposed to volatile situations that require specific protective equipment and gear.
<b>4225065 - Dues</b>	<b>3,158</b>	<b>3,105</b>	<b>3,200</b>	<b>3,200</b>	<b>1,787</b>	<b>3,200</b>	<b>3,200</b>	
						3,200	3,200	Costs of memberships, associations and dues related to Law Enforcement, example dues for NC Chapter of International Association of Arson Investigators, National Tactical Officers Association, Association of Property & Evidence, NC Sheriff's Association.
<b>4225080 - Travel</b>	<b>30</b>	<b>116</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Associated travel fees. No increase.
<b>4225085 - Staff Training</b>	<b>38,924</b>	<b>39,154</b>	<b>40,000</b>	<b>40,322</b>	<b>28,865</b>	<b>45,000</b>	<b>45,000</b>	
						45,000	45,000	Costs associated with mandated and necessary training for staff. Ammunition costs included in this line for all sworn officers and Special Response Team for duty and annual qualifications. Taser cartridges, pepperball ammunition, targets and other necessary equipment required and prices have increased.
<b>4225088 - Training / Sheriff</b>	<b>3,526</b>	<b>4,783</b>	<b>5,000</b>	<b>7,500</b>	<b>5,958</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	Associated costs for necessary training, conferences.
<b>4226010 - General Supplies</b>	<b>36,435</b>	<b>40,410</b>	<b>36,000</b>	<b>36,000</b>	<b>29,771</b>	<b>36,000</b>	<b>36,000</b>	
						36,000	36,000	Costs of supplies continues to rise for office staff, paper, folders, pens, ink, flash drives, DVR and CD disks used for evidentiary retention, other general supplies.
<b>4226025 - Fuel</b>	<b>172,843</b>	<b>171,804</b>	<b>180,000</b>	<b>240,000</b>	<b>194,413</b>	<b>185,000</b>	<b>235,000</b>	
						185,000	235,000	Fuel is necessary in order to keep vehicles ready to respond in Sheriff's Office capacity. Increase requested due to this line forecasted to be short in remainder of FY 21/22. PM - Increase based on rising fuel prices.
<b>4226090 - Misc. Supplies</b>	<b>15,790</b>	<b>12,818</b>	<b>13,205</b>	<b>13,205</b>	<b>6,121</b>	<b>13,205</b>	<b>13,205</b>	
						13,205	13,205	Some examples of supplies needed are evidence processing materials, bags, tape, CD's, DVD's, labels, folders, divider sheets and other necessary supplies. Batteries for portable radios for deputies to to have access to C-Comm and other law enforcement units.
<b>4226095 - Calendar Sales Supplies</b>	<b>2,900</b>	<b>2,550</b>	<b>3,000</b>	<b>3,000</b>	<b>2,600</b>	<b>3,000</b>	<b>3,000</b>	
						3,000	3,000	Money generated from calendar sales. No tax money. Listed in revenues.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4229080 - Execution Account</b>	<b>93,253</b>	<b>31,172</b>	<b>80,000</b>	<b>80,000</b>	<b>99,291</b>	<b>0</b>	<b>0</b>	
						0	0	PM - This is a pass through. Offsetting revenue is eliminated as well.
<b>4229090 - Miscellaneous Expend.</b>	<b>11,749</b>	<b>5,756</b>	<b>1,500</b>	<b>2,498</b>	<b>1,155</b>	<b>1,500</b>	<b>1,500</b>	
			Miscellaneous expenditures as needed.			1,500	1,500	
<b>4229900 - Reserve-Fed Forfeitures</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
				Reserve Federal Forfeiture		10,000	10,000	
<b>4229905 - Reserve-State Drug Tax</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>842</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
				Reserve Sheriff Other		10,000	10,000	
<b>4257010 - Capital Outlay</b>	<b>6,761</b>	<b>71,257</b>	<b>55,674</b>	<b>145,293</b>	<b>52,966</b>	<b>88,069</b>	<b>73,069</b>	
				Axon Taser Plan Year 2 payment		9,891	9,891	
				Cost for body camera replacement and equipment Axon Year 5 payment plan originally approved under FY18/19 budget.		38,188	38,188	
				Cost of adding Axon Signal Sidearm to current Axon Body Camera System. This equipment allows wireless alert to Axon cameras to begin recording without the Deputy pressing a button, leaving no room for dispute. Creates an audit report in Evidence.com that logs each time a camera is alerted by the system. Cost is \$249/device (70 cameras).		17,430	17,430	
				Cost to add auto-tagging feature to Axon Body Cameras that will improve efficiency and reduce errors in labeling camera footage used for evidentiary, court purposes and administrative purposes. Price per camera is \$9/month (70 cameras).		7,560	7,560	
				Cost to provide duty weapons to 4 new Sheriff Deputy positions requested. Includes holster & ammunition.		4,000	0	PM - Do not recommend new road patrol deputies.
				Cost to provide Tasers for 4 new Sheriff Deputy positions requested. Includes holster & cartridges (\$1850 each).		7,400	0	PM - Do not recommend new road patrol deputies.
				Request to purchase Body cameras for 4 new Sheriff Deputy positions requested. Price includes cameras, mounts, licenses.		3,600	0	PM - Do not recommend new road patrol deputies.
<b>4257011 - Capital Outlay-Restricted</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>11,315</b>	<b>0</b>	<b>0</b>	
<b>4257015 - Capitalized Capital</b>	<b>322,252</b>	<b>341,598</b>	<b>340,729</b>	<b>398,947</b>	<b>283,857</b>	<b>635,337</b>	<b>347,160</b>	
						35,000	35,000	
						17,335	0	PM - Moves expense to service / maintenance.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Cost to provide 4 portable radios for 4 new Sheriff Deputy positions requested. Radios allow for communication between the deputy, the 911 Center, as well as other law enforcement officers/agencies. Cost per radio with equipment (batteries/holster/clip/microphone) is \$7510).						30,040		0 PM - No new deputies.
Cost to provide new vehicles and equipment to upfit 4 vehicles with lights, sirens, prisoner transport systems, weapon security mounts, flashlights, computers for 4 new Deputy Sheriff positions if they are approved. Cost per Patrol vehicle with equipment \$60,301. Positions have not been added to Patrol since 2006. With continued rise in calls for service, more positions are needed. Call volume has increased 42% since 2006. Computer/equipment for new positions is included in the above price. Includes computer, mount, stand, router, web portal subscription, antenna, SIM card, DCI mobile TID, printer. Includes VPN license for additional patrol units.						240,802		0 PM - No new deputies.
Costs to replace 7 vehicles with high mileage and safety concerns. The high mileage causes safety and maintenance concerns which leads to higher maintenance costs to repair. Price includes tax, tag and equipment for each vehicle including lights, siren, emergency equipment, computer mount stands,. Vehicles must be able to function in all weather conditions and under severe conditions such as high speed pursuit and constant running often for 12 hour shifts without cutting off the motor. This includes 4 Patrol Dodge Chargers AWD marked \$40,417 per vehicle, 1 K9 Patrol unit Dodge Durango AWD (\$50,848) , 2 Detective Chargers (\$37,098 each).						286,710	286,710	
Request to purchase storage building for Evidence Lot (18'x21' \$10,450) to house items out of weather such as lawn mowers, bicycles, yard equipment, ATV's that will not fit into the current structure. Price includes concrete pad. This was originally requested under FY 21/22 budget along with gravel for the lot. The gravel was approved with note that storage building could be in FY 22/23 budget.						10,450	10,450	
To purchase storage device for forensic software that will allow for secure storage of increasing amounts of digital evidence related to computer crimes investigated by Detective Division.						15,000	15,000	
<b>4257025 - C.O. - Restricted</b>	<b>22,090</b>	<b>12,245</b>	<b>0</b>	<b>15,032</b>	<b>11,976</b>	<b>0</b>	<b>0</b>	
<b>4257030 - C.O.-Restricted Other-Reserve</b>	<b>1,468</b>	<b>7,959</b>	<b>0</b>	<b>13,958</b>	<b>9,158</b>	<b>0</b>	<b>0</b>	
<b>4257050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,158,602</b>	<b>1,158,602</b>	
Request to replace all (98) portable and (110) mobile radios and replace with P25 compliant versions. This is based on legislation passed after 9/11 that was mandated by Congress to improve the interoperability of public safety communications systems and equipment. Includes radios and equipment (batteries/microphones/installation).						1,158,602	1,158,602	
<b>DIV TOTAL - Sheriff</b>	<b>7,749,284</b>	<b>7,814,001</b>	<b>9,079,119</b>	<b>9,294,206</b>	<b>7,500,579</b>	<b>10,997,118</b>	<b>10,502,478</b>	
<b>DEPT TOTAL - SHERIFF</b>	<b>7,749,284</b>	<b>7,814,001</b>	<b>9,079,119</b>	<b>9,294,206</b>	<b>7,500,579</b>	<b>10,997,118</b>	<b>10,502,478</b>	

# Sheriff - Jail

Dept ID: 4320

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	539,392	603,000	603,000	603,000	503,000	-17%
Intergovernmental	-	5,000	5,000	5,000	5,000	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	3,188,425	4,155,756	4,307,719	4,721,067	4,759,700	15%
<b>TOTAL REVENUES</b>	<b>3,727,817</b>	<b>4,763,756</b>	<b>4,915,719</b>	<b>5,329,067</b>	<b>5,267,700</b>	<b>11%</b>
<b>EXPENSES</b>						
Salaries and Benefits	2,298,106	3,138,070	3,138,070	3,604,944	3,594,179	15%
Operating Expenses	1,421,526	1,558,110	1,559,610	1,610,321	1,604,241	3%
Capital Outlay	8,185	67,576	218,039	113,802	69,280	3%
<b>TOTAL EXPENSES</b>	<b>3,727,817</b>	<b>4,763,756</b>	<b>4,915,719</b>	<b>5,329,067</b>	<b>5,267,700</b>	<b>11%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	46.40	50.00	50.00	50.00	53.00	6%

## DEPARTMENT MISSION STATEMENT

Maintain the trust and support of the citizens by providing the highest level of service possible with the manpower, technology, and equipment that we have available.

## WHAT WE DO (List of Services)

- 24-hour facility operation (max. 232 detainees).
- Provide courtroom order and security.
- Transport prisoners to and from court.
- Transport mental health patients/inmates.

# Sheriff - Jail

## Goal 1 - Effectively manage the medical and mental health needs of the Jail population.

### Objective 1 *Commissioners' Goal - OEE*

At least 90 percent of inmate medical care incidents will be provided internally through Detention Medical Health Services instead of sending to an outside provider.

	FY19	FY20	FY21	FY22	FY23
Target	92%	90%	90%	90%	90%
Actual	71.0%	N/A	95%		
Status	✗	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

At least 95 percent of inmate mental health care incidents will be provided internally through Detention Medical Health Services instead of sending to an outside provider.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

## Goal 2 - Ensure proper and efficient transportation of inmates.

### Objective 1 *Commissioners' Goal - OEE, PS*

At least 92 percent of mental health transports will be conducted by certified detention staff or sworn detention staff.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	92%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE, PS*

At least 92 percent of hospital transports will be performed by sworn detention officers.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	90%	90%	92%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE, PS*

At least 95 percent of inmate transports to other jail facilities will be conducted by sworn Detention staff rather than other non-Detention Sheriff's Office employees.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	92%	95%	95%	95%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

## Goal 3 - Preserve officer and inmate safety.

### Objective 1 *Commissioners' Goal - OEE, PS*

Ensure the Jail experiences no more than 1 incident of criminal contraband per 1,000 inmate intakes. This measure only applies to those who have been booked into the Jail and housed, not those who are in the middle of the booking process and may be released prior to coming into the Jail.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	1:1,000	1:1,000	1:1,000	1:1,000
Actual	N/A	N/A	1:2,779		
Status	⊖	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE, PS*

The Jail will experience less than 1 incident of inmate assault on a Detention Officer that requires medical attention per 1,000 inmate intakes.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	1:1,000	1:1,000	1:1,000	1:1,000
Actual	N/A	N/A	-		
Status	⊖	⊖	✓		

## Goal 4 - Generate revenue with unused Jail bed space.

### Objective 1 *Commissioners' Goal - OEE, PS*

Rent an average of at least 20 beds per day to the State Misdemeanant Program and/or other outside agencies. Renting excess bed space generates revenue that helps with other Jail operations.

	FY19	FY20	FY21	FY22	FY23
Target	20	20	15	20	20
Actual	22.00	N/A	13.5		
Status	✓	⊖	✗		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>43 - Sheriff Department</b>								
<b>4320 - Jail</b>								
3344320 - Jail SCAAP Grant	17,541	0	5,000	5,000	0	5,000	5,000	
	Money received from Federal Government for housing inmates that are illegal. This figure is best guess provided the program will not be changed or done away with completely.					5,000	5,000	
3424302 - MH Transp Fees	360	120	0	0	90	0	0	
3424320 - Jail Fees	303,911	213,452	300,000	300,000	116,112	300,000	150,000	
	Money we receive back from the Court System. This is based on the amounts the Clerk of Court is able to collect each year. This is a best estimate. There is no way to determine how much they will be able to collect.					300,000	150,000	PM - Reduced based on current year experience.
3424321 - Inmate Medical Fees	4,664	7,390	3,000	3,000	1,755	3,000	3,000	
	Money we get back from inmates to see the nurse for non-emergency calls.					3,000	3,000	
3424322 - Jail Fee Rental	223,267	199,074	200,000	200,000	189,162	200,000	200,000	
	Money we receive to house inmates for sentences received in other counties.					200,000	200,000	
3424328 - Jail Comm/Vending/Phone	108,043	119,355	100,000	100,000	133,524	100,000	150,000	
	Money received from inmate canteen sales and inmate phone calls This figure is based on past year collections.					100,000	150,000	PM - Increased based on current year experience.
<b>DIV TOTAL - Jail</b>	<b>657,786</b>	<b>539,392</b>	<b>608,000</b>	<b>608,000</b>	<b>440,643</b>	<b>608,000</b>	<b>508,000</b>	
<b>DEPT TOTAL - SHERIFF DEPARTMENT</b>	<b>657,786</b>	<b>539,392</b>	<b>608,000</b>	<b>608,000</b>	<b>440,643</b>	<b>608,000</b>	<b>508,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>43 - Sheriff</b>								
<b>4320 - SH-Jail</b>								
4211010 - Regular Salaries	1,447,802	1,538,936	1,975,162	1,975,162	1,425,108	2,306,423	2,306,423	
					Per Salary Forecast	2,306,423	2,306,423	
4211015 - Overtime Pay	0	6,282	25,000	25,000	5,176	25,000	25,000	
					\$25,000 in OT PAY	25,000	25,000	
4211016 - Off Duty Pay-Contract	538	0	0	0	0	0	0	
4211020 - Temporary Salaries	30,161	23,220	85,000	85,000	41,231	85,000	75,000	
					Per Finance payroll projections. This covers shortages in Bailiffs, Jail and Transportation Divisions.	85,000	75,000	
4212110 - Health Insurance	307,259	367,121	566,800	566,800	344,383	600,808	600,808	
					Per Payroll Projections received from Finance.	600,808	600,808	
4212210 - FICA	109,204	115,617	159,516	159,516	110,091	184,857	184,092	
					\$25,000 IN OT PAY FICA \$1913 (7.65%)	1,913	1,913	
					PART TIME \$85,000 FICA \$6,503 (7.65 rate)	6,503	6,503	
					Per Payroll Projections received from Finance. Includes Other Pay FICA (\$103).	176,441	175,676	
4212310 - Reg. Retirement	135,268	165,653	229,844	229,844	165,319	287,362	287,362	
					\$25,000 IN OT PAY RETIREMENT CALCULATED AT NON-SWORN RATE OF 10.21%	2,553	2,553	
					\$2,553			
					Per Payroll Projection by Finance. Includes LEO Retirement & Non LEO Retirement & Other Pay Retirement (\$164).	284,809	284,809	
4212320 - Supplemental - 401K	14,435	12,482	20,756	20,756	16,233	22,666	22,666	
					Per Payroll Projections from Finance.	22,666	22,666	
4212410 - Unemployment	12,064	12,064	13,000	13,000	13,000	13,780	13,780	
					Per Payroll Projections	13,780	13,780	
4212510 - Workers' Compensation	53,498	56,731	62,992	62,992	62,992	79,048	79,048	
					Per Payroll Projections	79,048	79,048	
4223090 - Medical & Psych. Services	6,088	1,896	8,000	10,000	7,027	9,000	9,000	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						9,000	9,000	
								Cost associated with psychological evaluations for employees, potential hires, new hires, physicals, vaccinations, BRAINS testing, Fitness for Duty Evaluations, etc. There has been an increase in fees charged by the vendor for FY 22-23. Intention of agency is to screen all potential hires with BRAINS Assessment and the top 10 with additional evaluations. Cost also includes funds to evaluate current employees. Tests are administered in the effort to determine if applicants should be hired, retained, etc. There continues to be a increased amount of employee turnover which leads to more hiring costs related to pre-hire testing so increase in budget is requested.
<b>4224010 - Utility Services</b>	<b>225,247</b>	<b>189,493</b>	<b>208,575</b>	<b>208,575</b>	<b>153,849</b>	<b>208,575</b>	<b>208,575</b>	
						208,575	208,575	Costs associated with utilities such as Duke Energy, Water, Piedmont Natural Gas necessary to run Detention facility.
<b>4224030 - Service Contracts</b>	<b>649,044</b>	<b>606,307</b>	<b>40,000</b>	<b>27,000</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>	
						40,000	40,000	Costs associated with service contracts such as Guardian RFID System annual maintenance costs that begin FY 22/23, Accurate costs, trash pick up, TEK84 annual maintenance.
<b>4224035 - Inmate Medical Svc Contract</b>	<b>0</b>	<b>0</b>	<b>560,000</b>	<b>560,000</b>	<b>401,306</b>	<b>560,000</b>	<b>560,000</b>	
						560,000	560,000	Inmate medical costs, Southern Health Partners. Base cost is increasing \$12,768 per year (\$1064/month).
<b>4224039 - Misc. Contracted Service</b>	<b>29,509</b>	<b>28,290</b>	<b>38,000</b>	<b>38,000</b>	<b>19,795</b>	<b>65,000</b>	<b>65,000</b>	
						65,000	65,000	PM - Matches MOE funding in department 6210.
<b>4224040 - Rentals</b>	<b>76</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>100</b>	
						100	100	PO Box rental is paid from this budget.
<b>4224310 - Build Repair</b>	<b>13,727</b>	<b>17,720</b>	<b>23,000</b>	<b>23,000</b>	<b>16,574</b>	<b>23,000</b>	<b>23,000</b>	
						23,000	23,000	Costs associated with upkeep of building and machines such as repairs to refrigeration units, fire equipment, electric supply. Building is aging and necessary repairs will continue to be needed.
<b>4224320 - Equip Repair</b>	<b>14,471</b>	<b>13,321</b>	<b>17,000</b>	<b>17,000</b>	<b>11,219</b>	<b>17,000</b>	<b>17,000</b>	
						17,000	17,000	Equipment repair as needed such as refrigeration units, operational equipment, radios, phones, computers. Equipment has to be repaired for Detention Facility to function as required. The equipment placed in the facility 12 years ago is experiencing wear and has to be repaired or replaced. The refrigerators, freezer, and dryers are also going to need repair or replacement in the near future.
<b>4224330 - Vehicle Repair</b>	<b>4,103</b>	<b>3,904</b>	<b>6,000</b>	<b>8,000</b>	<b>5,214</b>	<b>7,000</b>	<b>7,000</b>	
						7,000	7,000	Costs associated with repairs as needed to maintain vehicles used in Detention setting such as those used to transport inmates, mental patients and the Litter Control Team. This line also includes oil changes, state inspections, etc. Prices continue to increase.
<b>4225010 - Postage</b>	<b>347</b>	<b>76</b>	<b>600</b>	<b>600</b>	<b>453</b>	<b>600</b>	<b>600</b>	
						600	600	Cost of postage.
<b>4225020 - General Insurance</b>	<b>38,551</b>	<b>40,722</b>	<b>43,405</b>	<b>43,405</b>	<b>43,405</b>	<b>52,316</b>	<b>52,316</b>	
						52,316	52,316	GENERAL INSURANCE

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4225025 - Insurance - Vehicle</b>	<b>2,555</b>	<b>2,730</b>	<b>2,870</b>	<b>2,870</b>	<b>2,870</b>	<b>3,150</b>	<b>3,150</b>	
								Vehicle insurance to cover 7 Detention vehicles.
						3,150	3,150	
<b>4225030 - Communications</b>	<b>3,744</b>	<b>4,018</b>	<b>5,000</b>	<b>5,000</b>	<b>3,232</b>	<b>5,000</b>	<b>5,000</b>	
								Costs associated with phone service, bills, Concord Fax line, etc.
						5,000	5,000	
<b>4225050 - Uniforms</b>	<b>15,102</b>	<b>10,164</b>	<b>25,000</b>	<b>26,500</b>	<b>9,308</b>	<b>25,000</b>	<b>22,000</b>	
								Costs of uniforms to outfit all Detention staff. Includes shirts, pants, coats, hats, belts, flashlights, handcuffs, cases and all other required duty gear.
						25,000	22,000	PM - Reduction based on expected need.
<b>4225060 - Food Service</b>	<b>462,729</b>	<b>412,496</b>	<b>465,000</b>	<b>465,000</b>	<b>372,018</b>	<b>475,000</b>	<b>475,000</b>	
								Cost associated with feeding inmate population 3 meals per day, 365 days per year. There has been an increase per meal for FY22/23 of 5% (\$23,250 based on \$465,000). Amount based on average population of 200 inmates which is also an increase.
						475,000	475,000	
<b>4225080 - Travel</b>	<b>1,047</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	
								Costs for travel expenses for staff.
						1,500	1,500	
<b>4225085 - Staff Training</b>	<b>1,117</b>	<b>2,923</b>	<b>10,000</b>	<b>10,000</b>	<b>300</b>	<b>10,000</b>	<b>10,000</b>	
								Cost for required training for Detention staff, mandated training. Jail personnel must attend Detention Officer training within 12 months of being hired per NC Sheriff's Standards (12NCAC 10B.0601). If officer does not attend Detention School within 12 months of hire date they must be terminated. No extensions allowed. Cost covers books, meals and any other essentials. If there are no classes available within daily driving distance, officers may have to attend training at the NC Justice Academy and stay on campus for the 5 week course.
						10,000	10,000	
<b>4226010 - General Supplies</b>	<b>8,293</b>	<b>8,450</b>	<b>16,080</b>	<b>14,080</b>	<b>6,897</b>	<b>16,080</b>	<b>13,000</b>	
								Costs associated with office supplies, copy machines, paper, pens, etc.
						16,080	13,000	
<b>4226015 - Janitorial Supplies</b>	<b>28,488</b>	<b>37,136</b>	<b>39,000</b>	<b>39,000</b>	<b>24,730</b>	<b>39,000</b>	<b>39,000</b>	
								Cost covers cleaning supplies, paper towels, toilet paper, etc. Costs have increased during FY 21/22.
						39,000	39,000	
<b>4226016 - Inmate - Supplies</b>	<b>25,508</b>	<b>28,576</b>	<b>30,000</b>	<b>35,000</b>	<b>15,472</b>	<b>30,000</b>	<b>30,000</b>	
								Costs associated with supplying inmates with required items such as welfare packages, toiletries, uniforms, shoes, towels, bedding, mattresses, postage. State law mandates that mattresses must be replaced and specifies what condition they must be in.
						30,000	30,000	
<b>4226025 - Fuel</b>	<b>11,342</b>	<b>12,106</b>	<b>15,980</b>	<b>21,980</b>	<b>14,881</b>	<b>20,000</b>	<b>20,000</b>	
								Covers Jail transport vehicles, numerous out of county trips to hospitals, mental health facilities and Detention Centers. Fuel has increased significantly during FY21/22. Line may be short so request increase.
						20,000	20,000	
<b>4226090 - Misc. Supplies</b>	<b>2,174</b>	<b>1,197</b>	<b>3,000</b>	<b>3,000</b>	<b>67</b>	<b>3,000</b>	<b>3,000</b>	
								Costs to cover miscellaneous supplies as needed to maintain efficient function of Detention facility.
						3,000	3,000	
<b>4257010 - Capital Outlay</b>	<b>0</b>	<b>5,719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4257015 - Capitalized Capital</b>	<b>9,117</b>	<b>2,466</b>	<b>67,576</b>	<b>218,039</b>	<b>175,892</b>	<b>113,802</b>	<b>69,280</b>	
						69,280	69,280	
								Cost to replace Jail Transport Van with high mileage with 2023 Ford Transit Cargo Van. Includes tax, tags, upfit equipment, transport insert. Vehicle used to transport inmates all over the state.
						44,522		Request to replace 1 Jail transport vehicle with high mileage and mechanical issues with a Ford Police Interceptor Utility SUV. Vehicle is used to transport subjects out of county and is used during all types of weather, both day and night and must be dependable. Cost includes tax, tags, upfit. Current vehicle could be used as spare.
								0 PM - Make it one more year on this vehicle.
<b>4426090 - Misc. Supplies</b>	<b>81</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - SH-Jail</b>	<b>3,662,688</b>	<b>3,727,817</b>	<b>4,763,756</b>	<b>4,915,719</b>	<b>3,468,043</b>	<b>5,329,067</b>	<b>5,267,700</b>	
<b>DEPT TOTAL - SHERIFF</b>	<b>3,662,688</b>	<b>3,727,817</b>	<b>4,763,756</b>	<b>4,915,719</b>	<b>3,468,043</b>	<b>5,329,067</b>	<b>5,267,700</b>	

# Sheriff - Animal Control

Dept ID: 4330

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	192,707	209,050	209,050	255,199	263,199	26%
<b>TOTAL REVENUES</b>	<b>192,707</b>	<b>209,050</b>	<b>209,050</b>	<b>255,199</b>	<b>263,199</b>	<b>26%</b>
<b>EXPENSES</b>						
Salaries and Benefits	167,683	178,478	178,478	187,475	187,475	5%
Operating Expenses	22,033	30,572	30,572	32,079	35,079	15%
Capital Outlay	2,991	-	-	35,645	40,645	100%
<b>TOTAL EXPENSES</b>	<b>192,707</b>	<b>209,050</b>	<b>209,050</b>	<b>255,199</b>	<b>263,199</b>	<b>26%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.00	3.00	3.00	3.00	3.00	0%

## DEPARTMENT MISSION STATEMENT

To provide the greatest level of service with the personnel and equipment available and maintain the support and trust of the citizens of Rockingham County.

## WHAT WE DO (List of Services)

- Educate officers and the public on Animal Control issues.
- Respond to safety concerns regarding animals.
- Enforcement of State and local laws.
- Answer calls for service.
- Investigate animal cases.

# Sheriff - Animal Control

## Goal 1 - Provide professional, efficient, and timely Animal Control services.

### Objective 1

*Commissioners' Goal - PS*

Animal Control will respond to at least 92 percent of reported dog bites within 30 minutes of receiving the call during business hours. Any reported dog bites after hours are responded to by Road Patrol officers and not counted for the purposes of this measure.

	FY19	FY20	FY21	FY22	FY23
Target	100% in 1 hour	90% in 30 mins	90% in 30 mins	90% in 30 mins	92% in 30 mins
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

### Objective 2

*Commissioners' Goal - OEE*

Through appropriate training and equipment, Animal Control will achieve an officer injury-to-call ratio of less than 1 reportable injury per 2,800 calls.

	FY19	FY20	FY21	FY22	FY23
Target	1 per 1,500	1 per 2,800	1 per 2,800	1 per 2,800	1 per 2,800
Actual	1 per 1,758	N/A	0 per 3,625		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>43 - Sheriff</b>								
<b>4330 - SH-Animal Control</b>								
4211010 - Regular Salaries	112,906	114,847	117,624	117,624	92,213	123,794	123,794	
						Per payroll projections.	123,794	123,794
4212110 - Health Insurance	26,420	29,236	34,008	34,008	26,847	34,008	34,008	
						Per Finance Salary Projections	34,008	34,008
4212210 - FICA	7,386	7,459	8,998	8,998	5,956	9,470	9,470	
						Per projections.	9,470	9,470
4212310 - Reg. Retirement	10,169	11,756	13,303	13,303	10,512	15,041	15,041	
						Per Finance Salary Projections	15,041	15,041
4212410 - Unemployment	780	780	780	780	780	780	780	
						Per Finance Salary Projections	780	780
4212510 - Workers' Compensation	2,178	3,606	3,765	3,765	3,765	4,382	4,382	
						Per Finance Salary Projections	4,382	4,382
4223010 - Professional Services	3,398	3,900	6,000	6,000	5,590	6,000	6,000	
						Costs associated with this include but are not limited to rabies quarantine, care for injured animals, K9 boarding/vaccinations/check ups/vet visits (sickness, injuries, emergencies, testing), landfill fees.	6,000	6,000
4223090 - Medical & Psych. Services	0	0	1,000	1,000	0	1,000	1,000	
						Costs associated with physicals, drug screens, shots, vaccinations, BRAINS testing for employees and potential new hires.	1,000	1,000
4224320 - Equip Repair	135	68	250	250	0	250	250	
						Costs for repairing equipment such as catch poles, dog cages, dart guns, and any other required equipment.	250	250
4224330 - Vehicle Repair	2,653	2,174	3,500	3,500	1,204	3,500	3,500	
						Costs to maintain vehicles, state inspections, oil changes, miscellaneous repairs.	3,500	3,500
4225020 - General Insurance	1,942	1,836	1,942	1,942	1,942	2,329	2,329	
						GENERAL INSURANCE	2,329	2,329
4225025 - Insurance - Vehicle	1,095	1,170	1,230	1,230	1,230	1,350	1,350	
						VEHICLE INSURANCE to cover 3 Animal Control vehicles.	1,350	1,350
4225030 - Communications	1,843	1,683	1,850	1,850	1,185	1,850	1,850	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,850	1,850	Costs associated with upkeep of communications system, phones, radios. Three AC officers now have smartphones for communication with dispatch, sheriff's office and citizens.
<b>4225050 - Uniforms</b>	<b>1,061</b>	<b>172</b>	<b>1,800</b>	<b>1,800</b>	<b>463</b>	<b>1,800</b>	<b>1,800</b>	
						1,800	1,800	Cost to provide uniforms, coats, boots, hats for officers. Due to nature of duties, uniforms wear out on a regular basis and must be replaced.
<b>4226025 - Fuel</b>	<b>7,688</b>	<b>7,706</b>	<b>9,000</b>	<b>9,000</b>	<b>8,010</b>	<b>10,000</b>	<b>13,000</b>	
						10,000	13,000	Officers required to drive all over county thus resulting in fuel usage. Increase requested due to higher fuel costs in FY 21/22.
<b>4229090 - Miscellaneous Expend.</b>	<b>3,078</b>	<b>3,324</b>	<b>4,000</b>	<b>4,000</b>	<b>826</b>	<b>4,000</b>	<b>4,000</b>	
						4,000	4,000	Costs to replace miscellaneous equipment, cages, catch poles, purchase medication, darts, K9 food x 4.
<b>4257015 - Capitalized Capital</b>	<b>28,571</b>	<b>2,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,645</b>	<b>40,645</b>	
						35,645	40,645	Request to replace Animal Control truck due to high mileage and wear and tear on truck used daily to pick up and transport animals (2016 Ford F150 current mileage 153,000+). Includes equipment upfit plus radio, decals.
<b>DIV TOTAL - SH-Animal Control</b>	<b>211,301</b>	<b>192,707</b>	<b>209,050</b>	<b>209,050</b>	<b>160,524</b>	<b>255,199</b>	<b>263,199</b>	
<b>DEPT TOTAL - SHERIFF</b>	<b>211,301</b>	<b>192,707</b>	<b>209,050</b>	<b>209,050</b>	<b>160,524</b>	<b>255,199</b>	<b>263,199</b>	



# Other Public Safety

Dept ID: 4410

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	223,001	220,516	329,597	307,116	295,116	34%
<b>TOTAL REVENUES</b>	<b>223,001</b>	<b>220,516</b>	<b>329,597</b>	<b>307,116</b>	<b>295,116</b>	<b>34%</b>
<b>EXPENSES</b>						
Juvenile Detention	166,774	125,000	225,000	200,000	210,000	68%
Jury Selection	3,616	5,116	5,116	5,116	5,116	0%
Division of Forestry	52,611	90,400	99,481	102,000	80,000	-12%
<b>TOTAL EXPENSES</b>	<b>223,001</b>	<b>220,516</b>	<b>329,597</b>	<b>307,116</b>	<b>295,116</b>	<b>34%</b>

## DEPARTMENT PURPOSE

The purpose of this department is to record and track the expenses related to juvenile detention, jury selection, and forestry.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>44 - Other Public Safety</b>								
<b>4410 - PS-Other Public Safety</b>								
4228001 - Juvenile Detention	98,454	166,774	125,000	225,000	135,054	200,000	210,000	
						0	210,000	Juvenile Detention. Record keyed by JT 3/16/22 Based on FY 22 x-actions to date. FY 2022 is on track to spend approximately \$172,752. Additionally, the NCDPS emailed us on 4/8/22 informing us the current rate of \$122 per day is increasing to \$135 per day effective July 1, 2022.
4228002 - Jury Selection	5,116	3,616	5,116	5,116	5,116	5,116	5,116	
						5,116	5,116	Jury Selection (\$500 x 3) = \$1500  Service Commander Budget Quote \$3,616 Software used to select jurors  Keyed by JT 3/16/22
4228003 - Division of Forestry	60,639	52,611	90,400	99,481	57,876	102,000	80,000	
						102,000	80,000	Forestry Service 40% county share contribution  PM - Do not recommend replacing vehicle.
<b>DIV TOTAL - PS-Other Public Safety</b>	<b>164,209</b>	<b>223,001</b>	<b>220,516</b>	<b>329,597</b>	<b>198,046</b>	<b>307,116</b>	<b>295,116</b>	
<b>DEPT TOTAL - OTHER PUBLIC SAFETY</b>	<b>164,209</b>	<b>223,001</b>	<b>220,516</b>	<b>329,597</b>	<b>198,046</b>	<b>307,116</b>	<b>295,116</b>	

# Animal Shelter

Dept ID: 4430

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	141,569	150,000	151,000	151,500	146,500	-2%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	61,513	30,000	31,500	32,000	32,000	7%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	575,036	565,186	566,839	660,254	637,189	13%
<b>TOTAL REVENUES</b>	<b>778,119</b>	<b>745,186</b>	<b>749,339</b>	<b>843,754</b>	<b>815,689</b>	<b>9%</b>
<b>EXPENSES</b>						
Salaries and Benefits	409,894	446,004	442,504	496,153	485,388	9%
Operating Expenses	278,874	299,182	305,335	347,601	330,301	10%
Capital Outlay	89,352	-	1,500	-	-	0%
<b>TOTAL EXPENSES</b>	<b>778,119</b>	<b>745,186</b>	<b>749,339</b>	<b>843,754</b>	<b>815,689</b>	<b>9%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	8.00	8.00	8.00	8.00	8.00	0%

## DEPARTMENT MISSION STATEMENT

Rockingham County Animal Shelter is an open admission shelter that strives to promote and protect the animals of our community by utilizing proper animal care and handling, providing shelter, facilitating adoptions, returning animals to their owners, educating the public about responsible pet ownership, providing a community spay and neuter program, and assisting with animal law enforcement in order to provide efficient and quality animal care and control services that also preserves both public and animal safety.

## WHAT WE DO (List of Services)

- Provide shelter for lost and unwanted animals.
- Educate the public about responsible pet ownership and the benefits of spay and neuter.
- Adopt shelter animals to the public and help reunite lost animals with their owners.

# Animal Shelter

## Goal 1 - Promote responsible pet ownership.

**Objective 1** *Commissioners' Goal - PS*  
To aid in rabies prevention, the Rockingham County Animal Shelter will vaccinate at least 350 individual owned animals throughout the year.

	FY19	FY20	FY21	FY22	FY23
Target	175	325	325	325	350
Actual	368	N/A	347		
Status	✓	⊖	✓		

## Goal 2 - Use euthanization as a method of last resort.

**Objective 1** *Commissioners' Goal - OEE*  
Place, adopt, or owner reclaim at least 95 percent of adoptable animals. Adoptable animals are determined based on medical and temperament evaluations.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	95%
Actual	96%	N/A	98%		
Status	✓	⊖	✓		

**Objective 2** *Commissioners' Goal - OEE, PS*  
At least 93 percent of euthanizations will be out of necessity due to risk of contagious disease, injury, poor quality of life, owner request, or aggressive behavior.

	FY19	FY20	FY21	FY22	FY23
Target	88%	93%	93%	93%	93%
Actual	95%	N/A	97%		
Status	✓	⊖	✓		

## Goal 3 - Offset as much expense as possible through private donations and self-generated revenue.

**Objective 1** *Commissioners' Goal - CEC, OEE*  
At least 35 percent of annual operating expenses will be offset by private donations or self-generated revenues.

	FY19	FY20	FY21	FY22	FY23
Target	38%	35%	35%	35%	35%
Actual	35%	N/A	30%		
Status	✗	⊖	✗		

## Goal 4 - Utilize volunteers as much as possible.

**Objective 1** *Commissioners' Goal - QL*  
Animal Shelter will maintain at least 35 unique volunteers who contribute at least 10 hours per year.

	FY19	FY20	FY21	FY22	FY23
Target	50	50	35	35	35
Actual	58	N/A	47		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

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QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>44 - Animal Shelter</b>								
<b>4430 - Animal Shelter</b>								
3424430 - Adoption Fees	26,301	35,685	31,000	31,000	32,087	32,000	32,000	
					Adoption fees	32,000	32,000	
3424431 - Reclaim Fees	21,698	16,502	20,000	20,000	15,108	20,000	20,000	
					Owner reclaims	20,000	20,000	
3424432 - Rescues Fees	5,257	6,303	5,500	5,500	5,287	5,500	5,500	
					Pull fee for rescues	5,500	5,500	
3424433 - Spay Neuter Fees	26,719	25,802	30,000	30,000	23,423	30,000	25,000	PM - Reduced to match current year projections.
					Low cost spay and neuter	30,000	25,000	
3424434 - Merchandise Fees	2,900	4,311	3,500	3,500	4,481	4,000	4,000	
					Rabies Vaccinations Candles & Sprays Microchip Various items for sale at the shelter	4,000	4,000	
3424435 - Collection Fees	54,759	49,335	55,000	55,000	58,325	55,000	55,000	
					Municipalities fees (These fees are based on the amount of animals brought in by the cities and towns - revenue can vary)	55,000	55,000	
3424436 - Other	5,556	3,632	5,000	5,000	5,406	5,000	5,000	
					Other	5,000	5,000	
3424437 - Maddie's Fund	2,500	0	0	0	0	0	0	
3424438 - Humane Society Grant	0	0	0	1,000	1,000	0	0	
3424439 - PETCO GRANT	0	0	0	0	45,900	0	0	
3654430 - Donations/Fundraisers	35,152	61,513	30,000	31,500	44,473	32,000	32,000	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						32,000	32,000	
								Donation and fundraisers (tax insert, golf tournament, sponsorships)
<b>DIV TOTAL - Animal Shelter</b>	<b>180,842</b>	<b>203,083</b>	<b>180,000</b>	<b>182,500</b>	<b>235,490</b>	<b>183,500</b>	<b>178,500</b>	
<b>DEPT TOTAL - ANIMAL SHELTER</b>	<b>180,842</b>	<b>203,083</b>	<b>180,000</b>	<b>182,500</b>	<b>235,490</b>	<b>183,500</b>	<b>178,500</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>44 - Other Public Safety</b>								
<b>4430 - PS-Animal Shelter</b>								
4211010 - Regular Salaries	217,302	244,526	256,464	252,964	196,342	266,194	266,194	
						Salaries 266,194	266,194	Per Finance Salary Projections
4211015 - Overtime Pay	0	0	0	0	4,811	6,000	6,000	
						Overtime pay needed for summer months with staff needing to stay over to finish caring for the animals brought in at the end of the day by animal control.	6,000	6,000
4211020 - Temporary Salaries	62,126	46,159	42,000	42,000	38,505	70,000	60,000	
						Part-Time employees cover the weekends, additional coverage during the week, vacations for full-time staff, employees on leave and they cover when we have vacant positions so we are not short staffed. Hours vary between 16-19 hours. 8 part-time employee ( 6 kennel attendants, 1 office receptionist and 1 custodian)	70,000	60,000
4212110 - Health Insurance	56,301	67,136	90,688	90,688	65,299	90,688	90,688	
						Health Insurance (Dental, Medical, Vision) - provided in my salary forecast	90,688	90,688
4212210 - FICA	20,849	21,506	22,833	22,833	17,767	25,719	24,954	
						FICA (Medicare + Social Security) -provided in my salary forecast	20,364	20,364
						FICA for Temp Salaries (7.65%)	5,355	4,590
4212310 - Reg. Retirement	19,566	24,876	29,006	29,006	22,931	32,343	32,343	
						Retirement - provided in my salary forecast	32,343	32,343
4212410 - Unemployment	1,820	2,080	2,080	2,080	2,080	2,080	2,080	
						Unemployment - provided in my salary forecast	2,080	2,080
4212510 - Workers' Compensation	3,295	3,610	2,933	2,933	2,933	3,129	3,129	
						Workers Compensation - provided in my salary forecast	3,129	3,129
4223010 - Professional Services	70,621	89,420	90,000	92,700	73,972	96,000	96,000	
						Wentworth Animal Hospital Humane Society of the Piedmont Spay & Neuter Clinic Central Animal Hospital Dr. Swanner, DVM - Shelter Veterinarian Lewis Veterinarian Clinic	96,000	96,000
						**Surgical prices have increased significantly, the rising cost of medical supplies has effected everyone in animal care.		
4224010 - Utility Services	34,358	45,026	58,000	58,000	39,167	60,000	60,000	
						Duke Energy, Sewer, Billingsley Septic, Piedmont Natural Gas, Dan River Water (the dehumidification system has significantly increased our utilities)	60,000	60,000

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4224310 - Build Repair</b>	<b>4,176</b>	<b>11,996</b>	<b>16,000</b>	<b>16,539</b>	<b>6,057</b>	<b>36,000</b>	<b>20,000</b>	
						36,000	20,000	PM - Reduces as new floor is recommended in EPU. PM - Removes funding for kennel walls since this will be funded by a Petco grant in the current year.
								Wear and tear on the building (11 years old this year)
								Current Known Repairs
								*NEW KENNEL WALLS - we are currently in the process of replacing the kennel walls and this project will run into the 22/23 calendar year. The walls are cracking and breaking apart after 11 years of wear. This poses a significant safety hazards for staff and the dogs we have in our custody. Department of Agriculture has noted this on our last inspection. \$8,000
								*New door - The door going into the bonding room has water damage and has rotted at the bottom. Needing to replace with a metal door to prevent this from happening again. \$5,000
								*Adoption Dogs, Cats and Small Dogs was left off the original plans for the humidification project. Rooms just need to be tied into the unit to prevent high humidity and heat collecting in the adoption areas for staff, animals and public. \$3,000
								*Duct Cleaning - important to add into budgeting every two years (it's been 2 years) for maintenance purposes to keep the dehumidification system running efficiently. This is very important to have done this year due to the amount of dust and debris that was created by the new floors being sanded down throughout the building. \$10,500
								*Painting - Finish painting the walls that were not painted during the mural project. This can be completed with maintenance's help, we just need to purchase paint.
								*Public Bathrooms flooded causing the laminate to roll up from the walls. They need to be replaced maintenance requested a quote for placing permanent flooring down so this will never be an issue again and will not need replacing. Quote for the bathrooms alone is \$7,400. To replace floors in the lobby as well maintenance was quoted an additional \$25,000 that would eliminate future flooring problems. Currently I am requesting the \$7,400 to fix the floors in our public restrooms it would be at the discretion of County Management and Commissioners to do it all
<b>4224320 - Equip Repair</b>	<b>1,904</b>	<b>3,819</b>	<b>4,000</b>	<b>4,000</b>	<b>2,005</b>	<b>10,000</b>	<b>10,000</b>	
						10,000	10,000	Repair / Parts for dishwasher (11 years old) Parts & maintenance on washer and dryer. (11 years old) Repairing and replacing older safety equipment (Ketch Poles, Feral Cat Boxes, Grabbers) New Security Cameras - (ours keeps going out, currently I have four cameras that need replacing, I have already replaced two. I believe a new system will help better protect the shelter, with clear images and accurate coverage and more cost effective in the long run without having to continually replacing cameras. There is a yearly maintenance fee after for \$1,200 but that includes all maintenance on the equipment, something we do not have now. - estimate \$5,500)
<b>4224330 - Vehicle Repair</b>	<b>182</b>	<b>63</b>	<b>400</b>	<b>1,100</b>	<b>937</b>	<b>700</b>	<b>700</b>	
						700	700	Van-Vehicle Repair Maintenance
								*Increased due to the van aging (2012 model) and unexpected repairs were needed in 21/22, two tires were replaced, the air went out during heat of summer and a bad wheel bearing.
<b>4225010 - Postage</b>	<b>127</b>	<b>127</b>	<b>250</b>	<b>250</b>	<b>105</b>	<b>250</b>	<b>250</b>	
						250	250	No new request in 22/23 budget year Mail to adopters, etc.
<b>4225020 - General Insurance</b>	<b>5,902</b>	<b>6,117</b>	<b>6,797</b>	<b>6,797</b>	<b>6,797</b>	<b>8,301</b>	<b>8,301</b>	
						8,301	8,301	GENERAL INSURANCE



# EXPENDITURES - Manager Recommended Budget



Rockingham  
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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4225025 - Insurance - Vehicle</b>	<b>365</b>	<b>390</b>	<b>410</b>	<b>410</b>	<b>410</b>	<b>450</b>	<b>450</b>	
VEHICLE INSURANCE - County has projected the cost to \$450 per vehicle						450	450	
<b>4225030 - Communications</b>	<b>1,109</b>	<b>1,780</b>	<b>1,500</b>	<b>1,500</b>	<b>1,368</b>	<b>3,000</b>	<b>2,000</b>	
Main line phones						3,000	2,000	
Cell Phone (Foster Hotline)								
**Rising costs in service, as of right now I am going to need to transfer funds from another line item into this one.								
<b>4225050 - Uniforms</b>	<b>4,738</b>	<b>3,894</b>	<b>4,000</b>	<b>3,950</b>	<b>3,410</b>	<b>5,000</b>	<b>5,000</b>	
Heidi's Uniforms, Krissy B's Graphics, Amazon, Graphic Solutions						5,000	5,000	
<b>4225065 - Dues</b>	<b>482</b>	<b>1,814</b>	<b>1,825</b>	<b>1,875</b>	<b>911</b>	<b>2,500</b>	<b>2,200</b>	
NC Animal Federation (\$100.00)						2,500	2,200	PM - Animal Shelter will use existing county Canva subscription.
DHHS Drug Registration Renewal (\$150.00)								
Airgas Oxygen Tank (\$100.00)								
Breederoo (website) (\$15.00)								
Association for Animal Welfare Advancement (\$250.00)								
PetFinder (\$1,200)								
Canva (\$300.00)								
G-Reminders (\$300.00)								
**Increase due to subscribing yearly to Canva for marketing purposes								
<b>4225080 - Travel</b>	<b>275</b>	<b>0</b>	<b>400</b>	<b>200</b>	<b>0</b>	<b>400</b>	<b>400</b>	
No change to amount requested from last year						400	400	
NC Animal Federation Meetings, Staff Trainings								
<b>4225085 - Staff Training</b>	<b>2,845</b>	<b>2,363</b>	<b>5,000</b>	<b>3,500</b>	<b>1,525</b>	<b>5,000</b>	<b>5,000</b>	
No change from last year -						5,000	5,000	
Staff Training Including								
CET certification and renewal								
CRV certification								
Continuing education								
Carolinas Unite Training Conference								
Animal Care Expo								
** In person training is starting to resume								
<b>4226010 - General Supplies</b>	<b>7,308</b>	<b>7,206</b>	<b>8,000</b>	<b>6,600</b>	<b>4,081</b>	<b>7,500</b>	<b>7,500</b>	
Reidsville Office City (office supplies)						7,500	7,500	
Custom Printing (carbon copy intake forms, adoption application, labels, business cards)								
Toshiba								
<b>4226011 - Program Supplies</b>	<b>64,655</b>	<b>70,906</b>	<b>70,000</b>	<b>74,000</b>	<b>61,443</b>	<b>78,000</b>	<b>78,000</b>	
Pethealth Services (24 PetWatch Microchips)						78,000	78,000	
Covetrus Animal Health (Vaccines & Medicines)								
*Vaccines increased by 3% as well as most medicines, medical supplies increased substantially, example a box of gloves was \$7.00 now \$20.00 and it's the generic brand)								
Idexx - (Feline Triple Cat FIV/Felv/Heartworm Tests, SNAP Dog Heartworm Tests, and Parvo Tests - Increased budget amount due to price increases)								
Sam's Club (Dog & Cat Food) - slight increase has been noticed								
**During the 21/22 budget year the line was increased to \$72,000 to help cover the rising costs. I foresee by the of the fiscal year that this might have to be adjusted one additional time.								

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4226015 - Janitorial Supplies	22,681	24,678	25,000	24,300	19,637	26,500	26,500	
						26,500	26,500	Health Technology Animal Care and Cleaning (Chemicals) ChemSource (Cleaning Supplies) Sam's Club (Cat Litter) E.A. Harper & Company (Laundry Liquid) Specialty Pet Products Covetrus (Chemicals)
								** I have seen over the last few years prices have been increasing especially in cleaning disinfects.
4226025 - Fuel	429	522	600	1,000	785	1,000	1,000	
						1,000	1,000	Gas prices have sky rocketed
4226090 - Misc. Supplies	4,812	7,366	7,000	6,500	4,202	7,000	7,000	
						7,000	7,000	Rabies Vaccinations (staff) Vaccine Titer Test for Rabies Lowe's Hardware Walmart Reidsville Plumbing Supply & More Hall Well & Plumbing, Inc *full time staff needing titer testing
4229092 - Maddie's Fund	0	1,387	0	1,114	203	0	0	
4229094 - Humane Society Grant	0	0	0	1,000	778	0	0	
4257010 - Capital Outlay	0	0	0	1,500	1,402	0	0	
4257015 - Capitalized Capital	187,729	89,352	0	0	0	0	0	
<b>DIV TOTAL - PS-Animal Shelter</b>	<b>795,958</b>	<b>778,119</b>	<b>745,186</b>	<b>749,339</b>	<b>579,863</b>	<b>843,754</b>	<b>815,689</b>	
<b>DEPT TOTAL - OTHER PUBLIC SAFETY</b>	<b>795,958</b>	<b>778,119</b>	<b>745,186</b>	<b>749,339</b>	<b>579,863</b>	<b>843,754</b>	<b>815,689</b>	

# Inspections

Dept ID: 4610

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	376,705	350,000	350,000	400,000	400,000	14%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	(49,165)	(42,800)	(17,300)	249,986	83,855	100%
<b>TOTAL REVENUES</b>	<b>327,540</b>	<b>307,200</b>	<b>332,700</b>	<b>649,986</b>	<b>483,855</b>	<b>58%</b>
<b>EXPENSES</b>						
Salaries and Benefits	241,111	271,308	271,308	488,364	400,533	48%
Operating Expenses	25,686	35,892	35,892	53,622	47,322	32%
Capital Outlay	60,742	-	25,500	108,000	36,000	100%
<b>TOTAL EXPENSES</b>	<b>327,540</b>	<b>307,200</b>	<b>332,700</b>	<b>649,986</b>	<b>483,855</b>	<b>58%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	4.00	4.00	4.00	7.00	5.00	25%

## DEPARTMENT MISSION STATEMENT

Protect the health and safety of citizens with efficient and effective inspections.

## WHAT WE DO (List of Services)

- Administer and enforce North Carolina building codes.
- Provide Town of Stoneville building code inspection services.
- Provide Town of Wentworth building code inspection services.
- Provide Town of Mayodan building code inspection services.
- Conduct building plan review and approval.

# Inspections

## Goal 1 - Prompt customer service.

### Objective 1 Commissioners' Goal - ED, OEE

Complete all building inspections within an average of two days from the time the inspection request is logged in the County's Trakit system.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	2 days	2 days	2 days
Actual	N/A	N/A	2 days		
Status	⊖	⊖	✓		

### Objective 2 Commissioners' Goal - ED, OEE

Review at least 90 percent of all new residential development plans within three business day of plan submittal.

	FY19	FY20	FY21	FY22	FY23
Target	98%	99%	98%	98%	90% in 3 days
Actual	100%	N/A	-		
Status	✓	⊖	✗		

### Objective 3 Commissioners' Goal - ED, OEE

Review at least 90 percent of all new commercial development plans within five business days of plan submittal.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	98%	90%	90%
Actual	N/A	N/A	-		
Status	⊖	⊖	✗		

## Goal 2 - Efficient and effective government.

### Objective 1 Commissioners' Goal - ED, OEE

Inspections will average at least 8 inspections per business day per inspector.

	FY19	FY20	FY21	FY22	FY23
Target	10	8	8	8	8
Actual	12	N/A	10.7		
Status	✓	⊖	✓		

## Goal 3 - Fiscal sustainability.

### Objective 1 Commissioners' Goal - OEE

Offset at least 95 percent of the cost to provide Building Inspections with fees collected.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	125%	N/A	115%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4610 - Building Inspections</b>								
3224610 - Inspection Fee	308,908	376,705	350,000	350,000	363,133	400,000	400,000	
					Inspection Fees	400,000	400,000	
<b>DIV TOTAL - Building Inspections</b>	<b>308,908</b>	<b>376,705</b>	<b>350,000</b>	<b>350,000</b>	<b>363,133</b>	<b>400,000</b>	<b>400,000</b>	
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>308,908</b>	<b>376,705</b>	<b>350,000</b>	<b>350,000</b>	<b>363,133</b>	<b>400,000</b>	<b>400,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4610 - IN-Inspections</b>								
<b>4211010 - Regular Salaries</b>	<b>153,651</b>	<b>162,401</b>	<b>184,759</b>	<b>184,759</b>	<b>150,105</b>	<b>331,611</b>	<b>278,970</b>	
								Building Inspector I to Deputy Chief Inspector
								0 27,303 PM - See justification.
								Salaries for 7 inspectors.
								331,611 251,667 Only 1 new inspector
								Requesting 3 new inspectors to hire. With the future development planned and likely the need to hire less experienced inspectors, hiring them sooner rather than later will give the time needed to educate them up and start doing some succession planning in the department.
<b>4211015 - Overtime Pay</b>	<b>0</b>	<b>8,564</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4212110 - Health Insurance</b>	<b>23,161</b>	<b>33,029</b>	<b>45,344</b>	<b>45,344</b>	<b>33,432</b>	<b>79,352</b>	<b>56,680</b>	
								Health Insurance for 7 inspectors.
								79,352 56,680 Only 1 New Inspector
<b>4212210 - FICA</b>	<b>11,225</b>	<b>12,821</b>	<b>14,134</b>	<b>14,134</b>	<b>11,223</b>	<b>25,369</b>	<b>21,342</b>	
								FICA for 7 inspectors.
								25,369 19,253 Only 1 New Inspector
								PM - Building Inspector I to Deputy Chief Inspector
								0 2,089 PM - See justification
<b>4212310 - Reg. Retirement</b>	<b>13,844</b>	<b>17,500</b>	<b>20,896</b>	<b>20,896</b>	<b>17,112</b>	<b>40,292</b>	<b>33,896</b>	
								Building Inspector I to Deputy Chief Inspector
								0 3,317 PM - See justification.
								Retirement for 7 inspectors.
								40,292 30,579 Only 1 New Inspector
<b>4212410 - Unemployment</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,820</b>	<b>1,300</b>	
								Unemployment Ins for 7 inspectors.
								1,820 1,300 Only 1 New Inspector
<b>4212510 - Workers' Compensation</b>	<b>5,957</b>	<b>5,755</b>	<b>5,135</b>	<b>5,135</b>	<b>5,135</b>	<b>9,920</b>	<b>8,345</b>	
								Building Inspector I to Deputy Chief Inspector
								0 817 PM - See justification.
								Workers Comp for 7 inspectors.
								9,920 7,528 Only 1 New Inspector
<b>4224320 - Equip Repair</b>	<b>140</b>	<b>207</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>200</b>	
								Upkeep of field equipment necessary for building inspections.
								Includes upkeep of additional equipment for Trakit permitting software.
								200 200
<b>4224330 - Vehicle Repair</b>	<b>577</b>	<b>2,406</b>	<b>2,000</b>	<b>3,100</b>	<b>2,093</b>	<b>3,500</b>	<b>3,500</b>	
								Maintenance and upkeep of vehicles.
								3,500 3,500
<b>4225010 - Postage</b>	<b>234</b>	<b>156</b>	<b>200</b>	<b>200</b>	<b>72</b>	<b>200</b>	<b>200</b>	
								Notifications associated with inspections.
								200 200

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4225020 - General Insurance	2,274	2,765	2,952	2,952	2,952	3,422	3,422	
					General Insurance	3,422	3,422	
4225025 - Insurance - Vehicle	1,813	1,813	1,640	1,640	1,640	3,600	2,700	
					Vehicle Ins for 7 inspectors.	3,600	2,700	Remove 2 Inspectors
4225030 - Communications	3,767	3,802	4,000	4,000	3,072	6,000	4,600	
					Phone allocation and service for 7 inspectors.	6,000	4,600	Only 1 New Inspector
4225050 - Uniforms	841	829	1,300	1,300	1,161	3,000	2,000	
					Uniforms for 7 inspectors. Increase from last year due to vacancies to fill.	3,000	2,000	Only 1 New Inspector
4225065 - Dues	529	524	1,100	1,100	574	1,200	1,200	
					State required professional trade certification fees for 7 inspectors.	1,200	1,200	
4225085 - Staff Training	3,404	2,496	8,500	7,400	2,592	13,000	10,000	
					Professional training for 7 inspectors to attend continuing education courses and conferences to enhance the quality of the department and encourage professional development.	13,000	10,000	Only 1 New Inspector
4226010 - General Supplies	1,397	3,704	3,000	3,000	1,508	4,500	4,500	
					Printing costs and general office supplies.	4,500	4,500	
4226025 - Fuel	5,774	6,985	11,000	11,000	7,568	15,000	15,000	
					Fuel for 7 vehicles. Reflects increase in fuel prices evidenced by prior year budgets. May need to revisit if current trend of March 2022 continues to increase.	15,000	15,000	
4257010 - Capital Outlay	0	840	0	0	0	108,000	0	
					Vehicles and equipment for new inspectors (3).	108,000	0	PM - Corrects account.
					\$28K for each truck. \$6K for computers & mounts			
					Remainder added in as buffer for striping, destination fees, and miscellaneous.			
4257015 - Capitalized Capital	0	59,902	0	25,500	0	0	36,000	
					Vehicles and equipment for new inspectors (3).	0	36,000	Wrong account & 1 new inspector
					\$28K for each truck \$6K for computers & mounts			
					Remainder added in as buffer for striping, destination fees, and miscellaneous.			
<b>DIV TOTAL - IN-Inspections</b>	<b>229,628</b>	<b>327,540</b>	<b>307,200</b>	<b>332,700</b>	<b>241,279</b>	<b>649,986</b>	<b>483,855</b>	
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>229,628</b>	<b>327,540</b>	<b>307,200</b>	<b>332,700</b>	<b>241,279</b>	<b>649,986</b>	<b>483,855</b>	

# Planning

Dept ID: 4620

	FY 2019/20 Actual	FY 2020/21 Adopted	FY 2020/21 Amended	FY 2021/22 Requested	FY 2021/22 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	132,750	132,000	132,000	142,000	142,000	8%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	283,231	161,975	185,632	184,001	184,001	14%
<b>TOTAL REVENUES</b>	<b>415,981</b>	<b>293,975</b>	<b>317,632</b>	<b>326,001</b>	<b>326,001</b>	<b>11%</b>
<b>EXPENSES</b>						
Salaries and Benefits	171,637	230,683	225,683	266,526	266,526	16%
Operating Expenses	244,344	63,292	91,012	59,475	59,475	-6%
Capital Outlay	-	-	937	-	-	0%
<b>TOTAL EXPENSES</b>	<b>415,981</b>	<b>293,975</b>	<b>317,632</b>	<b>326,001</b>	<b>326,001</b>	<b>11%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.00	3.00	3.00	3.00	3.00	0%

## DEPARTMENT MISSION STATEMENT

Managing orderly growth and land use development that sustains a desirable community in which to live and work. We are committed to providing quality services to all citizens through continuous improvement, innovation, determination, and excellence in customer service.

## WHAT WE DO (List of Services)

- Administer the Unified Development Ordinance (UDO).
- Assign E-911 street addresses.
- Coordinate transportation planning projects.
- Develop and maintain County land use and growth management plans.
- Disseminate demographic, zoning, and building information.
- Provide Town of Wentworth planning and zoning services.



# Planning

## Goal 1 - Improve the process for development of property in Rockingham County.

### Objective 1 *Commissioners' Goal - ECON, OEE*

Review 98 percent or more of exempt or minor subdivision plats within five (5) business days of plat submission.

	FY19	FY20	FY21	FY22	FY23
Target	98% in 3 days	98% in 3 days	98% in 5 days	98% in 5 days	98% in 5 days
Actual	98%	N/A	95%		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - ECON, OEE*

Review 98 percent or more of major subdivision plats within five (5) business days of plat submission.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	98% in 3 days	98% in 5 days	98% in 5 days	98% in 5 days
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - ECON, OEE*

At least 95 percent of minor, exempt, or major subdivision plats will be submitted digitally. This allows for quicker and more thorough review of these plats.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	98.0%	N/A	-		
Status	✓	⊖	✗		

## Goal 2 - Promote responsible development

### Objective 1 *Commissioners' Goal - ECON, OEE*

Meet at least quarterly with the County's Economic Development and Tourism department to discuss collaboration on economic development opportunities, recent / upcoming permitting highlights, and local government regulations perceived as non-business friendly.

	FY19	FY20	FY21	FY22	FY23
Target	12	12	12	12	4
Actual	9	N/A	-		
Status	⊖	⊖	✗		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4620 - Planning</b>								
3414601 - Maps	0	30	0	0	0	0	0	
3414602 - Planning Fees	61,685	80,720	80,000	80,000	63,715	90,000	90,000	Planning and Zoning fees. Revenue is estimated based on funds collected for account -4602, to date: Zoning Permits: \$25,000 Subdivision, Public Hearing Cases, cell towers: \$65,000
3414603 - Zoning Fees- Municipal Contract	52,000	52,000	52,000	52,000	39,000	52,000	52,000	\$13,000 per quarter for municipal service contract covering planning services for the Town of Wentworth.
<b>DIV TOTAL - Planning</b>	<b>113,685</b>	<b>132,750</b>	<b>132,000</b>	<b>132,000</b>	<b>102,715</b>	<b>142,000</b>	<b>142,000</b>	
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>113,685</b>	<b>132,750</b>	<b>132,000</b>	<b>132,000</b>	<b>102,715</b>	<b>142,000</b>	<b>142,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4620 - IN-Planning</b>								
4211010 - Regular Salaries	120,739	127,164	156,494	151,494	86,214	184,870	184,870	
								Regular salaries. Information provided by Finance.
						184,870	184,870	
4211019 - Board Members	4,380	6,660	8,400	8,400	2,760	8,400	8,400	
								Planning Board stipend at \$60 per person per meeting. 9 members (7 permanent, 2 alternates). Amount reflects additional meetings required to meet case load.
						8,400	8,400	
4212110 - Health Insurance	18,826	13,728	34,008	34,008	14,170	34,008	34,008	
								Health insurance
						34,008	34,008	
4212210 - FICA	9,317	10,131	11,972	11,972	6,592	14,143	14,143	
								FICA
						14,143	14,143	
4212310 - Reg. Retirement	10,869	12,958	17,699	17,699	9,828	22,462	22,462	
								Reg retirement
						22,462	22,462	
4212410 - Unemployment	780	780	780	780	780	780	780	
								Unemployment
						780	780	
4212510 - Workers' Compensation	237	216	1,330	1,330	1,330	1,863	1,863	
								Workers' comp
						1,863	1,863	
4223010 - Professional Services	136,151	228,193	45,000	70,795	53,417	35,000	35,000	
								\$3850 - meeting audio/video record.
						35,000	35,000	
								\$10,561 - Piedmont Triad Regional Council (PTRC) for RPO and Storm water Smart dues. Calculated per capita. Amount given by PTRC in their letter.
								\$17,000 Engineering consultant for review of cell tower co-locations. Reflects 20 projects at \$850 each. (Applicant reimburses \$1000 per project.)
								\$3,500 Engineering consultant for review of new cell towers. Reflects 1 request. (Applicant reimburses \$3500 per project.)
4224320 - Equip Repair	0	0	100	100	0	100	100	
								Equipment upkeep and repair.
						100	100	
4224330 - Vehicle Repair	130	0	0	0	0	0	0	
4225010 - Postage	634	646	750	750	721	1,000	1,000	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,000	1,000	Public hearing notices required by NC statutes. Anticipated increase in Rezoning and Special Use Permit requests. Largely a pass through from fees collected for hearings.
<b>4225015 - Printing</b>	<b>0</b>	<b>462</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	With upcoming flood map changes, money may be needed for informational flyers and pamphlets.
<b>4225020 - General Insurance</b>	<b>2,547</b>	<b>2,691</b>	<b>2,792</b>	<b>2,792</b>	<b>2,792</b>	<b>3,275</b>	<b>3,275</b>	
						General Insurance	3,275	3,275
<b>4225025 - Insurance - Vehicle</b>	<b>365</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
						No vehicles in the planning department	0	0
<b>4225030 - Communications</b>	<b>1,705</b>	<b>1,601</b>	<b>2,000</b>	<b>2,000</b>	<b>902</b>	<b>2,000</b>	<b>2,000</b>	
						This covers a director cell phone, planner cell phone, and land lines for three employees.	2,000	2,000
<b>4225040 - Advertising</b>	<b>2,222</b>	<b>3,636</b>	<b>4,000</b>	<b>4,000</b>	<b>1,586</b>	<b>5,000</b>	<b>5,000</b>	
						We are required by state law to advertise for all Planning/Board of Adjustment hearings and for all Commissioner hearings with our case information. Anticipate increase in Rezoning and Special Use Permit requests. Anticipate advertising costs to increase.	5,000	5,000
<b>4225050 - Uniforms</b>	<b>735</b>	<b>6</b>	<b>300</b>	<b>300</b>	<b>112</b>	<b>500</b>	<b>500</b>	
						Logo clothes for Planning staff.	500	500
<b>4225065 - Dues</b>	<b>419</b>	<b>612</b>	<b>650</b>	<b>695</b>	<b>0</b>	<b>600</b>	<b>600</b>	
						Professional memberships to various organizations for 3 employees.	600	600
<b>4225085 - Staff Training</b>	<b>589</b>	<b>1,518</b>	<b>4,000</b>	<b>4,000</b>	<b>28</b>	<b>5,000</b>	<b>5,000</b>	
						Professional training for 2 planners and director to attend continuing education courses and conferences to enhance the quality of the department and encourage professional development. Training and travel included. If possible, will hopefully include cost for AICP examination for a staff member.	5,000	5,000
<b>4226010 - General Supplies</b>	<b>3,129</b>	<b>4,979</b>	<b>3,700</b>	<b>5,580</b>	<b>4,541</b>	<b>5,000</b>	<b>5,000</b>	
						General office supplies.	5,000	5,000
<b>4226025 - Fuel</b>	<b>164</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4257010 - Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>937</b>	<b>838</b>	<b>0</b>	<b>0</b>	
<b>4257015 - Capitalized Capital</b>	<b>9,415</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - IN-Planning</b>	<b>323,353</b>	<b>415,981</b>	<b>293,975</b>	<b>317,632</b>	<b>186,612</b>	<b>326,001</b>	<b>326,001</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>323,353</b>	<b>415,981</b>	<b>293,975</b>	<b>317,632</b>	<b>186,612</b>	<b>326,001</b>	<b>326,001</b>	

# Code Enforcement

Dept ID: 4630

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	12,000	12,000	12,000	12,000	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	142,609	155,589	156,289	167,991	166,251	7%
<b>TOTAL REVENUES</b>	<b>142,609</b>	<b>167,589</b>	<b>168,289</b>	<b>179,991</b>	<b>178,251</b>	<b>6%</b>
<b>EXPENSES</b>						
Salaries and Benefits	131,416	140,122	140,122	147,124	147,124	5%
Operating Expenses	11,193	27,467	27,218	32,867	31,127	13%
Capital Outlay	-	-	949	-	-	0%
<b>TOTAL EXPENSES</b>	<b>142,609</b>	<b>167,589</b>	<b>168,289</b>	<b>179,991</b>	<b>178,251</b>	<b>6%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	2.00	2.00	2.00	2.00	2.00	0%

## DEPARTMENT MISSION STATEMENT

To protect the health, safety, welfare, and property values of citizens with efficient and effective Code Enforcement services.

## WHAT WE DO (List of Services)

- Enforce Unified Development Ordinance (UDO).
- Enforce solid waste and environmental ordinances.
- Provide Town of Wentworth code enforcement services.
- Perform community education and awareness.
- Provide back-up emergency response and Governmental Center security.

# Code Enforcement

## Goal 1 - Respond to Code Enforcement complaints expediently.

**Objective 1** *Commissioners' Goal - CAEE, OEE, QL*  
 Conduct at least 92 percent of initial site visits within 3 business days of receiving a verifiable complaint.

	FY19	FY20	FY21	FY22	FY23
Target	92% < 3 days	92% < 3 days	92% < 3 days	92% in 3 days	92% in 3 days
Actual	87%	N/A	90%		
Status	✗	⊖	✗		

**Objective 2** *Commissioners' Goal - CEC, OEE*  
 Respond to at least 98 percent of citizens who file a complaint within one business day of the complaint.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	98%	98%	98% in 1 day	98% in 1 day
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

**Objective 3** *Commissioners' Goal - OEE*  
 Close at least 95 percent of cases with 4 or less total visits.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	96%	N/A	95%		
Status	✓	⊖	✓		

## Goal 2 - Promote voluntary compliance on all Code Enforcement cases.

**Objective 1** *Commissioners' Goal - CAEE, OEE*  
 85% of property violations will be corrected by the property owner after only one (1) notice.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	85%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

**Objective 2** *Commissioners' Goal - CAEE, OEE*  
 At least 95 percent of new open cases will not be from previous violators within the past 2 years.

	FY19	FY20	FY21	FY22	FY23
Target	94%	95%	95%	95%	95%
Actual	97%	N/A	99%		
Status	✓	⊖	✓		

## Goal 3 - Reinforce the County's beautification effort.

**Objective 1** *Commissioners' Goal - CAEE, QL*  
 Code Enforcement will introduce at least one project targeted at reducing littering / county beautification / addressing blighted properties.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	1	1	1	1
Actual	N/A	N/A	1		
Status	⊖	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4630 - Code Enforcement</b>								
3344630 - Mobile Home Demo Grant	0	0	12,000	12,000	0	12,000	12,000	
			Anticipated revenue for year one of grant.			12,000	12,000	
<b>DIV TOTAL - Code Enforcement</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4630 - IN-Code Enforcement</b>								
4211010 - Regular Salaries	87,448	88,525	90,508	90,508	73,443	95,008	95,008	
					Per finance projections.	95,008	95,008	
4211020 - Temporary Salaries	0	0	1,040	1,040	0	1,040	1,040	
					This is paid out if we get awarded the mobile home grant from the state. 50% covered in landfill budget. Estimated 8-10 hours/week for the two year contract period.	1,040	1,040	
4212110 - Health Insurance	17,579	19,530	22,672	22,672	18,142	22,672	22,672	
					Health insurance	22,672	22,672	
4212210 - FICA	5,942	6,025	6,924	6,924	4,900	7,268	7,268	
					FICA	7,268	7,268	
4212310 - Reg. Retirement	8,482	9,617	11,078	11,078	8,843	12,503	12,503	
					Regular retirement	12,503	12,503	
4212320 - Supplemental - 401K	4,372	4,426	4,451	4,451	3,672	4,750	4,750	
					Supplemental 401K - law enforcement	4,750	4,750	
4212410 - Unemployment	520	520	520	520	520	520	520	
					Unemployment	520	520	
4212510 - Workers' Compensation	2,583	2,772	2,929	2,929	2,929	3,363	3,363	
					Worker's Compensation	3,363	3,363	
4224030 - Service Contracts	0	0	12,000	12,000	0	12,000	10,960	
					\$12,000 needed to continue the mobile home demolition grant. Money is a pass through for grant.	12,000	10,960	Match grant funding for mobile home expenses.
4224320 - Equip Repair	52	0	600	600	70	1,000	600	
					This cost is to repair equipment such as cameras, lights, electrical in cars and any equipment failures.	1,000	600	EA - past spending indicates need to keep flat with current budget
4224330 - Vehicle Repair	984	481	1,200	1,500	1,344	2,000	2,000	
					Maintenance and upkeep for Explorer.	0	0	
					This repair money is for any additional needs for the fleet.	2,000	2,000	
4225010 - Postage	1,592	1,254	1,500	1,500	879	2,000	2,000	
					With the types of certified notices we send out, this money should be adequate.	2,000	2,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4225015 - Printing	0	0	100	100	0	500	500	
						500	500	For printing flyers for seasonal projects in solid waste.
4225020 - General Insurance	1,604	1,525	1,587	1,587	1,587	1,867	1,867	
						1,867	1,867	GENERAL INSURANCE - 50% covered in landfill budget.
4225025 - Insurance - Vehicle	1,095	1,095	1,230	1,230	1,230	900	1,350	
						900	1,350	VEHICLE INSURANCE -This covers the two vehicles as primary uses and the one additional older vehicle we use for back up.
4225030 - Communications	2,251	2,202	2,000	2,000	1,638	2,400	2,400	
						2,400	2,400	This is to cover both land lines and cell phones for this department.
4225050 - Uniforms	1,351	907	800	551	547	2,000	2,000	
						2,000	2,000	This is to cover the two officers and their daily uniforms.
4225065 - Dues	20	40	450	150	20	450	450	
						450	450	No increase on dues for this year..
4225085 - Staff Training	1,442	100	2,000	900	20	2,500	2,500	
						2,500	2,500	Continuing education.
4226010 - General Supplies	419	877	1,000	1,000	303	1,750	1,000	
						1,750	1,000	No increase this year. PM - Keeps Flat
4226025 - Fuel	2,743	2,714	3,000	4,100	3,293	3,500	3,500	
						3,500	3,500	No increase this year. May need to be revisited based on March 2022 numbers.
4257010 - Capital Outlay	0	0	0	949	949	0	0	
<b>DIV TOTAL - IN-Code Enforcement</b>	<b>140,479</b>	<b>142,609</b>	<b>167,589</b>	<b>168,289</b>	<b>124,330</b>	<b>179,991</b>	<b>178,251</b>	
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>140,479</b>	<b>142,609</b>	<b>167,589</b>	<b>168,289</b>	<b>124,330</b>	<b>179,991</b>	<b>178,251</b>	

# Central Permitting

Dept ID: 4640

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	182,735	199,590	200,995	217,101	217,101	9%
<b>TOTAL REVENUES</b>	<b>182,735</b>	<b>199,590</b>	<b>200,995</b>	<b>217,101</b>	<b>217,101</b>	<b>9%</b>
<b>EXPENSES</b>						
Salaries and Benefits	174,659	193,797	193,797	210,028	210,028	8%
Operating Expenses	8,076	5,793	7,198	7,073	7,073	22%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>182,735</b>	<b>199,590</b>	<b>200,995</b>	<b>217,101</b>	<b>217,101</b>	<b>9%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.50	3.50	3.50	3.50	3.50	0%

## DEPARTMENT MISSION STATEMENT

Provide a central intake and streamlined efficient and effective process for permitting in Rockingham County.

## WHAT WE DO (List of Services)

- Provide the Town of Stoneville with permitting services.
- Provide the Town of Wentworth with permitting services.
- Provide the Town of Mayodan with permitting services.
- Process Rockingham County water and sewer billing and services.
- Process Rockingham County's Environmental Health applications.

# Central Permitting

## Goal 1 - Promote development through excellent customer service.

**Objective 1** *Commissioners' Goal - ED, OEE*  
 Central Permitting will complete 100 percent of historical record requests for Environmental Health within 5 business days of the request.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	100%	100% in 5 days
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

**Objective 2** *Commissioners' Goal - ED, OEE*  
 Central Permitting will respond to customer calls and emails within 1 business day at least 95 percent of the time. This will be measured by randomly auditing at least 50 emails/voicemails from citizens each quarter for compliance.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	95% in 1 day	95% in 1 day
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

**Objective 3** *Commissioners' Goal - ED, OEE, CEC*  
 Central Permitting will have no more than one (1) substantiated customer complaint per 500 building permits issued.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	1 per 500	1 per 500
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

### Board of Commissioners' Goal Abbreviation

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PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>46 - Community Development</b>								
<b>4640 - IN-Central Permitting</b>								
4211010 - Regular Salaries	83,083	118,291	127,441	127,441	106,761	141,278	141,278	
								Central Permitting regular salaries for Central Permitting Administrator and 3 Central Permitting Technicians.
4212110 - Health Insurance	17,465	31,464	39,676	39,676	30,628	39,676	39,676	
								Health Insurance /Central Permitting
4212210 - FICA	6,112	8,357	9,749	9,749	7,560	10,808	10,808	
								FICA
4212310 - Reg. Retirement	7,140	12,110	14,414	14,414	12,172	17,165	17,165	
								Reg Retirement
4212410 - Unemployment	910	910	910	910	910	910	910	
								Unemployment
4212510 - Workers' Compensation	202	3,527	1,607	1,607	1,607	191	191	
								Workers' Comp
4225010 - Postage	28	3	100	100	29	100	100	
								Postage
4225020 - General Insurance	1,697	1,842	1,743	1,743	1,743	2,223	2,223	
								GENERAL INSURANCE
4225030 - Communications	225	645	750	750	540	750	750	
								Covers landlines (4 phones) & Cell Phone for Central Permitting Administrator.
4225050 - Uniforms	0	499	500	500	468	750	750	
								Allows 4 employees to have apparel with county seal and department identification. Increase in line item due to increased cost of goods and Central Permitting fully staffed.
4225065 - Dues	0	110	200	245	245	250	250	
								Dues for NCPPA each year for updates on new state laws for building, electrical, plumbing and mechanical. Notary appointments and re-appointment dues.
4225085 - Staff Training	259	628	1,000	910	590	1,250	1,250	
								Staff training for 4 employees. Attendance for staff at NCPPA conference and NCPPA district workshops. Increase in budget due to training offered on site rather than virtual.
4226010 - General Supplies	1,697	4,350	1,500	2,950	2,552	1,750	1,750	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,750	1,750	General supplies to maintain daily office operations. Increase reflects rise in cost of supplies.
<b>DIV TOTAL - IN-Central Permitting</b>	<b>118,818</b>	<b>182,735</b>	<b>199,590</b>	<b>200,995</b>	<b>165,805</b>	<b>217,101</b>	<b>217,101</b>	
<b>DEPT TOTAL - COMMUNITY DEVELOPMENT</b>	<b>118,818</b>	<b>182,735</b>	<b>199,590</b>	<b>200,995</b>	<b>165,805</b>	<b>217,101</b>	<b>217,101</b>	

# Airport

Dept ID: 4910

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	86,667	86,667	86,667	86,667	86,667	0%
<b>TOTAL REVENUES</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>0%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	70,000	70,000	70,000	70,000	70,000	0%
Capital Outlay	16,667	16,667	16,667	16,667	16,667	0%
<b>TOTAL EXPENSES</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>0%</b>

## DEPARTMENT PURPOSE

The Rockingham County Airport Authority (Airport Authority) exists to provide airline services for the citizens of the County. The members of the Airport Authority's governing board are appointed by the County Commissioners. The Airport Authority is financially dependent on the County to provide sufficient funds for operation.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>49 - Airport</b>								
<b>4910 - Airport</b>								
4624030 - Serv. Maint. Contracts	70,000	70,000	70,000	70,000	70,000	70,000	70,000	
			FY 2023 appropriation keyed by JT 3/16/22.			70,000	70,000	
4657020 - Capital Grant Match	16,667	16,667	16,667	16,667	0	16,667	16,667	
			Capital match for non-primary entitlement funds (former Vision 100) grants.			16,667	16,667	
<b>DIV TOTAL - Airport</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>70,000</b>	<b>86,667</b>	<b>86,667</b>	
<b>DEPT TOTAL - AIRPORT</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>86,667</b>	<b>70,000</b>	<b>86,667</b>	<b>86,667</b>	



# Economic Development and Tourism

Dept ID: 5010

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	119,615	119,920	89,920	-	110,519	-8%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	457,847	487,645	505,506	635,358	548,964	13%
<b>TOTAL REVENUES</b>	<b>577,462</b>	<b>607,565</b>	<b>595,426</b>	<b>635,358</b>	<b>659,483</b>	<b>9%</b>
<b>EXPENSES</b>						
Salaries and Benefits	500,273	508,985	478,985	510,630	510,630	0%
Operating Expenses	77,189	98,580	115,311	114,728	113,728	15%
Capital Outlay	-	-	1,130	10,000	35,125	100%
<b>TOTAL EXPENSES</b>	<b>577,462</b>	<b>607,565</b>	<b>595,426</b>	<b>635,358</b>	<b>659,483</b>	<b>9%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	6.00	6.00	5.00	5.00	5.00	-17%

## DEPARTMENT MISSION STATEMENT

Rockingham County Economic Development and Tourism Office is the lead organization unifying the community to foster a business climate that creates jobs and opportunities for citizens leading to investment in our county.

## WHAT WE DO (List of Services)

- Industrial, commercial, and tourism marketing attraction and recruitment.
- Small business coaching and counseling.
- Existing industry retention and call program.
- Maintain a current building and sites inventory.
- Establish and build relationships with ally and partner agencies.
- Maintain contact management system for measurable performance tracking.
- County and internal strategic planning and budgeting.
- Support CED and TDA Boards with administrative planning and staff assistance.
- Maintain website for ED and Tourism with current and real time demographic and community information.
- Assist small businesses with registering company names.

# Economic Development Projects

Dept ID: 5020

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	509,000	-	1,960,850	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	16,190	-	24,281	-	-	0%
Non-Operating Revenue	17,679	-	2,000	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	749,233	1,119,680	1,129,258	1,494,021	1,955,021	75%
<b>TOTAL REVENUES</b>	<b>1,292,102</b>	<b>1,119,680</b>	<b>3,116,389</b>	<b>1,494,021</b>	<b>1,955,021</b>	<b>75%</b>
<b>EXPENSES</b>						
ACES, Inc Phase I	-	20,016	20,016	-	-	-100%
Albaad 2018 Phase I	63,389	74,389	74,389	66,371	66,371	-11%
Albaad 2018 Phase II	21,182	27,061	27,061	23,720	23,720	-12%
Albaad 2018 Phase III	-	35,079	35,079	66,649	66,649	90%
B M Plastics 2016 Phase I	10,051	3,972	3,972	2,648	2,648	-33%
DOC Grnt-Blow Molded Solutions	-	-	200,000	-	-	0%
DOC Grnt-Ruger	-	-	650,000	-	-	0%
Farmina	-	-	-	-	100,000	
Gildan Yarns	23,491	22,268	22,268	20,892	20,892	-6%
Golden Leaf Grant	-	-	992,000	-	-	0%
Gregory Pallet Rural Ctr Grant	-	-	100,000	-	-	0%
Gregory Pallet	-	-	-	9,953	9,953	
Incentive - Duke Energy	490,530	648,214	648,214	648,214	648,214	0%
Latham Photography-2019	572	382	382	191	191	-50%
Nestle Purina 2020	-	-	-	139,000	500,000	100%
Ontex 2020 Phase I	-	-	-	222,476	222,476	100%
PARTF - Planters Rd.	24,690	-	43,131	-	-	0%
Pella Corporation Phase I	27,562	49,890	49,890	47,217	47,217	-5%
Pella Corporation Phase II	-	29,066	29,066	27,389	27,389	-6%
PJR Piedmont-Pella	500,000	-	-	-	-	0%
Ruger 2013 Phase I	17,612	22,133	22,133	22,133	22,133	0%
Ruger 2020	-	52,762	52,762	49,762	49,762	-6%
Ruger Phase II	15,710	18,709	18,709	18,709	18,709	0%
Ruger Phase III	14,855	17,818	17,818	17,818	17,818	0%
Ruger Phase IV	16,259	17,818	17,818	17,818	17,818	0%
Ruger Phase V	16,063	17,818	17,818	17,818	17,818	0%
Sanritsu 2019 Phase I	29,842	30,659	30,659	30,311	30,311	-1%
SANS Technical Fibers 2019	12,985	16,706	16,706	14,643	14,643	-12%
Smith Carolina 2017	7,308	7,308	7,308	7,308	7,308	0%
Southern Finishing	-	7,612	19,190	22,981	22,981	202%
<b>TOTAL EXPENSES</b>	<b>1,292,102</b>	<b>1,119,680</b>	<b>3,116,389</b>	<b>1,494,021</b>	<b>1,955,021</b>	<b>75%</b>

## DEPARTMENT PURPOSE

This department accounts for County economic development projects.

# Economic Development and Tourism

## Goal 1 - Recruitment and attraction of business, industry, and tourism.

### Objective 1 *Commissioners' Goal - ECON, QL*

Achieve at least 10 project announcements. These could come from any sector including small businesses, startups, existing / expanding / new industries, commercial development, or tourism related ventures.

	FY19	FY20	FY21	FY22	FY23
Target	10	10	10	10	10
Actual	10	N/A	13		
Status	✓	⊖	✓		

## Goal 2 - Effective community, and partner/ally development

### Objective 1 *Commissioners' Goal - ECON, CEC*

Host and/or participate in 10 community and partner/ally meetings providing updates on countywide economic, small business, and/or tourism efforts to foster collaboration, strengthen relationships, and reduce duplication of efforts.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	10
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 2 *Commissioners' Goal - ECON, CEC*

Meet with all of the county's current industrial employers with more than 100 employees annually (currently 22), and at least 10 smaller industrial businesses, to ensure they have the support to continue to operate and/or expand in the county, along with learning of any workforce needs they may have.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	100% > 100 10 smaller
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 3 *Commissioners' Goal - ECON, ED*

Meet bi-monthly (6 times annually) with workforce development partner(s) which may include RCC, NC Works/PTRC, RCPS, and others, to share industrial workforce concerns and ensure that workforce needs are being met.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	6
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 4 *Commissioners' Goal - ECON, OEE*

Meet at least quarterly with the County's Community Development team to discuss collaboration on economic development opportunities, recent / upcoming permitting highlights, and local government regulations perceived as non-business friendly.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	4
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 3 - Entrepreneurial and Small Business Assistance

### Objective 1 *Commissioners' Goal - ECON, CEC*

Assist 30 entrepreneurs and/or small business owners on their efforts to either open or grow their businesses.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	30
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 2 *Commissioners' Goal - ECON, ED, CEC*

Partner with Rockingham Community College, or other small business training providers, on offering bi-monthly Small Business and Entrepreneur Training on topics such as business formation methods, accounting methods, marketing tips, and more.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	6
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 4 - Productive development and marketing

### Objective 1 *Commissioners' Goal - ECON, OEE*

Respond to all request for proposals (RFPs) / requests for information (RFIs) from EDPNC, site selection consultants, and industrial brokers, where applicable, no later than the due date requested. While Economic Development works hard to achieve a high number of inquiries, this number is also affected by larger trends including the overall US economy and the availability of marketable sites.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	100%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

**Objective 2**

*Commissioners' Goal - ECON, QL*

Update the County's Visitor Guide and Quilt Trail Guide to reflect new Blueway Branding and create an online Wedding Venue Guide that can be easily edited to ensure its accuracy by June 30, 2023.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	6/30/2023
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

**Objective 3**

*Commissioners' Goal - ECON, CEC*

Highlight and promote 100 businesses annually on social media platforms as well as the GoRockinghamCountyNC and VisitNCRockinghamNC websites to assist with the marketing of these businesses.

	FY19	FY20	FY21	FY22	FY23
Target	12	12	24	24	100
Actual	12	12	N/A	127	
Status	✓	✓	⊖	✓	

**Board of Commissioners' Goal Abbreviation**

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>50 - Econ Dev &amp; Tourism</b>								
<b>5010 - Economic Development &amp; Tourism</b>								
<b>3855010 - Economic Development</b>	<b>100,496</b>	<b>119,615</b>	<b>119,920</b>	<b>89,920</b>	<b>89,920</b>	<b>0</b>	<b>110,519</b>	
								PM - Revenue from TDA Fund for portion of staff. Matches expense in the TDA fund.
								0 110,519 PM - Should have been requested.
<b>DIV TOTAL - Economic Development &amp; Tourism</b>	<b>100,496</b>	<b>119,615</b>	<b>119,920</b>	<b>89,920</b>	<b>89,920</b>	<b>0</b>	<b>110,519</b>	
<b>DEPT TOTAL - ECON DEV &amp; TOURISM</b>	<b>100,496</b>	<b>119,615</b>	<b>119,920</b>	<b>89,920</b>	<b>89,920</b>	<b>0</b>	<b>110,519</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>50 - Economic Development</b>								
<b>5010 - ED-Partnership for Economic De</b>								
4611010 - Regular Salaries	325,819	381,646	377,983	349,983	271,446	370,220	370,220	
					Salaries for Staff of Five	370,220	370,220	
4612110 - Health Insurance	37,992	49,376	57,136	57,136	40,655	56,680	56,680	
					Health Insurance ED/Tourism Staff of Five(Hospital +Vision + Dental)	56,680	56,680	
4612210 - FICA	24,117	28,136	28,965	23,465	20,401	28,873	28,873	
					FICA ED/Tourism Staff of Five:	28,873	28,873	
4612310 - Regular Retire	29,297	39,037	42,823	40,323	30,948	45,857	45,857	
					Retirement - ED/Tourism Staff of Five	45,857	45,857	
4612410 - Unemployment	1,560	1,560	1,560	1,560	1,560	1,300	1,300	
					Unemployment ED/Tourism Staff of Five	1,300	1,300	
4612510 - Workers' Compensation	582	517	518	518	518	500	500	
					Worker's Comp for staff of Five	500	500	
4613010 - Flat Travel	0	0	0	6,000	4,800	7,200	7,200	
					Flat Travel	7,200	7,200	
4623010 - Professional Services	28,289	7,400	10,000	19,500	17,450	22,000	22,000	
					Various Professional Service Contracts	22,000	22,000	
4624010 - Utility Services	7,186	6,613	8,500	8,500	5,596	8,500	8,500	
					Utilities for ED Building	8,500	8,500	
4624330 - Vehicle Repair	174	210	1,500	1,500	425	1,500	1,000	
					Vehicle Repair and upkeep for ED Vehicle	1,500	1,000	Based on history.
4625010 - Postage	512	1,233	1,000	1,000	794	750	750	
					Postage - Mailings and Packets includes FedEx and USPS	750	750	
4625015 - Printing	3,065	332	4,000	4,000	38	2,000	2,000	
					In-house copier and contract printing services	2,000	2,000	
4625020 - General Insurance	6,011	6,239	5,870	5,870	5,870	6,768	6,768	
					GENERAL INSURANCE	6,768	6,768	
4625025 - Vehicle Insurance	730	390	410	410	410	410	410	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						410	410	
								VEHICLE INSURANCE \$410 each vehicle( 2015 Dodge Journey)
4625030 - Communications	2,864	3,285	4,500	4,500	2,233	4,500	4,000	
						4,500	4,000	Communications - Department land lines and mobile Based on history.
4625040 - Advertising	9,046	18,533	15,000	15,000	9,521	15,000	15,000	
						15,000	15,000	Online, print and digital advertising to promote Rockingham County as a great place to work, live and play.
4625065 - Dues	4,483	4,612	5,000	5,000	4,751	5,000	5,000	
						5,000	5,000	Membership and subscriptions dues for the department.
4625080 - Travel	31	0	0	0	0	0	0	
4625085 - Staff Training	11,438	2,126	15,000	15,000	8,029	15,000	15,000	
						15,000	15,000	Professional development and strategic travel for the department.
4626010 - General Supplies	4,193	2,651	3,000	5,731	4,134	7,500	7,500	
						7,500	7,500	Office Supplies
4626011 - Program Supplies	949	2,909	3,500	3,500	3,147	0	0	
4626025 - Fuel	699	265	1,300	1,300	401	800	800	
						800	800	Fuel Expense - 26 wks @ \$30
4629090 - Miscellaneous Expend.	11,401	20,391	20,000	24,500	16,563	25,000	25,000	
						25,000	25,000	Special projects and unexpected economic development and project related costs.
4657010 - Capital Outlay	0	0	0	1,130	0	10,000	0	
						10,000	0	Large Conference Room Upfit PM - Moved to 7015.
4657015 - Capitalized Capital	0	0	0	0	0	0	35,125	
						0	5,000	Large Conference Room Upfit PM - Moved here from 7010 and reduced.
						0	30,125	PM - Added Ford Explorer per budget conversations with Economic Development and Manager. PM - See justification.
<b>DIV TOTAL - ED-Partnership for Economic De</b>	<b>510,438</b>	<b>577,462</b>	<b>607,565</b>	<b>595,426</b>	<b>449,691</b>	<b>635,358</b>	<b>659,483</b>	
<b>DEPT TOTAL - ECONOMIC DEVELOPMENT</b>	<b>510,438</b>	<b>577,462</b>	<b>607,565</b>	<b>595,426</b>	<b>449,691</b>	<b>635,358</b>	<b>659,483</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>50 - Econ Dev &amp; Tourism</b>								
<b>5020 - Economic Projects</b>								
3345010 - Dept. Of Commerce Grant	125,000	500,000	0	700,000	0	0	0	
3345018 - Rural Center Grant	0	0	0	100,000	0	0	0	
3345023 - DOC-One NC Grant	0	0	0	150,000	0	0	0	
3345051 - PARTF Grnt-Planters Road Prk	0	9,000	0	18,850	18,850	0	0	
3345052 - PARTF/DNCR-Belews Crk Grnwy	-7,091	0	0	0	0	0	0	
3655010 - GOLDEN LEAF GRANT	0	0	0	992,000	0	0	0	
3655038 - CED Donation	0	17,679	0	0	0	0	0	
3655039 - EDC Misc Donations	0	0	0	2,000	2,000	0	0	
3855011 - Contribution-Plntrs Rd (DRBA)	0	16,190	0	24,281	20,374	0	0	
<b>DIV TOTAL - Economic Projects</b>	<b>117,909</b>	<b>542,869</b>	<b>0</b>	<b>1,987,131</b>	<b>41,225</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - ECON DEV &amp; TOURISM</b>	<b>117,909</b>	<b>542,869</b>	<b>0</b>	<b>1,987,131</b>	<b>41,225</b>	<b>0</b>	<b>0</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>50 - Economic Development</b>								
<b>5020 - ED-ED Projects</b>								
4628019 - Golden Leaf Grant	0	0	0	992,000	25,750	0	0	
4628041 - PARTF-Planters Rd	500	24,690	0	43,131	39,531	0	0	
4628504 - Southern Finishing	0	0	7,612	19,190	0	22,981	22,981	
								Southern Finishing incentive 2023 22,981 22,981
4628565 - Incentive - Duke Energy	527,323	490,530	648,214	648,214	502,721	648,214	648,214	
								Duke Energy Incentive Payment - To be paid After July 31, 2021 but before September 30, 2022 648,214 648,214
4628571 - Ruger 2013 Phase I	17,612	17,612	22,133	22,133	0	22,133	22,133	
								Ruger 2013 Phase I - Incentive Payment for 2023 22,133 22,133
4628575 - Rugar Phase II	15,710	15,710	18,709	18,709	0	18,709	18,709	
								Rugar Phase II Incentive Payment for 2023 18,709 18,709
4628576 - Rugar Phase III	14,855	14,855	17,818	17,818	0	17,818	17,818	
								Rugar Phase III Incentive Payment 2023 17,818 17,818
4628578 - Karastan 2015	21,694	0	0	0	0	0	0	
4628579 - Innofa 2015	2,564	0	0	0	0	0	0	
4628580 - Gildan 2014	112,180	0	0	0	0	0	0	
4628582 - Rugar Phase IV	16,063	16,259	17,818	17,818	0	17,818	17,818	
								Rugar Phase IV Incentive Payment 2023 17,818 17,818
4628583 - B M Plastics 2016 Phase I	9,061	10,051	3,972	3,972	0	2,648	2,648	
								Blow Molded Plastics Incentive Payment - 2023 Phase III - \$1323.79 Phase IV \$1323.79 2,648 2,648
4628584 - Ruger Phase V	16,063	16,063	17,818	17,818	0	17,818	17,818	
								Incentive Payment Ruger Phase V for 2023 17,818 17,818

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
4628586 - Banner GLT 2019	125,000	0	0	0	0	0	0		
4628587 - Latham Photography- 2019	763	572	382	382	381	191	191		
						Latham Photography Grant Payment 2022 Year 5	191	191	
4628588 - Smith Carolina 2017	7,180	7,308	7,308	7,308	0	7,308	7,308		
						Smith Carolina Incentive Payment 2023	7,308	7,308	
4628589 - Albaad 2018 Phase 1	75,152	63,389	74,389	74,389	0	66,371	66,371		
						Albaad 2018 Incentive Phase I Payment 2023	66,371	66,371	
4628590 - Sanritsu 2019 Phase 1	0	29,842	30,659	30,659	16,770	30,311	30,311		
						Sanritsu 2019 Incentive Payment - 2023	30,311	30,311	
4628591 - SANS Technical Fibers 2019	0	12,985	16,706	16,706	0	14,643	14,643		
						SANS Fibers Incentive Payment 2023	14,643	14,643	
4628592 - Prj Piedmont-Pella	25,000	500,000	0	0	0	0	0		
4628593 - Albaad 2018 Phase II	0	21,182	27,061	27,061	0	23,720	23,720		
						Albaad Phase II 2023	23,720	23,720	
4628594 - Pella Corporation Phase 1	0	27,562	49,890	49,890	0	47,217	47,217		
						Pella Corporation Phase I - 2023	47,217	47,217	
4628595 - Gildan Yarns	0	23,491	22,268	22,268	0	20,892	20,892		
						Gildan Yarns - 2023	20,892	20,892	
4628596 - Ontex 2020 Phase 1	0	0	0	0	0	222,476	222,476		
						Ontex Phase I 2022	222,476	222,476	
4628597 - Nestle Purina 2020	0	0	0	0	0	139,000	500,000		
						Nestle Purina 2020 - Estimated 1st payment 2023 90% per PA	139,000	500,000	PM - Increased due to higher personal property listing by the company than was originally anticipated.
4628598 - Gregory Pallet	0	0	0	0	0	9,953	9,953		
						Entered by PM 3/17/2022 - per KTaylor email 3/16 this should have been requested.	9,953	9,953	
4628599 - Farmina	0	0	0	0	0	0	100,000		

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
								Per Kerry Taylor email 3-24, this should have been requested.
4628606 - DOC Grnt-Ruger	0	0	0	650,000	0	0	0	100,000
4628607 - DOC Grnt-Blow Molded	0	0	0	200,000	0	0	0	
4628608 - Albaad 2018 Phase III	0	0	35,079	35,079	0	66,649	66,649	Albaad 2018 Phase III 2023 31570.56 Phase IV \$35078.40
4628609 - Pella Phase II	0	0	29,066	29,066	0	27,389	27,389	Pella Corporation Phase II - 2023
4628610 - ACES, Inc Phase I	0	0	20,016	20,016	0	0	0	
4628611 - Sturm Ruger 2020	0	0	52,762	52,762	0	49,762	49,762	Sturm Ruger 2020 New - 2023
4628612 - GregoryPallet/RuralCtrGrant	0	0	0	100,000	0	0	0	
<b>DIV TOTAL - ED-ED Projects</b>	<b>986,720</b>	<b>1,292,102</b>	<b>1,119,680</b>	<b>3,116,389</b>	<b>585,153</b>	<b>1,494,021</b>	<b>1,955,021</b>	
<b>DEPT TOTAL - ECONOMIC DEVELOPMENT</b>	<b>986,720</b>	<b>1,292,102</b>	<b>1,119,680</b>	<b>3,116,389</b>	<b>585,153</b>	<b>1,494,021</b>	<b>1,955,021</b>	

# Other Economic Development

Dept ID: 5045

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	7,847	20,000	32,153	20,000	20,000	0%
<b>TOTAL REVENUES</b>	<b>7,847</b>	<b>20,000</b>	<b>32,153</b>	<b>20,000</b>	<b>20,000</b>	<b>0%</b>
<b>EXPENSES</b>						
Reidsville Industrial Park	7,847	20,000	32,153	20,000	20,000	0%
<b>TOTAL EXPENSES</b>	<b>7,847</b>	<b>20,000</b>	<b>32,153</b>	<b>20,000</b>	<b>20,000</b>	<b>0%</b>

## DEPARTMENT PURPOSE

This represents the County's contributions to other economic development agencies/functions.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>50 - Economic Development</b>								
<b>5045 - Economic Dev-Other</b>								
4628104 - Reidsville Industrial Par	7,517	7,847	20,000	32,153	22,619	20,000	20,000	
					est Keyed by ppg 2/25/2022	20,000	20,000	
<b>DIV TOTAL - Economic Dev- Other</b>	<b>7,517</b>	<b>7,847</b>	<b>20,000</b>	<b>32,153</b>	<b>22,619</b>	<b>20,000</b>	<b>20,000</b>	
<b>DEPT TOTAL - ECONOMIC DEVELOPMENT</b>	<b>7,517</b>	<b>7,847</b>	<b>20,000</b>	<b>32,153</b>	<b>22,619</b>	<b>20,000</b>	<b>20,000</b>	

# Cooperative Extension

Dept ID: 54

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	25,301	9,000	9,000	9,000	9,000	0%
Intergovernmental	5,325	-	8,210	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	7,850	10,000	10,000	10,000	10,000	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	286,582	312,887	406,427	336,058	332,378	6%
<b>TOTAL REVENUES</b>	<b>325,058</b>	<b>331,887</b>	<b>433,637</b>	<b>355,058</b>	<b>351,378</b>	<b>6%</b>
<b>EXPENSES</b>						
Salaries and Benefits	265,403	275,901	275,901	293,329	293,329	6%
Operating Expenses	56,088	55,986	150,628	61,729	58,049	4%
Capital Outlay	3,567	-	7,108	-	-	0%
<b>TOTAL EXPENSES</b>	<b>325,058</b>	<b>331,887</b>	<b>433,637</b>	<b>355,058</b>	<b>351,378</b>	<b>6%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	6.00	6.00	6.00	6.00	6.00	0%

## DEPARTMENT MISSION STATEMENT

Rockingham County North Carolina Cooperative Extension gives our residents easy access to the resources and expertise of NC State University and NC A&T State University. Through educational programs, publications, and events, Cooperative Extension field faculty deliver unbiased, research-based information to North Carolina citizens. We can answer your questions on a wide array of topics.

## WHAT WE DO (List of Services)

- Administration of Rockingham County Cooperative Extension.
- Teach food safety classes for business certification and individuals.
- Advise and promote local food organizations, markets, and activities.
- Partner with economic development.
- Advise Extension Volunteer organization and Governor's Volunteer Center.
- Coordinate 4-H programs.
- Teach adult and youth nutrition classes.
- Provide training for in-school and after school care initiatives, as well as daycares.
- Problem solving upon request from farmers and other individuals.
- Conduct livestock production/management education programs.
- Provide newsletters to livestock and horse producers.
- Provide certification to animal waste applicators.
- Conduct agricultural field crops production/management programs.
- Provide wildlife damage management education.
- Conduct forestry production/management education programs.
- Conduct beekeeping production/management programs.
- Conduct fruit and vegetable production/management programs.
- Provide pesticide programs and certifications.

# Cooperative Extension

## Goal 1 - Increased focus on farm profitability and sustainability.

### Objective 1 *Commissioners' Goal - ED, OEE, CAEE*

At least 300 crop (all plant system) producers will adopt Cooperative Extension best management practices. Examples of these practices include nutrient management (weeds, diseases, and insects), business management, and marketing.

	FY19	FY20	FY21	FY22	FY23
Target	290	300	300	300	300
Actual	312	N/A	311		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - ED, OEE, CAEE*

At least 80 animal producers will adopt Cooperative Extension recommended best management practices. Examples of best practices include those related to husbandry, improved planning, marketing, and financial practices.

	FY19	FY20	FY21	FY22	FY23
Target	75	80	80	80	80
Actual	87	N/A	86		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE, CAEE*

At least 375 licensed pesticide applicators will receive training and/or recertification credits to maintain and/or renew pesticide licenses.

	FY19	FY20	FY21	FY22	FY23
Target	368	375	375	375	375
Actual	374	N/A	387		
Status	✓	⊖	✓		

## Goal 2 - Increased focus on youth development

### Objective 1 *Commissioners' Goal - ED*

At least 2,150 youth will gain knowledge of STEM (Science, Technology, Engineering, and Math) through Cooperative Extension classes and programs.

	FY19	FY20	FY21	FY22	FY23
Target	2,150	2,150	2,150	2,150	2,150
Actual	2,207	N/A	1,684		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - ED*

At least 72 teachers will be trained and use 4-H STEM (Science, Technology, Engineering, and Math) curriculum in their classroom.

	FY19	FY20	FY21	FY22	FY23
Target	70	72	72	72	72
Actual	76	N/A	81		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - ED*

At least 285 youth will gain career, employment, and entrepreneurial skills through 4-H classes and programs.

	FY19	FY20	FY21	FY22	FY23
Target	275	285	285	285	285
Actual	288	N/A	64		
Status	✓	⊖	⊖		

### Objective 4 *Commissioners' Goal - ED*

At least 210 youth will gain knowledge, skills, and/or aspirations regarding leadership through 4-H classes and programs.

	FY19	FY20	FY21	FY22	FY23
Target	200	210	210	210	210
Actual	212	N/A	71		
Status	✓	⊖	⊖		

### Objective 5 *Commissioners' Goal - ED*

Provide an internship to at least one college student to offer first-hand knowledge into Cooperative Extension and Soil and Water programs and services.

	FY19	FY20	FY21	FY22	FY23
Target	1	1	1	1	1
Actual	1	N/A	0		
Status	✓	⊖	⊖		

## Goal 3 - Increase Cooperative Extension fiscal sustainability.

### Objective 1 *Commissioners' Goal - OEE*

Maximize outside resources acquired for use in adult educational programming and youth scholarships for conferences, camps, and educational programs by collecting at least \$17,000 in outside funding sources.

	FY19	FY20	FY21	FY22	FY23
Target	\$ 18,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000
Actual	\$ 16,840	N/A	\$ 17,835		
Status	✗	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

**Goal 4 - Leverage volunteers whenever possible in Cooperative Extension services.**

**Objective 1** *Commissioners' Goal - OEE, CEC, ED*  
 Maintain at least 1,750 volunteers in Cooperative Extension efforts.  
 Volunteers are an important part of Extension efforts by helping to plan and implement educational programs.

	FY19	FY20	FY21	FY22	FY23
Target	1,750	1,750	1,750	1,750	1,750
Actual	1,915	N/A	1,788		
Status	✓	⊖	✓		

**Objective 2** *Commissioners' Goal - OEE, CEC, ED*  
 Train at least 50 adults on how to effectively volunteer with Cooperative Extension. Examples of things covered in the training include how to work effectively with youth and how to work in special program areas.

	FY19	FY20	FY21	FY22	FY23
Target	50	50	50	50	50
Actual	53	N/A	57		
Status	✓	⊖	✓		

**Goal 5 - Increase knowledge of environmentally acceptable conservation practices.**

**Objective 1** *Commissioners' Goal - CAEE*  
 Ensure at least 5,100 acres of County cropland is in no-till production, which helps preserve soil and water quality by reducing erosion.

	FY19	FY20	FY21	FY22	FY23
Target	5,000	5,000	5,000	5,000	5,100
Actual	5,275	N/A	5,265		
Status	✓	⊖	✓		

**Objective 2** *Commissioners' Goal - CAEE*  
 At least 55 crop producers will report a reduction in fertilizer usage per acre.

	FY19	FY20	FY21	FY22	FY23
Target	55	55	55	55	55
Actual	58	N/A	62		
Status	✓	⊖	✓		

**Objective 3** *Commissioners' Goal - CAEE*  
 Ensure at least 100 acres where Cooperative Extension recommended waste analysis was used for proper land application of waste.

	FY19	FY20	FY21	FY22	FY23
Target	100	100	100	100	100
Actual	108	N/A	113		
Status	✓	⊖	✓		

**Goal 6 - Improve quality of life in Rockingham County.**

**Objective 1** *Commissioners' Goal - QL, ED*  
 At least 525 participants will gain knowledge of healthy eating practices, increase physical activity, and take measure that will lead to a reduction in chronic disease. This will be measured by the number of active participants in Family and Consumer Sciences Programs.

	FY19	FY20	FY21	FY22	FY23
Target	350	525	525	525	525
Actual	374	N/A	541		
Status	✓	⊖	✓		

**Board of Commissioners' Goal Abbreviation**

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>54 - Cooperative Ext</b>								
<b>5410 - Cooperative Extension</b>								
3345405 - Horticulture Grant	0	5,325	0	0	1,420	0	0	
3345418 - NC Dept of Ag-Visit NC Farms	0	0	0	8,210	8,210	0	0	
3465411 - Horticulture Prgm Fees	4,026	689	0	0	1,587	0	0	
3465412 - Livestock Program Fees	330	458	0	0	441	0	0	
3465413 - Field Crops Program Fees	2,300	9,561	0	0	400	0	0	
3465424 - Visit NC Farm Fees	0	12,250	0	0	656	0	0	
3465427 - FCS Program Fees	596	0	0	0	397	0	0	
<b>DIV TOTAL - Cooperative Extension</b>	<b>7,252</b>	<b>28,283</b>	<b>0</b>	<b>8,210</b>	<b>13,110</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - COOPERATIVE EXT</b>	<b>7,252</b>	<b>28,283</b>	<b>0</b>	<b>8,210</b>	<b>13,110</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>54 - Cooperative Extension</b>								
<b>5410 - Cooperative Extension</b>								
4611010 - Regular Salaries	172,638	186,751	191,024	191,024	132,530	198,245	198,245	
					6 Employee Salaries	198,245	198,245	
4612110 - Health Insurance	20,157	23,043	23,444	23,444	17,185	31,164	31,164	
					-6 Employee's Health Insurance	31,164	31,164	
4612210 - FICA	12,513	13,619	14,613	14,613	9,625	15,166	15,166	
					-6 Employee's FICA	15,166	15,166	
4612310 - Regular Retire	33,920	40,408	45,234	45,234	28,361	47,776	47,776	
					-6 Employee's Retirement	47,776	47,776	
4612410 - Unemployment	179	1,560	1,560	1,560	1,560	952	952	
					-6 Employee's Unemployment Insurance	952	952	
4612510 - Workers' Compensation	52	23	26	26	26	26	26	
					-1 Employee's Workers' Compensation	26	26	
4623010 - Professional Services	16,651	16,651	17,000	17,000	15,263	17,000	17,000	
					Cleaning Contract	17,000	17,000	
4624030 - Serv. Maint. Contracts	3,175	3,175	3,687	3,687	2,493	3,687	3,687	
					-Service, Rental and Maintenance on North Carolina State University Computers -6 Computers	3,687	3,687	
4624320 - Equip Repair	85	0	200	200	40	500	500	
					-State Vehicle Maintenance and Repair -Other needed Equipment Repair (I.E. Projectors and printers)	500	500	
4625010 - Postage	39	131	250	250	29	350	350	
					-Office Mailings (I.E. program flyers and letters) -General Parcel Postage	350	350	
4625020 - General Insurance	2,877	2,931	3,094	3,094	3,094	3,597	3,597	
					General Insurance	3,597	3,597	
4625030 - Communications	5,202	4,160	5,400	5,400	3,093	5,400	5,400	
					-Main Phone System : 1,800.00 -Verizon : 3,600.00	5,400	5,400	
4625042 - Adv-Dan River ST8	0	0	0	50,163	250	0	0	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4625065 - Dues	695	552	695	695	472	695	855	
			-State Advisory Council Contribution : 100.00			695	855	NCATS meeting Dues
			-Ag Agent State Dues : 240.00					
			-NCEAFCS National and State Dues: 160.00					
			-NCAE4-HA State & National Dues: \$160.00					
			-NCCEAPA District & State Dues: \$35.00					
4625080 - Travel	411	0	500	500	0	1,500	1,500	
			-Supplemental Usage in addition to state travel funds as needed for educational programming, visits with clientele, and to attend work related professional development sessions.			1,500	1,500	
			-Gas for use of County Vehicles					
4625085 - Staff Training	1,629	253	5,160	5,160	430	7,000	5,160	
			-Professional Development Conference Registration for 6 employees (District, State, & National) : \$3,500.00			7,000	5,160	Leave flat.
			-Advisory Council Meetings each quarter : \$1,800.00					
			-In-service Trainings, Certification Classes and class supplies : \$1,200.00					
			-Staff Retreat: \$340.00					
			-NCATS Meeting Dues: \$160.00					
4626010 - General Supplies	4,658	2,571	7,000	7,000	4,190	8,000	7,000	
			-Maintenance & operation of Toshiba copier : \$3,850.00			8,000	7,000	Leave flat.
			-Concord Faxing Contact : \$150.00					
			-General office supplies: \$4,000.00					
4626011 - Program Supplies	380	730	4,000	4,000	434	4,000	3,000	
			-Educational Program supplies for Field Crops, Horticulture, Livestock, 4-H and Family and Consumer Science Agents			4,000	3,000	PM - Reduction based on past spending.
4626017 - Community Proj Supplies	0	0	0	790	0	0	0	
4626019 - Horticulture Program Supplies	1,036	3,568	0	4,502	1,248	0	0	
4626023 - Livestock Prog Supplies	853	670	0	2,728	56	0	0	
4626024 - Visit NC Farm Prog	0	0	0	20,460	12,120	0	0	
4626027 - FAMILY CONS SCIENCE PRG SUPPLY	-3	135	0	677	521	0	0	
4626029 - Field Crops Program Supplies	2,395	9,502	0	6,177	300	0	0	
4657010 - Capital Outlay	1,300	3,567	0	7,108	7,107	0	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DIV TOTAL - Cooperative Extension</b>	280,841	313,998	322,887	415,492	240,428	345,058	341,378	
<b>DEPT TOTAL - COOPERATIVE EXTENSION</b>	280,841	313,998	322,887	415,492	240,428	345,058	341,378	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>54 - Cooperative Ext</b>								
<b>5415 - 4H Program</b>								
3465415 - 4H Prog Serv Fees	5,229	2,343	9,000	9,000	2,007	9,000	9,000	
					4H Program Service Fees	9,000	9,000	
3655415 - 4H/United Way Don.	10,000	7,850	10,000	10,000	8,333	10,000	10,000	
					4H United Way donation	10,000	10,000	
<b>DIV TOTAL - 4H Program</b>	<b>15,229</b>	<b>10,193</b>	<b>19,000</b>	<b>19,000</b>	<b>10,340</b>	<b>19,000</b>	<b>19,000</b>	
<b>DEPT TOTAL - COOPERATIVE EXT</b>	<b>15,229</b>	<b>10,193</b>	<b>19,000</b>	<b>19,000</b>	<b>10,340</b>	<b>19,000</b>	<b>19,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>54 - Cooperative Extension</b>								
<b>5415 - Cooperative Extension- 4H Prog</b>								
4625010 - Postage	2	0	0	0	0	0	0	
4625020 - General Insurance	200	235	200	200	200	300	300	
								-Additional Liability insurance for educational programs 300 300
4625080 - Travel	0	0	100	100	80	100	100	
								-Fuel Reimbursement for county vehicle for summer educational programs in June when procurement cards are frozen 100 100
4625085 - Staff Training	0	25	100	100	0	100	100	
								-Specialized training for 4-H Volunteers 100 100
4626010 - General Supplies	407	414	500	1,000	532	500	500	
								-General Supplies to support 4-H Volunteers and club activities 500 500
4626011 - Program Supplies	11,908	7,999	3,000	11,000	7,560	3,900	3,900	
								-Supplies for all 4-H educational programs 3,900 3,900
4626016 - Awards	0	0	100	100	60	100	100	
								-Various Award supplies for 4-H member and volunteers 100 100
4628050 - Camp Congress	840	450	1,500	2,145	2,145	1,500	1,500	
								-Support for 4-H member to attend annual 4-H congress and camp 1,500 1,500
4628055 - Scholarships	2,592	1,937	3,500	3,500	1,165	3,500	3,500	
								-Scholarship Awards for 4-H members 3,500 3,500
<b>DIV TOTAL - Cooperative Extension- 4H Prog</b>	<b>15,949</b>	<b>11,060</b>	<b>9,000</b>	<b>18,145</b>	<b>11,743</b>	<b>10,000</b>	<b>10,000</b>	
<b>DEPT TOTAL - COOPERATIVE EXTENSION</b>	<b>15,949</b>	<b>11,060</b>	<b>9,000</b>	<b>18,145</b>	<b>11,743</b>	<b>10,000</b>	<b>10,000</b>	

# Soil and Water Conservation

Dept ID: 5610

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	31,033	29,087	3,500	29,087	29,087	0%
Intergovernmental	3,600	3,600	29,187	3,600	3,600	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	92	-	-	-	-	0%
Non-Operating Revenue	-	-	2,500	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	169,802	188,178	188,178	207,430	207,430	10%
<b>TOTAL REVENUES</b>	<b>204,528</b>	<b>220,865</b>	<b>223,365</b>	<b>240,117</b>	<b>240,117</b>	<b>9%</b>
<b>EXPENSES</b>						
Salaries and Benefits	187,274	196,547	196,547	210,831	210,831	7%
Operating Expenses	17,253	24,318	26,818	29,286	29,286	20%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>204,528</b>	<b>220,865</b>	<b>223,365</b>	<b>240,117</b>	<b>240,117</b>	<b>9%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	3.00	3.00	3.00	3.00	3.00	0%

## DEPARTMENT MISSION STATEMENT

The Rockingham County Soil and Water Conservation District exists to serve the public and to ensure a healthy and productive environment. To this end, its task is to safeguard land, water, and related resources for the benefit of future generations.

## WHAT WE DO (List of Services)

- Administration of all programs and contracts.
- Technical and contractual cost-share assistance to landowners/land users.
- Implement state and federal conservation programs.
- Conservation education programs for students in grades K-12.
- Environmental workshops for teachers, landowners, and community groups.

# Soil and Water Conservation

## Goal 1 - Maximize all funding to have the greatest community impact.

### Objective 1 *Commissioners' Goal - OEE*

Obligate at least 98 percent of all State Best Management Practice (BMP) funds by year-end. Any unobligated State funds are returned to the State at year-end; therefore obligating these funds is crucial to maximize investment in Rockingham County.

	FY19	FY20	FY21	FY22	FY23
Target	95%	98%	98%	98%	98%
Actual	99.0%	N/A	99%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - CAEE, OEE*

Create or update a Conservation Plan for 100 percent of all Soil and Water Conservation District (SWCD) contracts. These conservation plans are a best practice for addressing Soil and Water issues on an entire property, rather than exclusively focusing on one issue.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

## Goal 2 - Protect farmland and encourage eco-friendly farming.

### Objective 1 *Commissioners' Goal - CAEE*

At least 350 acres will be planted with the Soil and Water Conservation District's No-Till drill. This drill allows farmers to plant without tilling, which greatly reduces soil erosion, improves soil quality, and saves farmers money.

	FY19	FY20	FY21	FY22	FY23
Target	300	300	350	350	350
Actual	369	N/A	301.8		
Status	✓	⊖	✗		

## Goal 3 - Teach the value of environmental protection and Soil and Water Conservation to Rockingham County youth at a young age.

### Objective 1 *Commissioners' Goal - ED*

Reach at least 350 children with information on Soil and Water Conservation through programs such as Project Wild and Wet as well as Food, Land, and People.

	FY19	FY20	FY21	FY22	FY23
Target	500	500	350	350	350
Actual	246	N/A	-		
Status	✗	⊖	⊖		

## Goal 4 - Assist citizens with residential soil and water concerns.

### Objective 1 *Commissioners' Goal - OEE, CEC*

Provide 95 percent of technical service requests (non-agriculture related) within five (5) business days.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	99%	N/A	95%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

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# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>56 - Soil &amp; Wtr Conservation</b>								
<b>5610 - Soil &amp; Water Conservation</b>								
3345601 - Soil District Grant	3,600	3,600	3,600	3,600	3,600	3,600	3,600	
								Matching funds used for program supplies.
						3,600	3,600	
3345605 - Tech Serv Provider- State Grant	0	0	0	25,587	26,254	0	0	
3415601 - Soil Other	5,612	4,153	3,500	3,500	3,134	3,500	3,500	
								No till drill rental.
						3,500	3,500	
3415602 - Tech Serv Provider Reimb	25,850	26,880	25,587	0	0	25,587	25,587	
								Technical service provider reimbursement.
						25,587	25,587	
3655601 - Donations	250	0	0	2,500	2,500	0	0	
3855610 - Sign Contribution	47	92	0	0	177	0	0	
<b>DIV TOTAL - Soil &amp; Water Conservation</b>	<b>35,358</b>	<b>34,725</b>	<b>32,687</b>	<b>35,187</b>	<b>35,664</b>	<b>32,687</b>	<b>32,687</b>	
<b>DEPT TOTAL - SOIL &amp; WTR CONSERVATION</b>	<b>35,358</b>	<b>34,725</b>	<b>32,687</b>	<b>35,187</b>	<b>35,664</b>	<b>32,687</b>	<b>32,687</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>56 - Soil Conservation</b>								
<b>5610 - Soil Conservation</b>								
4611010 - Regular Salaries	129,000	130,926	133,673	133,673	111,927	144,267	144,267	
					per salary forecast	144,267	144,267	
4612110 - Health Insurance	26,361	29,314	34,008	34,008	27,207	34,008	34,008	
					per salary forecast	34,008	34,008	
4612210 - FICA	9,724	9,874	10,226	10,226	8,485	11,036	11,036	
					per salary forecast	11,036	11,036	
4612310 - Regular Retire	11,623	13,397	15,118	15,118	12,760	17,528	17,528	
					per salary forecast	17,528	17,528	
4612410 - Unemployment	780	780	780	780	780	780	780	
					per salary forecast	780	780	
4612510 - Workers' Compensation	1,914	2,983	2,742	2,742	2,742	3,212	3,212	
					per salary forecast	3,212	3,212	
4624330 - Vehicle Repair	492	778	900	800	109	1,000	1,000	
					- vehicle maintenance and repairs for two vehicles.	1,000	1,000	
4625010 - Postage	9	209	165	165	132	165	165	
					-Postage	165	165	
4625020 - General Insurance	2,031	1,985	2,065	2,065	2,065	2,460	2,460	
					general insurance	2,460	2,460	
4625030 - Communications	2,058	1,737	2,281	2,281	1,270	1,521	1,521	
					-2 phones with hotspots	1,521	1,521	
4625065 - Dues	4,543	4,543	4,734	4,734	4,733	4,733	4,733	
					-Piedmont Conservation Council 3000.00	4,733	4,733	
					-NC District Employees Association 75.00			
					--National Association of Conservation Districts 775.00			
					-Area 3 SWCD Dues 220.00			
					-NCASWCD Dues 548.00			
					-Soil & Water Conservation Society 115.00			
4625085 - Staff Training	5,149	105	4,673	4,948	4,812	5,848	5,848	
					-Spring and Fall Area 3 Meetings for 3 employees	5,848	5,848	
					-Annual meeting for 3 employees			
					-Conservation Employee Training for 3 employees			
					-Soil and Water Commission Meetings			
					-Environmental Education			

# EXPENDITURES - Manager Recommended Budget



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County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4626005 - Supplies-Tree Funds	2,317	2,331	2,500	5,000	4,317	3,500	3,500	
						3,500	3,500	-Use accumulate reserves -Expenses of Geotextile -No-Till Drill Maintenance and operation
4626010 - General Supplies	1,314	1,306	1,500	1,500	773	1,500	1,500	
						1,500	1,500	-Maintenance and Operation of Toshiba Copier -General Office Supplies:
4626011 - Program Supplies	3,726	3,529	3,600	3,425	2,303	3,600	3,600	
						3,600	3,600	-Matching State Funds -Supplies for Soil & Water Conservation programming
4626025 - Fuel	1,229	730	1,600	1,600	1,161	1,600	1,600	
						1,600	1,600	-Fuel for both county vehicles
4628020 - Agric. Dist. Adv Signage	129	0	300	300	26	3,359	3,359	
						3,359	3,359	-Register of deeds fees for VAD (will see and increase this year due to program review) -purchase signs for VAD program
<b>DIV TOTAL - Soil Conservation</b>	<b>202,399</b>	<b>204,528</b>	<b>220,865</b>	<b>223,365</b>	<b>185,601</b>	<b>240,117</b>	<b>240,117</b>	
<b>DEPT TOTAL - SOIL CONSERVATION</b>	<b>202,399</b>	<b>204,528</b>	<b>220,865</b>	<b>223,365</b>	<b>185,601</b>	<b>240,117</b>	<b>240,117</b>	

# Integrated Health

Dept ID: 6040

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	262,623	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	(57,696)	308,706	345,850	198,482	198,482	-36%
<b>TOTAL REVENUES</b>	<b>204,927</b>	<b>308,706</b>	<b>345,850</b>	<b>198,482</b>	<b>198,482</b>	<b>-36%</b>
<b>EXPENSES</b>						
Salaries and Benefits	158,427	236,850	236,850	144,839	144,839	-39%
Operating Expenses	46,499	71,856	71,856	53,643	53,643	-25%
Capital Outlay	-	-	37,144	-	-	0%
<b>TOTAL EXPENSES</b>	<b>204,927</b>	<b>308,706</b>	<b>345,850</b>	<b>198,482</b>	<b>198,482</b>	<b>-36%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	4.00	3.00	3.00	2.00	2.00	-33%

## DEPARTMENT MISSION STATEMENT

The Integrated Health Care Program will align existing community resources around medical care, mental health care, medical transportation and other resources to increase effectiveness and efficiency of care through a multi-faceted assessment to generate a shared, integrated care plan for the most vulnerable population in our community.

## WHAT WE DO (List of Services)

- Physical, mental, and functional assessments.
- Medication reconciliation.
- Home safety assessments.
- Home-based coordinated care.
- Intensive case management.
- Public education.

# Integrated Health

## Goal 1 - Provide quality care to identified high utilizers of EMS.

**Objective 1** *Commissioners' Goal - CEC, OEE*  
 Attempt to contact the top 100 utilizers of EMS services at least once to offer Integrated Health services.

	FY19	FY20	FY21	FY22	FY23
Target	100	100	100	100	100
Actual	100	N/A	80		
Status	✓	⊖	✗		

**Objective 2** *Commissioners' Goal - CEC, OEE*  
 Achieve at least a 10 percent average decrease in the number of EMS callouts for clients after 90 days of beginning service. This will be determined by comparing the 90 day call volume before and after the start of service.

	FY19	FY20	FY21	FY22	FY23
Target	10%	10%	10%	10%	10%
Actual	63%	N/A	1.2% increase		
Status	✓	⊖	✗		

**Objective 3** *Commissioners' Goal - CEC, QL*  
 At least 90 percent of clients' life satisfaction surveys will increase by at least five points between the first intake at 45 days and the second intake at 90 days. Clients will take a life satisfaction survey at each intake with possible scores between 5-35.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	90%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

**Objective 4** *Commissioners' Goal - CEC, QL*  
 At least 90 percent of clients with diabetes that receive services will see a 2% decrease in A1C levels within 120 days from their baseline lab report.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	90%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

**Objective 5** *Commissioners' Goal - CEC, QL*  
 Ensure at least 90 percent of all Integrated Health clients have a primary care provider. Having a primary care provider has been shown to encourage patients to use this resource for non-emergency issues rather than EMS.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	90%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

**Objective 6** *Commissioners' Goal - CEC, QL*  
 At least 90 percent of clients with hypertension that receive services will see a 10 point decrease in the Systolic and/or Diastolic blood pressure reading after 90 days of onset of treatment. For example, an initial reading of 150/90 should decrease to 140/90, 150/80, or 140/80 after 90 days from onset of treatment.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	90%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

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PS – Public Safety

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QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>60 - Integrated Health</b>								
<b>6040 - Integrated Health</b>								
3656050 - Intgrtd Hlth-KBR	0	262,623	0	0	0	0	0	
3656053 - Intgrtd Hlth-COVID19	12,800	0	0	0	0	0	0	
<b>DIV TOTAL - Integrated Health</b>	<b>12,800</b>	<b>262,623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - INTEGRATED HEALTH</b>	<b>12,800</b>	<b>262,623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>60 - Consolidated HHS</b>								
<b>6040 - Cons. HHS-Integrated Health</b>								
4411010 - Regular Salaries	156,756	100,662	138,979	138,779	59,103	88,507	88,507	
	Per Projected Payroll from Finance for (2) Community Paramedics. Manager position previously budgeted here is now included in the DSS budget.					88,507	88,507	
4411015 - Overtime Pay	0	0	0	200	147	0	0	
4411020 - Temporary Salaries	13,059	11,509	26,527	26,527	18,144	10,000	10,000	
	Temporary Position Funded with MOE Dollars					10,000	10,000	
4412110 - Health Insurance	26,354	17,185	34,008	34,008	15,635	22,672	22,672	
	Per Projected Payroll from Finance for (2) Community Paramedics.					22,672	22,672	
4412210 - FICA	12,221	7,852	12,565	12,565	5,398	6,917	6,917	
	FICA for Temporary employee					0	0	
	Per Projected Payroll from Finance for (2) Community Paramedics.					6,917	6,917	
4412310 - Reg. Retirement	14,156	10,273	15,718	15,718	6,754	10,987	10,987	
	Per Projected Payroll from Finance for (2) Community Paramedics.					10,987	10,987	
4412410 - Unemployment	780	780	780	780	780	520	520	
	Per Projected Payroll from Finance for (2) Community Paramedics.					520	520	
4412510 - Workers' Compensation	8,856	10,166	8,273	8,273	8,273	5,236	5,236	
	Per Projected Payroll from Finance for (2) Community Paramedics.					5,236	5,236	
4423010 - Professional Services	15,609	12,129	25,000	25,000	6,010	10,000	10,000	
	This line is used to pay for Professional Assessment and treatment for Physical, Behavioral or Substance Abuse Services as well as Emergency Medication, Co-Pays, Deposits, Energy, Food and Clothing Assistance.					10,000	10,000	
4424010 - Utility Services	2,689	2,690	3,706	3,706	2,690	3,000	3,000	
	IHCP Share of Utilities at EOC.					3,000	3,000	
4424030 - Serv & Maint Contract	624	675	3,000	3,000	676	800	800	
	Biomedical Alternatives-Cardiac Monitors Commonwealth Radios-800 mhtz radios					800	800	
4424310 - Building Rep/Maint	335	350	2,000	2,000	350	500	500	
	IHCP Share of Bldg Maint at EOC.					500	500	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4424330 - Vehicle Repair	970	2,630	3,327	3,327	956	2,000	2,000	
								2 Community Paramedic Vehicles 1 SW Vehicle 1 BH Vehicle 1 PS Vehicle
						2,000	2,000	Maintenance costs and tires for 5 IHCP Vehicles.
4425010 - Postage	123	13	1,000	1,000	14	200	200	
						200	200	Postage Costs for mailing out flyers, posters or other departmental correspondence for patient education, capacity building.
4425015 - Printing	139	0	1,000	1,000	414	500	500	
						500	500	Printing Costs for flyers, posters or other departmental correspondence for patient education, capacity building.
4425020 - General Insurance	4,046	3,125	3,419	3,419	3,419	3,439	3,439	
						3,439	3,439	GENERAL INSURANCE
4425025 - Insurance - Vehicle	1,825	1,950	1,950	1,950	1,950	1,950	1,950	
						1,950	1,950	Insurance coverage for 2 Community Paramedic Vehicles-2017 Dodge Journeys, 2 IHCP 2017 Ford Fusions and added 1 IHCP 2018 Dodge Journey
4425030 - Communications	4,872	3,898	4,000	4,600	3,129	5,000	5,000	
						5,000	5,000	Cell Phones, Hot spots, IP Desktop Phone Service
4425040 - Advertising	260	0	3,000	2,400	0	3,000	3,000	
						3,000	3,000	Promotional Advertisement of IHCP
4425050 - Uniforms	1,161	180	3,000	3,000	879	2,500	2,500	
						2,500	2,500	Uniforms for the IHC Team
4425080 - Travel	713	2	1,000	1,000	0	2,000	2,000	
						2,000	2,000	Multi-Disciplinary Team Travel for the purpose of attending to meetings, presentations or training or Transportation expenses for clients to get to appointments-Voucher costs etc...
4425085 - Staff Training	2,891	52	3,000	3,000	0	5,000	5,000	
						5,000	5,000	Multi-Disciplinary Team needing to maintain various provider credentials that require continuing education.
4426010 - General Supplies	7,623	3,532	7,954	7,954	5,007	5,954	5,954	
						5,954	5,954	Cost of office supplies & equipment; Other miscellaneous expenditures. Often this includes household supplies for clients who are transitioning from homelessness or who have no money for urgent basic needs.
4426015 - Janitorial Supplies	200	225	500	500	225	300	300	
						300	300	IHCP's share of janitorial supply costs @ EOC
4426025 - Fuel	1,975	2,567	5,000	5,000	3,685	7,500	7,500	
						7,500	7,500	Fuel Costs for IHCP Vehicles.



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4429092 - COVID19 Expenses	0	12,483	0	0	0	0	0	
4457015 - Capitalized Capital	23,320	0	0	37,144	0	0	0	
<b>DIV TOTAL - Cons. HHS- Integrated Health</b>	<b>301,557</b>	<b>204,927</b>	<b>308,706</b>	<b>345,850</b>	<b>143,638</b>	<b>198,482</b>	<b>198,482</b>	
<b>DEPT TOTAL - CONSOLIDATED HHS</b>	<b>301,557</b>	<b>204,927</b>	<b>308,706</b>	<b>345,850</b>	<b>143,638</b>	<b>198,482</b>	<b>198,482</b>	

# Public Health

Dept ID: 61

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	1,825,619	1,367,060	1,605,851	1,459,000	1,679,000	23%
Intergovernmental	2,466,090	1,735,991	3,007,307	2,369,008	1,838,781	6%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	24,550	20,400	199,650	134,650	25,400	25%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	1,616,101	3,282,570	3,486,514	3,643,194	3,239,994	-1%
<b>TOTAL REVENUES</b>	<b>5,932,360</b>	<b>6,406,021</b>	<b>8,299,322</b>	<b>7,605,852</b>	<b>6,783,175</b>	<b>6%</b>
<b>EXPENSES</b>						
Salaries and Benefits	4,786,494	5,264,558	6,204,263	6,214,671	5,524,501	5%
Operating Expenses	1,005,062	1,103,853	1,598,980	1,228,283	1,197,908	9%
Capital Outlay	140,804	37,610	496,079	162,898	60,766	62%
<b>TOTAL EXPENSES</b>	<b>5,932,360</b>	<b>6,406,021</b>	<b>8,299,322</b>	<b>7,605,852</b>	<b>6,783,175</b>	<b>6%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	69.8750	70.8750	70.8750	71.5750	70.5750	0%

## DEPARTMENT MISSION STATEMENT

Protect the health, safety, and wellbeing of our customers by providing essential health and human services in the most efficient manner.

## WHAT WE DO (List of Services)

- Administration.
- Adult primary care.
- Pediatric primary care.
- Women's preventive health.
- Immunizations.
- Child health services.
- Chronic disease monitoring.
- Pregnancy Care Management (PCM).
- Care Coordination for Children (CC4C).
- Translation services.
- Communicable disease control.
- TB control.
- Public health preparedness program.
- Clinical pharmacy services.
- Prescription assistance programs.
- Medication management.
- Health education services.
- Health promotion.
- Health planning.

- Disease surveillance.
- Healthy Carolinians program.
- Dental health treatment and prevention services.
- New and repair well construction evaluations and permits.
- New and repair septic system construction evaluations and permits.
- Quarterly inspections of food establishments.
- Biannual, annual, and as needed inspections of other institutions.
- New restaurant/institution plan review.
- Facilitate rabies testing.
- Co-sponsor annual rabies clinic with animal shelter.
- Sell radon kits.
- Investigate childhood lead exposures.
- Emergency response and investigation (if warranted).
- Women, Infants and Children (WIC)/nutrition.

# HHS - Administration

## Goal 1 - Effectively administer the Public Health division of Health and Human Services.

### Objective 1 *Commissioners' Goal - PS, OEE*

Ensure that a minimum of 90 percent of all Public Health program audits are in 90 percent compliance with program requirements.

	FY19	FY20	FY21	FY22	FY23
Target	90%	90%	90%	90%	90%
Actual	91%	N/A	97%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

To obtain the allowed maximum funding, Rockingham County Division of Public Health will ensure that a minimum of 97 percent of all monthly, quarterly, semi-annual, and annual financial required reports are compliant with State, funders, and stakeholders requirements. This will be measured by the percentage of reports yielding 100 percent compliancy.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	97%
Actual	98%	N/A	100%		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE, PS*

In order to ensure accuracy of patient records, Public Health will maintain a record scanning error rate of less than 5 percent for all clinical services and units.

	FY19	FY20	FY21	FY22	FY23
Target	< 5%	< 5%	< 5%	< 5%	<5%
Actual	1.0%	N/A	2%		
Status	✓	⊖	✓		

## Goal 2 - Effectively administer the Social Services division of Health and Human Services.

### Objective 1 *Commissioners' Goal - OEE*

To ensure prudent fiscal management and ongoing viability of the Agency, collect at least 93 percent of Federal and State allocations, Medicaid billings, and available grants for all areas of Social Services.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	93%
Actual	91%	N/A	89%		
Status	✓	⊖	⊖		

#### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

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# HHS - Adult Health

## Goal 1 - Provide quality medical care for Public Health

### Objective 1 *Commissioners' Goal - OEE*

In an effort to provide quality and efficient care, at least 92 percent of Preventive/Chronic Disease Management visits that require an interpreter will be less than 120 minutes in duration.

	FY19	FY20	FY21	FY22	FY23
Target	85%	92%	92%	92%	92%
Actual	88%	N/A	93%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - QL, OEE*

Provide breast and cervical cancer screening services to at least 125 women age 21 to 75 who are eligible for the NC Breast and Cervical Cancer Control Program (contingent on Federal funding).

	FY19	FY20	FY21	FY22	FY23
Target	120	150	125	125	125
Actual	175	N/A	105		
Status	✓	⊖	✗		

## Goal 2 - Maintain fiscal sustainability.

### Objective 1 *Commissioners' Goal - OEE*

Based on efficient coding practices, at least 80 percent of all billed clients will be coded at the highest level to receive maximum reimbursement.

	FY19	FY20	FY21	FY22	FY23
Target	80%	80%	80%	80%	80%
Actual	45%	N/A	67%		
Status	✗	⊖	✗		

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# HHS - Child Health

## Goal 1 - Provide quality care for children.

### Objective 1 *Commissioners' Goal - OEE, PS*

Child Health will provide at least 85 percent of all Medicaid children (ages 0-2) assigned required vaccinations.

	FY19	FY20	FY21	FY22	FY23
Target	85%	85%	85%	85%	85%
Actual	85%	N/A	98%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

At least 95 percent of children referred to Child Health by the Division of Social Services will be scheduled for an initial examination within 10 days of the referral.

	FY19	FY20	FY21	FY22	FY23
Target	97% in 10 days	95% in 10 days	95% in 10 days	95% in 10 days	95% in 10 days
Actual	Not available	N/A	74%		
Status	⊖	⊖	✗		

### Objective 3 *Commissioners' Goal - OEE*

At least 95 percent of Child Health clients who miss an appointment will receive a follow-up reminder to reschedule within 7 days of their missed appointment

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	100%	N/A	97%		
Status	✓	⊖	✓		

### Objective 4 *Commissioners' Goal - OEE, CEC, ED*

At least 95 percent of parents of Child Health clients ages 0-5 will be counseled on the importance of early literacy and given an age-appropriate book through the Reach Out and Read program.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	97%	N/A	98%		
Status	✓	⊖	✓		

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# HHS - Communicable Disease

**Goal 1 - Public Health will be prepared to respond to any emergency, disaster, or bioterrorism event which could occur within the County. This preparation will ensure the safety of the citizens.**

**Objective 1** *Commissioners' Goal - OEE, PS*  
 100 percent of staff will complete the FEMA (Federal Emergency Management Agency) ICS (Incident Command System) training. This training is for first responders, homeland security officials, emergency management officials, and private/non-governmental partners.

	FY19	FY20	FY21	FY22	FY23
Target	95%	100%	100%	100%	100%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

**Objective 2** *Commissioners' Goal - QL, OEE, PS*  
 The Public Health / All Hazards Coordinator will attend at least 90 percent of all Public Health Preparedness and Response regional in-person trainings and annual Public Health Preparedness and Response conference. This ensures staff is highly trained and maximizes the reimbursement of the funding sources allocated to this program.

	FY19	FY20	FY21	FY22	FY23
Target	75%	90%	90%	90%	90%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

**Goal 2 - The Communicable Disease Program will work to protect, prevent, and minimize communicable disease transmission within the County.**

**Objective 1** *Commissioners' Goal - OEE, PS*  
 At least 95 percent of all reportable communicable diseases or conditions will be investigated and reported to the North Carolina Department of Public Health within one month. This investigating / reporting helps protect public safety and allows for the maximum reimbursement from State funding sources.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	86%	N/A	98%		
Status	✗	⊖	✓		

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# HHS - Environmental Health

## Goal 1 - Improve service quality and productivity.

### Objective 1 *Commissioners' Goal - ECON, OEE*

Conduct at least 95 percent of initial individual site visits for on-site wastewater systems and authorization to construct within 10 working days of site preparation. This will help citizens and developers in need of permits as quickly as possible in order to move forward with their development or construction goals.

	FY19	FY20	FY21	FY22	FY23
Target	95% < 9 days	95% < 9 days	95% < 10 days	95% < 10 days	95% < 10 days
Actual	95%	N/A	51%		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - ECON, OEE*

Conduct at least 95 percent of site visits for new well construction permits within 10 working days of site preparation. Citizens and developers need these permits as quickly as possible in order to move forward with their development or construction goals.

	FY19	FY20	FY21	FY22	FY23
Target	95% < 9 days	98% < 9 days	95% < 10 days	95% < 10 days	95% < 10 days
Actual	95%	N/A	51%		
Status	✓	⊖	✗		

## Goal 2 - Improve public safety.

### Objective 1 *Commissioners' Goal - ECON, PS*

Investigate at least 95 percent of sewage repair applications within 10 working days of site preparation. Timely response to failing septic systems is paramount, as failing septic systems are a direct threat to the health of our citizens and environment, as well as a breeding ground for vectors and diseases.

	FY19	FY20	FY21	FY22	FY23
Target	95% < 9 days	95% < 9 days	95% < 10 days	95% < 10 days	95% < 10 days
Actual	91%	N/A	57%		
Status	✗	⊖	✗		

### Objective 2 *Commissioners' Goal - PS*

Conduct inspections on at least 99 percent of permitted food service establishments and lodging establishments that are scheduled by the State for an inspection. For the protection of public health, it is imperative to inspect all regulated establishments. Additional funding from the State is also tied to this standard.

	FY19	FY20	FY21	FY22	FY23
Target	99%	99%	99%	99%	99%
Actual	100.0%	N/A	93.0%		
Status	✓	⊖	✗		

### Objective 3 *Commissioners' Goal - OEE, PS, ECE, QL*

Respond to at least 98 percent of complaints related to possible violations of Environmental Health rules and statutes within 10 business days of the complaint. Violations of Environmental Health rules and statutes can put our citizens at risk of disease and timely response is a necessity to protect public health.

	FY19	FY20	FY21	FY22	FY23
Target	95% < 9 days	98% < 9 days	98% < 10 days	98% < 10 days	98% < 10 days
Actual	97%	N/A	94%		
Status	✓	⊖	✗		

### Board of Commissioners' Goal Abbreviation

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# HHS - Family Planning

## Goal 1 - Provide quality, effective, and efficient family planning services to clients and maximize the funding available through the Family Planning Contract Addenda.

**Objective 1** *Commissioners' Goal - OEE*  
 Provide at least 5 percent of women aged 15-44 years at risk of unintended pregnancy a long-acting reversible contraceptive (LARC) method (implants or IUD/IUS).

	FY19	FY20	FY21	FY22	FY23
Target	N/A	5%	5%	5%	5%
Actual	N/A	N/A	10%		
Status	⊖	⊖	✓		

## Goal 2 - Provide quality, effective, and efficient sexually transmitted illness (STI) services to the client which protects the citizens of the County.

**Objective 1** *Commissioners' Goal - PS, OEE*  
 At least 95 percent of STI (sexually transmitted illness) clients will receive treatment within 30 days after specimen collection date. In addition to providing a high level of service and reducing the public health risk, this goal allows the maximum allocation to be drawn from funding sources.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	92%	N/A	98%		
Status	✗	⊖	✓		

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# HHS - Family Care Coordination

## Goal 1 - Provide case management services to children ages 0-<5 years (CMARC - Care Management for At-Risk Children program).

### Objective 1 *Commissioners' Goal - OEE*

At least 85% of members engaged in care management will have a care plan signed within 30 days of being engaged in a CMARC episode.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	85%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 2 *Commissioners' Goal - OEE*

At least 85% of members referred for care management will have a completed care management encounter within 7 days or will have three attempted encounters within 7 business days of their current case being opened.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	85%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 3 *Commissioners' Goal - OEE*

At least 1.85% of children in the Medicaid population aged 0-5 will have a completed CMARC encounter.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	1.85%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

## Goal 2 - Provide case management services to pregnant women (CMHRP - Care Management for High Risk Pregnancies Program)

### Objective 1 *Commissioners' Goal - OEE*

At least 85% of members engaged in care management will have a care plan signed within 15 days of being engaged in a CMHRP episode.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	85%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 2 *Commissioners' Goal - OEE*

At least 85% of members referred for care management will have a completed care management encounter within 7 days or will have three attempted encounters within 7 business days of their current case being opened.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	85%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

### Objective 3 *Commissioners' Goal - OEE*

At least 1.23% of women aged 14-44 in an OB episode will have a completed CMHRP encounter.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	N/A	1.23%
Actual	N/A	N/A	N/A	N/A	
Status	⊖	⊖	⊖	⊖	

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# HHS - Health Education

## Goal 1 - Increase awareness of programs, services, and resources throughout the County.

### Objective 1

*Commissioners' Goal - CEC*

Provide a minimum of 25 press releases to local media promoting programs and services provided by Rockingham County Division of Public Health.

	FY19	FY20	FY21	FY22	FY23
Target	16	25	25	25	25
Actual	35	N/A	54		
Status	✓	⊖	✓		

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# HHS - Organization Wide

## Goal 1 - Provide exemplary customer service to all citizens and HHS service recipients through quality service provision and responsive, positive staff interactions.

### Objective 1

*Commissioners' Goal - OEE, CEC*

At least 95 percent of all Health and Human Services client respondents (both Social Services and Public Health) will rate their experience as satisfied or highly satisfied in a unified departmental survey. Citizen feedback is essential, welcomed, and will be encouraged in a simple survey available to all recipients of HHS Services.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	99%	N/A	99%		
Status	✓	⊖	✓		

## Goal 2 - Inform citizens of the available services, programs, and resources provided by the Rockingham County Department of Health and Human Services.

### Objective 1

*Commissioners' Goal - ED, CEC*

Provide at least 60 outreach initiatives to inform citizens of the services and programs provided by both Public Health and Social Services. These initiatives may include press releases, public forums, community presentations, etc.

	FY19	FY20	FY21	FY22	FY23
Target	40	60	60	60	60
Actual	58	N/A	63		
Status	✓	⊖	✓		

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# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
<b>110 - General Fund</b>									
<b>61 - Public Health</b>									
<b>0000 - General Revenue</b>									
3316178 - NEHA-FDA Retail Flexible Fundi	0	0	0	38,930	38,930	38,930	38,930		
					FDA grant	38,930	38,930		
3316191 - COVID 19 Schools	0	0	0	138,273	0	0	0		
3346101 - State Aid to County	93,148	140,215	116,040	116,040	0	116,040	116,040		
	FY 22-23 NC DPH Agreement Addendum revenue estimate for State Aid to County Program deliverables.						116,040	116,040	
	110 - General Aid-to-Counties \$116.040								
3346121 - COVID-19 PH Response	93,034	656,386	0	764,698	277,497	530,227	0		
					COVID rollover	530,227		0 PM - Do not budget for rollovers.	
3346122 - Health Equity Payment Initiati	0	66,403	0	0	0	0	0		
3346123 - School Health Centers	0	0	0	115,000	16,576	0	0		
3346124 - Healthy Communities	0	0	0	0	0	34,354	34,354		
					AA 886	34,354	34,354		
3346126 - Maternal Health & Child Safety	0	0	0	0	0	63,500	63,500		
					AA 165 and IMR	63,500	63,500		
3346128 - Comm. Disease Pandemic Recover	0	0	0	167,374	0	0	0		
3346182 - Pregancy Prevention Prog	0	0	0	0	38	0	0		
3346183 - SCHOOL NURSE GRANT	200,000	200,000	200,000	200,000	100,000	200,000	200,000		
	FY 22-23 NC DPH Agreement Addendum revenue estimate for the School Nurse Grant Program. This is pass-through funding. The agency sub-contracts with the Rockingham County Schools for the employment of 4 school nurses and the deliverables under this funding.						200,000	200,000	
	803 School Nurse Funding Initiative \$200,000								

# REVENUES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>3346189 - STD Drugs</b>	<b>759</b>	<b>602</b>	<b>2,389</b>	<b>2,389</b>	<b>259</b>	<b>2,389</b>	<b>2,389</b>	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for the STD Drugs Program to purchase 340-B drugs for sexually transmitted infections.					2,389	2,389	
	894 STD Drugs \$2389							
<b>3346190 - Advancing Equity</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,900</b>	<b>9,211</b>	<b>67,980</b>	<b>67,980</b>	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for the Advancing Equity program					67,980	67,980	
	466 - Advancing Equity \$67,980							
<b>3456101 - PH Misc Reimb</b>	<b>2,996</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>37,639</b>	<b>500</b>	<b>500</b>	
	Revenue account contains preceptor fees, Hepatitis A and B fees, medical record request fees, etc. Estimated revenue is based on account history and management projections. PH Misc. Reimbursements are largely dependent on customer, client and other agency fee reimbursements. Account is not impacted much by State or Federal government.					500	500	
<b>3456104 - Flu/Pneu/TB Clinic Fees</b>	<b>5,493</b>	<b>5,494</b>	<b>5,000</b>	<b>5,000</b>	<b>5,980</b>	<b>7,500</b>	<b>7,500</b>	
	Account contains patient fees collected from flu, pneumonia and TB skin tests. Estimated revenue is based on account history and projected flu vaccinations for the budgeted fiscal year. Economy can influence the number of flu vaccinations administered. This account is mainly driven by the severity of the flu season and availability of vaccine from other providers. There is an expected decline due to COVID -19.					7,500	7,500	
<b>3456109 - 3rd Party - Flu &amp; Pneum</b>	<b>24,081</b>	<b>28,425</b>	<b>27,000</b>	<b>27,000</b>	<b>343</b>	<b>20,000</b>	<b>0</b>	
	Account contains revenues paid by Medicare, Medicaid and third-party payors for the flu and pneumonia vaccinations. Estimated revenue is based on account history and management projection. Economy can influence the number of flu vaccinations administered. This account is mainly impacted by the severity of the flu season and availability of vaccine from other providers. Revenues are expected to decline due to COVID.					20,000	0	PM - Eliminated as revenues are now posted to account 3456112.
<b>3456111 - 3rd Party-Mat. Care Cord.</b>	<b>9,753</b>	<b>4,511</b>	<b>9,560</b>	<b>9,560</b>	<b>5,673</b>	<b>6,500</b>	<b>6,500</b>	
	Account contains revenues paid by Medicaid and third-party payors for post-partum newborn visits and care coordination. The account is mainly impacted by the number of Medicaid births and women receiving this service. State Medicaid determines the reimbursement rate for this service. Revenues are expected to decline due to COVID.					6,500	6,500	
<b>3456112 - 3rd Party-Immunizations</b>	<b>104,096</b>	<b>50,649</b>	<b>70,000</b>	<b>70,000</b>	<b>108,145</b>	<b>70,000</b>	<b>115,000</b>	
	Account contains revenues paid by Medicaid and third-party payors for immunizations. Estimated revenue is based on account history and management projections. The account is mainly impacted by the number of patients seeking the service and the reimbursement rate paid by Medicaid and third-party payors for immunizations. Revenues are expected to decline due to COVID.					70,000	115,000	PM - Increase base on CY projections. PM - Increase as funds previously accounted for in 3456109 are now posted here.
<b>3456113 - 3rd Party-Adult Health</b>	<b>242,215</b>	<b>149,210</b>	<b>150,000</b>	<b>150,000</b>	<b>219,570</b>	<b>150,000</b>	<b>225,000</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						150,000	225,000	PM - Increase base on CY projections.
Account contains revenue paid by Medicaid and third-party payors for Adult Health. Estimated revenue is based on account history and management projections. Access to health care is a major issue for the indigent and low-income adults in Rockingham County. Unemployment increases the demand for Adult Health services. State Medicaid program determines what services will be covered and the reimbursement rate. Revenues will be dependent upon the upcoming Medicaid Transformation.								
<b>3456115 - PH-TB Medical Serv</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>180</b>	<b>0</b>	<b>0</b>	
<b>3456116 - 3rd Party-General</b>	<b>29,532</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	<b>26,846</b>	<b>27,000</b>	<b>27,000</b>	
Account contains revenues paid by Medicaid and third-party payors for Non-Family Planning Services, TB Skin Tests, other services and STD/VD services. Estimated revenue is based on account history and management projections. Account is based on client need. Economy can impact requests for services. Expected increase due to more Public awareness of services offered.						27,000	27,000	
<b>3456125 - 3rd Party-STD Program</b>	<b>10,190</b>	<b>12,958</b>	<b>15,000</b>	<b>15,000</b>	<b>4,227</b>	<b>15,000</b>	<b>15,000</b>	
We recently have began to bill STD services to third party payors per State guidelines. Increase due to trending elevated cases.						15,000	15,000	
<b>3456126 - STD Clinic Fees</b>	<b>0</b>	<b>1,467</b>	<b>0</b>	<b>0</b>	<b>1,138</b>	<b>0</b>	<b>0</b>	
<b>3456173 - Adult Health Clinic Fees</b>	<b>64,044</b>	<b>175,486</b>	<b>55,000</b>	<b>55,000</b>	<b>93,910</b>	<b>75,000</b>	<b>75,000</b>	
Account contains patient fees collected in the Department's Adult Health Clinic based on a sliding fee scale. Estimated revenue is based on account history and management projections. This is also dependent up the upcoming Medicaid Transformation.						75,000	75,000	
<b>3456179 - Congregation RN Prog Fees</b>	<b>0</b>	<b>500</b>	<b>250</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3456182 - COVID Vaccine Fees</b>	<b>0</b>	<b>532,857</b>	<b>50,000</b>	<b>280,791</b>	<b>266,853</b>	<b>25,000</b>	<b>25,000</b>	
Vaccine administration for COVID-19.						25,000	25,000	
<b>3656185 - Dental Duke Endowment Grant</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>65,000</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - General Revenue</b>	<b>879,341</b>	<b>2,025,182</b>	<b>719,239</b>	<b>2,279,205</b>	<b>1,278,016</b>	<b>1,449,920</b>	<b>1,019,693</b>	
<b>6115 - PH Health Promotion</b>								
<b>3346109 - Health Promotion</b>	<b>64,819</b>	<b>9,428</b>	<b>34,354</b>	<b>34,354</b>	<b>92,343</b>	<b>34,354</b>	<b>34,354</b>	
FY 22-23 NC DPH Agreement Addendum revenue estimate for Healthy Communities Program.						34,354	34,354	
886 - Healthy Community					\$34,354			

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3456181 - Ann Wolf Grant	0	0	0	8,000	8,000	0	0	
<b>DIV TOTAL - PH Health Promotion</b>	<b>64,819</b>	<b>9,428</b>	<b>34,354</b>	<b>42,354</b>	<b>100,343</b>	<b>34,354</b>	<b>34,354</b>	
<b>6117 - PH Minority Diabetes Prev Prog</b>								
3346120 - Minority Diabetes Prv Prog	16,405	4,671	16,529	16,529	11,223	11,529	11,529	
	This is a grant funded program through the NC Division of Public Health to reduce the incidence of diabetes and its complications in the minority population.					11,529	11,529	
<b>DIV TOTAL - PH Minority Diabetes Prev Prog</b>	<b>16,405</b>	<b>4,671</b>	<b>16,529</b>	<b>16,529</b>	<b>11,223</b>	<b>11,529</b>	<b>11,529</b>	
<b>6120 - PH-Communicable Disease</b>								
3346102 - Aids Control	600	42	500	500	1,569	500	500	
	FY 22-23 NC DPH Agreement Addendum revenue estimates for HIV/STD (\$500)					500	500	
3346103 - Tuberculosis	12,501	16,944	15,953	15,953	12,446	15,953	15,953	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for Tuberculosis Control Program.					15,953	15,953	
	551 TB Control \$15,953							
3346104 - Communicable Disease	4,098	248	4,098	4,098	0	4,098	4,098	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for Communicable Disease Control Program.					4,098	4,098	
	510 General Communicable Disease Control \$4098							
3346180 - PH Preparedness Grant	38,082	38,082	38,802	38,802	34,033	38,082	38,082	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for Public Health Preparedness Grant Program.					38,082	38,082	
	514 NC Public Health Emergency Preparedness \$38,802							
<b>DIV TOTAL - PH-Communicable Disease</b>	<b>55,281</b>	<b>55,317</b>	<b>59,353</b>	<b>59,353</b>	<b>48,048</b>	<b>58,633</b>	<b>58,633</b>	
<b>6130 - PH-CBCCCP</b>								
3346110 - CBCCCP	32,260	12,079	47,775	47,775	57,216	0	0	
<b>DIV TOTAL - PH-CBCCCP</b>	<b>32,260</b>	<b>12,079</b>	<b>47,775</b>	<b>47,775</b>	<b>57,216</b>	<b>0</b>	<b>0</b>	



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>6135 - PH-WIC</b>								
3346114 - WIC (Nutritional)	409,647	442,648	428,472	435,613	358,355	445,610	445,610	
	FY 22-23 NC DPH Agreement Addendum revenue estimates for the Women, Infants and Children Nutrition Program.					445,610	445,610	
<b>DIV TOTAL - PH-WIC</b>	<b>409,647</b>	<b>442,648</b>	<b>428,472</b>	<b>435,613</b>	<b>358,355</b>	<b>445,610</b>	<b>445,610</b>	
<b>6140 - PH-Pregnancy Care Mngt</b>								
3346113 - Woman Preventive Health	235,238	200,802	245,560	245,560	130,482	183,060	183,060	
	FY 22-23 NC DPH Agreement Addendum revenue estimates for Family Planning Program. Funding is part of the Federal Healthy Mothers Healthy Children Block Grant.					183,060	183,060	
			151 Family Planning		\$183,060			
3346115 - Maternal Health	10,134	11,039	10,525	10,525	7,828	10,525	10,525	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for Maternal Health Program.					10,525	10,525	
			101 Maternal Health - HMHC		\$10,525			
3346187 - Pregnancy Care Management	231,568	258,738	252,047	252,047	244,502	260,000	260,000	
	Pregnancy Care Management is a case management program provided under contract with the Partnership for Community Care. The agency is paid a per member per month rate based on the number of Rockingham County Medicaid enrolled women of child-bearing age.					260,000	260,000	
<b>DIV TOTAL - PH-Pregnancy Care Mngt</b>	<b>476,939</b>	<b>470,579</b>	<b>508,132</b>	<b>508,132</b>	<b>382,811</b>	<b>453,585</b>	<b>453,585</b>	
<b>6145 - PH-Child Health</b>								
3346112 - Child Health	31,846	39,632	30,532	30,532	17,094	30,532	30,532	
	FY 21-22 NC DPH Agreement Addendum revenue estimates for Child Health Program deliverables (\$29,692) and Child Fatality Prevention Team Program deliverables (\$840).					30,532	30,532	
			351 Child Health		\$29,692			
			352 Child Fatality Prevention Team		840			
3346186 - Care Coordination/Child	173,914	173,886	173,779	173,779	146,842	165,000	165,000	
	Care Coordination for Children in a case management program provided under contract with the Partnership for Community Care. The agency is paid a per member per month rate based on the number of Medicaid participants in the targeted population group.					165,000	165,000	
3456106 - Child Health Clinic Fees	1,498	1,291	1,000	1,000	9,302	1,000	1,000	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,000	1,000	
								Account contains patient fees collected from the Child Health Clinic. Estimated revenue is based on account history and management projections. Patient income qualifications determine the percentage of patient responsibility. Economy can result in more patients at the bottom of the sliding fee scale. Agency can not deny service due to patient inability to pay.
<b>3456108 - 3rd Party - Child Health</b>	<b>201,091</b>	<b>106,235</b>	<b>170,000</b>	<b>170,000</b>	<b>190,546</b>	<b>150,000</b>	<b>200,000</b>	
						150,000	200,000	Increase base on CY Projections.
								Account contains revenues earned in the Child Health Program paid by Medicaid and other third-party payors. Estimated revenue is based on account history and management projections. Account is mainly impacted by changes in payment methodology by Medicaid and third-party payors. This account is expected to be stable even with COVID.
<b>3456174 - 3rd Party Pediatric Pri</b>	<b>23,394</b>	<b>27,426</b>	<b>20,000</b>	<b>20,000</b>	<b>29,524</b>	<b>24,000</b>	<b>24,000</b>	
						24,000	24,000	
								Account contains Medicaid, Health Choice for Children and third-party payments for Pediatric Primary Care Services. Estimated revenue is based on account history and management projections. The majority of this account is Medicaid earnings.
<b>3456175 - Pediatric Pri Care Clinic</b>	<b>1,103</b>	<b>306</b>	<b>750</b>	<b>750</b>	<b>154</b>	<b>500</b>	<b>500</b>	
						500	500	
								Account contains patient fees received on the Pediatric Primary Care Clinic. Fees are based on a sliding fee scale for persons without Medicaid, Health Choice for Children or another third-party payor. Estimated revenue is based on account history and YTD revenue. These revenues are dependent upon Medicaid Transformation.
<b>DIV TOTAL - PH-Child Health</b>	<b>432,846</b>	<b>348,777</b>	<b>396,061</b>	<b>396,061</b>	<b>393,461</b>	<b>371,032</b>	<b>421,032</b>	
<b>6150 - PH-Family Planning</b>								
<b>3456105 - Family Plan. Clinic Fees</b>	<b>9,670</b>	<b>11,329</b>	<b>7,000</b>	<b>7,000</b>	<b>10,823</b>	<b>7,000</b>	<b>7,000</b>	
						7,000	7,000	
								Account contains patient fees collected from the Family Planning Clinic. Estimated revenue is based on account history and management projections. Account revenue is impacted by patient income qualifications determined by the percentage of patient responsibility. Economy can result in more patients at the bottom of the sliding fee scale. There is an expected decline due to COVID-19.
<b>3456107 - 3rd Party-Family Planning</b>	<b>221,012</b>	<b>119,999</b>	<b>150,000</b>	<b>150,000</b>	<b>205,288</b>	<b>150,000</b>	<b>180,000</b>	
						150,000	180,000	Increase base on CY Projections.
								Account contains revenues earned in the Family Planning Program paid by Medicaid and other third-party payors. Estimated revenue is based on account history and management projections. Account is mainly impacted by changes in payment methodology by Medicaid and third-party payors. There will be an expected impact on revenues due to there being only one provider.
<b>3856150 - Fam Planning Donation</b>	<b>172</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - PH-Family Planning</b>	<b>230,854</b>	<b>131,328</b>	<b>157,000</b>	<b>157,000</b>	<b>216,111</b>	<b>157,000</b>	<b>187,000</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>6155 - PH-Care Coord for Children</b>								
3346117 - Child Ser Cord	43,303	54,129	43,303	43,303	28,868	43,303	43,303	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for Child Case Management Program.					43,303	43,303	
	318 Care Coordination for Children					\$43,303		
<b>DIV TOTAL - PH-Care Coord for Children</b>	<b>43,303</b>	<b>54,129</b>	<b>43,303</b>	<b>43,303</b>	<b>28,868</b>	<b>43,303</b>	<b>43,303</b>	
<b>6165 - PH-Immunizations</b>								
3346118 - Immunization Action Plan	24,013	57,338	28,312	28,312	15,115	28,312	28,312	
	FY 22-23 NC DPH Agreement Addendum revenue estimate for Immunization Action Plan Program.					28,312	28,312	
	715 Immunization Action Plan					\$28,312		
3456121 - Immunization Clinic Fees	4,981	13,728	4,500	4,500	8,418	5,000	5,000	
	Revenue projection was obtained by looking at the FY 21-22 actual earnings and estimating anticipated revenue in FY 22-23					5,000	5,000	
<b>DIV TOTAL - PH-Immunizations</b>	<b>28,994</b>	<b>71,067</b>	<b>32,812</b>	<b>32,812</b>	<b>23,533</b>	<b>33,312</b>	<b>33,312</b>	
<b>6167 - PH-Kate B Reynolds Grnt</b>								
3656150 - Public Hlth-KBR RCCR	0	750	0	109,250	0	109,250	0	
	KBR Grant					109,250		0 PM - Do not budget for rollovers. If revenue received in previous years then must be appropriated as assigned fund balance.
<b>DIV TOTAL - PH-Kate B Reynolds Grnt</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>109,250</b>	<b>0</b>	<b>109,250</b>	<b>0</b>	
<b>6170 - PH-Environmental Health</b>								
3346171 - Env Hlth-Exp	0	27,289	0	0	24,038	0	0	
3346172 - Food & Lodging Grant	24,099	22,117	19,617	19,617	3,000	17,326	17,326	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						17,326	17,326	Food and Lodging Grant funding is based on a State formula that factors in the number of establishments under inspection in the county and the percent compliance with the required inspection frequency in the previous FY.
<b>3456170 - Environmental Health Fee</b>	<b>204,950</b>	<b>244,455</b>	<b>220,000</b>	<b>220,000</b>	<b>239,390</b>	<b>250,000</b>	<b>250,000</b>	Account contains property development fees for septic tank systems, well permits and water samples. Estimated revenue is based on account history, economic indicators, fees and management projections. Economic activity and property development has continued to show improvement in FY 21-22, to date. Projection was based on improved activity and actual fee receipts. Increase also projected due to increased staff.
<b>3456171 - Radon Test Kits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39</b>	<b>0</b>	<b>0</b>	
<b>3456176 - Food &amp; Lodging Fees</b>	<b>19,195</b>	<b>17,005</b>	<b>15,000</b>	<b>15,000</b>	<b>15,080</b>	<b>20,000</b>	<b>20,000</b>	Account contains food and lodging fees collected from Tattoo Artist Permits, Swimming Pools, ServSafe Course, Temporary Food Stands and Plan Review Fees. Estimated revenue is based on account history and management projections. Economy can impact fees collected in the Environmental Health Program both negatively and positively. Decrease in revenues expected due to business closures and no projected additional growth.
<b>DIV TOTAL - PH-Environmental Health</b>	<b>248,244</b>	<b>310,866</b>	<b>254,617</b>	<b>254,617</b>	<b>281,547</b>	<b>287,326</b>	<b>287,326</b>	
<b>6180 - PH-Dental Clinic</b>								
<b>3456117 - 3rd Party-Dental Health</b>	<b>428,248</b>	<b>271,115</b>	<b>350,000</b>	<b>350,000</b>	<b>437,697</b>	<b>425,000</b>	<b>450,000</b>	Account contains revenues paid by Medicaid, Health Choice for Children and third-party payors for dental services performed through the Dental Clinic. Estimated revenue is based on account history and management projections. The majority of this account is Medicaid earnings. The economy does impact the number of persons who qualify for the Medicaid program.
<b>3456118 - Dental Clinic Fees</b>	<b>30,063</b>	<b>51,153</b>	<b>28,000</b>	<b>28,000</b>	<b>37,543</b>	<b>30,000</b>	<b>45,000</b>	Account contains a revenue estimate for patient fees received in the Dental Clinic for FY 21-22. Fees are based on persons without Medicaid, Health Choice or another third-party payor.
<b>3656180 - Dental Clinic Operating</b>	<b>22,100</b>	<b>23,800</b>	<b>20,400</b>	<b>25,400</b>	<b>20,400</b>	<b>25,400</b>	<b>25,400</b>	Monies received from the Duke Endowment Dental Grant
<b>DIV TOTAL - PH-Dental Clinic</b>	<b>480,411</b>	<b>346,069</b>	<b>398,400</b>	<b>403,400</b>	<b>495,640</b>	<b>480,400</b>	<b>520,400</b>	
<b>6188 - PH-Prescription Assistance</b>								
<b>3346188 - Medication Asst Prog Gran</b>	<b>26,149</b>	<b>33,370</b>	<b>27,404</b>	<b>27,404</b>	<b>19,946</b>	<b>27,404</b>	<b>27,404</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
The Medication Assistance Program is a grant funded program through the NC Office of Rural Health and Community Care.						27,404	27,404	
Grant will be done competitively for the FY 22-23 Not guaranteed funds.								
<b>DIV TOTAL - PH-Prescription Assistance</b>	<b>26,149</b>	<b>33,370</b>	<b>27,404</b>	<b>27,404</b>	<b>19,946</b>	<b>27,404</b>	<b>27,404</b>	
<b>DEPT TOTAL - PUBLIC HEALTH</b>	<b>3,425,492</b>	<b>4,316,259</b>	<b>3,123,451</b>	<b>4,812,808</b>	<b>3,695,119</b>	<b>3,962,658</b>	<b>3,543,181</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>61 - Public Health</b>								
<b>6110 - Public Health-General</b>								
4411010 - Regular Salaries	2,942,045	3,036,322	3,267,745	3,621,623	2,536,754	1,632,873	1,630,264	
						1,632,873	1,630,264	PM - Corrected per salary forecast.
								30% of Accounting Specialist salary will be paid by DSS funds 30% of Admin Assistant II 30% of Accounting ACCT ASSISTANT Raise adjustment - 2% COLA
4411015 - Overtime Pay	0	61,290	12,800	12,800	5,023	2,000	2,000	
						2,000	2,000	Overtime and On call monies
4411019 - Board Members	480	360	800	800	420	800	800	
						800	800	Account used to pay Board of Health and Human Services members for Board meeting attendance.
4411020 - Temporary Salaries	0	44,004	35,894	115,546	30,306	35,894	35,894	
						35,894	35,894	Here is the amount for Debra Allen as a parttime temporary employee. She makes \$41.96 per hour at 8 hours per week is \$336 pr week rounded off and \$17, 455 annually.
4411025 - ARPA Premium Pay	0	0	0	19,000	19,000	0	0	
4412110 - Health Insurance	512,728	575,696	744,208	744,208	529,956	347,449	341,780	
						347,449	341,780	PM - Corrected per salary forecast.
								30% of Accounting Specialist salary will be paid by DSS funds 30% of Admin Assistant II 30% of Accounting ACCT ASSISTANT Raise adjustment - 2% COLA
4412210 - FICA	215,726	231,493	253,707	287,012	190,841	124,915	127,675	
						124,915	127,675	PM - Corrected per salary forecast.
								30% of Accounting Specialist salary will be paid by DSS funds 30% of Admin Assistant II 30% of Accounting ACCT ASSISTANT Raise adjustment - 2% COLA Debra Allen as a part-time temporary employee makes \$41.96 per hour at 8 hours per week which is \$336 per week rounded off and \$17,455 annually FICA for overtime FICA for regular temp wages
4412310 - Reg. Retirement	260,390	316,873	371,030	410,671	289,506	198,394	198,077	
						198,394	198,077	PM - Corrected per salary forecast.
								30% of Accounting Specialist salary will be paid by DSS funds 30% of Admin Assistant II 30% of Accounting ACCT ASSISTANT Raise adjustment - 2% COLA Retirement for OT
4412410 - Unemployment	17,121	16,627	16,887	16,887	16,887	7,909	7,839	
						7,909	7,839	PM - Corrected per salary forecast.
								30% of Accounting Specialist salary will be paid by DSS funds 30% of Admin Assistant II 30% of Accounting ACCT ASSISTANT
4412510 - Workers' Compensation	31,436	84,721	66,076	66,076	66,076	20,311	20,213	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						20,311	20,213	PM - Corrected per salary forecast.
								30% of Accounting Specialist salary will be paid by DSS funds 30% of Admin Assistant II 30% of Accounting ACCT ASSISTANT
<b>4423010 - Professional Services</b>	<b>1,420</b>	<b>1,812</b>	<b>2,000</b>	<b>2,000</b>	<b>972</b>	<b>3,055</b>	<b>3,055</b>	
								Shredding and Medical Waste Disposal Contract \$225/monthly
<b>4423016 - Misc. Professional Serv.</b>	<b>47,551</b>	<b>15,168</b>	<b>27,250</b>	<b>27,250</b>	<b>21,917</b>	<b>30,000</b>	<b>30,000</b>	
								Accreditation Program Assessment 3,250 Contract Reserve for Healthcare Compliance 10,000 Medicaid Cost Study Accountant 3,000 Gen. - NF Services - Patagonia EHR software 13,750 pro-rated contract fees with the addition of the new Patient portal at \$250 per month
<b>4423030 - Board Meeting Services</b>	<b>733</b>	<b>563</b>	<b>1,200</b>	<b>1,200</b>	<b>738</b>	<b>1,200</b>	<b>1,200</b>	
								Division of Public Health costs associated with the Board of Health and Human Services meetings. Account was reduced to better align with actual experience with HHS Board.
<b>4423031 - Lab Testing</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4423032 - Janitorial Services</b>	<b>24,436</b>	<b>25,615</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59,532</b>	<b>59,532</b>	
								Janitorial Contract with S & K
<b>4423090 - Medical &amp; Psych. Services</b>	<b>145,498</b>	<b>156,415</b>	<b>136,000</b>	<b>186,000</b>	<b>120,436</b>	<b>150,000</b>	<b>150,000</b>	
								Line item contains medical consultant contract fees, State lab fees, chest x-ray fees, OB & GYN fees, laucoma contract fees. The agency's pharmacist services are now paid through contractual services.
<b>4424030 - Serv &amp; Maint Contract</b>	<b>3,474</b>	<b>2,934</b>	<b>7,200</b>	<b>11,600</b>	<b>6,281</b>	<b>10,000</b>	<b>10,000</b>	
								Weight Scale Inspection fees, Pharmacy software maintenance fee, Refrigeration maintenance and generator maintenance. Increase made due to rising costs.
<b>4424310 - Building Rep/Maint</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	
								Painting on the 1st floor.
<b>4424320 - Equip Repair</b>	<b>1,590</b>	<b>975</b>	<b>3,000</b>	<b>3,000</b>	<b>1,323</b>	<b>3,000</b>	<b>2,000</b>	
								Equipment repair costs for medical equipment, pharmacy refrigerators, alarm systems, laboratory equipment and clinical equipment calibration.
<b>4424330 - Vehicle Repair</b>	<b>2,114</b>	<b>1,813</b>	<b>4,000</b>	<b>4,000</b>	<b>1,294</b>	<b>3,000</b>	<b>3,000</b>	
								Vehicle repair costs for vehicles assigned to the agency general motor pool.
<b>4425010 - Postage</b>	<b>15,233</b>	<b>11,580</b>	<b>15,000</b>	<b>19,750</b>	<b>4,889</b>	<b>15,000</b>	<b>15,000</b>	
								Postage costs, UPS costs and State courier costs. Increased cost of State courier services and departmental mail expense that was County funded.
<b>4425020 - General Insurance</b>	<b>58,324</b>	<b>67,255</b>	<b>63,544</b>	<b>63,544</b>	<b>63,544</b>	<b>74,418</b>	<b>74,418</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
			GENERAL INSURANCE		\$74,418	74,418	74,418	
			Medical/Dental Liability Insurance Costs for Medical Providers		6,300			
<b>4425025 - Insurance - Vehicle</b>	<b>1,825</b>	<b>1,950</b>	<b>2,050</b>	<b>2,050</b>	<b>2,050</b>	<b>2,520</b>	<b>2,700</b>	
			5 general motor pool vehicles and 1 vehicle for Pregnancy Management Nurse at \$450 per vehicle insurance cost			2,520	2,700	PM - Increased based on justification.
<b>4425030 - Communications</b>	<b>9,424</b>	<b>9,705</b>	<b>9,000</b>	<b>9,000</b>	<b>8,401</b>	<b>9,000</b>	<b>9,000</b>	
			Agency telephone service costs, cell phone costs, and telephone language interpretation costs.			9,000	9,000	
<b>4425040 - Advertising</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>1,500</b>	<b>708</b>	<b>500</b>	<b>500</b>	
			Advertising of services on Spectrum or other venues.			500	500	
<b>4425055 - Laundry</b>	<b>0</b>	<b>0</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4425065 - Dues</b>	<b>3,144</b>	<b>4,793</b>	<b>5,000</b>	<b>5,000</b>	<b>4,184</b>	<b>5,000</b>	<b>5,000</b>	
			Licensing fees, APHA dues, ANCBH dues, BLS Instructor fees, Pharmacy License fees, Dispensing License fees, CLIA Certification fees, and NCALHD fees. Increase due to increase in licensure fees and these fees in general.			5,000	5,000	
<b>4425080 - Travel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>500</b>	<b>500</b>	
			Travel expenses for training.			500	500	
<b>4425085 - Staff Training</b>	<b>7,296</b>	<b>1,111</b>	<b>10,000</b>	<b>18,250</b>	<b>5,480</b>	<b>12,500</b>	<b>12,500</b>	
			Medical, nursing, professional and support staff training expenses required by licensing boards and contractual obligations with State and Federal funders.			12,500	12,500	
<b>4426010 - General Supplies</b>	<b>28,152</b>	<b>31,537</b>	<b>25,000</b>	<b>34,275</b>	<b>32,042</b>	<b>30,000</b>	<b>30,000</b>	
			General office supplies including paper, pens, file folders, binders, business cards, stationary, envelopes, etc. Account contains printing costs and copier charges as per Toshiba Agreement.			30,000	30,000	
<b>4426011 - Program Supplies</b>	<b>232</b>	<b>334</b>	<b>1,000</b>	<b>1,000</b>	<b>117</b>	<b>500</b>	<b>500</b>	
			Account costs includes professional references, brochures, training materials and general program material costs.			500	500	
<b>4426015 - Janitorial Supplies</b>	<b>5,587</b>	<b>3,200</b>	<b>6,000</b>	<b>6,000</b>	<b>4,577</b>	<b>7,000</b>	<b>7,000</b>	
			Line item expenses include towels, toilet paper, soap, trash bags, disinfectants, cleaning agents, mop heads and cleaning gloves. Increase due to not enough money in line item to cover FY expenses			7,000	7,000	
<b>4426020 - Medical Supplies</b>	<b>19,192</b>	<b>17,473</b>	<b>30,000</b>	<b>34,625</b>	<b>15,848</b>	<b>35,000</b>	<b>30,000</b>	
			Gram stain kits, cytology fixatives, hand sanitizer, privacy screens, disposable medical supplies, disposable lab jackets, cuvettes, GLU/HGB Dual controls, Face masks, sharps collectors, vacutainer tubes, table paper, vag. speculas, lab test strips, blood agar plates, drape sheets, syringes, lancets, etc.			35,000	30,000	Cut based on history.
<b>4426025 - Fuel</b>	<b>916</b>	<b>244</b>	<b>2,000</b>	<b>2,000</b>	<b>1,128</b>	<b>2,000</b>	<b>2,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						2,000	2,000	Fuel for vehicles assigned to the agency's motor pool.
<b>4426035 - Pharmacy</b>	<b>59,147</b>	<b>70,631</b>	<b>65,000</b>	<b>65,000</b>	<b>39,355</b>	<b>60,000</b>	<b>60,000</b>	
						60,000	60,000	Pharmaceutical costs associated with the agency's clinical operations. This account includes vaccine costs for vaccine preventable diseases and TB tests.
								The Department's cost of childhood vaccines and influenza vaccines have increased significantly and additional funds need to be budgeted in FY 22-23.
								All drugs for employee prescription program added to cost here.
<b>4426041 - STD Expenditures</b>	<b>317</b>	<b>508</b>	<b>2,000</b>	<b>2,000</b>	<b>259</b>	<b>1,750</b>	<b>1,750</b>	
						1,750	1,750	Account contains State/Federal funds for STD drugs and medications.
<b>4426090 - Misc. Supplies</b>	<b>440</b>	<b>115</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4428101 - Medical Contracted Serv</b>	<b>675</b>	<b>180</b>	<b>1,000</b>	<b>1,000</b>	<b>480</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Account contains funding for New TB Medical Consultant fees required by State Agreement Addendum for TB Program.
<b>4429090 - Miscellaneous Expend.</b>	<b>1,163</b>	<b>154</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Misc. expenses such as crackers for STD Observed Therapy, expenses associated with Employee of the Month program and Quality Improvement Council. This line contain training for employee s for Medicaid Transformation. CPR Books- new edition - required.
<b>4429092 - COVID19 Expenses</b>	<b>93,533</b>	<b>82,319</b>	<b>0</b>	<b>235,133</b>	<b>18,308</b>	<b>0</b>	<b>0</b>	
<b>4457010 - Capital Outlay</b>	<b>6,233</b>	<b>8,915</b>	<b>0</b>	<b>4,523</b>	<b>4,497</b>	<b>20,000</b>	<b>0</b>	
						20,000		Account pays for painting 1st floor clinic to be taken from escrow. 0 Move painting of first floor to building repair.
<b>4457013 - COVID19-Capital Outlay</b>	<b>0</b>	<b>58,485</b>	<b>0</b>	<b>306,450</b>	<b>145,736</b>	<b>0</b>	<b>0</b>	
<b>4457015 - Capitalized Capital</b>	<b>0</b>	<b>0</b>	<b>31,310</b>	<b>45,282</b>	<b>43,520</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Public Health-General</b>	<b>4,517,574</b>	<b>4,943,168</b>	<b>5,270,601</b>	<b>6,388,455</b>	<b>4,232,866</b>	<b>2,908,020</b>	<b>2,896,197</b>	
<b>6115 - PH-Health Education</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78,263</b>	<b>78,263</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						78,263	78,263	
								Account will pay salary for 14% of 1 PHE Specialist (Lindsay Dozier); 70% of 1 PHE Specialist (Rebecca Oakes) and 83% of 1 Senior PH Educator III Supervisor (Katrina White)
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,114</b>	<b>18,931</b>	
						28,114	18,931	PM - Corrected per salary forecast.
								Account will pay Health Insurance for 14% of 1 PHE Specialist (Lindsay Dozier); 70% of 1 PHE Specialist (Rebecca Oakes) and 83% of 1 Senior PH Educator III Supervisor (Katrina White)
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,417</b>	<b>5,987</b>	
						8,417	5,987	PM - Corrected per salary forecast.
								Account will pay FICA for 14% of 1 PHE Specialist (Lindsay Dozier); 70% of 1 PHE Specialist (Rebecca Oakes) and 83% of 1 Senior PH Educator III Supervisor (Katrina White)
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,368</b>	<b>9,509</b>	
						13,368	9,509	PM - Corrected per salary forecast.
								Account will pay retirement for 14% of 1 PHE Specialist (Lindsay Dozier); 70% of 1 PHE Specialist (Rebecca Oakes) and 83% of 1 Senior PH Educator III Supervisor (Katrina White)
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>645</b>	<b>434</b>	
						645	434	
								Account will pay unemployment for 14% of 1 PHE Specialist (Lindsay Dozier); 70% of 1 PHE Specialist (Rebecca Oakes) and 83% of 1 Senior PH Educator III Supervisor (Katrina White)
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,740</b>	<b>1,949</b>	
						2,740	1,949	PM - Corrected per salary forecast.
								Account will pay workers compensation for 14% of 1 PHE Specialist (Lindsay Dozier); 70% of 1 PHE Specialist (Rebecca Oakes) and 83% of 1 Senior PH Educator III Supervisor (Katrina White)
<b>4425040 - Advertising</b>	<b>2,120</b>	<b>4,200</b>	<b>4,900</b>	<b>5,020</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Community promotion of the agency's events, classes and services. (\$1000 in Healthy Communities monies)
								MOE funds for educational materials and marketing
<b>4425085 - Staff Training</b>	<b>768</b>	<b>389</b>	<b>3,000</b>	<b>3,000</b>	<b>1,166</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	Training and in-state meeting costs for our Health Education staff has increased due to increased emphasis on addressing the poor Health Behavior rankings and health outcomes of Rockingham County residents. (NCSOPHE, NCPHA, Eastern District meeting)
<b>4426010 - General Supplies</b>	<b>2,455</b>	<b>1,841</b>	<b>2,000</b>	<b>2,000</b>	<b>947</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	General office supply costs for Health Promotion/Adult Health program. This account will also be used for printing costs associated with the preparation of the Community Health Assessment.
<b>4426011 - Program Supplies</b>	<b>1,078</b>	<b>110</b>	<b>3,500</b>	<b>3,380</b>	<b>921</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Health Education Program program supplies for educational presentations and displays. Program brochures are purchased from this account.
<b>4426012 - Grant Prog Supplies-Wolfe</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,000</b>	<b>7,898</b>	<b>0</b>	<b>0</b>	
<b>4428001 - Misc. Cont. Services</b>	<b>2,250</b>	<b>360</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Misc. expenses for CHA

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4457010 - Capital Outlay	1,300	2,734	0	0	0	0	0	
<b>DIV TOTAL - PH-Health Education</b>	<b>9,971</b>	<b>9,634</b>	<b>14,400</b>	<b>22,400</b>	<b>10,931</b>	<b>138,947</b>	<b>122,473</b>	
<b>6117 - PH-Minority Diabetes Prev Prog</b>								
4411010 - Regular Salaries	0	0	6,050	6,050	0	6,657	6,657	
						6,657	6,657	Account will pay for 5% of salary for 2 PHE Specialists (Lindsay Dozier, Rebecca Oakes) and 1 Senior PH Educator III Supervisor (Katrina White).
4412110 - Health Insurance	0	0	0	0	0	1,701	1,701	
						1,701	1,701	Account will pay for 5% of health insurance for 2 PHE Specialists (Lindsay Dozier, Rebecca Oakes) and 1 Senior PH Educator III Supervisor (Katrina White)
4412210 - FICA	0	0	464	464	0	510	510	
						510	510	Account will pay for 5% of FICA for 2 PHE Specialists (Lindsay Dozier, Rebecca Oakes) and 1 Senior PH Educator III Supervisor (Katrina White).
4412310 - Reg. Retirement	0	0	546	546	0	809	809	
						809	809	Account will pay for 5% of retirement for 2 PHE Specialists (Lindsay Dozier, Rebecca Oakes) and 1 Senior PH Educator III Supervisor (Katrina White).
4412410 - Unemployment	0	0	0	0	0	39	39	
						39	39	Account will pay for 5% of unemployment for 2 PHE Specialists (Lindsay Dozier, Rebecca Oakes) and 1 Senior PH Educator III Supervisor (Katrina White).
4412510 - Workers' Compensation	0	0	0	0	0	166	166	
						166	166	Account will pay for 5% of workers' compensation for 2 PHE Specialists (Lindsay Dozier, Rebecca Oakes) and 1 Senior PH Educator III Supervisor (Katrina White).
4425080 - Travel	0	0	545	545	0	250	250	
						250	250	Employee travel expenses incurred in performing job duties and responsibilities.
4425085 - Staff Training	2,423	320	2,000	2,000	250	500	500	
						500	500	New employee training and other skill building trainings paid through the grant.
4426010 - General Supplies	2,514	303	550	406	50	400	400	
						400	400	General supplies for the Minority Diabetes Prevention Program grant. Items include notebooks, Avery Ready Index Tabs, printing, etc. Expenditures paid through grant funding.
4426011 - Program Supplies	5,371	6,658	5,800	1,200	-188	500	500	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						500	500	Participant incentives and program supplies paid by the Minority Diabetes Prevention Program grant.
<b>4457015 - Capitalized Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,744</b>	<b>4,744</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - PH-Minority Diabetes Prev Prog</b>	<b>10,308</b>	<b>7,281</b>	<b>15,955</b>	<b>15,955</b>	<b>4,857</b>	<b>11,532</b>	<b>11,532</b>	
<b>6120 - PH-Communicable Disease</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,001</b>	<b>56,001</b>	
						56,001	56,001	Account will pay 100% of salary for CDC Nurse PHN II (Jennifer Thomas).
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,336</b>	<b>11,336</b>	
						11,336	11,336	Account will pay 100% of health insurance for CDC Nurse PHN II (Jennifer Thomas).
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,284</b>	<b>4,284</b>	
						4,284	4,284	Account will pay 100% of FICA for CDC Nurse PHN II (Jennifer Thomas).
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,804</b>	<b>6,804</b>	
						6,804	6,804	Account will pay 100% of retirement for CDC Nurse PHN II (Jennifer Thomas).
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260</b>	<b>260</b>	
						260	260	Account will pay 100% of unemployment for CDC Nurse PHN II (Jennifer Thomas).
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,394</b>	<b>1,394</b>	
						1,394	1,394	Account will pay 100% of workers' compensation for CDC Nurse PHN II (Jennifer Thomas).
<b>4425030 - Communications</b>	<b>1,172</b>	<b>1,086</b>	<b>1,300</b>	<b>1,300</b>	<b>745</b>	<b>750</b>	<b>750</b>	
						750	750	Account contains funding for Communicable Disease nurse's cell phone costs. Account increased slightly to better assure sufficient funds for actual experience.
<b>4425085 - Staff Training</b>	<b>826</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>156</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Account contains funding for required TB and Communicable Disease annual Trainings for the nurse working in these program areas. Account increase due to cancelations due to COVID.
<b>4426010 - General Supplies</b>	<b>44</b>	<b>110</b>	<b>150</b>	<b>150</b>	<b>110</b>	<b>75</b>	<b>75</b>	
						75	75	General office supplies for Communicable Disease Program.
<b>4426011 - Program Supplies</b>	<b>0</b>	<b>101</b>	<b>400</b>	<b>400</b>	<b>147</b>	<b>200</b>	<b>200</b>	
						200	200	Communicable Disease Manuals and supplies.
<b>4426035 - Pharmacy</b>	<b>1,727</b>	<b>807</b>	<b>6,000</b>	<b>6,000</b>	<b>578</b>	<b>4,000</b>	<b>4,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						4,000	4,000	Account contains partial funding for annual influenza vaccine order. (Flu vaccine prices have increased).
<b>4429090 - Miscellaneous Expend.</b>	<b>0</b>	<b>520</b>	<b>1,250</b>	<b>1,250</b>	<b>0</b>	<b>2,091</b>	<b>2,091</b>	
						2,091	2,091	For maintenance of negative pressure room includes filters and annual inspection.
<b>DIV TOTAL - PH-Communicable Disease</b>	<b>3,768</b>	<b>2,623</b>	<b>11,100</b>	<b>11,100</b>	<b>1,736</b>	<b>88,195</b>	<b>88,195</b>	
<b>6124 - PH-Healthy Communities</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,761</b>	<b>31,761</b>	
						31,761	31,761	Account pays for 81% of salary for 1 PHE Specialist (Lindsay Dozier). Healthy Communities does not pay for any fringe salary.
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,182</b>	
							9,182	PM - Per salary forecast.
						0		PM - Updated per salary forecast.
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,430</b>	
							2,430	PM - Per salary forecast.
						0		PM - See justification.
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,859</b>	
							3,859	PM - Per salary forecast.
						0		PM - See justification.
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>211</b>	
							211	PM - Per salary forecast.
						0		PM - See justification.
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>791</b>	
							791	PM - Per salary forecast.
						0		PM - See justification.
<b>4425040 - Advertising</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	
							1,000	Account pays for advertising for Healthy Communities initiatives.
						1,000	1,000	
<b>4425080 - Travel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>93</b>	<b>93</b>	
							93	Travel for trainings or presentations.
						93	93	
<b>4425085 - Staff Training</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>500</b>	
							500	Account pays for staff training needed for the Healthy Communities program.
						500	500	
<b>4426011 - Program Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	
							1,000	Account pays for supplies for the Healthy Communities initiative.
						1,000	1,000	
<b>DIV TOTAL - PH-Healthy Communities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,354</b>	<b>50,827</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>6126 - PH-Maternal &amp; Child Safety</b>								
<b>4411010 - Regular Salaries</b>	0	0	0	0	0	101,829	57,120	
						101,829	57,120	PM - Per salary forecast. PM - Do not recommend new Human Services Planner III position.
								Account pays salary for 82% local, 5% IMR, 13% MH for 1 PHN II ( Jennifer Fain) and 23% local, 25% IMR, 52% Dental Expansion Grant and Opioid Settlement for 1 new position HSP (vacant)
<b>4412110 - Health Insurance</b>	0	0	0	0	0	22,672	11,336	
						22,672	11,336	PM - Do not recommend new Human Services Planner III position.
								Account pays health insurance for 82% local, 5% IMR, 13% MH for 1 PHN II ( Jennifer Fain) and 23% local, 25% IMR, 52% Dental Expansion Grant and Opioid Settlement for 1 new position HSP (vacant)
<b>4412210 - FICA</b>	0	0	0	0	0	7,790	4,370	
						7,790	4,370	PM - Corrected per salary forecast. PM - Do not recommend new Human Services Planner III position.
								Account pays FICA for 82% local, 5% IMR, 13% MH for 1 PHN II ( Jennifer Fain) and 23% local, 25% IMR, 52% Dental Expansion Grant and Opioid Settlement for 1 new position HSP (vacant)
<b>4412310 - Reg. Retirement</b>	0	0	0	0	0	12,373	6,940	
						12,373	6,940	PM - Corrected per salary forecast. PM - Do not recommend new Human Services Planner III position.
								Account pays retirement for 82% local, 5% IMR, 13% MH for 1 PHN II ( Jennifer Fain) and 23% local, 25% IMR, 52% Dental Expansion Grant and Opioid Settlement for 1 new position HSP (vacant)
<b>4412410 - Unemployment</b>	0	0	0	0	0	494	260	
						494	260	PM - Corrected per salary forecast. PM - Do not recommend new Human Services Planner III position.
								Account pays unemployment for 82% local, 5% IMR, 13% MH for 1 PHN II ( Jennifer Fain) and 23% local, 25% IMR, 52% Dental Expansion Grant and Opioid Settlement for 1 new position HSP (vacant)
<b>4412510 - Workers' Compensation</b>	0	0	0	0	0	1,484	1,422	
						1,484	1,422	PM - Corrected per salary forecast. PM - Do not recommend new Human Services Planner III position.
								Account pays workers' compensation for 82% local, 5% IMR, 13% MH for 1 PHN II ( Jennifer Fain) and 23% local, 25% IMR, 52% Dental Expansion Grant and Opioid Settlement for 1 new position HSP (vacant)
<b>4425040 - Advertising</b>	0	0	0	0	0	5,000	5,000	
						5,000	5,000	Advertising for program projects
<b>4425085 - Staff Training</b>	0	0	0	0	0	8,000	8,000	
						8,000	8,000	Staff training for programs

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4426010 - General Supplies	0	0	0	0	0	10,000	10,000	
						General office supplies	10,000	10,000
4426011 - Program Supplies	0	0	0	0	0	15,067	15,067	
						Program supplies	15,067	15,067
4426025 - Fuel	0	0	0	0	0	5,000	5,000	
						Fuel for program.	5,000	5,000
4428001 - Misc. Cont. Services	0	0	0	0	0	0	30,000	
						PM - Recommend contract position rather than adding a new employee.	0	30,000 PM - See justification.
<b>DIV TOTAL - PH-Maternal &amp; Child Safety</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>189,709</b>	<b>154,515</b>	

## 6127 - PH-Emergency Preparedness

4411010 - Regular Salaries	0	0	0	0	0	87,768	80,361	
						Account pays 65% local 35% AA 514 salary for 1 Public Health Preparedness Coordinator PHN III (Charlotte Martin)	87,768	80,361 PM - Corrected per salary forecast.
4412110 - Health Insurance	0	0	0	0	0	11,336	11,336	
						Account pays 65% local 35% AA 514 for health insurance for 1 Public Health Preparedness Coordinator PHN III (Charlotte Martin)	11,336	11,336
4412210 - FICA	0	0	0	0	0	6,148	6,148	
						Account pays 65% local 35% AA 514 for FICA for 1 Public Health Preparedness Coordinator PHN III (Charlotte Martin)	6,148	6,148
4412310 - Reg. Retirement	0	0	0	0	0	9,764	9,764	
						Account pays 65% local 35% AA 514 for retirement for 1 Public Health Preparedness Coordinator PHN III (Charlotte Martin)	9,764	9,764
4412410 - Unemployment	0	0	0	0	0	260	260	
						Account pays 65% local 35% AA 514 for unemployment for 1 Public Health Preparedness Coordinator PHN III (Charlotte Martin)	260	260
4412510 - Workers' Compensation	0	0	0	0	0	2,001	2,001	
						Account pays 65% local 35% AA 514 for workers' compensation for 1 Public Health Preparedness Coordinator PHN III (Charlotte Martin)	2,001	2,001
4425030 - Communications	0	0	0	0	0	750	750	
						Account contains funding for Preparedness nurse's cell phone costs. Account increased slightly to better assure sufficient funds for actual experience	750	750
4425085 - Staff Training	0	0	0	0	0	1,000	1,000	
						Account contains funding for required Public Health Preparedness Annual Trainings for nurse working in these program areas. Account increase due to cancelations due to COVID.	1,000	1,000

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4426010 - General Supplies	0	0	0	0	0	75	75	
						75	75	General office supplies for Public Health Preparedness Program.
4426011 - Program Supplies	0	0	0	0	0	200	200	
						200	200	Fit Testing supplies and Public Health Preparedness supplies.
<b>DIV TOTAL - PH-Emergency Prepardness</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,302</b>	<b>111,895</b>	

## 6128 - PH-Comm Disease Pandemic Recov

4411010 - Regular Salaries	0	0	0	103,974	0	0	0	
4412110 - Health Insurance	0	0	0	17,854	0	0	0	
4412210 - FICA	0	0	0	7,954	0	0	0	
4412310 - Reg. Retirement	0	0	0	12,633	0	0	0	
4412410 - Unemployment	0	0	0	410	0	0	0	
4412510 - Workers' Compensation	0	0	0	2,589	0	0	0	
4425085 - Staff Training	0	0	0	5,490	0	0	0	
4426011 - Program Supplies	0	0	0	16,470	0	0	0	
<b>DIV TOTAL - PH-Comm Disease Pandemic Recov</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>167,374</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## 6130 - PH-CBCCCP

4423090 - Medical & Psych. Services	20,862	25,059	44,350	44,350	24,863	0	0	
4426011 - Program Supplies	74	0	0	0	0	0	0	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DIV TOTAL - PH-CBCCCP</b>	<b>20,935</b>	<b>25,059</b>	<b>44,350</b>	<b>44,350</b>	<b>24,863</b>	<b>0</b>	<b>0</b>	
<b>6135 - PH-WIC</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>734,797</b>	<b>341,599</b>	
						734,797	341,599	PM - Corrected per salary forecast.
Account pays salary for 14% local, 86% State for 1 Admin Assistant I (Vertie Raymond); 13% local, 87% State for 1 Admin Assistant I; 13% local, 87% State for 1 Lead Worker III (Sheila Hurst); 13% local, 87% State for 1 NUTR II (Brandi Brooks); 14% local 86% State for 1 NUTR II (Johnetta Finnerty); 13% local, 87% State for 1 NUTR II (Dana Simmons); and 14% local, 86% State for 1 WIC Director/NUTR SUPV, NUTR III (Donna Pettaway)								
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,688</b>	<b>79,352</b>	
						90,688	79,352	PM - Corrected per salary forecast.
Account pays Health Insurance for 14% local, 86% State for 1 Admin Assistant I (Vertie Raymond); 13% local, 87% State for 1 Admin Assistant I; 13% local, 87% State for 1 Lead Worker III (Sheila Hurst); 13% local, 87% State for 1 NUTR II (Brandi Brooks); 14% local 86% State for 1 NUTR II (Johnetta Finnerty); 13% local, 87% State for 1 NUTR II (Dana Simmons); and 14% local, 86% State for 1 WIC Director/NUTR SUPV, NUTR III (Donna Pettaway)								
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,724</b>	<b>26,132</b>	
						28,724	26,132	PM - Corrected per salary forecast.
Account pays FICA for 14% local, 86% State for 1 Admin Assistant I (Vertie Raymond); 13% local, 87% State for 1 Admin Assistant I; 13% local, 87% State for 1 Lead Worker III (Sheila Hurst); 13% local, 87% State for 1 NUTR II (Brandi Brooks); 14% local 86% State for 1 NUTR II (Johnetta Finnerty); 13% local, 87% State for 1 NUTR II (Dana Simmons); and 14% local, 86% State for 1 WIC Director/NUTR SUPV, NUTR III (Donna Pettaway)								
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,620</b>	<b>41,504</b>	
						45,620	41,504	PM - Corrected per salary forecast.
Account pays retirement for 14% local, 86% State for 1 Admin Assistant I (Vertie Raymond); 13% local, 87% State for 1 Admin Assistant I; 13% local, 87% State for 1 Lead Worker III (Sheila Hurst); 13% local, 87% State for 1 NUTR II (Brandi Brooks); 14% local 86% State for 1 NUTR II (Johnetta Finnerty); 13% local, 87% State for 1 NUTR II (Dana Simmons); and 14% local, 86% State for 1 WIC Director/NUTR SUPV, NUTR III (Donna Pettaway)								
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,080</b>	<b>1,820</b>	
						2,080	1,820	PM - Corrected per salary forecast.
Account pays unemployment for 14% local, 86% State for 1 Admin Assistant I (Vertie Raymond); 13% local, 87% State for 1 Admin Assistant I; 13% local, 87% State for 1 Lead Worker III (Sheila Hurst); 13% local, 87% State for 1 NUTR II (Brandi Brooks); 14% local 86% State for 1 NUTR II (Johnetta Finnerty); 13% local, 87% State for 1 NUTR II (Dana Simmons); and 14% local, 86% State for 1 WIC Director/NUTR SUPV, NUTR III (Donna Pettaway)								
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,740</b>	<b>6,693</b>	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						6,740	6,693	PM - Corrected per salary forecast.
								Account pays workers' compensation for 14% local, 86% State for 1 Admin Assistant I (Vertie Raymond); 13% local, 87% State for 1 Admin Assistant I; 13% local, 87% State for 1 Lead Worker III (Sheila Hurst); 13% local, 87% State for 1 NUTR II (Brandi Brooks); 14% local 86% State for 1 NUTR II (Johnetta Finnerty); 13% local, 87% State for 1 NUTR II (Dana Simmons); and 14% local, 86% State for 1 WIC Director/NUTR SUPV, NUTR III (Donna Pettaway)
<b>4425010 - Postage</b>	<b>3,253</b>	<b>5,187</b>	<b>3,433</b>	<b>4,933</b>	<b>3,632</b>	<b>3,500</b>	<b>3,500</b>	
						3,500	3,500	Account contains funding for WIC Program postage expenses. This is a State funded program.
								The WIC Program is now sending additional client mailings which will require increased postage expenditures.
<b>4425030 - Communications</b>	<b>1,066</b>	<b>3,626</b>	<b>1,700</b>	<b>2,980</b>	<b>2,805</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains funding for WIC Program telephone charges. This is a State funded program. Account also pays for telephone language line interpretation services.
<b>4425040 - Advertising</b>	<b>100</b>	<b>168</b>	<b>100</b>	<b>400</b>	<b>0</b>	<b>300</b>	<b>300</b>	
						300	300	Account pays for mandated newspaper ads promoting the WIC Program. This is a State funded program.
<b>4425080 - Travel</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>200</b>	
						200	200	Account contains funding for WIC Program to go out to vendors to do vendor training.
<b>4425085 - Staff Training</b>	<b>1,390</b>	<b>115</b>	<b>3,000</b>	<b>2,720</b>	<b>150</b>	<b>3,000</b>	<b>3,000</b>	
						3,000	3,000	Account pays for WIC staff training. This is a State funded program. More money for staff training due to new WIC guidelines.
<b>4426010 - General Supplies</b>	<b>1,645</b>	<b>1,292</b>	<b>1,700</b>	<b>5,541</b>	<b>332</b>	<b>2,300</b>	<b>2,300</b>	
						2,300	2,300	Account contains funding for WIC Program printing, copier expenses under the Toshiba contract, envelopes, paper, divider indexes, print cartridges and general office supplies. This a State funded program.
<b>4426011 - Program Supplies</b>	<b>472</b>	<b>438</b>	<b>800</b>	<b>1,300</b>	<b>107</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Account contains funding for WIC Program supply items. This is a State funded program.
<b>4426020 - Medical Supplies</b>	<b>1,300</b>	<b>284</b>	<b>1,700</b>	<b>1,700</b>	<b>0</b>	<b>1,700</b>	<b>1,700</b>	
						1,700	1,700	Account contains funding for WIC Program medical supplies including lab jackets, GLU/HGB Dual Controls, cuvettes, stadiometer parts, lancets, etc. This is a State funded program.
<b>4426090 - Misc. Supplies</b>	<b>212</b>	<b>350</b>	<b>250</b>	<b>250</b>	<b>0</b>	<b>300</b>	<b>300</b>	
						300	300	Account contains funding for WIC Program Breast feeding supplies. This is a State funded program.
<b>4457010 - Capital Outlay</b>	<b>0</b>	<b>4,456</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - PH-WIC</b>	<b>9,439</b>	<b>15,916</b>	<b>12,883</b>	<b>20,024</b>	<b>7,026</b>	<b>922,949</b>	<b>511,400</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>6140 - PH-Pregnancy Care</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>148,203</b>	<b>138,210</b>	
						148,203	138,210	Account contains funding for 50% Salary of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,008</b>	<b>34,008</b>	
						34,008	34,008	Account contains funding for 50% Health Insurance of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,338</b>	<b>10,573</b>	
						11,338	10,573	Account contains funding for 50% FICA of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,007</b>	<b>16,792</b>	
						18,007	16,792	Account contains funding for 50% Retirement of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845</b>	<b>845</b>	
						845	845	Account contains funding for 50% Unemployment of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,224</b>	<b>3,924</b>	
						4,224	3,924	Account contains funding for 50% Workers' Compensation of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4423092 - Med Prof Serv-Other</b>	<b>0</b>	<b>0</b>	<b>28,000</b>	<b>28,000</b>	<b>0</b>	<b>28,000</b>	<b>28,000</b>	
						28,000	28,000	Contractual obligations with the NC DHHS, require the agency to provide funding for prenatal care for pregnant women meeting eligibility criteria.
<b>4424330 - Vehicle Repair</b>	<b>627</b>	<b>393</b>	<b>2,500</b>	<b>2,500</b>	<b>339</b>	<b>2,500</b>	<b>2,500</b>	
						2,500	2,500	Account contains funding for vehicle repair costs for vehicles assigned to the Pregnancy Care Management Program. Funding for this program is by prepaid health plans through Medicaid Transformation.
<b>4425010 - Postage</b>	<b>166</b>	<b>232</b>	<b>250</b>	<b>250</b>	<b>170</b>	<b>250</b>	<b>250</b>	
						250	250	Account contains funding for PCM Program postage expenses. PCM Program is funded by prepaid health plans through Medicaid Transformation.
<b>4425025 - Insurance - Vehicle</b>	<b>1,460</b>	<b>1,560</b>	<b>1,640</b>	<b>1,640</b>	<b>1,640</b>	<b>1,350</b>	<b>1,350</b>	
						1,350	1,350	Vehicle insurance costs for 3 vehicles assigned to the Pregnancy Care Management Program at \$450 per Vehicle. Program is funded by prepaid health plans through Medicaid Transformation.
<b>4425030 - Communications</b>	<b>2,522</b>	<b>2,257</b>	<b>3,500</b>	<b>3,500</b>	<b>1,672</b>	<b>3,500</b>	<b>3,500</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						3,500	3,500	Account contains funding for the PCM Program telephone and cell phone charges. Program is funded by prepaid health plans through Medicaid Transformation.
								Line-item contains pro-rated funding for an iPhone for new PHN II part-time position.
<b>4425085 - Staff Training</b>	<b>1,316</b>	<b>362</b>	<b>200</b>	<b>1,065</b>	<b>558</b>	<b>1,000</b>	<b>1,000</b>	
						1,000	1,000	Account contains funding for PCM Program staff training expenses. This program is funded by prepaid health plans through Medicaid Transformation.
<b>4426010 - General Supplies</b>	<b>941</b>	<b>1,208</b>	<b>2,000</b>	<b>2,000</b>	<b>1,011</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains funding for PCM Program printing, Toshiba copier contract fees for printing, batteries, message books, mouse pads, address labels, shredder bags, labels, pens, highlighters, envelopes, paper and general office supplies. This program is funded by prepaid health plans through Medicaid Transformation. .
<b>4426011 - Program Supplies</b>	<b>0</b>	<b>0</b>	<b>1,300</b>	<b>1,300</b>	<b>0</b>	<b>1,800</b>	<b>1,800</b>	
						1,800	1,800	Program supplies
<b>4426025 - Fuel</b>	<b>695</b>	<b>579</b>	<b>2,000</b>	<b>2,000</b>	<b>438</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains funding for fuel for vehicles assigned to the PCM Program staff. This program is funded by prepaid health plans through Medicaid Transformation..
<b>4429090 - Miscellaneous Expend.</b>	<b>85,569</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4457010 - Capital Outlay</b>	<b>0</b>	<b>4,260</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4457015 - Capitalized Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	
						15,000		Renovation project for FCC - split 50/50 with CC4C budget continued for last year's budget.
<b>DIV TOTAL - PH-Pregnancy Care</b>	<b>93,297</b>	<b>10,852</b>	<b>41,390</b>	<b>57,255</b>	<b>5,827</b>	<b>274,025</b>	<b>246,752</b>	
<b>6145 - PH-Child Health</b>								
<b>4423016 - Misc. Professional Serv.</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>19,410</b>	<b>20,000</b>	<b>20,000</b>	
						20,000	20,000	Account contains Patagonia EHR Software Contract Fees pro-rated to Child Health Escrows Account funds in the amount of \$20,000.
<b>4423092 - Med Prof Serv-Other</b>	<b>8,520</b>	<b>8,520</b>	<b>10,000</b>	<b>9,000</b>	<b>7,100</b>	<b>10,000</b>	<b>10,000</b>	
						10,000	10,000	Account contains funding for medical consultant contract fees for child health and pediatric care. Medical consultant serves as the supervising physician for several of the agency's Physician Extenders. State/third party revenues are used to offset costs.

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4424320 - Equip Repair	0	0	0	185	185	0	0	
4425085 - Staff Training	0	215	1,500	1,085	1,085	1,500	1,500	
						1,500	1,500	Account contains funding for Child Health staff training expenses. Medical, nursing, professional and support staff training expenses required by licensing boards and contractual obligations with State and Federal funders are supported through this account. State/third party revenues are used to offset costs.
4426010 - General Supplies	2,415	2,190	2,500	3,915	2,799	2,500	2,500	
						2,500	2,500	Child Health Program general supplies including paper, pens, file folder, binders, business cards, stationary, envelopes, etc. Account contains printing costs. State/third party revenues are used to offset costs.
4426011 - Program Supplies	1,400	333	1,000	1,000	957	1,200	1,200	
						1,200	1,200	Child health program supply expenses such as patient educational materials. (ROR Books)
4426020 - Medical Supplies	2,843	1,547	3,500	2,837	995	1,500	1,500	
						1,500	1,500	Account contains funding for Child Health Program medical supplies to include gram stain kits, hand sanitizer, disposable jackets, cuvettes, GLU/HGB Dual Controls, lancets, thermometers, spill kits, stethoscopes, BP gauges, disinfectants, EKG paper, etc. Purchase a vision screener. State/third party revenues are used to offset costs. Increase in medical supply cost.
4426035 - Pharmacy	95	59	1,500	1,500	100	1,500	1,500	
						1,500	1,500	Account used to purchase pediatric and child health pharmacy items including ear drops, azithromycin, albuterol, ibuprofen, Q-Dryl, Cherry syrup, amoxicillin, etc. State/third party revenues are used to offset costs.
4426101 - Contracted Medical Servic	200,000	200,000	200,000	200,000	160,000	200,000	200,000	
						200,000	200,000	The account contains State pass-thru funding in the amount of \$200,000 to support 4 School Nurse Positions. The Division of Public Health sub-contracts with the Rockingham County Schools to fulfill the contract obligations.
4429090 - Miscellaneous Expend.	602	91	1,500	1,315	813	1,500	1,500	
						1,500	1,500	Account contains funding for the Child Fatality Prevention Team, Safe Kids and other community based child health initiatives. State CFPT funds utilized to offset costs.
								352 - CFPT \$840
4457010 - Capital Outlay	0	1,048	1,300	1,775	450	8,200	0	
						8,200		Account to purchase new vision screener.
4457015 - Capitalized Capital	0	0	0	0	0	0	8,200	
						0	8,200	Account to purchase new vision screener.
<b>DIV TOTAL - PH-Child Health</b>	<b>215,875</b>	<b>234,003</b>	<b>242,800</b>	<b>242,612</b>	<b>193,894</b>	<b>247,900</b>	<b>247,900</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>6148 - PH-Prescription Assistance</b>								
4411010 - Regular Salaries	33,001	32,775	41,196	41,196	30,161	0	0	
4412110 - Health Insurance	7,233	8,026	11,336	11,336	7,487	0	0	
4412210 - FICA	2,479	2,462	3,151	3,151	2,271	0	0	
4412310 - Reg. Retirement	2,973	3,352	4,659	4,659	3,438	0	0	
4412410 - Unemployment	260	260	260	260	260	0	0	
4412510 - Workers' Compensation	61	1,159	55	55	55	0	0	
4425010 - Postage	75	0	50	50	0	0	0	
4425030 - Communications	114	99	0	0	0	0	0	
<b>DIV TOTAL - PH-Prescription Assistance</b>	<b>46,195</b>	<b>48,132</b>	<b>60,707</b>	<b>60,707</b>	<b>43,673</b>	<b>0</b>	<b>0</b>	
<b>6150 - PH-Family Planning</b>								
4411010 - Regular Salaries	0	0	0	0	0	259,374	217,873	
						259,374	217,873	PM - Corrected per salary forecast.
								Account pays salary for 50% local, 50% AA 151 1 PHY EXT II (Kelly Dixon); 20% local, 80% AA 151 1 PRAC Nurse I (Sabrina Roach); 20% local, 25% AA 151 1 PHE Specialist (Rebecca Oakes); 50% local, 50% AA 151 1 Vacant position; and 50% local 50% AA 151 1 Family Planning Women Health PHN SUPV I (Jeenie Shelton).
4412110 - Health Insurance	0	0	0	0	0	50,446	42,510	
						50,446	42,510	PM - Corrected per salary forecast.
								Account pays health insurance for 50% local, 50% AA 151 1 PHY EXT II (Kelly Dixon); 20% local, 80% AA 151 1 PRAC Nurse I (Sabrina Roach); 20% local, 25% AA 151 1 PHE Specialist (Rebecca Oakes); 50% local, 50% AA 151 1 Vacant position; and 50% local 50% AA 151 1 Family Planning Women Health PHN SUPV I (Jeenie Shelton).
4412210 - FICA	0	0	0	0	0	19,843	16,667	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						19,843	16,667	PM - Corrected per salary forecast.
Account pays FICA for 50% local, 50% AA 151 1 PHY EXT II (Kelly Dixon); 20% local, 80% AA 151 1 PRAC Nurse I (Sabrina Roach); 20% local, 25% AA 151 1 PHE Specialist (Rebecca Oakes); 50% local, 50% AA 151 1 Vacant position; and 50% local 50% AA 151 1 Family Planning Women Health PHN SUPV I (Jeenie Shelton).								
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,514</b>	<b>26,472</b>	
Account pays retirement for 50% local, 50% AA 151 1 PHY EXT II (Kelly Dixon); 20% local, 80% AA 151 1 PRAC Nurse I (Sabrina Roach); 20% local, 25% AA 151 1 PHE Specialist (Rebecca Oakes); 50% local, 50% AA 151 1 Vacant position; and 50% local 50% AA 151 1 Family Planning Women Health PHN SUPV I (Jeenie Shelton).						31,514	26,472	PM - Corrected per salary forecast.
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,157</b>	<b>975</b>	
Account pays unemployment for 50% local, 50% AA 151 1 PHY EXT II (Kelly Dixon); 20% local, 80% AA 151 1 PRAC Nurse I (Sabrina Roach); 20% local, 25% AA 151 1 PHE Specialist (Rebecca Oakes); 50% local, 50% AA 151 1 Vacant position; and 50% local 50% AA 151 1 Family Planning Women Health PHN SUPV I (Jeenie Shelton).						1,157	975	PM - Corrected per salary forecast.
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,800</b>	<b>3,766</b>	
Account pays workers' compensation for 50% local, 50% AA 151 1 PHY EXT II (Kelly Dixon); 20% local, 80% AA 151 1 PRAC Nurse I (Sabrina Roach); 20% local, 25% AA 151 1 PHE Specialist (Rebecca Oakes); 50% local, 50% AA 151 1 Vacant position; and 50% local 50% AA 151 1 Family Planning Women Health PHN SUPV I (Jeenie Shelton).						4,800	3,766	PM - Corrected per salary forecast.
<b>4423016 - Misc. Professional Serv.</b>	<b>19,102</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4423092 - Med Prof Serv-Other</b>	<b>11,100</b>	<b>6,300</b>	<b>6,500</b>	<b>6,500</b>	<b>5,250</b>	<b>6,500</b>	<b>6,500</b>	
Family Planning Medical Consultant fees are paid from this account. Decrease due to only one consulting physician for FY 22-23.						6,500	6,500	
<b>4424320 - Equip Repair</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>185</b>	<b>185</b>	<b>0</b>	<b>0</b>	
<b>4425085 - Staff Training</b>	<b>362</b>	<b>843</b>	<b>1,000</b>	<b>1,000</b>	<b>238</b>	<b>1,000</b>	<b>1,000</b>	
Physician Extender and nurse staff training is paid from this account for licensure recertification training, clinical guideline training, NC Womens Health Symposium, NCAPA Conference and provider enrollment training.						1,000	1,000	
<b>4426010 - General Supplies</b>	<b>1,756</b>	<b>1,465</b>	<b>2,000</b>	<b>2,000</b>	<b>1,930</b>	<b>2,000</b>	<b>2,000</b>	
General office supplies are paid from this account to include in-house printing, chair replacement, printer labels, indexes, file folders, address stamps, shelving, record files, message books, appointment books, etc. for the Family Planning Program.						2,000	2,000	
<b>4426011 - Program Supplies</b>	<b>52</b>	<b>108</b>	<b>500</b>	<b>500</b>	<b>188</b>	<b>500</b>	<b>500</b>	
Family Planning program supplies are paid from this account to include diagnostic and laboratory test references, Guidelines for Nurse Practitioners in Gynecologic settings, Teen Girl Expo materials, Prom Promise Event materials, etc.						500	500	
<b>4426020 - Medical Supplies</b>	<b>5,382</b>	<b>1,499</b>	<b>6,000</b>	<b>5,812</b>	<b>1,654</b>	<b>9,343</b>	<b>9,343</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						9,343	9,343	Medical supplies used in the Family Planning Program are paid from the account to include cytology fixative spray, gram stain kits, hand sanitizer, pregnancy test kits, disposable medical supplies, disposable lab jackets, GLU/GHB controls, cuvettes, condoms, PH vaginal test paper, BD gram decolorizer, indicator strips, lancets, etc.
<b>4426035 - Pharmacy</b>	<b>25,377</b>	<b>9,477</b>	<b>20,000</b>	<b>20,000</b>	<b>5,583</b>	<b>15,000</b>	<b>15,000</b>	
						15,000	15,000	Account contains funding for Family Planning pharmacy supplies to include contraceptive foams, pills, depo-subq. provera, lice control medications, nuvarings, antibiotics and various medications used in the the program.
<b>4429090 - Miscellaneous Expend.</b>	<b>717</b>	<b>33,911</b>	<b>35,000</b>	<b>34,815</b>	<b>9,869</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains special funding for prevention activities in the community and required media review committee activities.
<b>4457010 - Capital Outlay</b>	<b>0</b>	<b>5,507</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - PH-Family Planning</b>	<b>63,847</b>	<b>59,111</b>	<b>71,000</b>	<b>70,812</b>	<b>24,897</b>	<b>403,477</b>	<b>344,606</b>	
<b>6155 - PH-Care Coordinator Children</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>148,203</b>	<b>138,210</b>	
						148,203	138,210	Account contains funding for 50% Salary of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal) PM - Corrected per salary forecast.
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,008</b>	<b>34,008</b>	
						34,008	34,008	Account contains funding for 50% Health Insurance of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,338</b>	<b>10,573</b>	
						11,338	10,573	Account contains funding for 50% FICA of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal) PM - Corrected per salary forecast.
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,007</b>	<b>16,792</b>	
						18,007	16,792	Account contains funding for 50% Retirement of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal) PM - Corrected per salary forecast.
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845</b>	<b>845</b>	
						845	845	Account contains funding for 50% Unemployment of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal)
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,224</b>	<b>3,924</b>	
						4,224	3,924	Account contains funding for 50% Workers' Compensation of 1 PHN II (Ellen Willard); 50% of 5 SW II (Kayla Biggs, Mariah Carter, Anna Rhodes and 2 vacant); and 50% of 1 SW Supervisor (Kim McNeal) PM - Corrected per salary forecast.



# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4423016 - Misc. Professional Serv.</b>	<b>0</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>19,410</b>	<b>30,000</b>	<b>30,000</b>	
						30,000	30,000	Account contains Patagonia EHR Software Contract Fees pro-rated to CSC Escrow Account funds.
<b>4424330 - Vehicle Repair</b>	<b>627</b>	<b>393</b>	<b>2,000</b>	<b>2,000</b>	<b>339</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains funding for vehicle repair costs for three vehicles assigned to the Care Coordination for Children Program. Includes major repairs, oil/filter changes, preventive maintenance and tires. (Program costs funded by prepaid health plans through Medicaid Transformation.)
<b>4425010 - Postage</b>	<b>154</b>	<b>217</b>	<b>300</b>	<b>300</b>	<b>199</b>	<b>300</b>	<b>300</b>	
						300	300	Account contains funding for CC4C Program postage expenses. CC4C Program is funded by prepaid health plans through Medicaid Transformation..
<b>4425025 - Insurance - Vehicle</b>	<b>1,095</b>	<b>1,170</b>	<b>1,230</b>	<b>1,230</b>	<b>1,230</b>	<b>1,350</b>	<b>1,350</b>	
						1,350	1,350	Vehicle insurance costs for 3 vehicles assigned to the CC4C Program at \$450 per vehicle. CC4C Program is funded by prepaid health plans through Medicaid Transformation.
<b>4425030 - Communications</b>	<b>2,329</b>	<b>2,012</b>	<b>3,600</b>	<b>3,600</b>	<b>1,330</b>	<b>3,600</b>	<b>3,600</b>	
						3,600	3,600	Account contains funding for the CC4C Program telephone and cell phone charges. Program is funded by prepaid health plans through Medicaid Transformation.
<b>4425085 - Staff Training</b>	<b>1,261</b>	<b>338</b>	<b>2,000</b>	<b>1,135</b>	<b>558</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains funding for CC4C Program staff training expenses. This is program is funded by prepaid health plans through Medicaid Transformation. .
<b>4426010 - General Supplies</b>	<b>889</b>	<b>1,166</b>	<b>1,500</b>	<b>1,500</b>	<b>1,016</b>	<b>1,800</b>	<b>1,800</b>	
						1,800	1,800	Account contains funding for CC4C Program printing, Toshiba copier contract fees for printing, batteries, business cards, envelopes, paper, pens, pencils, folders, legal pads and general office supplies. This is program is funded by prepaid health plans through Medicaid Transformation..
<b>4426025 - Fuel</b>	<b>974</b>	<b>726</b>	<b>2,000</b>	<b>2,000</b>	<b>643</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account contains funding for fuel for vehicles assigned to the CC4C Program Staff. This program is funded by prepaid health plans through Medicaid Transformation. .
<b>4429090 - Miscellaneous Expend.</b>	<b>64,752</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4457010 - Capital Outlay</b>	<b>0</b>	<b>2,130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4457015 - Capitalized Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	
						15,000		1/2 expense for Renovation to FCC carried over from FY 20/21
<b>DIV TOTAL - PH-Care Coordinator Children</b>	<b>72,082</b>	<b>38,152</b>	<b>42,630</b>	<b>56,765</b>	<b>24,725</b>	<b>274,675</b>	<b>247,402</b>	0 Don't need to budget for rollover.

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>6165 - PH-Immunization Action Plan</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,052</b>	<b>65,052</b>	
						65,052	65,052	Account pays for salary for 71% local, 29% AA 715 for a PHN II (Karon Weddle)
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,336</b>	<b>11,336</b>	
						11,336	11,336	Account pays for health insurance for 71% local, 29% AA 715 for a PHN II (Karon Weddle)
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,977</b>	<b>4,977</b>	
						4,977	4,977	Account pays for FICA for 71% local, 29% AA 715 for a PHN II (Karon Weddle)
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,904</b>	<b>7,904</b>	
						7,904	7,904	Account pays for retirement for 71% local, 29% AA 715 for a PHN II (Karon Weddle)
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260</b>	<b>260</b>	
						260	260	Account pays for unemployment for 71% local, 29% AA 715 for a PHN II (Karon Weddle)
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,620</b>	<b>1,620</b>	
						1,620	1,620	Account pays for workers' compensation for 71% local, 29% AA 715 for a PHN II (Karon Weddle)
<b>4425040 - Advertising</b>	<b>38</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>50</b>	
						50	50	State funding (AA 715) for Child Immunization Outreach campaign advertising. Account pays for newspaper advertising and Flu signs.
<b>4425085 - Staff Training</b>	<b>0</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>200</b>	
						200	200	Account pays for conference
<b>4426010 - General Supplies</b>	<b>420</b>	<b>989</b>	<b>1,000</b>	<b>1,000</b>	<b>745</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	Account pays for Immunization Action Plan Program printing, labels, files, paper, folders and general office supplies. This is a State funded program.
								Will be adding \$475 annually for general generator and refrigerator maintenance and repair if needed.
<b>4426020 - Medical Supplies</b>	<b>142</b>	<b>321</b>	<b>300</b>	<b>300</b>	<b>202</b>	<b>300</b>	<b>300</b>	
						300	300	Account pays for Immunization Action Plan Program medical supply expenses such as new data logger, refrigerator/freezer thermometers, syringes, patient privacy screens, etc. This is a State funded program.
<b>DIV TOTAL - PH-Immunization Action Plan</b>	<b>599</b>	<b>1,425</b>	<b>1,350</b>	<b>1,350</b>	<b>947</b>	<b>92,899</b>	<b>92,899</b>	

## 6167 - PH-KBR RCCR

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4411010 - Regular Salaries</b>	0	0	0	28,179	4,896	6,494	6,494	
						6,494	6,494	Account pays for 12% of Salary for Senior PH Educator III Supervisor (Katrina White)
<b>4411020 - Temporary Salaries</b>	0	0	0	0	0	27,976	0	
						27,976		Account pays for a grant funded temporary RCCR Clerical Assistant position.
<b>4412110 - Health Insurance</b>	0	0	0	0	0	1,361	1,361	
						1,361	1,361	Account pays for 12% of Health Insurance for Senior PH Educator III Supervisor (Katrina White)
<b>4412210 - FICA</b>	0	0	0	2,663	375	497	497	
						497	497	Account pays for 12% of FICA for Senior PH Educator III Supervisor (Katrina White)
<b>4412310 - Reg. Retirement</b>	0	0	0	3,968	0	789	789	
						789	789	Account pays for 12% of Retirement for Senior PH Educator III Supervisor (Katrina White)
<b>4412410 - Unemployment</b>	0	0	0	0	0	32	32	
						32	32	Account pays for 12% of Unemployment for Senior PH Educator III Supervisor (Katrina White)
<b>4412510 - Workers' Compensation</b>	0	0	0	0	0	135	162	
						135	162	Account pays for 12% of Workers Compensation for Senior PH Educator III Supervisor (Katrina White)
<b>4423010 - Professional Services</b>	0	750	0	27,350	17,250	27,350	0	
						27,350		Account covers cost of NC 100 for recruitment
<b>4425085 - Staff Training</b>	0	0	0	7,500	0	7,500	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						Account pays for KBR equity training	7,500	0 PM - This is funded by a grant received in the current year. Remaining grant proceeds will be rolled from year to year, so only the split regular salaries need to be budgeted and funded with assigned fund balance.
<b>4426010 - General Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,490</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	
						Account pays for printing as well as other office supplies as needed.	5,000	0 PM - This is funded by a grant received in the current year. Remaining grant proceeds will be rolled from year to year, so only the split regular salaries need to be budgeted and funded with assigned fund balance.
<b>4426011 - Program Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,100</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	
						Account pays for program supplies needed for implementation of needed programs	20,000	0 PM - This is funded by a grant received in the current year. Remaining grant proceeds will be rolled from year to year, so only the split regular salaries need to be budgeted and funded with assigned fund balance.
<b>4426025 - Fuel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,255</b>	<b>0</b>	
						Account will pay for fuel used during this program.	4,255	0 PM - This is funded by a grant received in the current year. Remaining grant proceeds will be rolled from year to year, so only the split regular salaries need to be budgeted and funded with assigned fund balance.
<b>4429090 - Miscellaneous Expend.</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
								Account will be used to purchase a laptop
						10,000		0 PM - This is funded by a grant received in the current year. Remaining grant proceeds will be rolled from year to year, so only the split regular salaries need to be budgeted and funded with assigned fund balance.
<b>DIV TOTAL - PH-KBR RCCR</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>109,250</b>	<b>22,520</b>	<b>111,389</b>	<b>9,335</b>	
<b>6170 - PH-Environmental Health</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>564,544</b>	<b>525,475</b>	
						564,544	525,475	PM - Corrected per salary forecast. PM - Do not recommend new EH Specialist position.
								Account contains funding for Salary of 1 EH Program Coordinator (Jacob Williamson); 81% of 1 EH Program Coordinator; 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Justin Swain, Gabriela Torrejon, Vacant) 81% of 1 EH Specialist and 1 EH Supervisor II (Angel Wyatt).
<b>4411015 - Overtime Pay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	Account contains funding for Overtime of 2 EH Program Coordinators (Meg McGuire, Jacob Williamson) 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Erica Roberts, Justin Swain, Gabriela Torrejon) and 1 EH Supervisor II (Angel Wyatt).
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,389</b>	<b>111,206</b>	
						120,389	111,206	PM - Corrected per salary forecast. PM - Do not recommend new EH Specialist position.
								Account contains funding for Health Insurance of 1 EH Program Coordinator (Jacob Williamson); 81% of 1 EH Program Coordinator; 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Justin Swain, Gabriela Torrejon, Vacant) 81% of 1 EH Specialist and 1 EH Supervisor II (Angel Wyatt).
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,188</b>	<b>40,199</b>	
						43,188	40,199	PM - Corrected per salary forecast. PM - Do not recommend new EH Specialist position.
								Account contains funding for FICA of 1 EH Program Coordinator (Jacob Williamson); 81% of 1 EH Program Coordinator; 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Justin Swain, Gabriela Torrejon, Vacant) 81% of 1 EH Specialist and 1 EH Supervisor II (Angel Wyatt).
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,593</b>	<b>63,845</b>	
						68,593	63,845	PM - Corrected per salary forecast. PM - Do not recommend new EH Specialist position.
								Account contains funding for retirement of 1 EH Program Coordinator (Jacob Williamson); 81% of 1 EH Program Coordinator; 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Justin Swain, Gabriela Torrejon, Vacant) 81% of 1 EH Specialist and 1 EH Supervisor II (Angel Wyatt).
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,762</b>	<b>2,502</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						2,762	2,502	PM - Do not recommend new EH Specialist position.
								Account contains funding for Salary of 1 EH Program Coordinator (Jacob Williamson); 81% of 1 EH Program Coordinator; 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Justin Swain, Gabriela Torrejon, Vacant) 81% of 1 EH Specialist and 1 EH Supervisor II (Angel Wyatt).
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,058</b>	<b>12,960</b>	
						14,058	12,960	PM - Corrected per salary forecast. PM - Do not recommend new EH Specialist position.
								Account contains funding for Salary of 1 EH Program Coordinator (Jacob Williamson); 81% of 1 EH Program Coordinator; 7 EH Specialists (Caitlyn Gann, Natalie Hayes, Kristen Norwood, Herbert Prunty, Justin Swain, Gabriela Torrejon, Vacant) 81% of 1 EH Specialist and 1 EH Supervisor II (Angel Wyatt).
<b>4423010 - Professional Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>	<b>4,500</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Account will pay for training for new software.
<b>4424030 - Serv &amp; Maint Contract</b>	<b>11,386</b>	<b>11,451</b>	<b>11,500</b>	<b>11,500</b>	<b>9,064</b>	<b>12,200</b>	<b>12,200</b>	
						12,200	12,200	CDP Inspection Program Software Contract Fee to include annual maintenance, FDA Food Code Annual Fees and additional license for newly authorized Environmental Health Specialist.
<b>4424330 - Vehicle Repair</b>	<b>2,560</b>	<b>4,787</b>	<b>5,000</b>	<b>5,000</b>	<b>2,317</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	Vehicle repair costs for 11 vehicles assigned to the Environmental Health Program. Includes major repairs, oil/filter changes, preventive maintenance and tires.
<b>4425025 - Insurance - Vehicle</b>	<b>4,015</b>	<b>4,290</b>	<b>4,510</b>	<b>4,510</b>	<b>4,510</b>	<b>4,950</b>	<b>4,500</b>	
						4,950	4,500	Vehicle insurance for 11 vehicles assigned to the Environmental Health Program at \$450 per vehicle. PM - Removes vehicle for new position not recommended.
<b>4425030 - Communications</b>	<b>7,175</b>	<b>6,058</b>	<b>10,000</b>	<b>9,000</b>	<b>4,624</b>	<b>10,000</b>	<b>10,000</b>	
						10,000	10,000	Cell phone expenses for the environmental health staff. iPods for program requirement. Increase due to new staff.
<b>4425050 - Uniforms</b>	<b>555</b>	<b>2,007</b>	<b>2,500</b>	<b>2,500</b>	<b>1,593</b>	<b>4,500</b>	<b>4,500</b>	
						4,500	4,500	Safety vests, work boots, field protective clothing and identifying uniform items for field staff. Increase due to new staff.
<b>4425085 - Staff Training</b>	<b>4,382</b>	<b>435</b>	<b>6,500</b>	<b>6,500</b>	<b>2,547</b>	<b>6,500</b>	<b>6,500</b>	
						6,500	6,500	Environmental Health staff training to include HazMat Training, EH Law, Food, Lodging & Institutional Sanitation courses, Supervisor Conferences, Wastewater Training, Chemical Spill Training and Soil Science Training. All staff are licensed and required to complete a minimum of 15 hours of approved CE Training each year.
<b>4426010 - General Supplies</b>	<b>5,099</b>	<b>3,276</b>	<b>4,500</b>	<b>4,951</b>	<b>4,761</b>	<b>4,500</b>	<b>4,500</b>	
						4,500	4,500	General office supply costs to include paper, pens, folders, envelopes, business cards, stationery, etc. Account also contains funding for copier costs associated with the county's Toshiba agreement and for Central Services printing for rabies clinics, etc.
<b>4426011 - Program Supplies</b>	<b>16,095</b>	<b>22,939</b>	<b>31,750</b>	<b>46,131</b>	<b>25,642</b>	<b>31,750</b>	<b>31,750</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Environmental Health Program supply costs to include thermometers, water sample test kits, water sample bottles, radon test kits, soil augers, probes, flagging, tick repellent, clinometers, mobile printers, flashlights, nitrile gloves, cameras, Servsafe Course books and Exams, etc. Laboratory testing costs are included in the cost of test bottles.						31,750	31,750	
<b>4426025 - Fuel</b>	<b>7,550</b>	<b>7,977</b>	<b>8,000</b>	<b>11,000</b>	<b>8,251</b>	<b>8,500</b>	<b>8,500</b>	
Fuel expenses for 11 vehicles assigned to the Environmental Health Program.						8,500	8,500	
<b>4457010 - Capital Outlay</b>	<b>0</b>	<b>12,282</b>	<b>5,000</b>	<b>6,071</b>	<b>5,780</b>	<b>5,000</b>	<b>0</b>	
New cubby, desk etc. for new employee.						5,000	0	PM - Do not recommend new position.
<b>4457015 - Capitalized Capital</b>	<b>26,809</b>	<b>37,198</b>	<b>0</b>	<b>186</b>	<b>185</b>	<b>84,698</b>	<b>37,566</b>	
Account will pay for ArcGIS Collector (Software) = \$14,000 3 2022 Colorado EXT 4WD (\$23,565.76 per State contract) = \$70,698						84,698	37,566	Only fund 1 of the replacement vehicles no vehicle for new position not recommended.
<b>DIV TOTAL - PH-Environmental Health</b>	<b>85,625</b>	<b>112,700</b>	<b>89,260</b>	<b>111,849</b>	<b>73,775</b>	<b>998,132</b>	<b>888,203</b>	
<b>6178 - PH-NEHA-FDA Retail Flexible Fu</b>								
<b>4411010 - Regular Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,022</b>	<b>0</b>	<b>22,650</b>	<b>22,650</b>	
Account pays salary for 19% of 1 EH PROG COORD (Meg McGuire) and 19% of 1 ENV HLTH Specialist (Erica Roberts).						22,650	22,650	
<b>4412110 - Health Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,308</b>	<b>2,154</b>	
Account pays health insurance for 19% of 1 EH PROG COORD (Meg McGuire) and 19% of 1 ENV HLTH Specialist (Erica Roberts).						4,308	2,154	PM - Corrected per salary forecast.
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,459</b>	<b>0</b>	<b>1,733</b>	<b>1,733</b>	
Account pays FICA for 19% of 1 EH PROG COORD (Meg McGuire) and 19% of 1 ENV HLTH Specialist (Erica Roberts).						1,733	1,733	
<b>4412310 - Reg. Retirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,664</b>	<b>0</b>	<b>2,752</b>	<b>2,752</b>	
Account pays retirement for 19% of 1 EH PROG COORD (Meg McGuire) and 19% of 1 ENV HLTH Specialist (Erica Roberts).						2,752	2,752	
<b>4412410 - Unemployment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99</b>	<b>99</b>	
Account pays unemployment for 19% of 1 EH PROG COORD (Meg McGuire) and 19% of 1 ENV HLTH Specialist (Erica Roberts).						99	99	
<b>4412510 - Workers' Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>564</b>	<b>564</b>	
Account pays workers' compensation for 19% of 1 EH PROG COORD (Meg McGuire) and 19% of 1 ENV HLTH Specialist (Erica Roberts).						564	564	
<b>4426010 - General Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>200</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						General office supplies	200	200
4426011 - Program Supplies	0	0	0	6,585	0	6,585	6,585	
						Program supplies for the grant project.	6,585	6,585
<b>DIV TOTAL - PH-NEHA-FDA Retail Flexible Fu</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,930</b>	<b>0</b>	<b>38,891</b>	<b>36,737</b>	
<b>6180 - PH-Dental Clinic</b>								
4411010 - Regular Salaries	237,773	260,761	286,327	307,683	235,997	346,890	346,890	
						Account pays for salaries for 2 Dental Assistants, 1 Dental Hygienist, 1 Dentist and 1 vacant position. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.	346,890	346,890
4411020 - Temporary Salaries	0	1,405	0	3,344	3,344	30,000	0	
						Account to pay for temporary position in dental if 1 FTE is not approved.	30,000	0 Assumes we increase .5 FTE to FT.
4412110 - Health Insurance	35,152	39,205	45,344	45,344	36,366	56,680	56,680	
						Account pays for health insurance for 2 Dental Assistants, 1 Dental Hygienist, 1 Dentist and 1 vacant position. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.	56,680	56,680
4412210 - FICA	17,394	19,207	21,904	23,794	17,524	26,538	26,538	
						Account pays for FICA for 2 Dental Assistants, 1 Dental Hygienist, 1 Dentist and 1 vacant position. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.	26,538	26,538
4412310 - Reg. Retirement	21,423	26,579	32,384	35,328	26,904	42,148	42,148	
						Account pays for retirement for 2 Dental Assistants, 1 Dental Hygienist, 1 Dentist and 1 vacant position. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.	42,148	42,148
4412410 - Unemployment	1,040	1,092	1,092	1,092	1,092	1,222	1,222	
						Account pays for unemployment for 2 Dental Assistants, 1 Dental Hygienist, 1 Dentist and 1 vacant position. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.	1,222	1,222
4412510 - Workers' Compensation	1,081	4,466	6,899	6,899	6,899	4,024	4,024	
						Account pays for workers' compensation for 2 Dental Assistants, 1 Dental Hygienist, 1 Dentist and 1 vacant position. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.	4,024	4,024
4423016 - Misc. Professional Serv.	8,752	7,225	10,000	27,000	11,088	10,000	10,000	
						This line item is for software support, maintenance, licensure and sensor support.	10,000	10,000
4424320 - Equip Repair	3,572	1,866	5,000	3,500	0	5,000	5,000	



# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						5,000	5,000	Dental equipment repair costs are contained in this account. Account pays for hand piece repair, hosing repair, pump repair, sterilization unit repair, etc. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.
<b>4425010 - Postage</b>	<b>235</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>108</b>	<b>200</b>	<b>200</b>	
						200	200	Postage costs for patient mailings in the Dental Clinic. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.
<b>4425030 - Communications</b>	<b>351</b>	<b>253</b>	<b>300</b>	<b>300</b>	<b>168</b>	<b>300</b>	<b>300</b>	
						300	300	Dental Clinic telephone service costs and telephone language line interpretation services. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.
<b>4425040 - Advertising</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>150</b>	<b>150</b>	
						150	150	Advertising line-item is contained in the Dental Clinic budget should the agency have to recruit for dentist, dental hygienist or dental assistant positions. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.
<b>4425065 - Dues</b>	<b>326</b>	<b>326</b>	<b>501</b>	<b>701</b>	<b>655</b>	<b>700</b>	<b>700</b>	
						700	700	Account pays for NC Radiation Protection Section X-ray Registration Fees. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.
<b>4425085 - Staff Training</b>	<b>147</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>750</b>	
						750	750	Account pays for Dental Clinic staff training such as intraoral training, sterilization/infection control training, dental emergencies training, etc. Dental Clinic is funded through Medicaid, Third-party revenues, grants, and patient fees.
<b>4426010 - General Supplies</b>	<b>3,931</b>	<b>3,182</b>	<b>5,000</b>	<b>4,800</b>	<b>2,620</b>	<b>4,820</b>	<b>4,820</b>	
						4,820	4,820	Account pays for Dental Clinic printing costs, batteries, office supplies, Toshiba copier charges, signage, labels, etc. Dental Clinic is funded through Medicaid, Third-party revenues, grants and patient fees.
<b>4426011 - Program Supplies</b>	<b>407</b>	<b>49</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>500</b>	<b>500</b>	
						500	500	Account pays for Dental Clinic program supplies for patient education and pediatric materials. Dental Clinic is funded by Medicaid, Third-party revenues, grants and patient fees.
<b>4426038 - Dental Supplies</b>	<b>21,436</b>	<b>24,855</b>	<b>27,500</b>	<b>27,500</b>	<b>16,985</b>	<b>27,800</b>	<b>27,800</b>	
						27,800	27,800	Account pays for Dental Clinic supplies such as oxygen, distilled water, aspirator tips, sealant caps, carbides, cleaner, tooth brushes, floss, polocaine, needles, scalpels, gloves, towels, masks, caviwipes, etc. Dental Clinic is funded by Medicaid, Third-party revenues, grants and patient fees.
<b>4428101 - Medical Contracted Serv</b>	<b>3,029</b>	<b>7,544</b>	<b>7,000</b>	<b>11,250</b>	<b>6,785</b>	<b>13,500</b>	<b>13,500</b>	
						13,500	13,500	Custom Smiles, Biotech Dental Designs, Inc., and First Impressions Dental Lab, Inc. Dental Clinic is funded by Medicaid, Third-party revenues, grants and patient fees.
<b>4429097 - Give Kids a Smile</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>961</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4457010 - Capital Outlay	875	1,901	0	0	0	0	0	
4457015 - Capitalized Capital	5,195	1,887	0	95,832	26,124	10,000	10,000	
						10,000	10,000	Fund to be used for a new Autoclave.
<b>DIV TOTAL - PH-Dental Clinic</b>	<b>362,120</b>	<b>402,002</b>	<b>450,551</b>	<b>599,917</b>	<b>393,619</b>	<b>581,222</b>	<b>551,222</b>	

## 6182 - PH-Duke Endowment Grant

4411010 - Regular Salaries	0	0	0	8,020	0	0	0	
4412210 - FICA	0	0	0	765	0	0	0	
4412310 - Reg. Retirement	0	0	0	1,215	0	0	0	
4426010 - General Supplies	0	0	0	5,000	0	0	0	
4426011 - Program Supplies	0	0	0	50,000	0	0	0	
<b>DIV TOTAL - PH-Duke Endowment Grant</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## 6188 - PH-Medication Assistance

4411010 - Regular Salaries	22,008	13,205	28,175	28,175	15,069	72,580	73,431	
						72,580	73,431	Account contains salary costs for 1 Admin Assistant II 60% local, 40% MAP (Debra Swinney) and 1 Admin Assistant II 80% local, 20% MAP.
4412110 - Health Insurance	1,915	1,819	0	0	1,818	11,336	11,336	
						11,336	11,336	Account contains health insurance costs for 1 Admin Assistant II 60% local, 40% MAP (Debra Swinney) and 1 Admin Assistant II 80% local, 20% MAP.
4412210 - FICA	1,672	1,000	2,155	2,155	1,144	5,618	5,618	
						5,618	5,618	Account contains FICA costs for 1 Admin Assistant II 60% local, 40% MAP (Debra Swinney) and 1 Admin Assistant II 80% local, 20% MAP.
4412310 - Reg. Retirement	1,983	1,353	3,187	3,187	1,756	8,922	8,922	
						8,922	8,922	Account contains retirement costs for 1 Admin Assistant II 60% local, 40% MAP (Debra Swinney) and 1 Admin Assistant II 80% local, 20% MAP.

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4412410 - Unemployment</b>	<b>260</b>	<b>189</b>	<b>189</b>	<b>189</b>	<b>189</b>	<b>449</b>	<b>449</b>	
						449	449	Account contains unemployment costs for 1 part-time Prescription Assistance Coordinator working under the Medication Assistance Program Grant.
<b>4412510 - Workers' Compensation</b>	<b>43</b>	<b>797</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>99</b>	<b>99</b>	
						99	99	Account contains workers' compensation costs for 1 part-time Prescription Assistance Coordinator working under the Medication Assistance Program Grant.
<b>4425010 - Postage</b>	<b>3</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>100</b>	
						100	100	Medication Assistance Program postage charges for patient and pharmaceutical company mailings. Grant funded program.
<b>4425030 - Communications</b>	<b>176</b>	<b>189</b>	<b>150</b>	<b>150</b>	<b>120</b>	<b>100</b>	<b>100</b>	
						100	100	Telephone service charges for the Medication Assistance Program. (Grant funded)
<b>4426010 - General Supplies</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>50</b>	
						50	50	Office supplies and printing materials for the Medication Assistance Program. (Grant funded)
<b>4429090 - Miscellaneous Expend.</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	
						3,000	3,000	Annual License Fee for the Medication Access and Review Program Software. (Grant funded)
<b>DIV TOTAL - PH-Medication Assistance</b>	<b>31,058</b>	<b>21,552</b>	<b>37,044</b>	<b>37,044</b>	<b>20,134</b>	<b>102,254</b>	<b>103,105</b>	

## 6190 - PH-Advancing Equity

<b>4411020 - Temporary Salaries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,326</b>	<b>10,810</b>	<b>32,326</b>	<b>32,326</b>	
						32,326	32,326	Temporary Salary (Vanessa Stubbs)
<b>4412210 - FICA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>827</b>	<b>0</b>	<b>0</b>	
<b>4425040 - Advertising</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	Advertising
<b>4425085 - Staff Training</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>240</b>	<b>8,000</b>	<b>8,000</b>	
						8,000	8,000	Staff Training
<b>4426010 - General Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,784</b>	<b>162</b>	<b>10,654</b>	<b>10,654</b>	
						10,654	10,654	General Supplies
<b>4426011 - Program Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,074</b>	<b>0</b>	<b>7,000</b>	<b>7,000</b>	
						7,000	7,000	Program Supplies
<b>4457010 - Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,216</b>	<b>1,216</b>	<b>5,000</b>	<b>5,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Fund to be used for cubicle to employee (Vanessa Stubbs)						5,000	5,000	
<b>DIV TOTAL - PH-Advancing Equity</b>	0	0	0	39,900	13,254	67,980	67,980	
 <b>6191 - PH-COVID 19 Schools</b>								
4411020 - Temporary Salaries	0	0	0	120,054	0	0	0	
4412210 - FICA	0	0	0	9,946	0	0	0	
4426010 - General Supplies	0	0	0	8,273	0	0	0	
<b>DIV TOTAL - PH-COVID 19 Schools</b>	0	0	0	138,273	0	0	0	
<b>DEPT TOTAL - PUBLIC HEALTH</b>	5,542,694	5,932,360	6,406,021	8,299,322	5,099,543	7,605,852	6,783,175	

# Mental Health

Dept ID: 6210

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	311,800	311,800	311,800	311,800	311,800	0%
<b>TOTAL REVENUES</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>0%</b>
<b>EXPENSES</b>						
Maintenance of Effort	311,800	311,800	311,800	311,800	311,800	0%
<b>TOTAL EXPENSES</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>0%</b>

## DEPARTMENT PURPOSE

This represents the County's contribution to Sandhills Center for the provision of mental health services.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>62 - Mental Health</b>								
<b>6210 - Mental Health-General</b>								
<b>4428325 - Maint of Effort Contract</b>	<b>339,450</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>129,917</b>	<b>311,800</b>	<b>311,800</b>	
			Currently unassigned locally managed dollars.			-78,281	-47,071	PM - To match FFerrell updated MOE spending plan.
			DSS placements			-55,000	-55,000	
			Mental health services in the jail.			-38,000	-65,000	PM - To match FFerrell updated MOE spending plan.
			MOE			600,000	600,000	
			Sandhills Center Request \$311,800					
			Narcan kits for EMS			-8,000	-12,000	PM - To match FFerrell updated MOE spending plan.
			Opioid SA consultant contract with Jeff Pruett.			-32,500	-10,000	PM - To match FFerrell updated MOE spending plan.
			Opioid task force training / conferences			-2,000	-2,000	
			PH media/education and marketing.			-2,500	-5,000	PM - To match FFerrell updated MOE spending plan.
			PM - Funds to support opioid settlement objectives and moving forward with other substance abuse prevention and treatment initiatives.			0	-15,000	PM - Added per FFerrell updated spending plan.
			SA prevention, Trauma counselor, TICCA's, TF-CBTW training costs			-61,519	-66,729	PM - To match FFerrell updated MOE spending plan.
			Youth Services parenting program.			-10,400	-10,400	
<b>DIV TOTAL - Mental Health-General</b>	<b>339,450</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>129,917</b>	<b>311,800</b>	<b>311,800</b>	
<b>DEPT TOTAL - MENTAL HEALTH</b>	<b>339,450</b>	<b>311,800</b>	<b>311,800</b>	<b>311,800</b>	<b>129,917</b>	<b>311,800</b>	<b>311,800</b>	

# Social Services

Dept ID: 63

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	(50)	-	-	758	758	100%
Intergovernmental	8,787,086	10,158,838	11,368,613	8,361,418	10,604,242	4%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	8,413	-	-	-	-	0%
Non-Operating Revenue	-	-	1,057,200	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	4,503,563	6,566,653	7,201,626	9,653,727	7,254,210	10%
<b>TOTAL REVENUES</b>	<b>13,299,013</b>	<b>16,725,491</b>	<b>19,627,439</b>	<b>18,015,903</b>	<b>17,859,210</b>	<b>7%</b>
<b>EXPENSES</b>						
Salaries and Benefits	8,850,711	10,274,004	10,274,004	11,082,254	10,926,024	6%
Operating Expenses	4,342,201	6,399,336	9,123,606	6,815,613	6,815,150	6%
Capital Outlay	106,101	52,151	229,829	118,036	118,036	126%
<b>TOTAL EXPENSES</b>	<b>13,299,013</b>	<b>16,725,491</b>	<b>19,627,439</b>	<b>18,015,903</b>	<b>17,859,210</b>	<b>7%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	155.35	157.35	158.35	164.35	162.35	3%

## DEPARTMENT MISSION STATEMENT

To protect and help our most vulnerable children, families, and individuals reach and maintain their maximum potential by providing a continuum of high-quality outcome-driven services, advocacy, and representation.

## WHAT WE DO (List of Services)

- Administration.
- Case management.
- Protection and permanence.
- Crisis and emergency response.
- Court and legal.
- Guardianship/representative payee.
- Adult day care.
- Assessment, intake, and processing
- Investigate abuse, neglect, and exploitation.
- Preventative services for cases found to be in need of services.
- Eligibility determination.
- Counseling and treatment.
- Working with foster homes and parents.
- Home studies/visits/interstate.
- Staffing of cases.
- Establishment of child support obligations.
- Establishment of paternity.
- Child support court procedures.
- Monitor and enforce child support payments.

- Interstate parent location services.
- Collection of past-due support.
- Redeterminations and verifications.
- Training.
- Money management.
- Collaboration with outside agencies.
- Program integrity.
- Federal/State audits.
- Interviews face-to-face and telephone.
- Use of State network.
- Hearings.
- Adoption evaluations and completions.
- MAPP training.
- Working with children and parents.
- Develop case plans.
- Representative payee.
- In-home aide services.
- Medicaid billing.
- Collaboration with job resource/RCC.



# HHS - Administration

## Goal 1 - Effectively administer the Public Health division of Health and Human Services.

### Objective 1 *Commissioners' Goal - PS, OEE*

Ensure that a minimum of 90 percent of all Public Health program audits are in 90 percent compliance with program requirements.

	FY19	FY20	FY21	FY22	FY23
Target	90%	90%	90%	90%	90%
Actual	91%	N/A	97%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

To obtain the allowed maximum funding, Rockingham County Division of Public Health will ensure that a minimum of 97 percent of all monthly, quarterly, semi-annual, and annual financial required reports are compliant with State, funders, and stakeholders requirements. This will be measured by the percentage of reports yielding 100 percent compliancy.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	97%
Actual	98%	N/A	100%		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE, PS*

In order to ensure accuracy of patient records, Public Health will maintain a record scanning error rate of less than 5 percent for all clinical services and units.

	FY19	FY20	FY21	FY22	FY23
Target	< 5%	< 5%	< 5%	< 5%	<5%
Actual	1.0%	N/A	2%		
Status	✓	⊖	✓		

## Goal 2 - Effectively administer the Social Services division of Health and Human Services.

### Objective 1 *Commissioners' Goal - OEE*

To ensure prudent fiscal management and ongoing viability of the Agency, collect at least 93 percent of Federal and State allocations, Medicaid billings, and available grants for all areas of Social Services.

	FY19	FY20	FY21	FY22	FY23
Target	90%	93%	93%	93%	93%
Actual	91%	N/A	89%		
Status	✓	⊖	⊖		

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# HHS - Adult Protective Services

## Goal 1 - Protect at-risk adults in our community from abuse, neglect, and exploitation.

### Objective 1 *Commissioners' Goal - PS, OEE*

Complete at least 90 percent of Adult Protective Services evaluations involving allegations of exploitation within 45 days of the report. This exceeds the State's goal of 85 percent.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	90%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE, PS*

Complete at least 95 percent of Adult Protective Services evaluations involving allegations of abuse or neglect within 30 days of the report.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE, PS*

Process at least 85 percent of Special Assistance for the Aged (SAA) applications within 45 days of the application date.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	85%	85%	85%	85%
Actual	N/A	N/A	97%		
Status	⊖	⊖	✓		

### Objective 4 *Commissioners' Goal - OEE, PS*

Process at least 85 percent of Special Assistance for the Disabled (SAD) applications within 60 days of the application date.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	85%	85%	85%	85%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

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# HHS - Child Care Subsidy

## Goal 1 - Provide excellent customer service to child care providers.

### Objective 1 *Commissioners' Goal - ECON, CEC, ED*

At least 95 percent of utilized Child Care Subsidy providers will be satisfied with services provided. Satisfaction levels will be obtained via an annual customer service satisfaction survey.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	98%	N/A	100%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - ECON, OEE, ED*

Process at least 97 percent of Child Care Subsidy applications within 30 calendar days of the application date.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	97%	97%	97%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

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# HHS - Child Support

## Goal 1 - Protect at-risk children in our community from abuse, neglect, and exploitation.

### Objective 1

*Commissioners' Goal - OEE, QL*

Establish paternities for at least 99 percent of children born out of wedlock. Paternity establishment increases opportunities for financial, medical, and emotional support of the child by both parents.

	FY19	FY20	FY21	FY22	FY23
Target	99%	State goal	99%	99%	99%
Actual	100.00%	N/A	102%		
Status	✓	⊖	✓		

### Objective 2

*Commissioners' Goal - OEE, QL*

Collect at least 95 percent of the State's Child Support Enforcement collection goal. Increasing Child Support collections reduces a family's dependence on other forms of public assistance.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95% of State goal	95% of State goal	95% of State goal	95% of State goal
Actual	97.00%	N/A	105%		
Status	✓	⊖	✓		

### Objective 3

*Commissioners' Goal - OEE, QL*

Achieve or exceed the State goal for the percentage of child support cases under an active order (court required monetary and/or medical support). Active orders ensure accountability of the payers to the custodial parents through the judicial system for support.

	FY19	FY20	FY21	FY22	FY23
Target	82%	State goal	State goal	State goal	State goal
Actual	88.00%	N/A	86%		
Status	✓	⊖	✗		

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# HHS - Child Welfare Services

## Goal 1 - Preserve and strengthen at-risk families through family-centered, child-focused, community-based services.

### Objective 1 *Commissioners' Goal - PS, OEE*

Initiate at least 95 percent of all screened-in reports within State required time frames.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	94%		
Status	⊖	⊖	✗		

### Objective 2 *Commissioners' Goal - PS, OEE*

Ensure that for all children who were victims of maltreatment during a twelve month period, no more than 9.1 percent receive a subsequent finding of maltreatment (State goal).

	FY19	FY20	FY21	FY22	FY23
Target	N/A	< 9.1%	< 9.1%	< 9.1%	< 9.1%
Actual	N/A	N/A	0.6%		
Status	⊖	⊖	✓		

## Goal 2 - Provide effective foster care services that meet the needs of this vulnerable population.

### Objective 1 *Commissioners' Goal - PS, OEE, CEC*

Ensure at least 80 percent of foster youth have face-to-face visits by the social worker each month.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	80%	80%	80%
Actual	N/A	N/A	92%		
Status	⊖	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Ensure that of the number of children that enter foster care in a 12 month period who were discharged within 12 months to reunification, kinship care, or guardianship, no more than 8.3 percent re-enter foster care within 12 months of their discharge.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	< 8.3%	< 8.3%	< 8.3%	< 8.3%
Actual	N/A	N/A	1.8%		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE*

Ensure that of all the children who enter foster care in a 12 month period, the rate of placement moves per 1,000 days of foster care will not exceed 4.1 (state goal).

	FY19	FY20	FY21	FY22	FY23
Target	N/A	< 4.1	< 4.1	< 4.1	< 4.1
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

## Goal 3 - Provide placement stability for children in the custody of DSS.

### Objective 1 *Commissioners' Goal - OEE*

At least 40.5 percent of children who enter foster care in a 12 month period will be discharged to permanency within 12 months of entering foster care.

	FY19	FY20	FY21	FY22	FY23
Target	20%	40.5%	40.5%	40.5%	40.5%
Actual	46%	N/A	68%		
Status	✓	⊖	✓		

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# HHS - Prevention Services

## Goal 1 - Provide a safe, healthy, and stable environment to at-risk children, adults and families by providing quality, lower intensity services for those that do not meet the criteria for APS, CPS, or Foster Care.

### Objective 1 *Commissioners' Goal - OEE, QL*

At least 97 percent of children receiving prevention and family support services will be able to safely remain in their own homes for at least twelve (12) months after initiating prevention services. Being able to remain at home, or in the least restrictive setting, increases the quality of life and improves the well-being of individuals served.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	97%
Actual	100%	N/A	98%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE, QL*

At least 97 percent of adults receiving prevention and family support services will be able to safely remain in their own homes for at least twelve (12) months after initiating prevention services. Being able to remain at home, or in the least restrictive setting, increases the quality of life and improves the well-being of individuals served.

	FY19	FY20	FY21	FY22	FY23
Target	97%	97%	97%	97%	97%
Actual	94.00%	N/A	96%		
Status	✗	⊖	✗		

## Goal 2 - Provide timely and quality assistance to at-risk families and our community's most vulnerable citizens during times of greatest need.

### Objective 1 *Commissioners' Goal - OEE, PS, QL*

Provide General Assistance services to at least 95 percent of eligible applicants. General Assistance is funded 100 percent with County dollars and is used to purchase essential items such as groceries and medication for low-income families when the household does not qualify for any other assistance programs offered by Health and Human Services or other community partners.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE, PS, QL*

Process at least 95 percent of Crisis Intervention Program (CIP) applications within one business day.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

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# HHS - Program Integrity

## Goal 1 - Perform timely determinations on program integrity referrals and take appropriate actions in verified cases of public assistance fraud.

**Objective 1** *Commissioners' Goal - OEE*  
 Ensure that at least 90 percent of Program Integrity claims are established within 180 days of the date of discovery.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	90%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

## Goal 2 - Effectively prosecute cases of public assistance fraud ensuring that maximum restitution is made to the State and to the County.

**Objective 1** *Commissioners' Goal - OEE*  
 Ensure that at least 50 percent of the total amount owed in closed fraud cases is either repaid or in active repayment (payment made within past 90 days). While some individuals may enter into voluntary repayment agreements, the goal of the County is to secure the majority of payments through the judicial system, including purge payments, in-court, and payments through the probation and parole system.

	FY19	FY20	FY21	FY22	FY23
Target	50%	50%	50%	50%	50%
Actual	68%	N/A	-		
Status	✓	⊖	⊖		

**Objective 2** *Commissioners' Goal - OEE*  
 Maintain a conviction rate of at least 95 percent for all public assistance fraud cases referred to the Office of the District Attorney. Efforts will be made to minimize the number of cases that go to trial, striving instead for guilty pleas for both misdemeanor and felony cases.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	100%	N/A	93%		
Status	✓	⊖	✗		

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# HHS - Public Assistance

## Goal 1 - Provide accurate and timely determination for Medicaid Services to individuals and families through effective and efficient management of the program.

### Objective 1 *Commissioners' Goal - OEE*

Process (approve or deny) at least 98 percent of Family and Children's Medicaid applications within the required timeframe of 45 days from the date of receipt. (This excludes cases with a Help Desk ticket requesting technical assistance for issues with the State's NCFast system). The State's goal is 90 percent for this measure.

	FY19	FY20	FY21	FY22	FY23
Target	98%	98%	98%	98%	98%
Actual	97%	N/A	98%		
Status	✗	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Process (approve or deny) at least 96 percent of Adult Medicaid applications within the required timeframe of 45 days from the date of receipt. (This excludes cases with a Help Desk ticket requesting technical assistance for issues with the State's NCFast system). The State's goal is 90 percent for this measure.

	FY19	FY20	FY21	FY22	FY23
Target	96%	96%	96%	96%	96%
Actual	96%	N/A	98%		
Status	✓	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE*

Process (approve or deny) at least 96 percent of Adult Medicaid Disability applications within the required timeframe of 90 days from the date of receipt. (This excludes cases with a Help Desk ticket requesting technical assistance for issues with the State's NCFast system). The State's goal is 90 percent for this measure.

	FY19	FY20	FY21	FY22	FY23
Target	98%	96%	96%	96%	96%
Actual	97%	N/A	98%		
Status	✗	⊖	✓		

## Goal 2 - Provide accurate and timely determination for Food and Nutrition Services (FNS) to individuals and families through effective and efficient management of the program.

### Objective 1 *Commissioners' Goal - OEE*

Process at least 95 percent of expedited FNS applications within 4 calendar days from the date of application.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	97%		
Status	⊖	⊖	✓		

### Objective 2 *Commissioners' Goal - OEE*

Process at least 95 percent of regular FNS applications within 25 days from the date of application.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	99%		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE*

Ensure at least 95 percent FNS recertifications are processed on time, each month.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	99%		
Status	⊖	⊖	✓		

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# HHS - Work First

## Goal 1 - Provide quality services to recipients of Work First Family Assistance in order to assist them in becoming and remaining economically independent through employment and self-sufficiency.

### Objective 1 *Commissioners' Goal - ECON, OEE*

Collect documentation from at least 50 percent of all Work-Eligible individuals that demonstrates completion of the required number of hours of federally countable work activities.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	50%	50%	50%	50%
Actual	N/A	N/A	-		
Status	⊖	⊖	⊖		

### Objective 2 *Commissioners' Goal - ECON, OEE*

Collect documentation from at least 90 percent of two-parent families with Work-Eligible individuals that verifies that they have completed the required number of hours of federally countable work activities.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	90%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 3 *Commissioners' Goal - OEE*

Process at least 95 percent of Work First applications within 45 days of receipt.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95% in 45 days
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

### Objective 4 *Commissioners' Goal - OEE*

Process at least 95 percent of Work First recertifications no later than the last day of the current recertification period.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	95%	95%	95%	95%
Actual	N/A	N/A	100%		
Status	⊖	⊖	✓		

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# HHS - Organization Wide

## Goal 1 - Provide exemplary customer service to all citizens and HHS service recipients through quality service provision and responsive, positive staff interactions.

### Objective 1

*Commissioners' Goal - OEE, CEC*

At least 95 percent of all Health and Human Services client respondents (both Social Services and Public Health) will rate their experience as satisfied or highly satisfied in a unified departmental survey. Citizen feedback is essential, welcomed, and will be encouraged in a simple survey available to all recipients of HHS Services.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	99%	N/A	99%		
Status	✓	⊖	✓		

## Goal 2 - Inform citizens of the available services, programs, and resources provided by the Rockingham County Department of Health and Human Services.

### Objective 1

*Commissioners' Goal - ED, CEC*

Provide at least 60 outreach initiatives to inform citizens of the services and programs provided by both Public Health and Social Services. These initiatives may include press releases, public forums, community presentations, etc.

	FY19	FY20	FY21	FY22	FY23
Target	40	60	60	60	60
Actual	58	N/A	63		
Status	✓	⊖	✓		

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# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>63 - Social Services</b>								
<b>0000 - General Revenue</b>								
3316301 - SNAP Admin 10.561	0	0	0	0	0	829,026	1,052,208	
						Federal Revenue for FNS Admin Costs	829,026	1,130,555 PM - Updated per Social Services new revenue estimates. PM - Updated to budget full allocation per budget meeting.
							0	-78,347 PM - Represents revenue reduction across multiple revenue accounts after recommended budget expenditure changes. Keyed here as 1 reduction to allow for clearer tracking. PM - See justification.
3316302 - Family Reunification Admin	0	0	0	0	0	21,765	30,802	
						Federal Revenue for Child Welfare Admin Costs	21,765	30,802 PM - Updated per Social Services new revenue estimates.
3316303 - TANF Admin 93.558	0	0	0	0	0	1,207,159	1,802,091	
						Federal Revenue for TANF Eligible Admin Costs	1,207,159	1,802,091 PM - Updated per Social Services new revenue estimates. PM - Updated to budget full allocation per budget meeting.
3316304 - CSE IV-D ADMIN 93.563	0	0	0	0	0	680,994	819,535	
						Federal Revenue for CSE IV-D Admin Costs	680,994	819,535 PM - Updated per Social Services new revenue estimates.
3316305 - LIEAP ADMIN 93.568	0	0	0	0	0	69,164	78,201	
						Federal Revenue for Energy Program Admin Costs	69,164	78,201 PM - Updated per Social Services new revenue estimates.
3316306 - Child Care Devel. Admin 93.596	0	0	0	0	0	107,112	125,186	
						Federal Revenue for Child Care Subsidy Admin Costs	107,112	125,186 PM - Updated per Social Services new revenue estimates.
3316307 - St Jones Child Welf. 93.645	0	0	0	0	0	22,323	22,323	
						Federal Revenue for Permanency Planning Admin Costs	22,323	22,323
3316308 - Foster Care Title IV-E 93.658	0	0	0	0	0	602,382	892,112	
						Federal and State Revenue for Foster Care IV-E Admin Costs	602,382	892,112 PM - Updated per Social Services new revenue estimates.

# REVENUES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>3316309 - Adopt Asst Admin 93.659</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,696</b>	<b>45,733</b>	
						Federal Revenue for Adoption Assistance Admin Costs	36,696	45,733 PM - Updated per Social Services new revenue estimates.
<b>3316310 - SSBG Admin 93.667</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>419,084</b>	<b>598,730</b>	
						Federal Revenue for Social Services Block Grant Admin Costs	419,084	598,730 PM - Updated per Social Services new revenue estimates.
<b>3316311 - Links Admin 93.674</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,487</b>	<b>21,487</b>	
						Federal And State Revenue for Independent Living Admin Costs	21,487	21,487
<b>3316312 - NC Health Choice Adm 93.767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,437</b>	<b>53,474</b>	
						Federal and State Revenue for NC Health Choice Admin Costs	44,437	53,474 PM - Updated per Social Services new revenue estimates.
<b>3316313 - Medicaid Admin 93.778</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,105,981</b>	<b>2,868,552</b>	
						Federal and State Revenue for Medicaid Admin Costs	2,105,981	2,868,552 PM - Updated per Social Services new revenue estimates. PM - Updated to budget full allocation per budget meeting.
<b>3346301 - DSS Administration</b>	<b>7,237,688</b>	<b>7,164,045</b>	<b>6,561,226</b>	<b>6,561,226</b>	<b>5,330,252</b>	<b>26,400</b>	<b>26,400</b>	
						Any revenue not specified in line item detailed revenue	26,400	26,400
<b>3346303 - Indirect Cost</b>	<b>0</b>	<b>0</b>	<b>1,004,775</b>	<b>1,004,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3346304 - FNS Fraud Collections</b>	<b>20,743</b>	<b>26,540</b>	<b>16,367</b>	<b>16,367</b>	<b>25,898</b>	<b>6,792</b>	<b>6,792</b>	
						Federal Revenue per State Budget Estimates	6,792	6,792
<b>3346306 - LINKS</b>	<b>11,194</b>	<b>4,418</b>	<b>21,487</b>	<b>107,435</b>	<b>84,556</b>	<b>7,392</b>	<b>7,392</b>	
						Revenue for LINKS Purchase of Service	7,392	7,392
<b>3346307 - Child Care Subsidy</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3346308 - State Foster Care</b>	<b>142,072</b>	<b>293,599</b>	<b>243,046</b>	<b>243,046</b>	<b>350,857</b>	<b>387,864</b>	<b>387,864</b>	
						Revenue based on State Budget Estimates/Historical Revenue Collection	387,864	387,864
<b>3346310 - IV-B Adoption Vendor Pymt</b>	<b>31,739</b>	<b>6,090</b>	<b>31,739</b>	<b>31,739</b>	<b>10,653</b>	<b>14,328</b>	<b>14,328</b>	
						Revenue based on State Budget Estimates/Historical Revenue Collection	14,328	14,328

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3346311 - IV-E Adoption Vendor Pymt	61,052	15,000	43,763	43,763	14,394	21,600	21,600	
	Revenue based on State Budget Estimates/Historical Revenue Collection					21,600	21,600	
3346312 - Child Protective Serv	0	0	510,347	510,347	0	0	0	
3346313 - Adult Day Care	0	0	14,399	14,399	0	14,399	14,399	
	Federal/State Revenue per State Budget Estimates for Purchase of Service					14,399	14,399	
3346315 - Energy Assistance Admin	0	0	74,385	74,385	0	0	0	
3346316 - IV D AFDC Co Share	10	0	0	0	0	0	0	
3346317 - IV-E Foster Care	797,739	860,606	525,600	525,600	639,513	671,564	671,564	
	Revenue based on State Budget Estimates/Historical Revenue Collection					671,564	671,564	
3346318 - IV D Incentive	195,576	149,321	66,474	66,474	121,556	65,250	65,250	
	Federal Revenue per State Budget Estimates					65,250	65,250	
3346319 - Crisis Intervention	0	0	472,125	472,125	0	336,987	336,987	
	Federal Revenue per State Budget Estimates for Benefit Payments					336,987	336,987	
3346325 - Spec. Children Adopt, Grt	72,247	24,953	0	0	0	0	0	
3346327 - SHARE THE WARMTH (NCNG)	0	0	980	11,326	0	1,416	1,416	
	State Revenue per State Budget Estimates for Benefit Payments					1,416	1,416	
3346328 - Medicaid Trans. Reimb.	72,159	47,772	50,000	50,000	38,458	50,000	50,000	
	Medicaid Non-Emergency Medical Transportation expenses are now reimbursed through NC TRACKS for vendors, however, estimate here is based on reimbursement for paying client gas vouchers directly claimed on the form DMA-2055 and for temporary medical housing.					50,000	50,000	
3346331 - COVID 19-DSS	0	167,004	0	781,748	17,538	0	0	
3346343 - Low Income Energy Asst	0	0	472,125	582,474	0	508,246	508,246	
	Federal Revenue per State Budget Estimates for Benefit Payments					508,246	508,246	
3346344 - MEDICAID FRAUD COLLECTIONS	6,983	3,041	0	0	4,952	0	0	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3346345 - SA FRAUD/RECOUPMENT COLLECT	22,836	24,135	0	0	7,899	0	0	
3346347 - LIEAP Fraud Collections	0	100	0	0	0	0	0	
3346348 - CIP Fraud Collections	0	462	0	0	0	0	0	
3346349 - Low Income Water Asst	0	0	0	196,806	0	0	0	
3346350 - APS Essential Services	0	0	0	24,578	0	0	0	
3346351 - Smart Start Admin	0	0	0	0	0	16,734	16,734	
						State Revenue for Smart Start Admin Costs	16,734	16,734
3346352 - CWS NH CPS State Admin	0	0	0	0	0	64,836	64,836	
						State Revenue for CWS NH CPS State Admin Costs	64,836	64,836
3456301 - Health Choice Fees	12,963	-50	0	0	0	0	0	
3456303 - HLTH COV-WORKERS W/ DISABILITI	200	0	0	0	0	0	0	
3456304 - CSE IV-D App Fees	0	0	0	0	0	458	458	
						CSE IV-D Application Fees Collected	458	458
3456306 - Home Study Fees	0	0	0	0	0	300	300	
						Home Study Fees Collected	300	300
3656360 - Cardinal Foster Agreement Fund	0	0	0	1,057,200	1,548,360	0	0	
3816301 - Miscellaneous	500	8,413	0	0	3,613	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>8,685,702</b>	<b>8,795,450</b>	<b>10,158,838</b>	<b>12,425,813</b>	<b>8,198,499</b>	<b>8,362,176</b>	<b>10,605,000</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DEPT TOTAL - SOCIAL SERVICES</b>	8,685,702	8,795,450	10,158,838	12,425,813	8,198,499	8,362,176	10,605,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>63 - Social Services</b>								
<b>6310 - DSS-Administration</b>								
4211010 - Regular Salaries	0	0	0	0	47	0	0	
4411010 - Regular Salaries	672,728	612,749	793,664	793,664	510,033	742,280	742,280	
						Regular Salaries per Finance Projections	742,280	742,280
4411011 - Services	2,916,489	2,869,712	3,260,286	3,260,286	2,315,081	3,850,676	3,761,845	
						Services Salaries per Finance Projections.	3,850,676	3,761,845
								PM - Recommends 3 new positions in Foster Care but not 2 in Adult Services.
4411012 - Income Maintenance	2,404,479	2,293,051	2,332,373	2,332,373	1,706,244	2,349,984	2,349,984	
						Income Maintenance Salaries per Finance Projections	2,349,984	2,349,984
4411013 - IV-D	422,801	377,338	427,942	427,942	304,776	445,813	445,813	
						Child Support Salaries per Finance Projections	445,813	445,813
4411015 - Overtime Pay	0	104,615	150,000	150,000	125,305	150,000	130,000	
						Overtime Projections	150,000	130,000
								Based on expected need.
4411019 - Board Members	900	780	3,780	3,780	700	3,780	3,780	
						Board Member Salaries per HHS Board Member meeting pay	3,780	3,780
4411020 - Temporary Salaries	0	0	65,549	65,549	35,805	48,940	48,940	
						Part Time Salaries	48,940	48,940
4412110 - Health Insurance	1,243,997	1,359,682	1,783,720	1,783,720	1,208,764	1,863,072	1,840,400	
						Health Insurance per Finance Projections	1,863,072	1,840,400
								PM - Recommends 3 new positions in Foster Care but not 2 in Adult Services.
4412210 - FICA	469,096	457,982	537,781	537,781	367,153	580,748	572,422	
						FICA per Finance Projections.	580,748	572,422
								PM - Recommends 3 new positions in Foster Care but not 2 in Adult Services. PM - Reduction based on cut to OT.
4412310 - Reg. Retirement	577,414	637,843	787,658	787,658	565,746	897,733	884,510	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
								Reg. Retirement per Finance Projections.
						897,733	884,510	PM - Recommends 3 new positions in Foster Care but not 2 in Adult Services. PM - Reduction based on cut to OT.
<b>4412320 - Supplemental - 401K</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4412410 - Unemployment</b>	<b>40,079</b>	<b>40,651</b>	<b>40,911</b>	<b>40,911</b>	<b>40,911</b>	<b>42,731</b>	<b>42,211</b>	
						Unemployment Insurance per Finance Projections	42,731	42,211 PM - Recommends 3 new positions in Foster Care but not 2 in Adult Services.
<b>4412510 - Workers' Compensation</b>	<b>121,905</b>	<b>96,307</b>	<b>90,340</b>	<b>90,340</b>	<b>90,340</b>	<b>106,497</b>	<b>103,839</b>	
						Workers' Compensation Insurance per Finance Projections	106,497	103,839 PM - Recommends 3 new positions in Foster Care but not 2 in Adult Services.
<b>4423010 - Professional Services</b>	<b>177,767</b>	<b>166,631</b>	<b>197,012</b>	<b>235,107</b>	<b>111,712</b>	<b>228,630</b>	<b>236,130</b>	
						Indirect Cost Plan - \$9,000	228,630	236,130 PM - Adds DSS self defense classes.
						Parenting Psychologicals - \$19,500		
						Contract Attorney for Child Support - \$60,000		
						Contract Attorneys for Child Welfare Conflict Cases Only - \$12,000		
						Contract Attorney for Adult Services - \$3,500		
						Court Ordered Drug Screen Hair Samples - \$8,512		
						Contract for Interpreter Services - \$5,500		
						Required costs for background/fingerprinting checks and multi-factor authentication for Child Support Staff - \$1,000		
						Vanguard Professional Staffing Contract for Temporary Staff - \$18,000		
						New Shredding Services for DSS and VFS Buildings - \$550		
						Janitorial/Cleaning Services Contract for DSS and VFS Buildings - \$91,068		
<b>4423011 - Food Stamp Issuance</b>	<b>19,667</b>	<b>18,334</b>	<b>23,337</b>	<b>23,337</b>	<b>19,002</b>	<b>24,053</b>	<b>24,053</b>	
						County portion EBT costs per State Budget Estimate	24,053	24,053
<b>4423014 - Work First Expenses</b>	<b>40,556</b>	<b>1,438</b>	<b>309,954</b>	<b>237,056</b>	<b>1,034</b>	<b>307,764</b>	<b>307,764</b>	
						Expenses for Work First/TANF eligible families for employment related transportation, training and participation costs. Required to spend to assist in meeting Maintenance of Effort.	307,764	307,764
<b>4423015 - Research Charges</b>	<b>870</b>	<b>635</b>	<b>6,000</b>	<b>6,000</b>	<b>315</b>	<b>6,000</b>	<b>6,000</b>	
						Bank Account inquiry fees for Medicaid Cases	6,000	6,000
<b>4423016 - Misc. Professional Serv.</b>	<b>53,723</b>	<b>122,077</b>	<b>165,781</b>	<b>268,779</b>	<b>113,034</b>	<b>65,000</b>	<b>65,000</b>	
						MOE funds for the following:	65,000	65,000
						Opioid/Substance Abuse Consultant Contract - \$10,000		
						DSS Placements/Guardianship/Assessments - \$ 55,000		
<b>4423019 - COVID Professional</b>	<b>0</b>	<b>58,289</b>	<b>0</b>	<b>17,562</b>	<b>17,435</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>Service</b>								
<b>4423030 - Board Meeting Services</b>	<b>808</b>	<b>400</b>	<b>1,530</b>	<b>1,530</b>	<b>1,063</b>	<b>1,530</b>	<b>1,530</b>	
						HHS DSS Board Member expenses for travel, training, meals and mileage expenses	1,530	1,530
<b>4424010 - Utility Services</b>	<b>40,878</b>	<b>37,194</b>	<b>53,920</b>	<b>53,920</b>	<b>36,256</b>	<b>74,420</b>	<b>74,420</b>	
						Utility Costs for both DSS and VFS buildings. DSS Child Welfare staff are now located in a separate location called Veteran and Family Services. DSS is responsible for 72% of the utility costs at that location. The total amount includes this estimate.	74,420	74,420
<b>4424030 - Serv &amp; Maint Contract</b>	<b>20,053</b>	<b>27,901</b>	<b>41,506</b>	<b>36,306</b>	<b>19,009</b>	<b>48,963</b>	<b>40,000</b>	
						Exterminator Service for DSS and VFS Buildings \$800 Elevator MA and additional repairs \$5,000 Security System Monitoring for DSS Building \$1,000 One Case Software Support \$3,525 NCCorels (NC county reimbursement Ledger Suite) software and maintenance support fee for state expenditure reporting \$2,904 Information Inc. electronic daysheet software and maintenance support fee \$ 3,880 Information Inc. foster care tracking system/software and maintenance support fee \$5,248 The Work Number for required electronic income verification for all programs \$11,606 Document Management storage fees \$15,000	48,963	40,000 PM - Reduces based on expected need.
<b>4424040 - Rentals</b>	<b>0</b>	<b>0</b>	<b>2,400</b>	<b>2,400</b>	<b>0</b>	<b>2,400</b>	<b>2,400</b>	
						Communication device rental fees and equipment replacement for social workers, supervisors and management staff	2,400	2,400
<b>4424310 - Building Rep/Maint</b>	<b>4,930</b>	<b>3,264</b>	<b>5,000</b>	<b>5,000</b>	<b>739</b>	<b>5,000</b>	<b>5,000</b>	
						DSS and VFS building and maintenance costs for electrical, HVAC, plumbing, etc. - \$2,600 DSS and VFS building annual carpet/floor cleaning - \$2400	5,000	5,000
<b>4424320 - Equip Repair</b>	<b>77</b>	<b>25</b>	<b>1,000</b>	<b>1,000</b>	<b>173</b>	<b>1,000</b>	<b>1,000</b>	
						Repair Costs for computer equipment, office equipment, telephones, etc.	1,000	1,000
<b>4424330 - Vehicle Repair</b>	<b>12,333</b>	<b>6,418</b>	<b>22,875</b>	<b>22,875</b>	<b>12,235</b>	<b>22,875</b>	<b>22,875</b>	
						Vehicle Maintenance Costs for DSS fleet.	22,875	22,875
<b>4425010 - Postage</b>	<b>43,828</b>	<b>35,869</b>	<b>45,000</b>	<b>45,000</b>	<b>27,016</b>	<b>45,000</b>	<b>45,000</b>	
						Postage fees per Finance monthly journal entries, US Courier invoices, PO Box fees, additional postage for return mail, envelopes and miscellaneous packages.	45,000	45,000
<b>4425015 - Printing</b>	<b>22,656</b>	<b>3,266</b>	<b>14,000</b>	<b>14,000</b>	<b>2,382</b>	<b>14,000</b>	<b>10,000</b>	
						Outside Vendor printing costs for required forms and documents for programs and general office use	14,000	10,000 PM - Reduced with more applications coming in digitally.
<b>4425020 - General Insurance</b>	<b>142,362</b>	<b>149,500</b>	<b>158,181</b>	<b>158,181</b>	<b>158,181</b>	<b>185,742</b>	<b>185,742</b>	
						GENERAL INSURANCE per Finance Dept.	185,742	185,742

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4425025 - Insurance - Vehicle</b>	<b>11,315</b>	<b>12,090</b>	<b>12,710</b>	<b>12,710</b>	<b>12,710</b>	<b>13,950</b>	<b>13,950</b>	
								Vehicle Insurance for DSS Fleet of 31 cars at \$450 per car - \$13,950
<b>4425030 - Communications</b>	<b>54,566</b>	<b>58,867</b>	<b>49,820</b>	<b>49,820</b>	<b>45,751</b>	<b>53,472</b>	<b>53,472</b>	
								Main phone system allocation monthly entries per Finance, cell phone service and business data package costs, Lexis Nexis nationwide communications service to search criminal records, locate missing parents and phone numbers, inquiries for legal research for court cases for child welfare and after hours answering service for child welfare emergencies.
<b>4425040 - Advertising</b>	<b>2,222</b>	<b>4,122</b>	<b>5,000</b>	<b>15,000</b>	<b>7,016</b>	<b>10,000</b>	<b>10,000</b>	
								Classified ads for Notices of Service of Process By Publication for termination of parental rights
<b>4425065 - Dues</b>	<b>2,890</b>	<b>2,890</b>	<b>3,580</b>	<b>3,580</b>	<b>3,215</b>	<b>4,900</b>	<b>4,900</b>	
								NC State Bar Member Dues for 2 Staff Attorneys - \$650 National Assoc of Social Workers Director Dues - \$400 NC Bar Association Annual Dues for 2 Staff Attorneys - \$750 NC Assoc County Directors of Social Services Dues HHS Director- \$2000 NC Assoc County Boards of Social Services Dues - \$380 Rotary International Dues for HHS Director - \$720
<b>4425080 - Travel</b>	<b>3,242</b>	<b>1,570</b>	<b>8,000</b>	<b>8,000</b>	<b>204</b>	<b>8,000</b>	<b>8,000</b>	
								Administrative Staff Travel - \$800 Child Support Staff Travel - \$800 Income Maintenance Staff Travel - \$1,680 Services Staff Travel - \$4,720
<b>4425082 - Work 1st - Client Travel</b>	<b>1,161</b>	<b>130</b>	<b>12,000</b>	<b>12,000</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	
								Work First Employment Services Program Participant/Client mileage and travel expenses for work related activities.
<b>4425085 - Staff Training</b>	<b>12,126</b>	<b>2,470</b>	<b>25,000</b>	<b>25,000</b>	<b>2,189</b>	<b>25,000</b>	<b>25,000</b>	
								Administrative Staff Training - \$2,000 Child Support Staff Training - \$2,000 Income Maintenance Staff Training - \$6,250 Services Staff Training - \$14,750
<b>4425087 - Staff Development / Training</b>	<b>1,600</b>	<b>9,616</b>	<b>10,500</b>	<b>10,500</b>	<b>680</b>	<b>10,500</b>	<b>10,500</b>	
								Staff Development/Training costs to improve or expand educational needs, for approved extra coursework/certifications and improve employee morale. Purchase of the NCACDSS Assessment, Screening and Testing Tool for new hires.
<b>4426010 - General Supplies</b>	<b>88,730</b>	<b>74,918</b>	<b>81,445</b>	<b>80,245</b>	<b>57,138</b>	<b>81,445</b>	<b>81,445</b>	
								General Office Supplies including copy paper, toner cartridges and quarterly Toshiba Copier charges per Finance. Includes Concord Faxing Service for all of DSS estimated to be \$4,750.
<b>4426015 - Janitorial Supplies</b>	<b>8,784</b>	<b>9,253</b>	<b>7,700</b>	<b>7,700</b>	<b>6,953</b>	<b>8,500</b>	<b>8,500</b>	
								Cleaning and restroom/breakroom supplies for DSS and VFS buildings. Increased again for new year due to spending pattern for cleaning supplies and disinfectant products since COVID-19 began.
<b>4426022 - CSE Legal Fees/Supplies</b>	<b>44,164</b>	<b>57,344</b>	<b>43,397</b>	<b>63,397</b>	<b>41,586</b>	<b>65,920</b>	<b>65,920</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						65,920	65,920	
								Civil Summons Fees for Child Support \$5,000 Lab Corp Paternity Test fees \$10,000 Child Support Client filing fees and court costs to Clerk of Court have increased \$50,920
<b>4426025 - Fuel</b>	<b>21,480</b>	<b>17,985</b>	<b>30,000</b>	<b>30,000</b>	<b>26,146</b>	<b>33,000</b>	<b>38,000</b>	
						33,000	38,000	Fuel costs for DSS fleet increased by 10% due to more usage and rising fuel prices. PM - Increased based on expected need.
<b>4426035 - Pharmacy</b>	<b>1,919</b>	<b>714</b>	<b>4,800</b>	<b>4,800</b>	<b>378</b>	<b>4,800</b>	<b>4,800</b>	
						4,800	4,800	Client drug screens performed and cost of drug screen kits
<b>4457010 - Capital Outlay</b>	<b>79,757</b>	<b>57,789</b>	<b>0</b>	<b>5,098</b>	<b>4,601</b>	<b>0</b>	<b>0</b>	
<b>4457013 - COVID19-Capital Outlay</b>	<b>0</b>	<b>43,251</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4457015 - Capitalized Capital</b>	<b>178,296</b>	<b>5,060</b>	<b>52,151</b>	<b>224,731</b>	<b>173,879</b>	<b>118,036</b>	<b>118,036</b>	
						118,036	118,036	Purchase of 4 vehicles. This includes 2023 Ford Escape (1) and 2023 Chevrolet Traverse (3) to replace 4 old vehicles in existing DSS Fleet. This includes a 10% increase for both rising costs and the model price increase, plus tax, tag and title fees.
<b>DIV TOTAL - DSS- Administration</b>	<b>9,962,653</b>	<b>9,840,023</b>	<b>11,667,603</b>	<b>11,954,638</b>	<b>8,172,939</b>	<b>12,564,154</b>	<b>12,407,461</b>	
<b>6320 - DSS-Public Assistance</b>								
<b>4428502 - CIP</b>	<b>243,419</b>	<b>-142,055</b>	<b>472,125</b>	<b>472,125</b>	<b>470,885</b>	<b>336,987</b>	<b>336,987</b>	
						336,987	336,987	Heating and cooling emergency assistance payments
<b>4428503 - SHARE THE WARMTH</b>	<b>980</b>	<b>130</b>	<b>980</b>	<b>11,326</b>	<b>3,523</b>	<b>1,416</b>	<b>1,416</b>	
						1,416	1,416	Duke Energy and Piedmont Natural Gas Programs to assist with heating costs.
<b>4428506 - State Foster Care</b>	<b>284,506</b>	<b>567,652</b>	<b>540,092</b>	<b>790,092</b>	<b>578,788</b>	<b>861,919</b>	<b>861,919</b>	
						861,919	861,919	Room and Board fees for State Foster Care children in DSS custody. Increased due to loss of funding for residential stays greater than 14 days.
<b>4428508 - IV-E Foster Care</b>	<b>991,186</b>	<b>955,639</b>	<b>876,000</b>	<b>1,026,000</b>	<b>719,861</b>	<b>1,119,273</b>	<b>1,119,273</b>	
						1,119,273	1,119,273	Room and Board Fees for IV-E Foster Care children in DSS custody. Increased due to loss of funding for residential stays greater than 14 days.
<b>4428509 - Sup Foster Care COVID 19 Pymts</b>	<b>200</b>	<b>65,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4428510 - Aid To Blind</b>	<b>6,018</b>	<b>6,427</b>	<b>6,543</b>	<b>6,543</b>	<b>6,543</b>	<b>6,885</b>	<b>6,885</b>	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						6,885	6,885	County portion of administrative costs for Services for the Blind
<b>4428514 - Medicaid Payments</b>	<b>12,439</b>	<b>2,912</b>	<b>50,000</b>	<b>50,000</b>	<b>4,155</b>	<b>25,000</b>	<b>25,000</b>	
						25,000	25,000	County medicaid cost calculation amounts drafted per Schedule of County medicaid costs and the estimate for medicaid overpayment recoupment plan from the state.
<b>4428515 - Medicaid Transportation</b>	<b>77,951</b>	<b>51,855</b>	<b>100,000</b>	<b>100,000</b>	<b>28,583</b>	<b>100,000</b>	<b>100,000</b>	
						100,000	100,000	Medicaid Non-emergency Medical Transportation costs for mandated service expenses are now reimbursed through NC TRACKS, however, counties must budget the expense for paying client gas vouchers directly and the expense for temporary medical housing.
<b>4428516 - WF Emergency Assist</b>	<b>34,645</b>	<b>7,671</b>	<b>50,000</b>	<b>50,000</b>	<b>11,981</b>	<b>50,000</b>	<b>50,000</b>	
						50,000	50,000	Utility and housing/rent assistance for Work First/TANF eligible families. Required to spend to meet Maintenance of Effort.
<b>4428518 - Special Assistance</b>	<b>713,291</b>	<b>642,096</b>	<b>1,665,653</b>	<b>1,300,653</b>	<b>476,360</b>	<b>1,665,653</b>	<b>1,665,653</b>	
						1,665,653	1,665,653	Special Assistance draft payments per State Budget Estimates and rising costs at an increased rate.
<b>4428520 - Foster Care Special Needs</b>	<b>30,727</b>	<b>31,635</b>	<b>35,000</b>	<b>45,000</b>	<b>27,576</b>	<b>35,000</b>	<b>35,000</b>	
						35,000	35,000	Miscellaneous costs for food, clothing, special needs for bringing children into care
<b>4428522 - General Assistance</b>	<b>15,009</b>	<b>8,280</b>	<b>19,500</b>	<b>14,500</b>	<b>1,479</b>	<b>19,500</b>	<b>19,500</b>	
						19,500	19,500	Prescription assistance and food/clothing/housing assistance for clients not eligible for any other program or assistance
<b>4428524 - General Assistance-Burial</b>	<b>10,161</b>	<b>21,715</b>	<b>26,000</b>	<b>36,000</b>	<b>10,000</b>	<b>28,000</b>	<b>28,000</b>	
						28,000	28,000	Unfunded mandate service to pay burial assistance and costs to handle unclaimed bodies for indigent families. Increased due to current need and cost of this service.
<b>4428525 - Special Children Adopt. Fd</b>	<b>16,872</b>	<b>20,693</b>	<b>0</b>	<b>365,500</b>	<b>11,791</b>	<b>0</b>	<b>0</b>	
<b>4428526 - LINKS</b>	<b>13,308</b>	<b>1,066</b>	<b>7,392</b>	<b>93,340</b>	<b>73,009</b>	<b>7,392</b>	<b>7,392</b>	
						7,392	7,392	Program for purchases associated with helping youth/teens in foster care at age 14 become independent upon turning 18 years old per State Budget Estimate. Effective 1/2017 the age changed from 18 to 21 for a child to become independent. Once the teen ages out of foster care they are eligible for medicaid until age 26.
<b>4428528 - IV-B Adoption</b>	<b>205,813</b>	<b>172,769</b>	<b>373,523</b>	<b>323,523</b>	<b>113,160</b>	<b>373,523</b>	<b>373,523</b>	
						373,523	373,523	Purchases for children who are adopted to permanent placements per State Budget Estimate
<b>4428532 - Child Day Care</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4428534 - Adult Day Care</b>	<b>17,514</b>	<b>6,515</b>	<b>16,456</b>	<b>16,456</b>	<b>12,104</b>	<b>16,456</b>	<b>16,456</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						16,456	16,456	Adult Day Care payments to Life Enrichment & Friendship Center for disabled or aged adults who participate in a program that provides activities and assistance that meets the standards of the State Division of Aging and Adult Services (per State Budget Estimate)
<b>4428543 - Low Income Energy Asst</b>	<b>444,269</b>	<b>805,380</b>	<b>472,125</b>	<b>1,346,660</b>	<b>823,200</b>	<b>508,246</b>	<b>508,246</b>	
						508,246	508,246	Program that assists low income adults and families with heating costs in the winter per State Budget Estimate.
<b>4428544 - Low Income Water Asst</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>196,806</b>	<b>38,150</b>	<b>0</b>	<b>0</b>	
<b>4428545 - APS Essential Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,578</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4428560 - Cardinal Foster Care</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,057,200</b>	<b>50,045</b>	<b>0</b>	<b>0</b>	
<b>4428602 - IV-E Adoption</b>	<b>262,019</b>	<b>233,004</b>	<b>296,499</b>	<b>296,499</b>	<b>180,594</b>	<b>296,499</b>	<b>296,499</b>	
						296,499	296,499	Non-recurring Adoption Assistance payments that are calculated by an applicable percentage per State Budget Estimates.
<b>DIV TOTAL - DSS-Public Assistance</b>	<b>3,380,326</b>	<b>3,458,990</b>	<b>5,057,888</b>	<b>7,672,801</b>	<b>3,641,786</b>	<b>5,451,749</b>	<b>5,451,749</b>	
<b>DEPT TOTAL - SOCIAL SERVICES</b>	<b>13,342,979</b>	<b>13,299,013</b>	<b>16,725,491</b>	<b>19,627,439</b>	<b>11,814,725</b>	<b>18,015,903</b>	<b>17,859,210</b>	

# Veterans Services

Dept ID: 6510

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	2,084	2,500	2,500	2,500	2,500	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	70,902	78,373	78,373	84,973	86,521	10%
<b>TOTAL REVENUES</b>	<b>72,986</b>	<b>80,873</b>	<b>80,873</b>	<b>87,473</b>	<b>89,021</b>	<b>10%</b>
<b>EXPENSES</b>						
Salaries and Benefits	70,725	74,372	74,372	75,341	77,889	5%
Operating Expenses	2,261	6,501	6,501	12,132	11,132	71%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>72,986</b>	<b>80,873</b>	<b>80,873</b>	<b>87,473</b>	<b>89,021</b>	<b>10%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.00	1.00	1.00	1.00	1.00	0%

## DEPARTMENT MISSION STATEMENT

Provide knowledgeable and courteous service to veterans and their dependents in the processing of claims for State and Federal benefits.

## WHAT WE DO (List of Services)

- Provide counseling/services to veterans and their dependents regarding available benefits. This includes completing forms, processing claims, obtaining military and medical records, processing requests for headstones and markers, conducting presentations to civic organizations, ensuring veterans receive appropriate medication, if qualified, and acting as a liaison between the veterans and/or dependent and the Department of Veterans' Affairs benefits office and medical facilities.
- Administration.

# Veterans' Services

## Goal 1 - Provide quality customer service for veterans and their families.

### Objective 1 *Commissioners' Goal - OEE*

To provide prompt service, Veterans' Services will maintain a 3 day or less wait time to be seen at least 92 percent of the time. This wait time is from the original requested appointment time to the first time slot available.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	90%	90%	90%	92%
Actual	N/A	N/A	96%		
Status	⊖	⊖	✓		

## Goal 2 - Provide comprehensive information on programs and services available to veterans.

### Objective 1 *Commissioners' Goal - OEE*

Participate in at least 6 outreach efforts to inform the public of the VA benefits available to disabled veterans and their families. These outreach efforts can include digital PSAs, job fairs, home visits, and Citizens Academy.

	FY19	FY20	FY21	FY22	FY23
Target	6	6	6	6	6
Actual	8	N/A	1		
Status	✓	⊖	✗		

### Objective 2 *Commissioners' Goal - ED, OEE*

Provide information on the Department of Veteran's Affairs scholarships available to qualifying children of disabled veterans to 100 percent of high schools in Rockingham County. The Veteran's Office also performs presentations in the schools as requested.

	FY19	FY20	FY21	FY22	FY23
Target	100%	100%	100%	100%	100%
Actual	100%	N/A	100%		
Status	✓	⊖	✓		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>65 - Veteran Services</b>								
<b>6510 - Veteran Services</b>								
3346501 - Vet-State Match Grant	2,182	2,084	2,500	2,500	2,109	2,500	2,500	
						Expected allocations from State.	2,500	2,500
<b>DIV TOTAL - Veteran Services</b>	<b>2,182</b>	<b>2,084</b>	<b>2,500</b>	<b>2,500</b>	<b>2,109</b>	<b>2,500</b>	<b>2,500</b>	
<b>DEPT TOTAL - VETERAN SERVICES</b>	<b>2,182</b>	<b>2,084</b>	<b>2,500</b>	<b>2,500</b>	<b>2,109</b>	<b>2,500</b>	<b>2,500</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>65 - Veterans</b>								
<b>6510 - Veterans</b>								
4411010 - Regular Salaries	51,272	51,712	52,712	52,712	43,675	52,726	55,274	
						Per Finance Salary Projections.	52,726	55,274 PM - Corrects per salary forecast.
4412110 - Health Insurance	8,785	9,771	11,336	11,336	9,069	11,336	11,336	
						Medical And Dental Insurance Per Finance.	11,336	11,336
4412210 - FICA	3,587	3,618	4,032	4,032	3,050	4,228	4,228	
						FICA Per Finance	4,228	4,228
4412310 - Reg. Retirement	4,620	5,291	5,962	5,962	4,979	6,716	6,716	
						Retirement Per Finance.	6,716	6,716
4412410 - Unemployment	260	260	260	260	260	260	260	
						Unemployment Insurance Per Finance.	260	260
4412510 - Workers' Compensation	79	72	70	70	70	75	75	
						Workers' Compensation Per Finance Projections.	75	75
4423010 - Professional Services	0	0	0	0	0	2,481	2,481	
						Veteran Services portion of DHHS cleaning services.	2,481	2,481
4425010 - Postage	130	144	150	150	74	150	150	
						Postage For Mailing Out Large Claims, Materials To Claimants, Information To Other Counties, etc.	150	150
4425020 - General Insurance	686	709	751	751	751	901	901	
						General Insurance Per Finance.	901	901
4425030 - Communications	271	294	350	350	185	350	350	
						Telephone, Faxing and Internet.	350	350
4425065 - Dues	45	50	100	100	50	100	100	
						Dues For NCACVSO And NACVSO.	100	100
4425080 - Travel	0	0	150	150	0	150	150	
						In County Travel To Veterans/Dependents Homes, Assisted Living Homes, Nursing Homes, Veterans Events, Etc. My personal vehicle is used for these visits due to sometimes visits being spur of the moment and sometimes I may run behind if I have a scheduled appointment, due to having a client in my office or caught up on a phone call.	150	150
4425085 - Staff Training	670	0	2,500	2,500	470	3,000	3,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						3,000	3,000	
								Fall And Spring Conferences And Trainings At Different Locations In The State and for Professional Development Trainings.
<b>4426010 - General Supplies</b>	<b>778</b>	<b>1,064</b>	<b>2,500</b>	<b>2,500</b>	<b>1,838</b>	<b>5,000</b>	<b>4,000</b>	
						5,000	4,000	Office Supplies, Material. Also, to be able to purchase pamphlets and other materials to share with veterans and their dependents and for things needed for outreach, which is also part of my 5 year planning.
<b>DIV TOTAL - Veterans</b>	<b>71,182</b>	<b>72,986</b>	<b>80,873</b>	<b>80,873</b>	<b>64,470</b>	<b>87,473</b>	<b>89,021</b>	
<b>DEPT TOTAL - VETERANS</b>	<b>71,182</b>	<b>72,986</b>	<b>80,873</b>	<b>80,873</b>	<b>64,470</b>	<b>87,473</b>	<b>89,021</b>	

# Other Human Services

Dept ID: 6610

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	72,159	66,195	66,195	102,295	66,195	0%
<b>TOTAL REVENUES</b>	<b>72,159</b>	<b>66,195</b>	<b>66,195</b>	<b>102,295</b>	<b>66,195</b>	<b>0%</b>
<b>EXPENSES</b>						
Help, Inc.	36,900	36,900	36,900	50,000	36,900	0%
Redirections of Rockingham Co.	15,750	15,750	15,750	15,750	15,750	0%
REMMSCO	5,964	-	-	13,000	-	0%
Project Safe	13,545	13,545	13,545	13,545	13,545	0%
Betsy Jeff Penn Center	-	-	-	10,000	-	0%
<b>TOTAL EXPENSES</b>	<b>72,159</b>	<b>66,195</b>	<b>66,195</b>	<b>102,295</b>	<b>66,195</b>	<b>0%</b>

## DEPARTMENT PURPOSE

This department's purpose is to record the County's contributions to other human services agencies.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>66 - Other Human Services</b>								
<b>6610 - Outside Agencies</b>								
4429550 - Help, Inc	36,900	36,900	36,900	36,900	30,750	50,000	36,900	
						Help Inc. Budget Request \$50,000 \$40,000 is to assist survivors in the upcoming year \$10,000 is a onetime contribution to the SquareOne Family Justice Center Building Project Keyed BY JT 3/9/22	50,000	36,900 Leaves flat
4429552 - Redirections of Rock Co	15,750	15,750	15,750	15,750	15,750	15,750	15,750	
						Redirections request	0	15,750
4429555 - REMMSCO	0	5,964	0	0	0	13,000	0	
						PM - Remmsco request.	13,000	0 PM - This request has been funded by Sandhills Center in the current year.
4429562 - Project Safe	13,545	13,545	13,545	13,545	13,545	13,545	13,545	
						Placeholder until we receive official request from Project Safe (PM).	13,545	13,545
4628045 - Betsy Jeff Penn Ctr- Donations	0	0	0	0	0	10,000	0	
						Request submitted by Stacy Burns 3/11/22 Keyed by JT 3/11/22	10,000	0 Have not historically funded.
<b>DIV TOTAL - Outside Agencies</b>	<b>66,195</b>	<b>72,159</b>	<b>66,195</b>	<b>66,195</b>	<b>60,045</b>	<b>102,295</b>	<b>66,195</b>	
<b>DEPT TOTAL - OTHER HUMAN SERVICES</b>	<b>66,195</b>	<b>72,159</b>	<b>66,195</b>	<b>66,195</b>	<b>60,045</b>	<b>102,295</b>	<b>66,195</b>	

# Youth Services

Dept ID: 67

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	6,093	13,165	13,165	20,745	20,745	58%
Intergovernmental	408,521	414,129	419,705	414,129	414,129	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	229,038	334,002	334,095	359,622	359,622	8%
<b>TOTAL REVENUES</b>	<b>643,652</b>	<b>761,296</b>	<b>766,965</b>	<b>794,496</b>	<b>794,496</b>	<b>4%</b>
<b>EXPENSES</b>						
Salaries and Benefits	551,664	646,177	612,418	663,767	663,767	3%
Operating Expenses	88,172	115,119	134,007	130,729	130,729	14%
Capital Outlay	3,816	-	20,540	-	-	0%
<b>TOTAL EXPENSES</b>	<b>643,652</b>	<b>761,296</b>	<b>766,965</b>	<b>794,496</b>	<b>794,496</b>	<b>4%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	10.2909	8.00	8.00	8.00	8.00	0%

## DEPARTMENT MISSION STATEMENT

Prevent and reduce the juvenile court involvement of at-risk and court-involved children and youth by providing a continuum of high-quality prevention and intervention services.

## WHAT WE DO (List of Services)

- Administration.
- Individual Counseling.
- Family Counseling.
- Cognitive Behavioral Therapy.
- Trauma Focused Cognitive Behavioral Therapy.
- Trauma Intensive Comprehensive Clinical Assessments.
- Eye Movement Desensitization & Reprocessing.
- Anger Management.
- Substance Use Prevention.
- Life Skills/Independent Living Skills.
- Community Service.
- Restitution.
- Teen Court.
- Mentoring.
- Tutoring.
- Parenting Classes.
- Temporary Shelter.

# Youth Services

## Goal 1 - Improve the lives of at-risk youth in Rockingham County.

### Objective 1 *Commissioners' Goal - PS, OEE*

At least 97 percent of Youth Services clients will not commit unlawful acts or receive convictions on new charges.

	FY19	FY20	FY21	FY22	FY23
Target	96%	97%	97%	97%	97%
Actual	99%	N/A	99%		
Status	✓	⊖	✓		

### Objective 2 *Commissioners' Goal - PS, OEE*

At least 80 percent of participants in Youth Services programs will complete treatment satisfactorily. Participants must achieve at least 75 percent of their treatment goals to satisfactorily complete a program.

	FY19	FY20	FY21	FY22	FY23
Target	85%	85%	80%	80%	80%
Actual	85%	N/A	78%		
Status	✓	⊖	✗		

## Goal 2 - Maximize State and Federal funding sources to provide the service at minimal cost to Rockingham County.

### Objective 1 *Commissioners' Goal - OEE*

At least 60 percent of Youth Services expenditures will be covered by non-County resources.

	FY19	FY20	FY21	FY22	FY23
Target	60%	60%	60%	60%	60%
Actual	60%	N/A	76%		
Status	✓	⊖	✓		

## Goal 3 - Provide a quality customer experience for the youth and families we serve.

### Objective 1 *Commissioners' Goal - OEE, CEC*

At least 95 percent of client survey respondents will indicate they are satisfied or highly satisfied with the quality of the programs provided.

	FY19	FY20	FY21	FY22	FY23
Target	95%	95%	95%	95%	95%
Actual	99%	N/A	100%		
Status	✓	⊖	✓		

## Goal 4 - Engage the community in Youth Services efforts.

### Objective 1 *Commissioners' Goal - CEC*

Maintain at least 75 unique active community volunteers in Youth Services efforts. These volunteers are critical to the success of programs such as Teen Court, Community Service and Restitution, Students of Success, and Students of Promise.

	FY19	FY20	FY21	FY22	FY23
Target	165	165	75	75	75
Actual	169	N/A	52		
Status	✓	⊖	⊖		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>67 - Youth Services</b>								
<b>0000 - General Revenue</b>								
3416701 - Program Fees	48	93	0	0	55	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>48</b>	<b>93</b>	<b>0</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0</b>	
<b>6710 - Youth Services</b>								
3346701 - JCPC Funds (6710)	288,806	326,726	322,910	328,486	270,952	322,910	322,910	
						322,910	322,910	Contract with NC Department of Public Safety JCPC Program to provide services through five (5) components: Youth Involvement Counseling, Rockingham County Teen Court, Community Service/Restitution, Rockingham County Transitions and Rockingham Temporary Shelter.
3456700 - 3rd Party-Yth Svc	0	6,000	13,165	13,165	7,500	20,745	20,745	
						20,745	20,745	Anticipated revenues from charges for clinical services.
<b>DIV TOTAL - Youth Services</b>	<b>288,806</b>	<b>332,726</b>	<b>336,075</b>	<b>341,651</b>	<b>278,452</b>	<b>343,655</b>	<b>343,655</b>	
<b>6732 - YS-Fresh Start</b>								
3346732 - YS-Fresh Start	82,768	81,795	91,219	91,219	76,017	91,219	91,219	
						91,219	91,219	Contract with NC Department of Public Safety for Intensive Intervention Fresh Start program for District 17.
<b>DIV TOTAL - YS-Fresh Start</b>	<b>82,768</b>	<b>81,795</b>	<b>91,219</b>	<b>91,219</b>	<b>76,017</b>	<b>91,219</b>	<b>91,219</b>	
<b>6733 - YS-Transitions Program</b>								
3346733 - YS-Transitions	17,138	0	0	0	0	0	0	
<b>DIV TOTAL - YS-Transitions Program</b>	<b>17,138</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - YOUTH SERVICES</b>	<b>388,760</b>	<b>414,614</b>	<b>427,294</b>	<b>432,870</b>	<b>354,524</b>	<b>434,874</b>	<b>434,874</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>67 - Youth Services</b>								
<b>6710 - YS-Youth Services</b>								
4411010 - Regular Salaries	438,794	369,568	395,048	373,584	230,202	411,260	411,260	
						Per Finance salary projections	411,260	411,260
4411020 - Temporary Salaries	4,666	8,988	25,010	25,010	9,123	20,400	20,400	
						Temporary salaries including \$10,400 MOE allocation for Parenting Instructor.	20,400	20,400
4412110 - Health Insurance	66,867	60,601	86,154	86,154	46,119	86,154	86,154	
						Per Finance health insurance projections.	86,154	86,154
4412210 - FICA	31,830	26,995	32,135	32,135	16,500	33,021	33,021	
						Per Finance FICA projections.	31,461	31,461
						Temp Staff Projection	1,560	1,560
4412310 - Reg. Retirement	39,331	37,741	44,680	44,680	26,243	49,968	49,968	
						Per Finance retirement projections.	49,968	49,968
4412410 - Unemployment	2,600	2,428	1,976	1,976	1,976	1,976	1,976	
						Per Finance unemployment projections.	1,976	1,976
4412510 - Workers' Compensation	678	648	546	546	546	555	555	
						Per Finance workers' compensation projections.	555	555
4423010 - Professional Services	11,779	7,969	6,580	18,205	0	17,212	17,212	
						For JCPC contract for temporary shelter care.	5,800	5,800
						Youth Services portion of cleaning contract.	11,412	11,412
4424330 - Vehicle Repair	3,205	236	2,000	2,000	828	2,000	2,000	
						Repair costs, inspections, oil changes, and maintenance for fleet of six (6) vehicles.	2,000	2,000
4425010 - Postage	382	415	600	600	184	600	600	
						Postage fees including stamps, shipping, PO box rental for all programs.	600	600
4425020 - General Insurance	7,589	7,879	8,488	8,488	8,488	8,481	8,481	
						General Insurance = \$8,481 per Finance projections	8,481	8,481
4425025 - Insurance - Vehicle	4,015	2,340	2,460	2,460	2,460	2,700	2,700	
						Per Finance vehicle insurance projections of \$450 each per vehicle (6 vehicles).	2,700	2,700
4425030 - Communications	1,658	1,759	1,900	1,900	1,250	1,900	1,900	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						Phone charges.	1,900	1,900
<b>4425040 - Advertising</b>	<b>234</b>	<b>254</b>	<b>255</b>	<b>0</b>	<b>0</b>	<b>255</b>	<b>255</b>	
						Annual advertising fee paid to Rockingham County News Group for Juvenile Crime Prevention Council's Request For Proposal.	255	255
<b>4425065 - Dues</b>	<b>531</b>	<b>776</b>	<b>576</b>	<b>576</b>	<b>476</b>	<b>1,166</b>	<b>1,166</b>	
						Licensing/Dues NCMTFLB X 2 \$200, AAMFT \$316, NCTCA \$75, NCACRP \$85, NCLCMHC X 2 \$490	1,166	1,166
<b>4425080 - Travel</b>	<b>105</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>100</b>	
						Only used if county cars are unavailable.	100	100
<b>4425085 - Staff Training</b>	<b>3,252</b>	<b>1,723</b>	<b>3,000</b>	<b>8,576</b>	<b>1,572</b>	<b>3,000</b>	<b>3,000</b>	
						Fees to attend required continuing education, trainings, workshops, and conferences.	3,000	3,000
<b>4426010 - General Supplies</b>	<b>19,321</b>	<b>4,370</b>	<b>4,800</b>	<b>8,162</b>	<b>4,458</b>	<b>4,800</b>	<b>4,800</b>	
						Toshiba copier and fax expenses, office supplies, and program supplies for 6 programs.	4,800	4,800
<b>4426011 - Program Supplies</b>	<b>0</b>	<b>1,066</b>	<b>2,750</b>	<b>1,250</b>	<b>717</b>	<b>1,500</b>	<b>1,500</b>	
						Program Supplies for Transitions program including curriculum, materials, and Real World event.	1,500	1,500
<b>4426025 - Fuel</b>	<b>1,252</b>	<b>236</b>	<b>2,500</b>	<b>1,255</b>	<b>579</b>	<b>2,500</b>	<b>2,500</b>	
						Fuel for fleet of six (6) vehicles.	2,500	2,500
<b>4428105 - Participant Support</b>	<b>1,153</b>	<b>2,329</b>	<b>2,000</b>	<b>3,325</b>	<b>1,525</b>	<b>2,000</b>	<b>2,000</b>	
						Victim restitution for juveniles that have been ordered by the court.	2,000	2,000
<b>4457010 - Capital Outlay</b>	<b>5,763</b>	<b>3,816</b>	<b>0</b>	<b>8,245</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - YS-Youth Services</b>	<b>645,004</b>	<b>542,136</b>	<b>623,558</b>	<b>629,227</b>	<b>353,246</b>	<b>651,548</b>	<b>651,548</b>	
<b>6731 - YS-SA Prevention</b>								
<b>4411010 - Regular Salaries</b>	<b>29,390</b>	<b>6,343</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4411020 - Temporary Salaries</b>	<b>11,937</b>	<b>4,360</b>	<b>23,678</b>	<b>11,383</b>	<b>4,726</b>	<b>23,678</b>	<b>23,678</b>	
						PT Temp Staff	23,678	23,678
<b>4412210 - FICA</b>	<b>3,070</b>	<b>821</b>	<b>1,811</b>	<b>1,811</b>	<b>361</b>	<b>1,811</b>	<b>1,811</b>	
						PT Temporary Staff FICA	1,811	1,811
<b>4412310 - Reg. Retirement</b>	<b>2,648</b>	<b>647</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4412410 - Unemployment	260	144	0	0	0	0	0	
4412510 - Workers' Compensation	46	42	0	0	0	0	0	
4424330 - Vehicle Repair	1,731	563	2,000	3,525	2,765	2,000	2,000	Repair costs, inspections, oil changes, maintenance, etc. for five (5) fleet vehicles.
4425025 - Insurance - Vehicle	0	1,950	2,050	2,050	2,050	2,250	2,250	Per Finance vehicle insurance projections of \$450 per vehicle (5 vehicles).
4425080 - Travel	270	48	100	100	0	100	100	Only used if county vehicles are unavailable.
4425085 - Staff Training	628	0	2,000	3,070	70	0	0	
4426011 - Program Supplies	0	0	9,380	8,310	2,274	16,390	16,390	TICCA materials and fees, EHR license fees, and 24 hr crisis line fees.
4426025 - Fuel	387	0	500	125	24	500	500	Fuel for five (5) fleet vehicles.
4428105 - Participant Support	1,838	4,804	5,000	3,850	1,502	5,000	5,000	Activity expenses, family nights, snacks, supplies, field trip fees and other programming costs for three (3) Students of Success sites.
4457015 - Capitalized Capital	0	0	0	12,295	0	0	0	
<b>DIV TOTAL - YS-SA Prevention</b>	<b>52,203</b>	<b>19,722</b>	<b>46,519</b>	<b>46,519</b>	<b>13,773</b>	<b>51,729</b>	<b>51,729</b>	
<b>6732 - YS-Fresh Start</b>								
4411010 - Regular Salaries	25,989	19,482	19,733	19,733	15,065	19,434	19,434	Per Finance salary projections.
4411020 - Temporary Salaries	0	4,963	6,500	6,500	3,025	6,500	6,500	Temp Salary Request
4412110 - Health Insurance	3,295	3,922	4,534	4,534	3,425	4,534	4,534	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
								Per Finance health insurance projections.
						4,534	4,534	
4412210 - FICA	1,945	1,853	2,008	2,008	1,316	1,985	1,985	
								FICA for Temp. Salaries
						498	498	
								Per Finance FICA projections.
						1,487	1,487	
4412310 - Reg. Retirement	1,735	1,986	2,232	2,232	1,717	2,361	2,361	
								Per Finance retirement projections.
						2,361	2,361	
4412410 - Unemployment	104	104	104	104	104	104	104	
								Per Finance unemployment projections.
						104	104	
4412510 - Workers' Compensation	31	27	28	28	28	26	26	
								Per Finance workers' compensation projections.
						26	26	
4423010 - Professional Services	44,344	45,431	48,000	48,000	28,254	48,000	48,000	
								Contracted services with Children's Center of Northwest NC to provide Fresh Start program for identified youth in Stokes and Surry counties.
						48,000	48,000	
4424330 - Vehicle Repair	200	199	200	200	200	200	200	
								Repair costs, inspections, oil changes, etc. for one (1) fleet vehicle.
						200	200	
4425085 - Staff Training	0	227	500	500	140	500	500	
								Fees to attend required continuing education trainings, workshops, and conferences.
						500	500	
4426011 - Program Supplies	1,604	571	600	600	600	600	600	
								Supplies used in everyday activities such as: pens, paper, pencils, staples, tape, markers, folders, film, batteries, sticky notes, etc.
						600	600	
4426025 - Fuel	202	0	300	300	0	300	300	
								Fuel for one (1) fleet vehicle.
						300	300	
4428105 - Participant Support	3,798	3,028	6,480	6,480	1,177	6,675	6,675	
								Meals and gas cards for CBT group participants.
						6,675	6,675	
<b>DIV TOTAL - YS-Fresh Start</b>	<b>83,246</b>	<b>81,793</b>	<b>91,219</b>	<b>91,219</b>	<b>55,050</b>	<b>91,219</b>	<b>91,219</b>	

## 6733 - YS-Transistions

4411010 - Regular Salaries	11,857	0	0	0	0	0	0	
4412210 - FICA	904	0	0	0	0	0	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4412310 - Reg. Retirement	1,065	0	0	0	0	0	0	
4412410 - Unemployment	260	0	0	0	0	0	0	
4412510 - Workers' Compensation	20	0	0	0	0	0	0	
4425085 - Staff Training	119	0	0	0	0	0	0	
4426010 - General Supplies	1,928	0	0	0	0	0	0	
4426025 - Fuel	33	0	0	0	0	0	0	
4457010 - Capital Outlay	1,256	0	0	0	0	0	0	
<b>DIV TOTAL - YS-Transistions</b>	<b>17,442</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - YOUTH SERVICES</b>	<b>797,895</b>	<b>643,652</b>	<b>761,296</b>	<b>766,965</b>	<b>422,069</b>	<b>794,496</b>	<b>794,496</b>	

# Aging, Disability, and Transit Services

Dept ID: 7110

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	622,467	896,954	901,832	901,832	901,832	1%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	143,349	156,492	159,193	187,905	162,817	4%
<b>TOTAL REVENUES</b>	<b>765,816</b>	<b>1,053,446</b>	<b>1,061,025</b>	<b>1,089,737</b>	<b>1,064,649</b>	<b>1%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	765,816	1,053,446	1,061,025	1,089,737	1,064,649	1%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>765,816</b>	<b>1,053,446</b>	<b>1,061,025</b>	<b>1,089,737</b>	<b>1,064,649</b>	<b>1%</b>

## DEPARTMENT PURPOSE

This department's purpose is to account for County funds and State grant money that is contributed to the Aging, Disability, and Transit Services of Rockingham County. This agency provides numerous services to senior citizens and citizens with disabilities in Rockingham County.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>71 - Aging Disability Transp. Sys.</b>								
<b>7110 - Aging Disability Transport Sys</b>								
3317110 - COA-USDA Grant	47,034	43,689	36,076	47,853	41,958	47,853	47,853	
					COA - USDA Grant	47,853	47,853	
3347110 - EDTAP Grant	107,572	0	107,572	97,372	97,372	97,372	97,372	
					Aging - EDTAP Grant	97,372	97,372	
3347111 - Home & Comm. Care Blk Grt	647,316	578,778	578,779	603,092	484,945	603,092	603,092	
					Aging - Home & Comm Care Block Grant	603,092	603,092	
3347112 - Rural General Public Prog	141,696	0	147,696	128,582	128,582	128,582	128,582	
					Aging: Rural General Public Program	128,582	128,582	
3347114 - ROAP - Workfirst Grant	26,832	0	26,831	24,933	24,933	24,933	24,933	
					Aging: ROAP Grant	24,933	24,933	
<b>DIV TOTAL - Aging Disability Transport Sys</b>	<b>970,450</b>	<b>622,467</b>	<b>896,954</b>	<b>901,832</b>	<b>777,790</b>	<b>901,832</b>	<b>901,832</b>	
<b>DEPT TOTAL - AGING DISABILITY TRANSP. SYS.</b>	<b>970,450</b>	<b>622,467</b>	<b>896,954</b>	<b>901,832</b>	<b>777,790</b>	<b>901,832</b>	<b>901,832</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>71 - Aging Disability Transp. Sys</b>								
<b>7110 - ADTS of Rockingham County</b>								
4429520 - COA-EDTAP	105,790	1,782	107,572	97,372	48,590	107,109	97,372	
						EDTAP Grant Pass-Through funds	97,372	97,372
						EDTAP-Local Match Requested..typically not funded by County	9,737	0 Typically do not fund.
4429521 - COA-DOT Grant Match	68,969	66,689	91,183	91,183	45,824	94,807	94,807	
						Aging DOT Grant match...typically is funded by county Administrative Grant Match = \$52,756 Capital Grant Match = \$42,051	94,807	94,807
4429522 - COA - Local Match	71,925	68,314	64,309	67,010	64,309	67,010	67,010	
						HCBG-Block Grant Match...typically is funded by County	67,010	67,010
4429523 - COA - USDA	47,034	43,689	36,076	47,853	41,958	47,853	47,853	
						USDA-Pass Through Grant Funds	47,853	47,853
4429524 - Rock. Co. Senior Games	2,000	1,000	1,000	1,000	0	1,000	1,000	
						Senior Games (placeholder from PM 3-16-2022)	1,000	1,000 Keyed to match normal amount approved.
4429525 - H&CCBG Expenditures	647,316	578,778	578,779	603,092	484,945	603,092	603,092	
						H&CCBG-Pass Through Grant Funds	603,092	603,092
4429526 - COA-ROAP-Work First	21,268	5,564	26,831	24,933	22,500	27,426	24,933	
						ROAP Work First-Pass Through Grant Funds	24,933	24,933
						ROAP-Work First Local Match Request-Typically not funded by County	2,493	0 Typically do not fund.
4429530 - RGP	141,696	0	147,696	128,582	90,057	141,440	128,582	
						RGP-Local Match Request...typically not funded by County	12,858	0 Typically do not fund.
						RGP-Pass Through Grant Funds	128,582	128,582
<b>DIV TOTAL - ADTS of Rockingham County</b>	<b>1,105,998</b>	<b>765,816</b>	<b>1,053,446</b>	<b>1,061,025</b>	<b>798,182</b>	<b>1,089,737</b>	<b>1,064,649</b>	
<b>DEPT TOTAL - AGING DISABILITY TRANSP. SYS</b>	<b>1,105,998</b>	<b>765,816</b>	<b>1,053,446</b>	<b>1,061,025</b>	<b>798,182</b>	<b>1,089,737</b>	<b>1,064,649</b>	



	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	23,630	37,500	37,500	37,500	37,500	0%
Intergovernmental	161,948	224,156	268,981	226,603	160,603	-28%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	5,739	5,000	5,000	5,000	5,000	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	46,375	59,264	59,264	59,264	59,264	0%
General Fund	1,583,257	1,795,699	1,852,332	1,848,707	1,884,200	5%
<b>TOTAL REVENUES</b>	<b>1,820,950</b>	<b>2,121,619</b>	<b>2,223,077</b>	<b>2,177,074</b>	<b>2,146,567</b>	<b>1%</b>
<b>EXPENSES</b>						
Salaries and Benefits	1,323,720	1,474,760	1,474,760	1,542,879	1,528,497	4%
Operating Expenses	486,368	539,459	540,317	566,123	578,755	7%
Capital Outlay	10,862	107,400	208,000	68,072	39,315	-63%
<b>TOTAL EXPENSES</b>	<b>1,820,950</b>	<b>2,121,619</b>	<b>2,223,077</b>	<b>2,177,074</b>	<b>2,146,567</b>	<b>1%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	27.90	27.90	27.90	26.425	26.425	-5%

## DEPARTMENT MISSION STATEMENT

Provide informational, educational, and recreational resources, programs and services for the citizens of Rockingham County.

## WHAT WE DO (List of Services)

- Administration over library.
- Purchase books and library services.
- Process and catalogue new library materials.
- Courier service to all branches and Governmental Center.
- Automation and technical support for library computers and technology.
- Bookmobile outreach to rural communities and outlying schools.
- Homebound outreach to elderly and infirm citizens.
- Drop-in library outreach to pre-K children.
- Maintain collection of popular and reference print materials.
- Provide a popular collection of books-on-tape, music, movies, digital audiobooks, and video games.
- Story time programs/summer reading program, Reading is Fundamental.
- Provide access to technologies and computer software.
- Workforce development/employment assistance.
- Genealogy Reference Center.
- Provide E-Books and E-Magazines for patrons.
- Participate in NC-Live and NC Digital Kids for patrons.
- Maker space and STEM.
- NC Cardinal (over 30 systems and six million items).
- Adult and teen programs.
- Meeting rooms.
- Exam proctoring.

# Library

## Goal 1 - Provide a resource for job seekers in Rockingham County.

**Objective 1** *Commissioners' Goal - ECON, QL, ED*  
Provide at least 1,200 efforts in assisting job seekers. This can include classes on computer use, resumes and interviewing, or one-on-one help sessions with citizens as they request.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	600	1,000	1,200
Actual	N/A	N/A	1,661		
Status	⊖	⊖	✓		

**Objective 2** *Commissioners' Goal - ECON*  
Achieve at least 50,000 hours of public computer use across all Libraries. These computers serve as a major resource for job seekers by providing high-speed internet access and access to a wireless network.

	FY19	FY20	FY21	FY22	FY23
Target	110,000	110,000	60,000	50,000	50,000
Actual	100,628	N/A	20,500		
Status	✗	⊖	✗		

## Goal 2 - Provide an educational resource for school age children.

**Objective 1** *Commissioners' Goal - CEC, QL, ED*  
Library will promote reading and help reinforce reading skills in Rockingham County youth by serving at least 5,000 youth through targeted programming.

	FY19	FY20	FY21	FY22	FY23
Target	4,000	8,000	2,600	3,000	5,000
Actual	11,724	N/A	3,739		
Status	✓	⊖	✓		

## Goal 3 - Provide Library resources in areas that are not convenient to a physical location.

**Objective 1** *Commissioners' Goal - ECON, CEC, QL, ED*  
Provide wireless internet to areas in need by offering at least 500 hours of free WiFi through the County's bookmobile. This will be measured by counting the hours the bookmobile provides free WiFi at its designated spots throughout the County.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	500	500	500
Actual	N/A	N/A	583		
Status	⊖	⊖	✓		

## Goal 4 - Let citizens know about the Library resources available to them.

**Objective 1** *Commissioners' Goal - CEC, QL, ED*  
Staff will promote the Library's programs and resources, such as its new self-service systems, by creating and distributing to the media or social media at least 300 press releases or posts.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	100	150	300
Actual	N/A	N/A	398		
Status	⊖	⊖	✓		

## Goal 5 - Provide effective self-service options to citizens.

**Objective 1** *Commissioners' Goal - OEE*  
At least ten percent of all materials checked out from the Library will be through a new self-checkout system. This will be measured starting from the time this system becomes operational.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	N/A	N/A	10%	10%
Actual	N/A	N/A	N/A		
Status	⊖	⊖	⊖		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>69 - Library</b>								
<b>6910 - Library</b>								
3346901 - NC Grant	137,249	138,010	137,556	137,556	116,204	140,003	140,003	
						NC State Aid Grant to Libraries	140,003	140,003
3346910 - Library LSTA Grants	2,981	13,472	78,000	122,825	89,817	78,000	0	
						Grant for new self-service checkout system.	78,000	0 PM - Grant was received in current year and should not be budgeted again.
3376901 - Municipal Grant	2,600	2,600	2,600	2,600	0	2,600	2,600	
						Grant from City of Eden in lieu of ABC funds	2,600	2,600
3386901 - Library ABC Profits	4,813	7,866	6,000	6,000	15,346	6,000	18,000	
						Share of ABC Profits form Reidsville, Madison and Mayodan	6,000	18,000 PM - Increased based on current year collections.
3486901 - Photo Copies	25,625	16,801	25,000	25,000	22,779	25,000	25,000	
						Funds received from making copies and printing	25,000	25,000
3486903 - Fax Revenue	10,169	6,674	12,000	12,000	5,552	12,000	12,000	
						Funds received for Sending/Receiving faxes	12,000	12,000
3486909 - Other	401	155	500	500	666	500	500	
						Funds received for sales of miscellaneous items	500	500
3516901 - Library Fines	15,165	8,212	20,000	20,000	12,503	20,000	20,000	
						Funds received for fines and fees related to overdue materials	20,000	20,000
3516905 - Library Miscellaneous	569	0	0	0	0	0	0	
3516906 - E-Rate Funds	43,056	38,163	39,264	39,264	19,344	39,264	39,264	
						Funds received from E-Rate. 80% of Communications Line item 110-6910-452.52-30 for Broadband coverage.	39,264	39,264
3656901 - Reidsville Area Fdn Grant	2,000	0	0	0	0	0	0	
3836910 - Library Rental Fees	5	12	0	0	0	0	0	
3856901 - Memorials	1,822	5,727	5,000	5,000	2,119	5,000	5,000	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>69 - Library</b>								
<b>6910 - Library</b>								
4511010 - Regular Salaries	988,073	932,189	1,006,104	1,006,104	771,612	989,010	989,010	
					Per Finance	989,010	989,010	
4511020 - Temporary Salaries	11,702	9,665	18,000	18,000	7,056	93,360	80,000	
					Contingency \$17,871 Greg Moore \$8,479 (832 * 10.19) Caroline Stewart \$9,478 Lauren Hout \$9,478 Vacant Position \$9,478 Vacant Position \$9,478 NEW Position Request \$9,478 (Eden Library) NEW Position Request \$9,478 (Reidsville Library) NEW Position Request \$9,478 (MMPL)	93,360	80,000	PM - Reduce number of hours projected. Temporary salaries are for pool non-permanent part-time employees, and therefore individual positions do not need to be requested. This is partially offset by a recommended reduction of two permanent positions, and corrects an error where some part-time staff salaries were posting to the wrong account.
4512110 - Health Insurance	183,393	208,643	249,392	249,392	191,392	249,392	249,392	
					Finance Projections	249,392	249,392	
4512210 - FICA	73,600	69,560	78,831	78,831	57,946	82,751	81,729	
					FICA Contingency Greg Moore Caroline Stewart Lauren Hout 2 Vacant part-time positions 3 NEW requests	7,092	6,070	PM - Reduced to match cut to part-time wages.
					Finance Projections	75,659	75,659	
4512310 - Regular Retirement	88,630	95,010	113,793	113,793	86,520	120,162	120,162	
					Finance projections	120,162	120,162	
4512410 - Unemployment	7,800	7,257	7,256	7,256	7,256	6,872	6,872	
					Finance projections	6,872	6,872	
4512510 - Workers' Compensation	1,596	1,396	1,384	1,384	1,384	1,332	1,332	
					Finance projections	1,332	1,332	
4523010 - Professional Services	900	0	1,500	1,500	0	1,500	1,500	

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,500	1,500	
4524010 - Utility Services	62,216	60,435	70,000	70,000	51,157	70,000	70,000	
						70,000	70,000	Based on current FY 21 projections for all library branches (4) and Administration Office.
4524030 - Serv. Maint. Contracts	51,915	49,303	59,158	50,874	33,552	75,184	88,816	
						39,034	39,034	Added for library cleaning contract
						19,320	19,320	Alphanumeric - Updates and support for Web Content filter. Required for CIPA compliance for E-Rate and grant eligibility.
						150	150	Blackstone (MMPL) \$75 Backflow testing and Inspection Blackstone (STV) \$75 Backflow testing and Inspection
								Added from E&PU
						300	300	Chem-Aqua - Chilled Water System Preventive Maintenance - Reidsville
						1,000	1,000	Data 443 - Patron computer security (smartshield)
						0	13,632	Envisionware - maintenance and subscription PM - Moved from Capital.
						514	514	MMPL Fire alarm Monitoring \$250 - Piedmont MMPL Fire alarm and sprinkler \$264 - Piedmont
						5,252	5,252	Monitoring Video Security System at MMPL and Stoneville - Brady Per ITS Department
								MMPL \$2918 STV \$2334
						8,000	8,000	NC Cardinal - Support costs for the automation system.
						450	450	Network Solutions - Web hosting, e-mail services for all staff and domain registry for the library.
						1,164	1,164	Stanley H&AC Preventive Maintenance - Reidsville Boiler
4524040 - Rentals	882	252	0	0	0	0	0	
4524310 - Build Repair	9,691	7,292	15,000	15,000	4,373	15,000	15,000	
						15,000	15,000	Carpet Cleaning at all 4 libraries and library Administration \$6,500 Wiring - LSTA (per IT) \$2,000 All library buildings (5) general maintenance \$6,500
4524320 - Equip Repair	0	2,341	1,000	1,000	0	1,000	1,000	
						1,000	1,000	Repair of various pieces of equipment within the libraries
4524330 - Vehicle Repair	1,171	1,066	3,000	3,000	1,999	3,000	3,000	
						3,000	3,000	Repairs to the three library vehicles - all fairly new vehicles. This includes Bookmobile generator maintenance.
4525010 - Postage	1,767	218	3,000	3,000	964	3,000	2,000	
						3,000	2,000	Postage for library mail - includes regular correspondence and notices to patrons Have not been spending.
4525020 - General Insurance	19,043	19,325	19,439	19,439	19,439	22,439	22,439	
						22,439	22,439	General Insurance figure provided by County

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4525025 - Insurance - Vehicle</b>	<b>1,095</b>	<b>1,095</b>	<b>1,230</b>	<b>1,230</b>	<b>1,230</b>	<b>1,350</b>	<b>1,350</b>	
						Vehicle insurance for 3 vehicles figure provided by County \$450 per vehicle	1,350	1,350
<b>4525030 - Communications</b>	<b>65,154</b>	<b>60,000</b>	<b>70,000</b>	<b>70,000</b>	<b>44,534</b>	<b>70,000</b>	<b>70,000</b>	
						Cost of networks and telephone service for all libraries. This is offset by an 80% refund listed in Revenues from E-Rate program. No longer included in telephone service.	70,000	70,000
<b>4525040 - Advertising</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>500</b>	<b>500</b>	
						Various advertisements for the library	500	500
<b>4525065 - Dues</b>	<b>175</b>	<b>285</b>	<b>725</b>	<b>725</b>	<b>530</b>	<b>725</b>	<b>725</b>	
						NCPLDA - North Carolina Public Library Directors Association NCLA - North Carolina Library Association for all Professional staff	725	725
<b>4525080 - Travel</b>	<b>1,202</b>	<b>942</b>	<b>3,357</b>	<b>3,357</b>	<b>1,052</b>	<b>3,375</b>	<b>3,375</b>	
						Travel within the County for various staff and outside of the County for library meetings. Youth Services, Library Director, and other staff as needed	3,375	3,375
<b>4525085 - Staff Training</b>	<b>1,922</b>	<b>79</b>	<b>3,550</b>	<b>3,550</b>	<b>0</b>	<b>3,550</b>	<b>3,550</b>	
						3 NCPLDA conferences Possible required management classes.	3,550	3,550
<b>4526010 - General Supplies</b>	<b>21,251</b>	<b>17,240</b>	<b>24,000</b>	<b>24,000</b>	<b>7,535</b>	<b>24,000</b>	<b>24,000</b>	
						Office Supplies for all branches of the library.	24,000	24,000
<b>4526011 - Program Supplies</b>	<b>3,727</b>	<b>2,598</b>	<b>3,000</b>	<b>3,000</b>	<b>2,486</b>	<b>3,000</b>	<b>3,000</b>	
						Program Supplies for all branches of the library.	3,000	3,000
<b>4526015 - Janitorial Supplies</b>	<b>4,595</b>	<b>4,684</b>	<b>5,000</b>	<b>5,000</b>	<b>2,743</b>	<b>5,000</b>	<b>5,000</b>	
						Janitorial supplies for all branches of the library	5,000	5,000
<b>4526025 - Fuel</b>	<b>2,500</b>	<b>2,567</b>	<b>4,000</b>	<b>4,000</b>	<b>2,687</b>	<b>5,000</b>	<b>5,000</b>	
						Fuel costs for three vehicles	5,000	5,000
<b>4526030 - Audio-Visual</b>	<b>14,300</b>	<b>13,995</b>	<b>13,000</b>	<b>13,000</b>	<b>8,922</b>	<b>13,000</b>	<b>13,000</b>	
						Audio Visual materials for all library locations. Increase for Youth Services request for more Juvenile and Young Adult DVDs.	13,000	13,000
<b>4526035 - Computer Supplies</b>	<b>82</b>	<b>106</b>	<b>1,000</b>	<b>1,000</b>	<b>765</b>	<b>1,000</b>	<b>1,000</b>	
						Computer supplies and programs for library use.	1,000	1,000
<b>4526040 - Books</b>	<b>202,419</b>	<b>197,865</b>	<b>200,000</b>	<b>200,000</b>	<b>155,339</b>	<b>206,500</b>	<b>206,500</b>	
						Purchase books, e-books and other materials for patron use. Increases requested by Youth Services, Reference and Outreach. Owing to requests to enhance collections to attract more users.	206,500	206,500
<b>4526041 - Periodicals</b>	<b>8,919</b>	<b>8,137</b>	<b>9,000</b>	<b>9,000</b>	<b>7,492</b>	<b>9,000</b>	<b>9,000</b>	
						Purchase magazine and newspaper subscriptions for patron use.	9,000	9,000

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4526050 - Memorial</b>	<b>2,098</b>	<b>7,883</b>	<b>5,000</b>	<b>5,000</b>	<b>815</b>	<b>5,000</b>	<b>5,000</b>	
						5,000	5,000	To purchase materials in "Memory of" or in "Honor of" individuals. These materials are purchased with donations from patrons.
<b>4526090 - Library Suppl</b>	<b>20,853</b>	<b>28,660</b>	<b>24,000</b>	<b>33,142</b>	<b>20,102</b>	<b>24,000</b>	<b>24,000</b>	
						24,000	24,000	Library supplies for all branches of the library - book care and cover, furniture, archival, etc Increase needed for increased costs for supplies.
<b>4557010 - Capital Outlay</b>	<b>20,581</b>	<b>10,862</b>	<b>3,400</b>	<b>5,570</b>	<b>2,780</b>	<b>1,360</b>	<b>9,360</b>	
						0	8,000	10 replacement computers for libraries (10 @ \$800)  Move to 7010 to be in compliance with finance policy.
						1,360	1,360	8 monitors for all libraries per ITS
<b>4557015 - Capitalized Capital</b>	<b>25,453</b>	<b>0</b>	<b>0</b>	<b>98,430</b>	<b>35,025</b>	<b>66,712</b>	<b>29,955</b>	
						66,712	29,955	Patriot Systems - installation of new panic buttons at all library locations (5 @ \$2,125) = \$10,625  IP Video System - Eden Library - per ITS \$16,017  IP Video System - Reidsville Library - per ITS \$13,938  Envisionware - maintenance and subscription \$13,632  Veeam - backups and replicas per ITS - \$4,500  10 replacement computers for libraries (10 @ \$800) = \$8,000  Do not recommend replacing panic buttons.
<b>4557050 - Capitalized Capital-CIP</b>	<b>0</b>	<b>0</b>	<b>104,000</b>	<b>104,000</b>	<b>69,589</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Library</b>	<b>1,898,705</b>	<b>1,820,950</b>	<b>2,121,619</b>	<b>2,223,077</b>	<b>1,598,276</b>	<b>2,177,074</b>	<b>2,146,567</b>	
<b>DEPT TOTAL - LIBRARY</b>	<b>1,898,705</b>	<b>1,820,950</b>	<b>2,121,619</b>	<b>2,223,077</b>	<b>1,598,276</b>	<b>2,177,074</b>	<b>2,146,567</b>	



# Other Cultural

Dept ID: 7010

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	93,037	93,320	580,820	94,820	93,320	0%
<b>TOTAL REVENUES</b>	<b>93,037</b>	<b>93,320</b>	<b>580,820</b>	<b>94,820</b>	<b>93,320</b>	<b>0%</b>
<b>EXPENSES</b>						
Historical Society - Museum	50,000	50,000	537,500	50,000	50,000	0%
Dan River Basin Association	6,320	6,320	6,320	6,320	6,320	0%
PEG Channel - RCC	26,717	28,000	28,000	28,000	28,000	0%
Arts Council	8,000	8,000	8,000	8,000	8,000	0%
Fine Arts	2,000	1,000	1,000	2,500	1,000	0%
<b>TOTAL EXPENSES</b>	<b>93,037</b>	<b>93,320</b>	<b>580,820</b>	<b>94,820</b>	<b>93,320</b>	<b>0%</b>

## DEPARTMENT PURPOSE

This represents the County's contributions to other cultural agencies/functions, including the Rockingham County Arts Council, Historical Society Museum, Fine Arts, PEG Channel, and the Dan River Basin Association.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>70 - Other Cultural</b>								
<b>7010 - Cultural Other</b>								
4528005 - Historical Society Museum	50,000	50,000	50,000	537,500	41,667	50,000	50,000	
						Contribution	50,000	50,000
								Placeholder keyed by ppg 2/25/2022
4528011 - Dan River Basin Association	6,320	6,320	6,320	6,320	6,320	6,320	6,320	
								Placeholder keyed by PM 3-16 until we receive DRBA request.
4528024 - PEG Channel	27,307	26,717	28,000	28,000	19,523	28,000	28,000	
								Placeholder keyed by PM - 3-16-2022. Funding sent to RCC for their PEG Channel.
4529510 - Arts Council	8,000	8,000	8,000	8,000	8,000	8,000	8,000	
								Arts Council donation
								Request received from Jenny Edwards 3/11/2022
4529511 - Fine Arts	0	2,000	1,000	1,000	1,000	2,500	1,000	
								Donation request.
								2,500
								1,000 Leaves flat with current year.
								\$1500 INCREASE FROM LAST YEAR
<b>DIV TOTAL - Cultural Other</b>	<b>91,627</b>	<b>93,037</b>	<b>93,320</b>	<b>580,820</b>	<b>76,510</b>	<b>94,820</b>	<b>93,320</b>	
<b>DEPT TOTAL - OTHER CULTURAL</b>	<b>91,627</b>	<b>93,037</b>	<b>93,320</b>	<b>580,820</b>	<b>76,510</b>	<b>94,820</b>	<b>93,320</b>	

# Rockingham County Schools

Dept ID: 7510

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	18,126,839	16,717,365	21,540,498	38,610,570	16,717,365	0%
<b>TOTAL REVENUES</b>	<b>18,126,839</b>	<b>16,717,365</b>	<b>21,540,498</b>	<b>38,610,570</b>	<b>16,717,365</b>	<b>0%</b>
<b>EXPENSES</b>						
Current Expense	15,834,840	15,834,840	15,834,840	15,834,840	15,834,840	0%
Capital Outlay	2,291,999	882,525	5,705,658	22,775,730	882,525	0%
<b>TOTAL EXPENSES</b>	<b>18,126,839</b>	<b>16,717,365</b>	<b>21,540,498</b>	<b>38,610,570</b>	<b>16,717,365</b>	<b>0%</b>

## DEPARTMENT PURPOSE

This funding is to assist with the current expense and capital needs of Rockingham County Schools. Current expense funding assists with operating needs, while capital funding assists with the construction, renovation, and repair needs of school facilities as well as other capital assets.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>75 - Education</b>								
<b>7510 - ED-Public Schools</b>								
4829020 - Current Expense	15,834,840	15,834,840	15,834,840	15,834,840	13,195,700	15,834,840	15,834,840	
						FY 2022/23 budget request from Rockingham County schools.	15,834,840	15,834,840
4857010 - Capital Outlay	882,525	882,525	882,525	882,525	882,525	22,775,730	882,525	
						FY 2022/23 budget request from Rockingham County schools.	22,775,730	882,525 PM - Reduces to current year appropriation.
4857025 - COL-Restricted Projects	1,428,708	1,409,474	0	4,823,133	1,213,356	0	0	
<b>DIV TOTAL - ED-Public Schools</b>	<b>18,146,073</b>	<b>18,126,839</b>	<b>16,717,365</b>	<b>21,540,498</b>	<b>15,291,581</b>	<b>38,610,570</b>	<b>16,717,365</b>	
<b>DEPT TOTAL - EDUCATION</b>	<b>18,146,073</b>	<b>18,126,839</b>	<b>16,717,365</b>	<b>21,540,498</b>	<b>15,291,581</b>	<b>38,610,570</b>	<b>16,717,365</b>	

# Rockingham Community College

Dept ID: 7520

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	4,827,936	4,545,844	5,545,844	5,583,706	3,524,255	-22%
<b>TOTAL REVENUES</b>	<b>4,827,936</b>	<b>4,545,844</b>	<b>5,545,844</b>	<b>5,583,706</b>	<b>3,524,255</b>	<b>-22%</b>
<b>EXPENSES</b>						
Current Expense	2,164,473	2,164,473	2,164,473	2,426,270	2,164,473	0%
Current Expense - 1/4 Cent	2,494,372	2,256,000	3,256,000	3,030,000	1,232,346	-45%
Capital Outlay	169,091	125,371	125,371	127,436	127,436	2%
<b>TOTAL EXPENSES</b>	<b>4,827,936</b>	<b>4,545,844</b>	<b>5,545,844</b>	<b>5,583,706</b>	<b>3,524,255</b>	<b>-22%</b>

## DEPARTMENT PURPOSE

This funding is to assist with the current expense and capital needs of Rockingham Community College. Current expense funding assists with operating needs, while capital funding assists with the construction, renovation, and repair needs of facilities as well as other capital assets.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
<b>110 - General Fund</b>									
<b>75 - Education</b>									
<b>7520 - ED-Rockingham Com. College</b>									
4829020 - Current Expense	2,164,473	2,164,473	2,164,473	2,164,473	1,984,100	2,426,270	2,164,473		
						Operations budget request.	2,426,270	2,164,473	Keeps at current appropriation level.
						Retirement matching percentage is now at 24.10% and the medical insurance premium is \$7774 per employee in the FY 21-22 year compared with the retirement matching percentage was 13.12% and the medical insurance premium was \$5,192 per employee in FY 12-13 when they last received an increase in their contribution from the County. Additionally, Duke energy is requesting a 9% rate increase. These were the reasons provided by RCC for the 12.1% increase in operating funds request.			
4829050 - Art 46 Distribution-RCC	1,940,000	2,494,372	2,256,000	3,256,000	1,932,753	3,030,000	1,232,346		
						Article 46 sales tax for RCC WDC Debt Service	0	-1,827,654	Updated revenue projection 4/8/22
						Deduct \$152,107 per month from RCC Distribution			
						Est Article 46 Tax	3,030,000	3,060,000	Updated revenue projection 4/8/22
						Full amount in DR version. Expected to close on RCC WDC Financing in May 2022 and will update records for final amounts needed to cover FY23 Debt service on RCC WDC. Estimated financing numbers should be available in April 2022.			
4857015 - Capital Outlay	169,091	169,091	125,371	125,371	114,923	127,436	127,436		
						County debt on RCC Science Labs	-97,564	-97,564	
						See 2020 Refinancing AM schedules for RCC (Removed from normal capital request per agreement with RCC - PM)			
						Other Miscellaneous Projects & repairs	225,000	225,000	
<b>DIV TOTAL - ED-Rockingham Com. College</b>	<b>4,273,564</b>	<b>4,827,936</b>	<b>4,545,844</b>	<b>5,545,844</b>	<b>4,031,777</b>	<b>5,583,706</b>	<b>3,524,255</b>		
<b>DEPT TOTAL - EDUCATION</b>	<b>4,273,564</b>	<b>4,827,936</b>	<b>4,545,844</b>	<b>5,545,844</b>	<b>4,031,777</b>	<b>5,583,706</b>	<b>3,524,255</b>		

# Transfers Out

Dept ID: 9110

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	9,338,128	5,134,524	5,209,289	5,178,071	6,833,427	33%
<b>TOTAL REVENUES</b>	<b>9,338,128</b>	<b>5,134,524</b>	<b>5,209,289</b>	<b>5,178,071</b>	<b>6,833,427</b>	<b>33%</b>
<b>EXPENSES</b>						
To Capital Reserve Fund	8,358,588	4,130,759	4,697,015	4,451,507	4,467,966	8%
To Capital Project Fund	22,500	-	-	-	-	0%
To 911 Fund	-	-	8,509	-	-	0%
To Insurance Fund	42,989	500,000	-	-	-	-100%
To FSA Fund	25,000	-	-	-	-	0%
To Debt Service Fund	417,137	135,553	135,553	132,747	1,960,401	1346%
To Water Fund	284,722	210,022	210,022	351,995	183,238	-13%
To Sewer Fund	187,192	158,190	158,190	241,822	221,822	40%
<b>TOTAL EXPENSES</b>	<b>9,338,128</b>	<b>5,134,524</b>	<b>5,209,289</b>	<b>5,178,071</b>	<b>6,833,427</b>	<b>33%</b>

## DEPARTMENT PURPOSE

Funds are transferred from the General Fund to other Funds or capital projects to offset operating expenditures or expenditures of a particular project.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>110 - General Fund</b>								
<b>91 - Transfers</b>								
<b>9110 - Transfers Out</b>								
4929801 - Capital Reserve- Transfer Out	4,129,660	8,358,588	4,130,759	4,697,015	4,151,575	4,451,507	4,467,966	
						4,451,507	4,467,966	Increase due to Ontex Estimate.
								Ad Valorem-CIP rate/revenue from: 1100000-3112122 \$3,875,630 (Ad Val) 1100000-3112301 \$ 535,177 (MVT) 1100000-3112113 through 3112121 \$ 40,700 (keyed by PPG 2/25/2022)
4929820 - Trans to Capital Projects	174,600	22,500	0	0	0	0	0	
4929824 - 911 Fund	0	0	0	8,509	8,508	0	0	
4929841 - Insurance Fund	13,627	42,989	500,000	0	0	0	0	
4929864 - TRANSFER TO 125 EE PLN FUND	0	25,000	0	0	0	0	0	
4929865 - To Debt Service Fund	479,858	417,137	135,553	135,553	85,371	132,747	1,960,401	
						0	1,827,654	Art 46 Sales Tax Transfer to Debt Service Fund RCC WDC Debt Service
						132,747	132,747	Madison-MMLP debt service \$17,356 Mayodan-MMLP debt service \$17,826 RCC Science Labs Reno \$97,565
4929870 - Water Fund	761,240	284,722	210,022	210,022	0	351,995	183,238	
						351,995	183,238	To balance Water Fund (net of COL-CIP amounts in WF) (PM 3/16/2022) PM - To balance Water Fund.
4929875 - Sewer Fund	289,908	187,192	158,190	158,190	0	241,822	221,822	
						241,822	221,822	To balance Sewer Fund (net of COL CIP in SF) (PM 3/16/2022) PM - To balance fund after recommended changes.
<b>DIV TOTAL - Transfers Out</b>	<b>5,848,893</b>	<b>9,338,128</b>	<b>5,134,524</b>	<b>5,209,289</b>	<b>4,245,454</b>	<b>5,178,071</b>	<b>6,833,427</b>	
<b>DEPT TOTAL - TRANSFERS</b>	<b>5,848,893</b>	<b>9,338,128</b>	<b>5,134,524</b>	<b>5,209,289</b>	<b>4,245,454</b>	<b>5,178,071</b>	<b>6,833,427</b>	



# Contingency

Dept ID: 9910

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	-	-	-	-	-	0%
Intergovernmental	-	-	-	-	-	0%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	-	-	-	-	-	0%
Non-Operating Revenue	-	-	-	-	-	0%
Other Financing Sources	-	-	-	-	-	0%
Taxes	-	-	-	-	-	0%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
General Fund	-	250,000	221,823	250,000	350,000	40%
<b>TOTAL REVENUES</b>	-	<b>250,000</b>	<b>221,823</b>	<b>250,000</b>	<b>350,000</b>	<b>40%</b>
<b>EXPENSES</b>						
Contingency	-	250,000	221,823	250,000	350,000	40%
<b>TOTAL EXPENSES</b>	-	<b>250,000</b>	<b>221,823</b>	<b>250,000</b>	<b>350,000</b>	<b>40%</b>

## DEPARTMENT PURPOSE

Contingency serves to allow the County to cover unforeseen events that occur during the Fiscal Year.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
<b>110 - General Fund</b>									
<b>99 - Contingency</b>									
<b>9910 - Contingency</b>									
4929910 - Contingency	0	0	250,000	221,823	0	250,000	350,000		
			Based on FY adopted budget (Keyed by PM 3/16/2022)				250,000	350,000	PM - Added \$100,000 for fuel price uncertainty.
DIV TOTAL - Contingency	0	0	250,000	221,823	0	250,000	350,000		
DEPT TOTAL - CONTINGENCY	0	0	250,000	221,823	0	250,000	350,000		

# General Capital Reserve Fund

Dept ID: 210

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Interest Earned	1,685	-	-	-	-	0%
Transfer from General Fund	8,358,588	4,130,759	4,697,015	4,451,507	4,467,966	8%
Fund Balance	(4,724,998)	1,948,472	2,435,972	-	2,062,891	6%
<b>TOTAL REVENUES</b>	<b>3,635,276</b>	<b>6,079,231</b>	<b>7,132,987</b>	<b>4,451,507</b>	<b>6,530,857</b>	<b>7%</b>
<b>EXPENSES</b>						
Transfer to General Fund	-	1,783,500	2,271,000	-	2,675,927	50%
Transfer to Debt Service Fund	3,635,276	3,745,731	3,745,731	3,654,930	3,654,930	-2%
Reserve Contribution	-	550,000	1,116,256	796,577	200,000	-64%
<b>TOTAL EXPENSES</b>	<b>3,635,276</b>	<b>6,079,231</b>	<b>7,132,987</b>	<b>4,451,507</b>	<b>6,530,857</b>	<b>7%</b>

## FUND PURPOSE

This fund was established in accordance with North Carolina law to account for the accumulation of resources to be used for major capital purchases.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>210 - Capital Reserve - Admin.</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3619001 - Interest Earned	7,454	1,685	0	0	6,952	0	0	
3919005 - Trans. from General Fd	4,129,660	8,358,588	4,130,759	4,697,015	4,151,575	4,451,507	4,467,966	
						4,451,507	4,467,966	PM - Increased based on updated property tax projections.
			Ad Valorem-CIP rate/revenue from: 1100000-3112122 \$3,875,630 (Ad Val) 1100000-3112301 \$ 535,177 (MVT) 1100000-3112113 through 3112121 \$ 40,700 (keyed by PPG 2/25/2022)					
3999001 - Fund Balance Appropriated	0	0	1,948,472	2,435,972	0	0	2,062,891	
			Fund Balance needed for recommended projects.			0	2,062,891	PM - See justification.
<b>DIV TOTAL - General Revenue</b>	<b>4,137,115</b>	<b>8,360,274</b>	<b>6,079,231</b>	<b>7,132,987</b>	<b>4,158,527</b>	<b>4,451,507</b>	<b>6,530,857</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>4,137,115</b>	<b>8,360,274</b>	<b>6,079,231</b>	<b>7,132,987</b>	<b>4,158,527</b>	<b>4,451,507</b>	<b>6,530,857</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>210 - Capital Reserve - Admin.</b>								
<b>00 - Description N/A</b>								
<b>0000 - Capital Reserve-Admin.</b>								
<b>4857000 - Reserve Contribution</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>1,116,256</b>	<b>0</b>	<b>796,577</b>	<b>200,000</b>	
								Set aside for future Tax Replacement Software.
								0 200,000 PM - See justification. This future set aside is also using for balancing this fund.
								Unallocated FY23 funds as of 2/25/2022
								796,577 0 PM - Allocates across projects.
<b>4929821 - TRANSFER TO GENERAL FUND</b>	<b>0</b>	<b>0</b>	<b>1,783,500</b>	<b>2,271,000</b>	<b>487,500</b>	<b>0</b>	<b>2,675,927</b>	
								To fund the following CIP items in the General Fund:
								- TDMA Radio Project - \$1,497,681
								- DSS Renovation (funding split between this Fund and the General Fund)- \$596,577
								- Board of Elections' Automarks - \$85,000
								- Conversion of Warehouse to Storage - \$148,210
								- EMS Ruggedized Laptops (part of MDT project) - \$24,000
								- Gov. Center Flooring - \$308,000
<b>4929865 - To Debt Service Fund</b>	<b>3,594,891</b>	<b>3,635,276</b>	<b>3,745,731</b>	<b>3,745,731</b>	<b>3,480,984</b>	<b>3,654,930</b>	<b>3,654,930</b>	
								Transfer T County Debt Service Fund for:
								Co Debt P&I \$3,784,677 + Trustee Fees \$3,000=\$3,787,677
								3,654,930 3,654,930
								Less: GF X-fer \$132,747 (MMLP & RCC contribution)
<b>DIV TOTAL - Capital Reserve-Admin.</b>	<b>3,594,891</b>	<b>3,635,276</b>	<b>6,079,231</b>	<b>7,132,987</b>	<b>3,968,484</b>	<b>4,451,507</b>	<b>6,530,857</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>3,594,891</b>	<b>3,635,276</b>	<b>6,079,231</b>	<b>7,132,987</b>	<b>3,968,484</b>	<b>4,451,507</b>	<b>6,530,857</b>	

# Capital Reserve Fund - Landfill

Dept ID: 216

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Interest Earned	581	-	-	-	-	0%
Transfer from Cap. Project	1,464,613	-	-	-	-	0%
Transfer from Enterprise Fund	-	850,000	850,000	-	650,000	-24%
Fund Balance	(1,465,194)	-	-	-	-	0%
<b>TOTAL REVENUES</b>	-	<b>850,000</b>	<b>850,000</b>	-	<b>650,000</b>	<b>-24%</b>
<b>EXPENSES</b>						
Reserve - Future Landfill Cells	-	650,000	650,000	-	650,000	0%
Reserve - Bulldozer	-	200,000	200,000	-	-	-100%
<b>TOTAL EXPENSES</b>	-	<b>850,000</b>	<b>850,000</b>	-	<b>650,000</b>	<b>-24%</b>



## FUND PURPOSE

This fund was established in accordance with North Carolina law to account for the accumulation of resources to be used for major Landfill capital purchases.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>216 - Capital Reserve-Landfill</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3619001 - Interest Earned	0	581	0	0	1,909	0	0	
3919015 - Tranfer from Cap Project	0	1,464,613	0	0	0	0	0	
3919025 - Trans. From Enterprise Fd	0	0	850,000	850,000	0	0	650,000	
						0	650,000	PM - Matches expense in Landfill Fund. Saving for future Landfill cell.
<b>DIV TOTAL - General Revenue</b>	<b>0</b>	<b>1,465,194</b>	<b>850,000</b>	<b>850,000</b>	<b>1,909</b>	<b>0</b>	<b>650,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>0</b>	<b>1,465,194</b>	<b>850,000</b>	<b>850,000</b>	<b>1,909</b>	<b>0</b>	<b>650,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>216 - Capital Reserve-Landfill</b>								
<b>00 - Description N/A</b>								
<b>0000 - Capital Reserve-Landfill</b>								
4359901 - Reserve-Future Cell	0	0	650,000	650,000	0	0	650,000	
			Set aside for future Landfill cell construction.			0	650,000	PM - Matches expense in Landfill Fund. Saving for future Landfill cell.
4359902 - Reserve-Bulldozier	0	0	200,000	200,000	0	0	0	
<b>DIV TOTAL - Capital Reserve-Landfill</b>	<b>0</b>	<b>0</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>0</b>	<b>0</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	



# Capital Reserve Fund - Schools

Fund ID: 220

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Lottery Funds	756,583	840,000	840,000	900,000	900,000	7%
Interest Earned	7,864	-	-	-	-	0%
Restricted Sales Tax - Article 40	1,580,529	1,462,000	1,462,000	1,798,000	1,798,000	23%
Restricted Sales Tax - Article 42	3,161,058	2,968,000	2,968,000	3,652,000	3,652,000	23%
Fund Balance	(1,168,289)	-	2,523,318	-	-	0%
<b>TOTAL REVENUES</b>	<b>4,337,745</b>	<b>5,270,000</b>	<b>7,793,318</b>	<b>6,350,000</b>	<b>6,350,000</b>	<b>20%</b>
<b>EXPENSES</b>						
To Debt Service Fund	3,093,271	2,970,185	2,970,185	2,864,747	2,864,747	-4%
Transfer to General Fund	1,244,474	-	4,823,133	-	-	0%
Reserve Contribution	-	2,299,815	-	3,485,253	3,485,253	52%
<b>TOTAL EXPENSES</b>	<b>4,337,745</b>	<b>5,270,000</b>	<b>7,793,318</b>	<b>6,350,000</b>	<b>6,350,000</b>	<b>20%</b>

## FUND PURPOSE

This fund was established in accordance with North Carolina law to account for the accumulation of resources to be used for major capital purchases for schools.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>220 - Capital Reserve-Schools</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3132000 - Restricted Sales Tx- Art40	1,363,684	1,580,529	1,462,000	1,462,000	1,195,402	1,798,000	1,798,000	
						From Sales Tax Projection Worksheet	1,798,000	1,798,000
3133000 - Restricted Sales Tx Art42	2,727,367	3,161,058	2,968,000	2,968,000	2,390,805	3,652,000	3,652,000	
						From Sales Tax Projection Worksheet	3,652,000	3,652,000
3347502 - PUBLIC SCH BLDG CAPITAL	1,111,862	756,583	840,000	840,000	611,554	900,000	900,000	
						Estimated Lottery Fund Balance in March 2023 that is available to draw down for School Debt Service Payments	900,000	900,000
3619001 - Interest Earned	29,749	7,864	0	0	5,395	0	0	
3999001 - Fund Balance Appropriated	0	0	0	2,523,318	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>5,232,662</b>	<b>5,506,034</b>	<b>5,270,000</b>	<b>7,793,318</b>	<b>4,203,157</b>	<b>6,350,000</b>	<b>6,350,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>5,232,662</b>	<b>5,506,034</b>	<b>5,270,000</b>	<b>7,793,318</b>	<b>4,203,157</b>	<b>6,350,000</b>	<b>6,350,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>220 - Capital Reserve-Schools</b>								
<b>00 - Description N/A</b>								
<b>0000 - Capital Reserve-Schools</b>								
4857000 - Reserve Contribution	0	0	2,299,815	0	0	3,485,253	3,485,253	
			Excess Sales Tax Revenue not budgeted as an expense			3,485,253	3,485,253	
4929821 - TRANSFER TO GENERAL FUND	600,735	1,244,474	0	4,823,133	1,210,356	0	0	
4929865 - To Debt Service Fund	3,514,109	3,093,271	2,970,185	2,970,185	2,842,730	2,864,747	2,864,747	
			Transfer to Debt Service Fund for: Sch Debt P&I = \$2,896,242 less IRS Rebate est \$31,495			2,864,747	2,864,747	
			Rebates that are budgeted directly in the Debt Service Fund					
<b>DIV TOTAL - Capital Reserve- Schools</b>	<b>4,114,844</b>	<b>4,337,745</b>	<b>5,270,000</b>	<b>7,793,318</b>	<b>4,053,086</b>	<b>6,350,000</b>	<b>6,350,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>4,114,844</b>	<b>4,337,745</b>	<b>5,270,000</b>	<b>7,793,318</b>	<b>4,053,086</b>	<b>6,350,000</b>	<b>6,350,000</b>	

# Fire Districts

Fund ID: 230

		FY 2020/21	FY 2021/22	FY 2021/22	FY 2022/23	FY 2022/23	% Change from
		Actual	Adopted	Amended	Requested	Recommended	Prior Year
<b>REVENUES</b>							
Wentworth	Fire Tax	377,664	345,000	345,000	359,269	359,269	4%
	Fund Balance	7,198	-	40,000	-	-	0%
Stokesdale	Fire Tax	268,694	231,590	231,990	244,454	244,454	6%
	Fund Balance	(6,752)	37,000	37,000	45,000	45,000	22%
Bethany	Fire Tax	463,071	420,459	420,959	446,585	446,585	6%
	Fund Balance	(40,548)	55,000	55,000	63,000	63,000	15%
Northwest	Fire Tax	154,047	138,251	138,501	145,083	145,083	5%
	Fund Balance	(5,850)	-	20,000	-	-	0%
Huntsville	Fire Tax	404,705	357,598	357,898	381,147	381,147	7%
	Fund Balance	(20,824)	55,000	55,000	63,000	63,000	15%
Oregon Hill	Fire Tax	223,293	202,128	202,128	213,209	213,209	5%
	Fund Balance	(3,489)	-	28,000	-	-	0%
Shiloh	Fire Tax	287,012	255,765	255,765	271,096	271,096	6%
	Fund Balance	(4,627)	28,000	28,000	35,000	35,000	25%
Monroeton	Fire Tax	381,052	340,938	341,238	356,786	356,786	5%
	Fund Balance	(7,812)	45,000	45,000	46,000	46,000	2%
Williamsburg	Fire Tax	339,451	284,008	284,258	307,921	307,921	8%
	Fund Balance	(31,817)	38,000	38,000	60,000	60,000	58%
Summerfield	Fire Tax	111,674	99,617	99,767	103,701	103,701	4%
	Fund Balance	1,666	15,000	15,000	12,000	12,000	-20%
Yanceyville	Fire Tax	172,264	152,545	152,545	162,338	162,338	6%
	Fund Balance	(6,523)	18,000	18,000	22,000	22,000	22%
Stoneyview	Fire Tax	150,420	125,179	125,179	129,347	129,347	3%
	Fund Balance	(13,621)	3,459	10,459	7,758	7,758	124%
Casville	Fire Tax	27,479	24,683	24,683	25,134	25,134	2%
	Fund Balance	(391)	2,500	2,500	2,500	2,500	0%
Jacobs Creek	Fire Tax	125,984	112,342	112,492	118,454	118,454	5%
	Fund Balance	(4,942)	16,000	16,000	16,000	16,000	0%
Madison/Mayodan	Fire Tax	190,670	172,728	172,728	172,778	172,778	0%
	Fund Balance	17,049	36,000	36,000	16,000	16,000	-56%
Stokes-Rockingham	Fire Tax	11,830	10,222	10,222	10,224	10,224	0%
	Fund Balance	93	1,800	1,800	1,800	1,047	-42%
Ruffin	Fire Tax	166,824	148,025	148,175	151,269	151,269	2%
	Fund Balance	(2,031)	17,500	17,500	18,000	18,000	3%
Draper	Fire Tax	325,399	290,746	290,746	299,814	299,814	3%
	Fund Balance	28,697	-	40,630	-	-	0%
Leaksville	Fire Tax	363,543	328,197	328,197	343,058	343,058	5%
	Fund Balance	(17,166)	-	51,421	-	-	0%
Pelham	Fire Tax	7,882	7,014	7,039	7,380	7,380	5%
	Fund Balance	(989)	-	-	1,500	1,500	100%
Interest	Interest	2,092	-	-	-	-	0%
<b>TOTAL REVENUES</b>		<b>4,442,371</b>	<b>4,415,294</b>	<b>4,604,820</b>	<b>4,658,605</b>	<b>4,657,852</b>	<b>5%</b>

# Fire Districts (contd.)

Fund ID: 230

EXPENSES	FY 2020/21	FY 2021/22	FY 2021/22	FY 2022/23	FY 2022/23	% Change from
	Actual	Adopted	Amended	Requested	Recommended	Prior Year
Wentworth	384,862	345,000	385,000	359,269	359,269	4%
Stokesdale	261,942	268,590	268,990	289,454	289,454	8%
Bethany	422,523	475,459	475,959	509,585	509,585	7%
Northwest	148,197	138,251	158,501	145,083	145,083	5%
Huntsville	383,881	412,598	412,898	444,147	444,147	8%
Oregon Hill	219,804	202,128	230,128	213,209	213,209	5%
Shiloh	282,386	283,765	283,765	306,096	306,096	8%
Monroeton	373,240	385,938	386,238	402,786	402,786	4%
Williamsburg	307,634	322,008	322,258	367,921	367,921	14%
Summerfield	113,340	114,617	114,767	115,701	115,701	1%
Yanceyville	165,741	170,545	170,545	184,338	184,338	8%
Stoneyview	136,799	128,638	135,638	137,105	137,105	7%
Casville	27,088	27,183	27,183	27,634	27,634	2%
Jacobs Creek	121,042	128,342	128,492	134,454	134,454	5%
Madison/Mayodan	207,719	208,728	208,728	188,778	188,778	-10%
Stokes-Rockingham	11,923	12,022	12,022	12,024	11,271	-6%
Ruffin	164,793	165,525	165,675	169,269	169,269	2%
Draper	354,096	290,746	331,376	299,814	299,814	3%
Leaksville	346,377	328,197	379,618	343,058	343,058	5%
Pelham	6,893	7,014	7,039	8,880	8,880	27%
Interest to Districts	2,092	-	-	-	-	0%
<b>TOTAL EXPENDITURES</b>	<b>4,442,371</b>	<b>4,415,294</b>	<b>4,604,820</b>	<b>4,658,605</b>	<b>4,657,852</b>	<b>5%</b>

## Fund Purpose

This fund accounts for the ad valorem tax levies of the fire districts in Rockingham County.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>230 - Fire Districts</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3619001 - Interest Earned	13,642	2,092	0	0	1,301	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>13,642</b>	<b>2,092</b>	<b>0</b>	<b>0</b>	<b>1,301</b>	<b>0</b>	<b>0</b>	

## 0001 - Wentworth

3115001 - Ad Val - Wentworth	313,438	319,805	296,677	296,677	323,228	310,086	310,086	
					WENTWORTH FIRE	310,086	310,086	
3151001 - Wentworth	51,528	55,931	48,323	48,323	42,906	49,183	49,183	
					ESTIMATED MOTOR VEHICLE TAX WENTWORTH	49,183	49,183	
3191001 - Wentworth	233	211	0	0	147	0	0	
3192001 - Wentworth	1,657	1,716	0	0	1,300	0	0	
3991001 - Fund Bal / Wentworth	0	0	0	40,000	0	0	0	
<b>DIV TOTAL - Wentworth</b>	<b>366,855</b>	<b>377,664</b>	<b>345,000</b>	<b>385,000</b>	<b>367,582</b>	<b>359,269</b>	<b>359,269</b>	

## 0002 - Stokesdale

3115002 - Stokesdale	212,535	227,168	197,784	197,784	229,338	209,678	209,678	
					AD VALOREM TAX STOKESDALE FIRE	209,678	209,678	
3151002 - Stokesdale	36,605	40,682	33,806	34,206	31,543	34,776	34,776	
					DMV COLLECTIONS STOKESDALE FIRE DEPT.	34,776	34,776	
3191002 - Stokesdale	199	194	0	0	292	0	0	
3192002 - Stokesdale	1,098	650	0	0	521	0	0	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3991002 - Stokesdale	0	0	37,000	37,000	0	45,000	45,000	
			STOKESDALE FIRE FUND BALANCE			45,000	45,000	
<b>DIV TOTAL - Stokesdale</b>	<b>250,437</b>	<b>268,694</b>	<b>268,590</b>	<b>268,990</b>	<b>261,693</b>	<b>289,454</b>	<b>289,454</b>	

## 0003 - Bethany

3115003 - Bethany	378,476	403,251	373,429	373,429	420,223	397,402	397,402	
			BETHANY FIRE DEPT AD VALOREM TAX			397,402	397,402	
3151003 - Bethany	50,920	57,968	47,030	47,530	46,082	49,183	49,183	
			BETHANY MOTOR VEHICLE TAXES			49,183	49,183	
3191003 - Bethany	238	275	0	0	189	0	0	
3192003 - Bethany	803	1,577	0	0	1,169	0	0	
3991003 - Bethany	0	0	55,000	55,000	0	63,000	63,000	
			BETHANY FUND BALANCE			63,000	63,000	
<b>DIV TOTAL - Bethany</b>	<b>430,437</b>	<b>463,071</b>	<b>475,459</b>	<b>475,959</b>	<b>467,663</b>	<b>509,585</b>	<b>509,585</b>	

## 0004 - Northwest

3115004 - Northwest	129,671	130,387	119,384	119,384	131,307	125,658	125,658	
			NORTHWEST AD VALOREM TAX			125,658	125,658	
3151004 - Northwest	19,773	22,927	18,867	19,117	18,033	19,425	19,425	
			NORTHWEST MOTOR VEHICLE TAXES			19,425	19,425	
3191004 - Northwest	74	52	0	0	68	0	0	
3192004 - Northwest	1,221	682	0	0	624	0	0	
3991004 - Northwest	0	0	0	20,000	0	0	0	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DIV TOTAL - Northwest</b>	<b>150,739</b>	<b>154,047</b>	<b>138,251</b>	<b>158,501</b>	<b>150,032</b>	<b>145,083</b>	<b>145,083</b>	
<b>0005 - Huntsville</b>								
<b>3115005 - Huntsville</b>	<b>332,512</b>	<b>347,526</b>	<b>313,650</b>	<b>313,650</b>	<b>361,503</b>	<b>334,696</b>	<b>334,696</b>	
						HUNTSVILLE AD VALOREM TAX	334,696	334,696
<b>3151005 - Huntsville</b>	<b>46,723</b>	<b>54,245</b>	<b>43,948</b>	<b>44,248</b>	<b>42,599</b>	<b>46,451</b>	<b>46,451</b>	
						HUNTSVILLE MOTOR VEHICLE TAX	46,451	46,451
<b>3191005 - Huntsville</b>	<b>747</b>	<b>902</b>	<b>0</b>	<b>0</b>	<b>981</b>	<b>0</b>	<b>0</b>	
<b>3192005 - Huntsville</b>	<b>1,784</b>	<b>2,032</b>	<b>0</b>	<b>0</b>	<b>2,405</b>	<b>0</b>	<b>0</b>	
<b>3991005 - Huntsville</b>	<b>0</b>	<b>0</b>	<b>55,000</b>	<b>55,000</b>	<b>0</b>	<b>63,000</b>	<b>63,000</b>	
						HUNTSVILLE FUND BALANCE	63,000	63,000
<b>DIV TOTAL - Huntsville</b>	<b>381,767</b>	<b>404,705</b>	<b>412,598</b>	<b>412,898</b>	<b>407,488</b>	<b>444,147</b>	<b>444,147</b>	
<b>0006 - Oregon Hill</b>								
<b>3115006 - Oregon Hill</b>	<b>184,856</b>	<b>186,992</b>	<b>172,200</b>	<b>172,200</b>	<b>188,120</b>	<b>182,606</b>	<b>182,606</b>	
						OREGON HILL AD VALOREM TAX	182,606	182,606
<b>3151006 - Oregon Hill</b>	<b>32,156</b>	<b>34,640</b>	<b>29,928</b>	<b>29,928</b>	<b>25,910</b>	<b>30,603</b>	<b>30,603</b>	
						OREGON HILL MOTOR VEHICLE TAX	30,603	30,603
<b>3191006 - Oregon Hill</b>	<b>130</b>	<b>163</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>0</b>	
<b>3192006 - Oregon Hill</b>	<b>1,421</b>	<b>1,498</b>	<b>0</b>	<b>0</b>	<b>1,099</b>	<b>0</b>	<b>0</b>	
<b>3991006 - Oregon Hill</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DIV TOTAL - Oregon Hill</b>	<b>218,564</b>	<b>223,293</b>	<b>202,128</b>	<b>230,128</b>	<b>215,255</b>	<b>213,209</b>	<b>213,209</b>	
<b>0007 - Shiloh</b>								
<b>3115007 - Shiloh</b>	<b>237,924</b>	<b>239,168</b>	<b>215,496</b>	<b>215,496</b>	<b>244,475</b>	<b>229,365</b>	<b>229,365</b>	
						SHILOH AD VALOREM TAX	229,365	229,365
<b>3151007 - Shiloh</b>	<b>41,210</b>	<b>46,377</b>	<b>40,269</b>	<b>40,269</b>	<b>36,204</b>	<b>41,731</b>	<b>41,731</b>	
						SHILOH MOTOR VEHICLE TAX	41,731	41,731
<b>3191007 - Shiloh</b>	<b>265</b>	<b>321</b>	<b>0</b>	<b>0</b>	<b>354</b>	<b>0</b>	<b>0</b>	
<b>3192007 - Shiloh</b>	<b>1,355</b>	<b>1,146</b>	<b>0</b>	<b>0</b>	<b>1,291</b>	<b>0</b>	<b>0</b>	
<b>3991007 - Shiloh</b>	<b>0</b>	<b>0</b>	<b>28,000</b>	<b>28,000</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>	
						SHILOH FUND BALANCE	35,000	35,000
<b>DIV TOTAL - Shiloh</b>	<b>280,753</b>	<b>287,012</b>	<b>283,765</b>	<b>283,765</b>	<b>282,325</b>	<b>306,096</b>	<b>306,096</b>	
<b>0008 - Monroeton</b>								
<b>3115008 - Monroeton</b>	<b>319,464</b>	<b>325,665</b>	<b>295,200</b>	<b>295,200</b>	<b>328,250</b>	<b>310,087</b>	<b>310,087</b>	
						MONROETON AD VALOREM TAX	310,087	310,087
<b>3151008 - Monroeton</b>	<b>48,675</b>	<b>53,796</b>	<b>45,738</b>	<b>46,038</b>	<b>41,348</b>	<b>46,699</b>	<b>46,699</b>	
						MONROETON MOTOR VEHICLE TAX	46,699	46,699
<b>3191008 - Monroeton</b>	<b>385</b>	<b>455</b>	<b>0</b>	<b>0</b>	<b>278</b>	<b>0</b>	<b>0</b>	
<b>3192008 - Monroeton</b>	<b>1,023</b>	<b>1,136</b>	<b>0</b>	<b>0</b>	<b>940</b>	<b>0</b>	<b>0</b>	
<b>3991008 - Monroeton</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>45,000</b>	<b>0</b>	<b>46,000</b>	<b>46,000</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
MONROETON FUND BALANCE						46,000	46,000	
<b>DIV TOTAL - Monroeton</b>	<b>369,547</b>	<b>381,052</b>	<b>385,938</b>	<b>386,238</b>	<b>370,816</b>	<b>402,786</b>	<b>402,786</b>	
<b>0009 - Williamsburg</b>								
3115009 - Williamsburg	267,390	287,354	243,540	243,540	286,109	265,296	265,296	
						WILLIAMSBURG AD VALOREM TAX	265,296	265,296
3151009 - Williamsburg	43,649	49,536	40,468	40,718	38,314	42,625	42,625	
						WILIAMSBURG MOTOR VEHICLE TAX	42,625	42,625
3191009 - Williamsburg	279	309	0	0	436	0	0	
3192009 - Williamsburg	2,270	2,253	0	0	1,850	0	0	
3991009 - Williamsburg	0	0	38,000	38,000	0	60,000	60,000	
						WILLIAMSBURG FUND BALANCE	60,000	60,000
<b>DIV TOTAL - Williamsburg</b>	<b>313,588</b>	<b>339,451</b>	<b>322,008</b>	<b>322,258</b>	<b>326,709</b>	<b>367,921</b>	<b>367,921</b>	
<b>0010 - Summerfield</b>								
3115010 - Summerfield	94,276	96,332	87,335	87,335	97,288	90,973	90,973	
						SUMMERFIELD AD VALOREM TAX	90,973	90,973
3151010 - Summerfield	13,566	14,701	12,282	12,432	11,093	12,728	12,728	
						SUMMERFIELD MOTOR VEHICLE TAX	12,728	12,728
3191010 - Summerfield	92	111	0	0	93	0	0	
3192010 - Summerfield	395	530	0	0	490	0	0	
3991010 - Summerfield	0	0	15,000	15,000	0	12,000	12,000	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
SUMMERFIELD FUND BALANCE						12,000	12,000	
<b>DIV TOTAL - Summerfield</b>	<b>108,329</b>	<b>111,674</b>	<b>114,617</b>	<b>114,767</b>	<b>108,964</b>	<b>115,701</b>	<b>115,701</b>	
<b>0011 - Yanceyville</b>								
3115011 - Yanceyville	144,142	145,847	131,068	131,068	147,098	139,982	139,982	
						YANCEYVILLE AD VALOREM TAX	139,982	139,982
3151011 - Yanceyville	23,974	25,494	21,477	21,477	19,096	22,356	22,356	
						YANCEYVILLE MOTOR VEHICLE TAX	22,356	22,356
3191011 - Yanceyville	119	75	0	0	97	0	0	
3192011 - Yanceyville	777	848	0	0	854	0	0	
3991011 - Yanceyville	0	0	18,000	18,000	0	22,000	22,000	
						YANCEYVILLE FUND BALANCE	22,000	22,000
<b>DIV TOTAL - Yanceyville</b>	<b>169,013</b>	<b>172,264</b>	<b>170,545</b>	<b>170,545</b>	<b>167,146</b>	<b>184,338</b>	<b>184,338</b>	
<b>0012 - Stoneyview</b>								
3115012 - Stoneyview	128,424	129,865	109,519	109,519	125,749	113,698	113,698	
						STONEVILLE AD VALOREM TAX	113,698	113,698
3151012 - Stoneyview	17,082	19,186	15,660	15,660	14,012	15,649	15,649	
						STONEVILLE MOTOR VEHICLE TAX	15,649	15,649
3191012 - Stoneyview	197	430	0	0	234	0	0	
3192012 - Stoneyview	1,495	939	0	0	822	0	0	
3991012 - Stoneyview	0	0	3,459	10,459	0	7,758	7,758	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						7,758	7,758	STONEVILLE FIRE FUND BALANCE
<b>DIV TOTAL - Stoneyview</b>	<b>147,198</b>	<b>150,420</b>	<b>128,638</b>	<b>135,638</b>	<b>140,818</b>	<b>137,105</b>	<b>137,105</b>	
<b>0013 - Casville</b>								
<b>3115013 - Casville</b>	<b>15,830</b>	<b>23,196</b>	<b>21,402</b>	<b>21,402</b>	<b>22,695</b>	<b>21,656</b>	<b>21,656</b>	
						21,656	21,656	CASVILLE AD VALOREM TAX
<b>3151013 - Casville</b>	<b>2,793</b>	<b>4,042</b>	<b>3,281</b>	<b>3,281</b>	<b>3,120</b>	<b>3,478</b>	<b>3,478</b>	
						3,478	3,478	CASVILLE MOTOR VEHICLE TAX
<b>3191013 - Casville</b>	<b>5</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>0</b>	
<b>3192013 - Casville</b>	<b>162</b>	<b>230</b>	<b>0</b>	<b>0</b>	<b>155</b>	<b>0</b>	<b>0</b>	
<b>3991013 - Casville</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>	
						2,500	2,500	CASVILLE FUND BALANCE
<b>DIV TOTAL - Casville</b>	<b>18,790</b>	<b>27,479</b>	<b>27,183</b>	<b>27,183</b>	<b>25,990</b>	<b>27,634</b>	<b>27,634</b>	
<b>0014 - Jacobs Creek</b>								
<b>3115014 - Jacobs Creek</b>	<b>106,461</b>	<b>107,058</b>	<b>96,284</b>	<b>96,284</b>	<b>107,180</b>	<b>101,935</b>	<b>101,935</b>	
						101,935	101,935	JACOBS CREEK AD VALOREM TAX
<b>3151014 - Jacobs Creek</b>	<b>17,587</b>	<b>18,329</b>	<b>16,058</b>	<b>16,208</b>	<b>14,774</b>	<b>16,519</b>	<b>16,519</b>	
						16,519	16,519	JACOBS CREEK MOTOR VEHICLE TAX
<b>3191014 - Jacobs Creek</b>	<b>119</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>57</b>	<b>0</b>	<b>0</b>	
<b>3192014 - Jacobs Creek</b>	<b>944</b>	<b>458</b>	<b>0</b>	<b>0</b>	<b>409</b>	<b>0</b>	<b>0</b>	
<b>3991014 - Jacobs Creek</b>	<b>0</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
JACOBS CREEK FUND BALANCE						16,000	16,000	
<b>DIV TOTAL - Jacobs Creek</b>	<b>125,111</b>	<b>125,984</b>	<b>128,342</b>	<b>128,492</b>	<b>122,419</b>	<b>134,454</b>	<b>134,454</b>	
<b>0015 - Madison-Mayodan</b>								
3115015 - Madison & Mayodan	173,043	168,964	154,980	154,980	172,602	155,042	155,042	
						MADISON/MAYODAN FIRE DEPT AD VALOREM TAX	155,042	155,042
3151015 - Madison / Mayodan	19,632	20,449	17,748	17,748	15,289	17,736	17,736	
						MADISON/AMYODAN MOTOR VEH TAX COLLECTIONS	17,736	17,736
3191015 - Madison & Mayodan	103	395	0	0	562	0	0	
3192015 - Madison & Mayodan	992	861	0	0	956	0	0	
3991015 - Madison & Mayodan	0	0	36,000	36,000	0	16,000	16,000	
						MADISON/MAYODAN FIRE DEPT FUND BALANCE	16,000	16,000
<b>DIV TOTAL - Madison-Mayodan</b>	<b>193,770</b>	<b>190,670</b>	<b>208,728</b>	<b>208,728</b>	<b>189,409</b>	<b>188,778</b>	<b>188,778</b>	
<b>0016 - Stokes-Rockingham</b>								
3115016 - Stokes-Rockingham	9,492	10,015	8,703	8,703	9,220	8,706	8,706	
						STOKES-ROCKINGHAM AD VALOREM TAX	8,706	8,706
3151016 - Stokes / Rockingham	1,781	1,727	1,519	1,519	1,435	1,518	1,518	
						STOKES-ROCKINGHAM MOTOR VEHICLE TAX	1,518	1,518
3191016 - Stokes-Rockingham	29	9	0	0	9	0	0	
3192016 - Stokes-Rockingham	67	80	0	0	53	0	0	
3991016 - Stokes-Rockingham	0	0	1,800	1,800	0	1,800	1,047	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,800	1,047	JT - Stokes Rockingham only requested \$1,047 of their fund balance.
			STOKES-ROCKINGHAM FUND BALANCE					
<b>DIV TOTAL - Stokes-Rockingham</b>	<b>11,369</b>	<b>11,830</b>	<b>12,022</b>	<b>12,022</b>	<b>10,717</b>	<b>12,024</b>	<b>11,271</b>	
<b>0017 - Ruffin</b>								
<b>3115017 - Ruffin</b>	<b>145,124</b>	<b>149,350</b>	<b>133,677</b>	<b>133,677</b>	<b>145,370</b>	<b>136,931</b>	<b>136,931</b>	
			RUFFIN FIRE DEPT AD VALOREM TAX			136,931	136,931	
<b>3151017 - Ruffin</b>	<b>15,784</b>	<b>16,568</b>	<b>14,348</b>	<b>14,498</b>	<b>14,039</b>	<b>14,338</b>	<b>14,338</b>	
			RUFFIN MOTOR VEHICLE TAX			14,338	14,338	
<b>3191017 - Ruffin</b>	<b>77</b>	<b>135</b>	<b>0</b>	<b>0</b>	<b>85</b>	<b>0</b>	<b>0</b>	
<b>3192017 - Ruffin</b>	<b>778</b>	<b>771</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	
<b>3991017 - Ruffin</b>	<b>0</b>	<b>0</b>	<b>17,500</b>	<b>17,500</b>	<b>0</b>	<b>18,000</b>	<b>18,000</b>	
			RUFFIN FUND BALANCE			18,000	18,000	
<b>DIV TOTAL - Ruffin</b>	<b>161,763</b>	<b>166,824</b>	<b>165,525</b>	<b>165,675</b>	<b>159,994</b>	<b>169,269</b>	<b>169,269</b>	
<b>0018 - Draper</b>								
<b>3115018 - Draper</b>	<b>309,055</b>	<b>316,524</b>	<b>283,786</b>	<b>283,786</b>	<b>321,194</b>	<b>292,859</b>	<b>292,859</b>	
			DRAPER FIRE DEPARTMENT AD VALOREM TAX			292,859	292,859	
<b>3151018 - Draper</b>	<b>7,735</b>	<b>8,255</b>	<b>6,960</b>	<b>6,960</b>	<b>6,236</b>	<b>6,955</b>	<b>6,955</b>	
			DRAPER MOTOR VEHICLE TAX			6,955	6,955	
<b>3191018 - Draper</b>	<b>452</b>	<b>303</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>0</b>	
<b>3192018 - Draper</b>	<b>314</b>	<b>317</b>	<b>0</b>	<b>0</b>	<b>452</b>	<b>0</b>	<b>0</b>	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3991018 - Draper	0	0	0	40,630	0	0	0	
<b>DIV TOTAL - Draper</b>	<b>317,556</b>	<b>325,399</b>	<b>290,746</b>	<b>331,376</b>	<b>328,007</b>	<b>299,814</b>	<b>299,814</b>	
<b>0019 - Leaksville</b>								
3115019 - Leaksville	291,246	303,064	277,488	277,488	298,453	290,397	290,397	
						290,397	290,397	LEAKSVILLE FIRE AD VALOREM TAX
3151019 - Leaksville	54,876	57,977	50,709	50,709	43,054	52,661	52,661	
						52,661	52,661	LEAKSVILLE MOTOR VEHICLE TAX
3191019 - Leaksville	146	280	0	0	203	0	0	
3192019 - Leaksville	2,323	2,221	0	0	1,228	0	0	
3991019 - Leaksville	0	0	0	51,421	0	0	0	
<b>DIV TOTAL - Leaksville</b>	<b>348,591</b>	<b>363,543</b>	<b>328,197</b>	<b>379,618</b>	<b>342,938</b>	<b>343,058</b>	<b>343,058</b>	
<b>0020 - Spray-Draper</b>								
3115020 - Spray-Draper	0	0	0	0	9	0	0	
3191020 - Spray-Draper	0	0	0	0	1	0	0	
3192020 - Spray-Draper	0	0	0	0	14	0	0	
<b>DIV TOTAL - Spray-Draper</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>	<b>0</b>	<b>0</b>	
<b>0022 - Pelham</b>								
3115022 - Pelham	6,676	6,771	6,403	6,403	6,639	6,648	6,648	
						6,648	6,648	PELHAM AD VALOREM

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3151022 - Pelham	1,046	1,052	611	636	883	732	732	
						732	732	PELHAM MOTOR VEHICLE TAX
3191022 - Pelham	1	5	0	0	5	0	0	
3192022 - PELHAM	44	54	0	0	31	0	0	
3991022 - Pelham	0	0	0	0	0	1,500	1,500	
						1,500	1,500	Pelham Fund Balance
<b>DIV TOTAL - Pelham</b>	<b>7,767</b>	<b>7,882</b>	<b>7,014</b>	<b>7,039</b>	<b>7,557</b>	<b>8,880</b>	<b>8,880</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>4,385,585</b>	<b>4,555,052</b>	<b>4,415,294</b>	<b>4,604,820</b>	<b>4,454,847</b>	<b>4,658,605</b>	<b>4,657,852</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>230 - Fire Districts</b>								
<b>80 - Fire Districts</b>								
<b>8001 - Fire Districts- Wentworth</b>								
4229005 - Commission	6,129	6,483	6,834	6,834	6,834	7,002	7,002	
						COMMISSION WENTWORTH FIRE	7,002	7,002
4229007 - Motor Vehicle Fee	1,949	2,039	1,933	1,933	1,500	1,967	1,967	
						WENTWORTH FIRE DMV COLLECTION FEES	1,967	1,967
4229010 - Payment to Department	347,016	376,340	336,233	376,233	376,233	350,300	350,300	
						WENTWORTH PAYMENTS TO DEPARTMENT	350,300	350,300
<b>DIV TOTAL - Fire Districts- Wentworth</b>	<b>355,094</b>	<b>384,862</b>	<b>345,000</b>	<b>385,000</b>	<b>384,567</b>	<b>359,269</b>	<b>359,269</b>	
<b>8002 - Fire Districts- Stokesdale</b>								
4229005 - Commission	4,052	4,576	4,696	4,696	4,696	5,094	5,094	
						STOKESDALE FIRE COMMISSION	5,094	5,094
4229007 - Motor Vehicle Fee	1,417	1,530	1,352	1,752	1,140	1,391	1,391	
						STOKESDALE DMV COLLECTION FEES	1,391	1,391
4229010 - Payment to Department	229,098	255,836	262,542	262,542	262,542	282,969	282,969	
						STOKESDALE FIRE PAYMENTS	282,969	282,969
<b>DIV TOTAL - Fire Districts- Stokesdale</b>	<b>234,567</b>	<b>261,942</b>	<b>268,590</b>	<b>268,990</b>	<b>268,378</b>	<b>289,454</b>	<b>289,454</b>	
<b>8003 - Fire Districts- Bethany</b>								
4229005 - Commission	6,977	7,522	8,569	8,569	8,569	9,208	9,208	
						BETHANY FIRE DEPT. COMMISSION	9,208	9,208
4229007 - Motor Vehicle Fee	2,005	2,212	1,881	2,381	1,691	1,967	1,967	
						BETHANY FIRE DEPT DMV COLLECTION FEES	1,967	1,967
4229010 - Payment to Department	385,472	412,789	465,009	465,009	465,009	498,410	498,410	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
					BETHANY PMTS TO DEPT	498,410	498,410	
<b>DIV TOTAL - Fire Districts- Bethany</b>	<b>394,454</b>	<b>422,523</b>	<b>475,459</b>	<b>475,959</b>	<b>475,269</b>	<b>509,585</b>	<b>509,585</b>	
<b>8004 - Fire Districts- Northwest</b>								
<b>4229005 - Commission</b>	<b>2,508</b>	<b>2,596</b>	<b>2,608</b>	<b>2,608</b>	<b>2,608</b>	<b>2,913</b>	<b>2,913</b>	
					NORTHWEST FIRE COMMISSION	2,913	2,913	
<b>4229007 - Motor Vehicle Fee</b>	<b>691</b>	<b>800</b>	<b>755</b>	<b>1,005</b>	<b>625</b>	<b>777</b>	<b>777</b>	
					NORTHWEST DMV COLLECTION FEES	777	777	
<b>4229010 - Payment to Department</b>	<b>143,437</b>	<b>144,801</b>	<b>134,888</b>	<b>154,888</b>	<b>154,888</b>	<b>141,393</b>	<b>141,393</b>	
					NORTHWEST PAYMENT TO DEPARTMENT	141,393	141,393	
<b>DIV TOTAL - Fire Districts- Northwest</b>	<b>146,636</b>	<b>148,197</b>	<b>138,251</b>	<b>158,501</b>	<b>158,121</b>	<b>145,083</b>	<b>145,083</b>	
<b>8005 - Fire Districts- Huntsville</b>								
<b>4229005 - Commission</b>	<b>6,389</b>	<b>6,840</b>	<b>7,373</b>	<b>7,373</b>	<b>7,373</b>	<b>7,954</b>	<b>7,954</b>	
					HUNTSVILLE COMMISSION	7,954	7,954	
<b>4229007 - Motor Vehicle Fee</b>	<b>1,752</b>	<b>1,997</b>	<b>1,758</b>	<b>2,058</b>	<b>1,549</b>	<b>1,858</b>	<b>1,858</b>	
					HUNTSVILLE DMV FEES	1,858	1,858	
<b>4229010 - Payment to Department</b>	<b>352,022</b>	<b>375,044</b>	<b>403,467</b>	<b>403,467</b>	<b>403,467</b>	<b>434,335</b>	<b>434,335</b>	
					HUNTSVILLE PAYMENT TO DEPARTMENT	434,335	434,335	
<b>DIV TOTAL - Fire Districts- Huntsville</b>	<b>360,163</b>	<b>383,881</b>	<b>412,598</b>	<b>412,898</b>	<b>412,389</b>	<b>444,147</b>	<b>444,147</b>	
<b>8006 - Fire Districts- Oregon Hill</b>								
<b>4229005 - Commission</b>	<b>3,618</b>	<b>3,802</b>	<b>3,844</b>	<b>3,844</b>	<b>3,844</b>	<b>4,212</b>	<b>4,212</b>	
					OREGON HILL COMMISSION	4,212	4,212	
<b>4229007 - Motor Vehicle Fee</b>	<b>1,199</b>	<b>1,242</b>	<b>1,197</b>	<b>1,197</b>	<b>890</b>	<b>1,224</b>	<b>1,224</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						1,224	1,224	OREGON HILL DMV COLLECTION FEES
4229010 - Payment to Department	209,328	214,760	197,087	225,087	225,087	207,773	207,773	
						207,773	207,773	OREGON HILL PAYMENT TO DEPARTMENT
<b>DIV TOTAL - Fire Districts- Oregon Hill</b>	<b>214,145</b>	<b>219,804</b>	<b>202,128</b>	<b>230,128</b>	<b>229,821</b>	<b>213,209</b>	<b>213,209</b>	
<b>8007 - Fire Districts- Shiloh</b>								
4229005 - Commission	4,740	4,849	4,870	4,870	4,870	5,287	5,287	
						5,287	5,287	SHILOH COMMISSION
4229007 - Motor Vehicle Fee	1,481	1,647	1,611	1,611	1,247	1,669	1,669	
						1,669	1,669	SHILOH DMV COLLECTION FEES
4229010 - Payment to Department	269,958	275,890	277,284	277,284	277,284	299,140	299,140	
						299,140	299,140	SHILOH PAYMENT TO DEPARTMENT
<b>DIV TOTAL - Fire Districts- Shiloh</b>	<b>276,179</b>	<b>282,386</b>	<b>283,765</b>	<b>283,765</b>	<b>283,401</b>	<b>306,096</b>	<b>306,096</b>	
<b>8008 - Fire Districts- Monroeton</b>								
4229005 - Commission	6,194	6,582	6,804	6,804	6,804	7,122	7,122	
						7,122	7,122	MONROETON COMMISSION
4229007 - Motor Vehicle Fee	1,876	2,008	1,830	2,130	1,469	1,868	1,868	
						1,868	1,868	MONROETON DMV COLLECTION FEES
4229010 - Payment to Department	344,562	364,650	377,304	377,304	377,304	393,796	393,796	
						393,796	393,796	MONROETON PAYMENT TO DEPARTMENT
<b>DIV TOTAL - Fire Districts- Monroeton</b>	<b>352,632</b>	<b>373,240</b>	<b>385,938</b>	<b>386,238</b>	<b>385,577</b>	<b>402,786</b>	<b>402,786</b>	
<b>8009 - Fire Districts- Williamsburg</b>								
4229005 - Commission	5,233	5,359	5,631	5,631	5,631	6,506	6,506	
						6,506	6,506	WILLIAMSBURG COMMISSION
4229007 - Motor Vehicle Fee	1,599	1,752	1,619	1,869	1,304	1,705	1,705	
						1,705	1,705	WILLIAMSBURG COLLECTION FEES

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4229010 - Payment to Department	293,693	300,523	314,758	314,758	314,758	359,710	359,710	
			WILLIAMSBURG PAYMENT TO DEPARTMENT			359,710	359,710	
<b>DIV TOTAL - Fire Districts-Williamsburg</b>	<b>300,525</b>	<b>307,634</b>	<b>322,008</b>	<b>322,258</b>	<b>321,693</b>	<b>367,921</b>	<b>367,921</b>	

## 8010 - Fire Districts- Summerfield

4229005 - Commission	1,852	2,028	2,047	2,047	2,047	2,059	2,059	
			SUMMERFIELD COMMISSION			2,059	2,059	
4229007 - Motor Vehicle Fee	520	545	491	641	400	509	509	
			SUMMERFIELD DMV COLLECTION FEES			509	509	
4229010 - Payment to Department	102,120	110,767	112,079	112,079	112,079	113,133	113,133	
			SUMMERFIELD PAYMENT TO DEPARTMENT			113,133	113,133	
<b>DIV TOTAL - Fire Districts-Summerfield</b>	<b>104,492</b>	<b>113,340</b>	<b>114,617</b>	<b>114,767</b>	<b>114,526</b>	<b>115,701</b>	<b>115,701</b>	

## 8011 - Fire Districts- Yanceyville

4229005 - Commission	2,790	2,901	2,981	2,981	2,981	3,240	3,240	
			YANCEYVILLE FIRE DEPT COMMISSION			3,240	3,240	
4229007 - Motor Vehicle Fee	857	895	859	859	637	894	894	
			YANCEYVILLE FIRE DEPT COLLECTION FEES			894	894	
4229010 - Payment to Department	156,489	161,945	166,705	166,705	166,705	180,204	180,204	
			YANCEYVILLE PAYMENT TO DEPARTMENT			180,204	180,204	
<b>DIV TOTAL - Fire Districts-Yanceyville</b>	<b>160,136</b>	<b>165,741</b>	<b>170,545</b>	<b>170,545</b>	<b>170,323</b>	<b>184,338</b>	<b>184,338</b>	

## 8012 - Fire Districts- Stoneyview

4229005 - Commission	2,671	2,561	2,930	2,930	2,930	3,214	3,214	
			STONEYVILLE FIRE DEPARTMENT COMMISSION			3,214	3,214	
4229007 - Motor Vehicle Fee	582	650	626	626	459	626	626	
			STONEYVILLE FIRE DEPT DMV COLLECTION FEES			626	626	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4229010 - Payment to Department	144,511	133,588	125,082	132,082	132,082	133,265	133,265	
	STONEVILLE FIRE DEPARTMENT PAYMENT TO DEPARTMENT					133,265	133,265	
<b>DIV TOTAL - Fire Districts-Stoneyview</b>	<b>147,764</b>	<b>136,799</b>	<b>128,638</b>	<b>135,638</b>	<b>135,471</b>	<b>137,105</b>	<b>137,105</b>	
<b>8013 - Fire Districts- Casville</b>								
4229005 - Commission	303	478	478	478	478	483	483	
	CASVILLE COMMISSION					483	483	
4229007 - Motor Vehicle Fee	90	129	131	131	94	139	139	
	CASVILLE COLLECTION FEES					139	139	
4229010 - Payment to Department	16,988	26,481	26,574	26,574	26,574	27,012	27,012	
	CASVILLE PAYMENT TO DEPARTMENT					27,012	27,012	
<b>DIV TOTAL - Fire Districts-Casville</b>	<b>17,381</b>	<b>27,088</b>	<b>27,183</b>	<b>27,183</b>	<b>27,146</b>	<b>27,634</b>	<b>27,634</b>	
<b>8014 - Fire Districts- Jacobs Creek</b>								
4229005 - Commission	2,076	2,108	2,246	2,246	2,246	2,359	2,359	
	JACOBS CREEK FIRE DEPT COMMISSION					2,359	2,359	
4229007 - Motor Vehicle Fee	628	650	642	792	510	661	661	
	JACOBS CREEK DMV COLLECTION FEES					661	661	
4229010 - Payment to Department	116,238	118,284	125,454	125,454	125,454	131,434	131,434	
	JACOBS CREEK PAYMENT TO DEPARTMENTS					131,434	131,434	
<b>DIV TOTAL - Fire Districts-Jacobs Creek</b>	<b>118,942</b>	<b>121,042</b>	<b>128,342</b>	<b>128,492</b>	<b>128,210</b>	<b>134,454</b>	<b>134,454</b>	
<b>8015 - Fire Districts- Madison &amp; Mayo</b>								
4229005 - Commission	3,486	3,818	3,820	3,820	3,820	3,420	3,420	
	MADISON/MAYODAN FIRE DEPT COMMISSION					3,420	3,420	
4229007 - Motor Vehicle Fee	692	705	710	710	520	710	710	
	MADISON/MAYODAN DMV COLLECTION FEES					710	710	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4229010 - Payment to Department	186,822	203,196	204,198	204,198	204,198	184,648	184,648	
						MADISON/MAYODAN FIRE PAYMENTS TO DEPARTMENT	184,648	184,648
<b>DIV TOTAL - Fire Districts- Madison &amp; Mayo</b>	<b>191,000</b>	<b>207,719</b>	<b>208,728</b>	<b>208,728</b>	<b>208,538</b>	<b>188,778</b>	<b>188,778</b>	
<b>8016 - Fire Districts- Stokes-Rocking</b>								
4229005 - Commission	197	210	210	210	210	210	210	
						STOKES-ROCKINGHAM COMMISSION	210	210
4229007 - Motor Vehicle Fee	50	38	61	61	35	61	61	
						STOKES-ROCKINGHAM DMV COLLECTION FEES	61	61
4229010 - Payment to Department	10,880	11,675	11,751	11,751	11,751	11,753	11,000	
						STOKES-ROCKINGHAM PAYMENT TO DEPARTMENT	11,753	11,000
<b>DIV TOTAL - Fire Districts- Stokes-Rocking</b>	<b>11,127</b>	<b>11,923</b>	<b>12,022</b>	<b>12,022</b>	<b>11,996</b>	<b>12,024</b>	<b>11,271</b>	
<b>8017 - Fire Districts- Ruffin</b>								
4229005 - Commission	2,963	3,010	3,024	3,024	3,024	3,099	3,099	
						RUFFIN COMMISSION	3,099	3,099
4229007 - Motor Vehicle Fee	596	607	574	724	490	574	574	
						RUFFIN DMV COLLECTION FEES	574	574
4229010 - Payment to Department	158,825	161,176	161,927	161,927	161,927	165,596	165,596	
						RUFFIN PAYMENT TO DEPARTMENT	165,596	165,596
<b>DIV TOTAL - Fire Districts- Ruffin</b>	<b>162,384</b>	<b>164,793</b>	<b>165,525</b>	<b>165,675</b>	<b>165,441</b>	<b>169,269</b>	<b>169,269</b>	
<b>8018 - Fire Districts- Draper</b>								
4229005 - Commission	5,661	5,674	5,676	5,676	5,676	5,857	5,857	
						DRAPER FIRE DEPARTMENT COMMISSION	5,857	5,857
4229007 - Motor Vehicle Fee	261	270	278	278	194	278	278	
						DRAPER DMV COLLECTION FEE	278	278

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4229010 - Payment to Department	332,059	348,152	284,792	325,422	318,350	293,679	293,679	
						DRAPER FIRE DEPARTMENT PAYMENT TO DEPARTMENTS	293,679	293,679
<b>DIV TOTAL - Fire Districts-Draper</b>	<b>337,981</b>	<b>354,096</b>	<b>290,746</b>	<b>331,376</b>	<b>324,220</b>	<b>299,814</b>	<b>299,814</b>	
<b>8019 - Fire Districts- Leaksville</b>								
4229005 - Commission	5,437	5,548	5,550	5,550	5,550	5,808	5,808	
						LEAKSVILLE FIRE DEPT COMMISSION	5,808	5,808
4229007 - Motor Vehicle Fee	1,958	2,022	2,028	2,028	1,447	2,106	2,106	
						LEAKSVILLE DMV COLLECTION FEE	2,106	2,106
4229010 - Payment to Department	348,041	338,807	320,619	372,040	363,000	335,144	335,144	
						LEAKSVILLE FIRE DEPARTMENT PAYMENT TO DEPARTMENT	335,144	335,144
<b>DIV TOTAL - Fire Districts-Leaksville</b>	<b>355,436</b>	<b>346,377</b>	<b>328,197</b>	<b>379,618</b>	<b>369,997</b>	<b>343,058</b>	<b>343,058</b>	
<b>8022 - Fire Districts- Pelham</b>								
4229005 - Commission	121	127	128	128	128	163	163	
						PELHAM COMMISSION	163	163
4229007 - Motor Vehicle Fee	22	22	24	49	20	29	29	
						PELHAM DMV COLLECTION FEE	29	29
4229010 - Payment to Department	6,198	6,744	6,862	6,862	6,862	8,688	8,688	
						PELHAM PAYMENT TO DEPARTMENT	8,688	8,688
<b>DIV TOTAL - Fire Districts-Pelham</b>	<b>6,341</b>	<b>6,893</b>	<b>7,014</b>	<b>7,039</b>	<b>7,010</b>	<b>8,880</b>	<b>8,880</b>	
<b>DEPT TOTAL - FIRE DISTRICTS</b>	<b>4,247,377</b>	<b>4,440,279</b>	<b>4,415,294</b>	<b>4,604,820</b>	<b>4,582,094</b>	<b>4,658,605</b>	<b>4,657,852</b>	

# Emergency Telephone Fund

Fund ID: 240

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Interest Earned	1,216	-	-	-	-	0%
NC 911	352,961	366,544	366,544	407,313	407,313	11%
Transfer from the General Fund	-	-	8,509	-	-	0%
Fund Balance	20,707	-	44,178	-	-	0%
<b>TOTAL REVENUES</b>	<b>374,883</b>	<b>366,544</b>	<b>419,231</b>	<b>407,313</b>	<b>407,313</b>	<b>11%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	360,483	366,544	419,231	407,313	407,313	11%
Capital Outlay	14,400	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>374,883</b>	<b>366,544</b>	<b>419,231</b>	<b>407,313</b>	<b>407,313</b>	<b>11%</b>

## FUND PURPOSE

This Fund accounts for the telephone surcharges to be used for the emergency telephone system.



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>240 - Emergency Telephone Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3184003 - NC 911 wire	310,977	352,961	366,544	366,544	274,908	407,313	407,313	
	As verified in a letter received from the NC 911 Board, Rockingham County's estimated annual distribution for FY23 is \$407,312.82					407,313	407,313	
3619001 - Interest Earned	9,287	1,216	0	0	553	0	0	
3919002 - Trans. Frm General Fd	0	0	0	8,509	8,508	0	0	
3999001 - Fund Balance Appropriated	0	0	0	44,178	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>320,265</b>	<b>354,177</b>	<b>366,544</b>	<b>419,231</b>	<b>283,969</b>	<b>407,313</b>	<b>407,313</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>320,265</b>	<b>354,177</b>	<b>366,544</b>	<b>419,231</b>	<b>283,969</b>	<b>407,313</b>	<b>407,313</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>240 - Emergency Telephone Fund</b>								
<b>00 - Description N/A</b>								
<b>0000 - Emergency Telephone Fund</b>								
<b>4224030 - Service Contracts</b>	<b>199,775</b>	<b>104,660</b>	<b>60,000</b>	<b>63,509</b>	<b>52,053</b>	<b>72,000</b>	<b>72,000</b>	
	Eligible Fee Expenditures under Service Contracts are inclusive of, but not limited to: Nixon Power Services for the 9-1-1 Center Generators (Major and Minor Bi annual service and Load Bank Testing) Eaton Power Services for the UPS Systems in the 9-1-1 Center NC Dept of IT					72,000	72,000	
<b>4224031 - Service/Maint. Contracts</b>	<b>235,291</b>	<b>237,454</b>	<b>251,000</b>	<b>295,178</b>	<b>288,292</b>	<b>275,500</b>	<b>275,500</b>	
	Eligible Fee Expenditures under Service/Maint. Contracts are inclusive of: CAROLINA RECORDING VOICE RECORDER WIRELESS COMMS 911 SYSTEM MOTOROLA SOLUTIONS RADIO CONSOLES PRIORITY DISPATCH DISP PROTOCOLS (EMD) PRIORITY DISPATCH DISP PROTOCOLS (EPD) PRIORITY DISPATCH DIPS PROTOCOLS (EFD) CENTRAL SQUARE CAD MAINT.					275,500	275,500	
<b>4224320 - Equip Repair</b>	<b>1,182</b>	<b>5,797</b>	<b>6,544</b>	<b>6,544</b>	<b>1,689</b>	<b>8,813</b>	<b>8,813</b>	
	This line item is for equipment repair/maintenance/replacement under Eligible 9-1-1 Fee Expenditures.					8,813	8,813	
<b>4225030 - Communications</b>	<b>0</b>	<b>0</b>	<b>39,000</b>	<b>39,000</b>	<b>24,560</b>	<b>39,000</b>	<b>39,000</b>	
	AT&T ESINet Charges AT&T Admin Lines Language Line AT&T Backup Lines at the backup center Hosted Call Solution Services					39,000	39,000	
<b>4225085 - Staff Training</b>	<b>33,560</b>	<b>12,573</b>	<b>10,000</b>	<b>15,000</b>	<b>10,637</b>	<b>12,000</b>	<b>12,000</b>	
	The NC 9-1-1 Board has published an extensive list of eligible telecommunicator training. This line item will be used for this eligible training.					12,000	12,000	
<b>4257010 - Capital Outlay</b>	<b>4,427</b>	<b>14,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - Emergency Telephone Fund</b>	<b>474,235</b>	<b>374,883</b>	<b>366,544</b>	<b>419,231</b>	<b>377,232</b>	<b>407,313</b>	<b>407,313</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>474,235</b>	<b>374,883</b>	<b>366,544</b>	<b>419,231</b>	<b>377,232</b>	<b>407,313</b>	<b>407,313</b>	

# Vera Holland - Stoneville Library Fund

Fund ID: 250

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Interest Earned	977	1,000	1,000	1,000	1,000	0%
Donations/Contributions	16,947	15,000	15,000	15,000	15,000	0%
Fund Balance	(17,924)	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>-</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>0%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	-	16,000	16,000	16,000	16,000	0%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>-</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>0%</b>

## FUND PURPOSE

This Fund accounts for the monies donated by Vera Holland to the Stoneville Library for maintenance of the facility.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>250 - SRF-Stoneville Library</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3619001 - Interest Earned	5,596	977	1,000	1,000	499	1,000	1,000	
					Interest Earned	1,000	1,000	
3659001 - Donations/Contributions	7,548	16,947	15,000	15,000	0	15,000	15,000	
					Distributions have not been made by Trust for over a year with no reason as to why. Will assume for FY23 that distributions will continue (ppg 3/18/2022)	15,000	15,000	
<b>DIV TOTAL - General Revenue</b>	<b>13,144</b>	<b>17,924</b>	<b>16,000</b>	<b>16,000</b>	<b>499</b>	<b>16,000</b>	<b>16,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>13,144</b>	<b>17,924</b>	<b>16,000</b>	<b>16,000</b>	<b>499</b>	<b>16,000</b>	<b>16,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>250 - SRF-Stoneville Library</b>								
<b>00 - Description N/A</b>								
<b>0000 - Stoneville Lib-V Holland Fd</b>								
4529090 - Miscellaneous Expend.	0	0	16,000	16,000	0	16,000	16,000	
					Based on revenue projections	16,000	16,000	
4557015 - Capitalized Capital	18,100	0	0	0	0	0	0	
<b>DIV TOTAL - Stoneville Lib-V Holland Fd</b>	<b>18,100</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>18,100</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>	

# Vera Holland - Vera Holland Center Fund

Fund ID: 251

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Interest Earned	316	250	250	250	250	0%
Rents	660	1,250	1,250	2,500	2,500	100%
Donations/Contributions	9,125	8,500	8,500	8,000	8,000	-6%
Fund Balance	6,785	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>16,886</b>	<b>10,000</b>	<b>10,000</b>	<b>10,750</b>	<b>10,750</b>	<b>8%</b>
<b>EXPENSES</b>						
Stoneville Community Center	16,886	10,000	10,000	10,750	10,750	8%
<b>TOTAL EXPENSES</b>	<b>16,886</b>	<b>10,000</b>	<b>10,000</b>	<b>10,750</b>	<b>10,750</b>	<b>8%</b>

## FUND PURPOSE

This Fund accounts for revenue received from the Vera Holland Memorial Community Fund Trust that is required to be expended on the Vera Holland Community Center.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>251 - SRF-Vera Holland Center</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3619001 - Interest Earned	0	316	250	250	148	250	250	
					Interest earnings	250	250	
3659001 - Donations/Contributions	0	9,125	8,500	8,500	0	8,000	8,000	
					Distributions have not been made by Trust for over a year with no reason as to why. Will assume for FY23 that distributions will continue (ppg 3/18/2022)	8,000	8,000	
3839001 - Rents	0	660	1,250	1,250	2,920	2,500	2,500	
					est	2,500	2,500	
<b>DIV TOTAL - General Revenue</b>	<b>0</b>	<b>10,101</b>	<b>10,000</b>	<b>10,000</b>	<b>3,068</b>	<b>10,750</b>	<b>10,750</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>0</b>	<b>10,101</b>	<b>10,000</b>	<b>10,000</b>	<b>3,068</b>	<b>10,750</b>	<b>10,750</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>251 - SRF-Vera Holland Center</b>								
<b>00 - Description N/A</b>								
<b>0000 - Vera Holland Ctr-V Holland FD</b>								
4529010 - Stoneville Community Ctr	0	16,886	10,000	10,000	7,094	10,750	10,750	
					est	10,750	10,750	
<b>DIV TOTAL - Vera Holland Ctr-V Holland FD</b>	<b>0</b>	<b>16,886</b>	<b>10,000</b>	<b>10,000</b>	<b>7,094</b>	<b>10,750</b>	<b>10,750</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>0</b>	<b>16,886</b>	<b>10,000</b>	<b>10,000</b>	<b>7,094</b>	<b>10,750</b>	<b>10,750</b>	



# Register of Deeds Fees Fund

Fund ID: 260

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	453,677	434,500	619,500	599,500	599,500	38%
Fund Balance	-	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>453,677</b>	<b>434,500</b>	<b>619,500</b>	<b>599,500</b>	<b>599,500</b>	<b>38%</b>
<b>EXPENSES</b>						
ROD - Excise Tax	370,719	350,000	525,000	510,000	510,000	46%
ROD - NC Children Fund	3,350	3,500	3,500	3,500	3,500	0%
ROD - NC Domestic Violence Fund	20,100	21,000	21,000	21,000	21,000	0%
ROD - Deed of Trust	59,508	60,000	70,000	65,000	65,000	8%
<b>TOTAL EXPENSES</b>	<b>453,677</b>	<b>434,500</b>	<b>619,500</b>	<b>599,500</b>	<b>599,500</b>	<b>38%</b>

## FUND PURPOSE

This Fund accounts for the portion of fees that are set by NC General Statutes and are required by statute to be remitted to other State Agencies.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>260 - SRF-Register of Deeds</b>								
<b>22 - Register of Deeds</b>								
<b>2210 - Register of Deeds</b>								
<b>3412201 - Excise Stamps</b>	<b>0</b>	<b>370,719</b>	<b>350,000</b>	<b>525,000</b>	<b>409,419</b>	<b>510,000</b>	<b>510,000</b>	
						510,000	510,000	Portion of Excise Tax collected by ROD office that is required to be remitted to NCDOR (50% of Tax after deducting Admin percentage)
<b>3412204 - ROD Fee-Children's Fund</b>	<b>0</b>	<b>3,350</b>	<b>3,500</b>	<b>3,500</b>	<b>1,820</b>	<b>3,500</b>	<b>3,500</b>	
						3,500	3,500	Portion of Marriage License Fee collected by ROD that is required to be remitted to the NC Children's Fund (\$5 of each Marriage License Fee)
<b>3412205 - ROD Fee-Domestic Violence</b>	<b>0</b>	<b>20,100</b>	<b>21,000</b>	<b>21,000</b>	<b>10,920</b>	<b>21,000</b>	<b>21,000</b>	
						21,000	21,000	Portion of Marriage License Fee collected by ROD that is required to be remitted to the NC Domestic Violence Fund (\$30 of each Marriage License Fee)
<b>3412206 - ROD Fee-Deed of Trust</b>	<b>0</b>	<b>59,508</b>	<b>60,000</b>	<b>70,000</b>	<b>53,326</b>	<b>65,000</b>	<b>65,000</b>	
						65,000	65,000	Portion of Deed of Trust fee collected by the ROD office that is required to be remitted to State Treasurer's Office. (\$6.20 of each Deed of Trust fee)
<b>DIV TOTAL - Register of Deeds</b>	<b>0</b>	<b>453,677</b>	<b>434,500</b>	<b>619,500</b>	<b>475,485</b>	<b>599,500</b>	<b>599,500</b>	
<b>DEPT TOTAL - REGISTER OF DEEDS</b>	<b>0</b>	<b>453,677</b>	<b>434,500</b>	<b>619,500</b>	<b>475,485</b>	<b>599,500</b>	<b>599,500</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>260 - SRF-Register of Deeds</b>								
<b>00 - Description N/A</b>								
<b>0000 - Register Of Deeds Fees</b>								
4129021 - ROD-Excise Tax	0	370,719	350,000	525,000	374,174	510,000	510,000	
						510,000	510,000	Portion of Excise Tax collected by ROD office that is required to be remitted to NCDOR (50% of Tax after deducting Admin percentage)
4129024 - ROD-NC Children Fd	0	3,350	3,500	3,500	2,170	3,500	3,500	
						3,500	3,500	Portion of Marriage License Fee collected by ROD that is required to be remitted to the NC Children's Fund (\$5 of each Marriage License Fee)
4129025 - ROD-NC Domestic Violence FD	0	20,100	21,000	21,000	13,020	21,000	21,000	
						21,000	21,000	Portion of Marriage License Fee collected by ROD that is required to be remitted to the NC Domestic Violence Fund (\$30 of each Marriage License Fee)
4129026 - ROD-Deed of Trust	0	59,508	60,000	70,000	48,106	65,000	65,000	
						65,000	65,000	Portion of Deed of Trust fee collected by the ROD office that is required to be remitted to State Treasurer's Office. (\$6.20 of each Deed of Trust fee)
<b>DIV TOTAL - Register Of Deeds Fees</b>	<b>0</b>	<b>453,677</b>	<b>434,500</b>	<b>619,500</b>	<b>437,470</b>	<b>599,500</b>	<b>599,500</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>0</b>	<b>453,677</b>	<b>434,500</b>	<b>619,500</b>	<b>437,470</b>	<b>599,500</b>	<b>599,500</b>	

# Fines and Forfeitures Fund

Fund ID: 261

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Fines and Forfeitures	230,396	600,000	600,000	600,000	600,000	0%
Fund Balance	-	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>230,396</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>0%</b>
<b>EXPENSES</b>						
To Schools	230,396	600,000	600,000	600,000	600,000	0%
<b>TOTAL EXPENSES</b>	<b>230,396</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>0%</b>



## FUND PURPOSE

This Fund accounts for fine and forfeiture revenue collected by the county that NC General Statute requires to be remitted to the school system.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>261 - SRF-Fines &amp; Forfeitures</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3517505 - Fines & Forfeitures	0	230,396	600,000	600,000	335,991	600,000	600,000	
					est	600,000	600,000	
<b>DIV TOTAL - General Revenue</b>	<b>0</b>	<b>230,396</b>	<b>600,000</b>	<b>600,000</b>	<b>335,991</b>	<b>600,000</b>	<b>600,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>0</b>	<b>230,396</b>	<b>600,000</b>	<b>600,000</b>	<b>335,991</b>	<b>600,000</b>	<b>600,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>261 - SRF-Fines &amp; Forfeitures</b>								
<b>00 - Description N/A</b>								
<b>0000 - Fines &amp; Forfeitures</b>								
4829021 - To Schools	0	230,396	600,000	600,000	335,066	600,000	600,000	
					est	600,000	600,000	
<b>DIV TOTAL - Fines &amp; Forfeitures</b>	<b>0</b>	<b>230,396</b>	<b>600,000</b>	<b>600,000</b>	<b>335,066</b>	<b>600,000</b>	<b>600,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>0</b>	<b>230,396</b>	<b>600,000</b>	<b>600,000</b>	<b>335,066</b>	<b>600,000</b>	<b>600,000</b>	

# DSS Representative Payee Fund

Fund ID: 265

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Intergovernmental Revenue	646,742	800,000	800,000	800,000	800,000	0%
Fund Balance	(2,181)	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>644,561</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>0%</b>
<b>EXPENSES</b>						
DSS Representative Payee	644,561	800,000	800,000	800,000	800,000	0%
<b>TOTAL EXPENSES</b>	<b>644,561</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>0%</b>



## FUND PURPOSE

This Fund accounts for Federal and State Government funds received on behalf of certain individuals where the county Department of Social Services provides payment management of the funds.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>265 - SRF-DSS Representative Payee</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3327800 - DSS-Rep Payee Rev	0	646,742	800,000	800,000	485,054	800,000	800,000	
						DSS Representative Payee revenues received from Federal and/or State Agencies.	800,000	800,000
<b>DIV TOTAL - General Revenue</b>	<b>0</b>	<b>646,742</b>	<b>800,000</b>	<b>800,000</b>	<b>485,054</b>	<b>800,000</b>	<b>800,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>0</b>	<b>646,742</b>	<b>800,000</b>	<b>800,000</b>	<b>485,054</b>	<b>800,000</b>	<b>800,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>265 - SRF-DSS Representative Payee</b>								
<b>00 - Description N/A</b>								
<b>0000 - DSS Representative Payee</b>								
4428700 - DSS-Representative Payee	0	644,561	800,000	800,000	517,987	800,000	800,000	
	DSS Representative Payee payments to be made from Federal and State Revenues received on behalf of payee					800,000	800,000	
<b>DIV TOTAL - DSS Representative Payee</b>	<b>0</b>	<b>644,561</b>	<b>800,000</b>	<b>800,000</b>	<b>517,987</b>	<b>800,000</b>	<b>800,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>0</b>	<b>644,561</b>	<b>800,000</b>	<b>800,000</b>	<b>517,987</b>	<b>800,000</b>	<b>800,000</b>	

# Airport Grants Fund

Fund ID: 290

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Intergovernmental Revenue	90,333	16,667	910,138	16,667	16,667	0%
Interest Earned	967	-	-	-	-	0%
Fund Balance	(2,726)	-	13,220	-	-	0%
<b>TOTAL REVENUES</b>	<b>88,573</b>	<b>16,667</b>	<b>923,358</b>	<b>16,667</b>	<b>16,667</b>	<b>0%</b>
<b>EXPENSES</b>						
County Contribution	-	16,667	16,667	16,667	16,667	0%
Runway Pavement Rehab	(202,092)	-	260,326	-	-	0%
Fuel Farm	(12,507)	-	105,673	-	-	0%
Rehab Lighting	132,691	-	27,829	-	-	0%
CARES Act Funding	30,000	-	-	-	-	0%
NCGA Improvements	-	-	500,000	-	-	0%
Hangar Replacement and Repair	111,581	-	12,419	-	-	0%
Runway Signs	28,900	-	444	-	-	0%
<b>TOTAL EXPENSES</b>	<b>88,573</b>	<b>16,667</b>	<b>923,358</b>	<b>16,667</b>	<b>16,667</b>	<b>0%</b>

## FUND PURPOSE

To account for Federal and State grant funds that the County administers on behalf of the Rockingham County Airport Authority (Shiloh Airport).

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>290 - SRF-Airport Grant Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3314901 - Federal Grants	0	222,514	0	30,625	17,971	0	0	
3344901 - State Grants	0	-148,848	0	362,846	251,658	0	0	
3344910 - NC General Assembly Grant	0	0	0	500,000	0	0	0	
3374901 - Local Matching Funds	0	16,667	16,667	16,667	0	16,667	16,667	
			County match to annual NPE grant allocation			16,667	16,667	
3619001 - Interest Earned	0	967	0	0	756	0	0	
3999001 - Fund Balance Appropriated	0	0	0	13,220	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>0</b>	<b>91,299</b>	<b>16,667</b>	<b>923,358</b>	<b>270,385</b>	<b>16,667</b>	<b>16,667</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>0</b>	<b>91,299</b>	<b>16,667</b>	<b>923,358</b>	<b>270,385</b>	<b>16,667</b>	<b>16,667</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments	
<b>290 - SRF-Airport Grant Fund</b>									
<b>00 - Description N/A</b>									
<b>0000 - Airport Grants</b>									
4629010 - County Contribution	0	0	16,667	16,667	0	16,667	16,667		
			County Match on annual NPE Grant allocation				16,667	16,667	
4657037 - Prj 36244.7.9.1- Rnwy Pvmt Rhb	0	-202,092	0	260,326	126,212	0	0		
4657041 - Prj 36244.7.10.1 FuelFarm Con	0	-12,507	0	105,673	46,057	0	0		
4657042 - Prj 36237.6.14.1 Rehab Lghting	0	132,691	0	27,829	0	0	0		
4657043 - Prj 36237.6.15.1- CARES Act	0	30,000	0	0	0	0	0		
4657044 - Prj 36244.7.11.1- NCGA-Imprv	0	0	0	500,000	0	0	0		
4657045 - Prj 36237.6.16.1 Hangar Repl &	0	111,581	0	12,419	10,543	0	0		
4657046 - Prj 36237.6.16.2 Runway Signs	0	28,900	0	444	0	0	0		
<b>DIV TOTAL - Airport Grants</b>	<b>0</b>	<b>88,573</b>	<b>16,667</b>	<b>923,358</b>	<b>182,812</b>	<b>16,667</b>	<b>16,667</b>		
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>0</b>	<b>88,573</b>	<b>16,667</b>	<b>923,358</b>	<b>182,812</b>	<b>16,667</b>	<b>16,667</b>		

# Debt Service Fund

Fund ID: 410

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Interest Rebate	89,867	43,665	43,665	31,495	31,495	-28%
Interest Earned	512		-			0%
Transfer from General Fund	417,137	135,553	135,553	132,747	1,960,401	1346%
Transfer from Cap. Reserve Funds	6,728,547	6,715,914	6,715,914	6,519,677	6,519,677	-3%
Proceeds of Debt	3,368,000	-	-	-	-	0%
Fund Balance	(52,861)	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>10,551,203</b>	<b>6,895,132</b>	<b>6,895,132</b>	<b>6,683,919</b>	<b>8,511,573</b>	<b>23%</b>
<b>EXPENSES</b>						
Principal	8,523,657	5,258,054	5,258,054	5,276,830	6,686,830	27%
Interest	1,976,625	1,634,078	1,634,078	1,404,089	1,819,362	11%
Fees	1,910	3,000	3,000	3,000	3,000	0%
Cost of Issuance	49,011	-	-	-	-	0%
Reserve Contribution	-	-	-	-	2,381	100%
<b>TOTAL EXPENSES</b>	<b>10,551,203</b>	<b>6,895,132</b>	<b>6,895,132</b>	<b>6,683,919</b>	<b>8,511,573</b>	<b>23%</b>

## FUND PURPOSE

The Debt Service Fund is used to account for the payment of principal and interest on debt obligations for major government facilities, including the public schools and community college, service charges, and proceeds or refunding of General Fund debt.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>410 - Debt Service Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3319002 - Interest Rebate	143,971	89,867	43,665	43,665	0	31,495	31,495	
						31,495	31,495	Full IRS rebate amount on QSCB Rebate (Interest 34,396.71 x 97.10% = \$33,399.20) Rebate \$33,399.20 less 5.7% IRS Sequestration=\$31,495
3619001 - Interest Earned	3,593	512	0	0	5	0	0	
3919005 - Trans. from General Fd	479,858	417,137	135,553	135,553	85,371	132,747	1,960,401	
						0	1,827,654	Article 46 Sales Tax needed for RCC WDC Debt Svc FY23 total Debt Service \$1,825,272.50
						132,747	132,747	Madison-MMLP debt service \$17,356 Mayodan-MMLP debt service \$17,826 RCC Science Labs Reno \$97,565
3919010 - Transfer from Cap. Reserv	7,109,000	6,728,547	6,715,914	6,715,914	6,323,714	6,519,677	6,519,677	
						3,654,930	3,654,930	Transfer from County Capital Reserve Fund Co Debt P&I \$3,784,677 + Trustee Fees \$3,000=\$3,787,677
								Less: GF X-fer \$132,747 (MMLP & RCC contribution)
						2,864,747	2,864,747	Transfer from School Capital Reserve Fund Sch Debt P&I = \$2,896,242 less IRS Rebate est \$31,495
3939001 - Proceeds of Debt	0	3,368,000	0	0	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>7,736,422</b>	<b>10,604,064</b>	<b>6,895,132</b>	<b>6,895,132</b>	<b>6,409,090</b>	<b>6,683,919</b>	<b>8,511,573</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>7,736,422</b>	<b>10,604,064</b>	<b>6,895,132</b>	<b>6,895,132</b>	<b>6,409,090</b>	<b>6,683,919</b>	<b>8,511,573</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>410 - Debt Service Fund</b>								
<b>81 - Debt Service</b>								
<b>8110 - Debt Service</b>								
<b>4729705 - Principal</b>	<b>5,499,909</b>	<b>8,523,657</b>	<b>5,258,054</b>	<b>5,258,054</b>	<b>4,958,052</b>	<b>5,276,830</b>	<b>6,686,830</b>	
								2011 Refunding-School portion of debt service
								2015 LOBs-Refunding 2008 COPs
								2020 Refinancing (Douglas School-RZDB)
								2020 Refinancing-Tax Exempt DSS HVAC \$34,000 RCC Science Labs \$90,000
								ABM Energy Savings Contract
								Animal Shelter USDA Loan
								Douglas School-QSCB I
								Douglas School-QSCB II
								Madison/Mayodan Library
								RCC Workforce Dev Center
								RCHS Pool Renovations
								SW Wtr/Swr & EMS Ctr Re-Fi
<b>4729710 - Interest</b>	<b>2,229,347</b>	<b>1,976,625</b>	<b>1,634,078</b>	<b>1,634,078</b>	<b>1,607,767</b>	<b>1,404,089</b>	<b>1,819,362</b>	
								2011 Refunding -School portion of debt service
								2015 LOBs refunding the 2008 COPs
								2020 Refinancing DSS HVAC \$3,597.75 RCC Science Labs \$7,564.05
								2020 Refinancing (Douglas School-RZDB)
								ABM Energy Savings Contract
								Animal Shelter-USDA
								Douglas School-QSCB I
								Douglas School-QSCB II
								Madison/Mayodan Library
								RCC Workforce Development Center
								RCHS Pool Renovations
								SW Wtr/Swr & EMS Ctr Re-fi
<b>4729720 - Fees</b>	<b>1,910</b>	<b>1,910</b>	<b>3,000</b>	<b>3,000</b>	<b>2,198</b>	<b>3,000</b>	<b>3,000</b>	
								Trustee Fees and Arbitrage Service Fees required by debt agreements
<b>4729730 - Cost of Issuance</b>	<b>0</b>	<b>49,011</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4857000 - Reserve Contribution	0	0	0	0	0	0	2,381	
								Reserve-Collections from RCC Art 46 Sales Tax \$1,827,654
								RCC WDC P&I Debt Svc \$1,825,273
								(begin collections for FY debt svc in May of previous year)
<b>DIV TOTAL - Debt Service</b>	<b>7,731,166</b>	<b>10,551,203</b>	<b>6,895,132</b>	<b>6,895,132</b>	<b>6,568,016</b>	<b>6,683,919</b>	<b>8,511,573</b>	
<b>DEPT TOTAL - DEBT SERVICE</b>	<b>7,731,166</b>	<b>10,551,203</b>	<b>6,895,132</b>	<b>6,895,132</b>	<b>6,568,016</b>	<b>6,683,919</b>	<b>8,511,573</b>	



# Water Fund

Fund ID: 510

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	571,700	584,000	584,000	650,000	633,500	8%
Intergovernmental Revenue		-	150,000	-	-	0%
Miscellaneous	18	-	-	-	-	0%
Transfer from General Fund	284,722	210,022	210,022	351,995	183,238	-13%
Transfer from Capital Proj. Fund	232,955	-	-	-	-	0%
Proceeds of Debt	982,800	-	-	-	-	0%
Fund Balance	816,942	-	58,972	-	135,257	100%
<b>TOTAL REVENUES</b>	<b>2,889,137</b>	<b>794,022</b>	<b>1,002,994</b>	<b>1,001,995</b>	<b>951,995</b>	<b>20%</b>
<b>EXPENSES</b>						
Salaries and Benefits	29,877	18,593	18,593	20,195	20,195	9%
Operating Expenses	1,093,660	415,953	567,914	569,535	519,535	25%
Debt Service	1,287,683	319,476	319,476	310,665	310,665	-3%
Capital Outlay	477,916	40,000	97,011	101,600	101,600	154%
<b>TOTAL EXPENSES</b>	<b>2,889,137</b>	<b>794,022</b>	<b>1,002,994</b>	<b>1,001,995</b>	<b>951,995</b>	<b>20%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.35	0.35	0.35	0.35	0.35	-74%

## DEPARTMENT MISSION STATEMENT

Provide for the ample supply of safe potable water to users and customers of the County through a well-constructed, operated, up-to-date, and State approved distribution system. Provide for a dependable water supply sufficient for normal general uses as well as emergency and fire uses.

## WHAT WE DO (List of Services)

- Maintain water mains, pump stations, extensions, piping and metering devices.
- Ensure compliance with all regulatory requirements and practices.
- Oversee installation of new water taps and service new customers.
- Meter readings.
- Billing/collections of water customers.
- Water quality monitoring and testing.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>510 - Water Enterprise Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3345104 - DEQ-Asset Invtry Assmt Grant	0	0	0	150,000	0	0	0	
3445101 - Water Connection Charges	62,050	73,323	40,000	40,000	57,017	50,000	75,000	
					Water Taps FY 22-23	50,000	75,000	PM - Based on current year experience.
3445102 - Water Usage Charges	488,248	498,377	544,000	544,000	444,134	600,000	558,500	
					Water Usage for FY 2022-2023	600,000	558,500	PM - Reduced based on current year projections.
3819001 - Miscellaneous	1,287	18	0	0	0	0	0	
3819008 - Cash Over/Short	0	0	0	0	20	0	0	
3919005 - Trans. from General Fd	761,240	284,722	210,022	210,022	0	351,995	183,238	
					to balance 2022 DR version (net of COL CIP amounts in WF) (PM 3/16/2022)	351,995	183,238	PM - To balance.
3919015 - Transfer from Cap Project	0	232,955	0	0	0	0	0	
3929001 - Sale of Fixed Assets	0	0	0	0	11,500	0	0	
3939001 - Proceeds of Debt	0	982,800	0	0	0	0	0	
3999001 - Fund Balance Appropriated	0	0	0	58,972	0	0	135,257	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
PM - Applies Water Fund Balance for radio read meter updates.						0	36,500	PM - See justification.
PM - Appropriates fund balance to cover the cost of upgrading the Bethany water tank to be able to use a portable generator.						0	39,100	PM - See justification.
PM - Fund balance appropriated to cover the increase in service maintenance cost for the three water tanks. This is year 12 of 12 for the tank maintenance schedule and is more expensive than in a typical year.						0	59,657	PM - See justification.
<b>DIV TOTAL - General Revenue</b>	<b>1,312,826</b>	<b>2,072,195</b>	<b>794,022</b>	<b>1,002,994</b>	<b>512,671</b>	<b>1,001,995</b>	<b>951,995</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>1,312,826</b>	<b>2,072,195</b>	<b>794,022</b>	<b>1,002,994</b>	<b>512,671</b>	<b>1,001,995</b>	<b>951,995</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>510 - Water Enterprise Fund</b>								
<b>51 - Utilities</b>								
<b>5110 - Utilities- Water</b>								
4611010 - Regular Salaries	43,989	29,947	12,098	12,098	10,113	13,454	13,454	Ashley's salary 10% Stacie's salary 3% Rachel's salary 8% Melissa's salary 8% Stacie M salary 8%
4611015 - Overtime Pay	0	1,978	0	0	4	0	0	
4612110 - Health Insurance	2,887	-10,633	3,967	3,967	3,062	3,968	3,968	Health Insurance Ashley. Stacie J, Tina, Melissa, Stacie M
4612210 - FICA	3,574	2,788	925	925	718	1,029	1,029	FICA Ashley, Stacie J, Stacie M, Melissa, Rachel
4612310 - Regular Retire	4,212	3,819	1,368	1,368	1,153	1,635	1,635	Retirement Ashley. Stacie J, Tina, Melissa, Stacie M
4612311 - Net Pension Adj	4,596	172	0	0	0	0	0	
4612410 - Unemployment	351	351	93	93	93	91	91	Unemployment Ashley. Stacie J, Tina, Melissa, Stacie M
4612510 - Workers' Compensation	1,263	1,455	142	142	142	18	18	Workers Comp Ashley. Stacie J, Tina, Melissa, Stacie M
4623010 - Professional Services	14,461	27,422	19,500	18,900	10,915	21,000	21,000	Engineering contract half \$21,000
4623040 - Prof Svc-DEQ AIA Grant	0	0	0	152,250	0	0	0	
4624010 - Utility Services	20,887	25,582	25,400	25,400	18,332	26,795	26,795	Utilities for water pump stations, water tank lines. Duke Energy \$16,395.00 Energy United \$5,000.00 AT&T \$3,900.00 Main Phone Line \$1,500.00
4624011 - Water / sewer / gas	113,513	150,281	160,000	155,000	91,481	160,000	160,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						160,000	160,000	
								Town of Madison (2) bills - \$67,500 City of Reidsville water purchase - \$83,175 Increase due to flushing Reidsville prior to the Master Meter- \$9,325
<b>4624030 - Serv. Maint. Contracts</b>	<b>56,905</b>	<b>62,207</b>	<b>64,978</b>	<b>64,978</b>	<b>54,965</b>	<b>172,628</b>	<b>122,628</b>	
						172,628	122,628	PM - Reduces based on justification.
								Software and support for Customer Billing (CUSI) half \$5,950 NC 811 half (locates) \$400 Nixon Generator Monroeton- \$325 Core & Main Maint (half) meter reading software - \$3,586 Utility service to all three water tanks, Bethany, Red Birch, Suez- Tank maintenance \$107,163 Contract year 12 of 12 Tredway- \$450; \$1,248 water tanks Funds for contractor to mow outfalls- \$6,000
<b>4624031 - Service/Maint. - O&amp;M</b>	<b>49,484</b>	<b>62,307</b>	<b>127,542</b>	<b>135,488</b>	<b>87,667</b>	<b>167,542</b>	<b>167,542</b>	
						167,542	167,542	Environ Link (half) \$53,767 Meters \$215 each; 100 meters \$21,500 (new builds) City's plumbing installations of meters- \$20,000 Meter registers \$165 each; 100 registers \$16,500 (replace old meters) Pay for repairs, materials, p/m, etc \$55,775
<b>4624330 - Vehicle Repair</b>	<b>2,206</b>	<b>951</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625010 - Postage</b>	<b>1,622</b>	<b>1,763</b>	<b>1,600</b>	<b>1,600</b>	<b>797</b>	<b>1,600</b>	<b>1,600</b>	
						1,600	1,600	cost to bill customers flyers and brochures (required periodic mailings)
<b>4625020 - General Insurance</b>	<b>3,931</b>	<b>3,647</b>	<b>3,818</b>	<b>3,818</b>	<b>3,818</b>	<b>4,841</b>	<b>4,841</b>	
						4,841	4,841	GENERAL INSURANCE
<b>4625023 - Charge-Saf Inc/Gainshare</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,351</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625025 - Vehicle Insurance</b>	<b>550</b>	<b>780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625030 - Communications</b>	<b>4,448</b>	<b>4,002</b>	<b>7,960</b>	<b>2,960</b>	<b>488</b>	<b>7,960</b>	<b>7,960</b>	
						7,960	7,960	Main phone system includes scada line charge and Shop landline \$720 "Missions" for the ClearWater service on all 6 locations for 12 months \$7,000 Half cost of verizon for Environ Link employee use of Ipad (reading meters & updating water/sewer spreadsheets) \$240
<b>4625050 - Uniforms</b>	<b>725</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625065 - Dues</b>	<b>1,809</b>	<b>1,690</b>	<b>1,690</b>	<b>1,704</b>	<b>1,704</b>	<b>1,704</b>	<b>1,704</b>	
						1,704	1,704	NC Waterworks Association annual Dues Ronnie, Eric NCDENR Permit to operate water system Rockingham Co 158 Corridor and Rockingham County 220 Corridor

# EXPENDITURES - Manager Recommended Budget



Rockingham  
County NC

YOU'RE IN A GOOD PLACE

Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4625085 - Staff Training</b>	<b>1,328</b>	<b>509</b>	<b>1,265</b>	<b>765</b>	<b>208</b>	<b>1,265</b>	<b>1,265</b>	
						1,265	1,265	Ronnie Tate A Distribution 245.00, lodging and meals 600.00, water exam 50.00, recertification class 100.00, Eric Thompson Backflow exam 50.00, recertification 100.00, confined space 40.00, lock out tag out 40.00, trench work 40.00, New classes for Ronnie \$2000.00
<b>4626010 - General Supplies</b>	<b>1,327</b>	<b>406</b>	<b>1,000</b>	<b>1,000</b>	<b>741</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Half office supplies for Ashley, paper, pens, add rolls, pads, clipboards, staples, tape, files, labels, ink cartridges, Toshiba charges, print shop forms , billing postcards
<b>4626025 - Fuel</b>	<b>3,922</b>	<b>2,249</b>	<b>1,200</b>	<b>1,700</b>	<b>1,624</b>	<b>2,200</b>	<b>2,200</b>	
						2,200	2,200	Fuel for Monroeton and Hwy 220 generator
<b>4626090 - Misc. Supplies</b>	<b>825</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4629500 - Depreciation</b>	<b>322,741</b>	<b>404,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4657010 - Capital Outlay</b>	<b>1,980</b>	<b>15,474</b>	<b>40,000</b>	<b>42,850</b>	<b>12,839</b>	<b>62,500</b>	<b>62,500</b>	
						62,500	62,500	water taps 25 at \$2,500.00 each
<b>4657015 - Capitalized Capital</b>	<b>29,320</b>	<b>462,443</b>	<b>0</b>	<b>54,161</b>	<b>0</b>	<b>39,100</b>	<b>39,100</b>	
						39,100	39,100	Bethany Tank- Upgrade to facilitate the use of the portable generator. Without the electrical upgrade if the tank is without power, the pumps and motors inside the tank will not circulate air to keep water quality acceptable with NCDEQ standards
<b>4729705 - Principal</b>	<b>273,789</b>	<b>1,241,940</b>	<b>281,768</b>	<b>281,768</b>	<b>244,327</b>	<b>280,709</b>	<b>280,709</b>	
						77,220	77,220	Debt service on Water Infrastructure for NTE project Refinanced with 2020 Taxable Debt (NTE) (72% to Water Fund and 28% to Sewer Fund) (keyed by PPG 2/25/2022)
						203,489	203,489	Principal Pymts 2011 Refunding \$57,353.43 SW Wtr & Swr Refi \$146,134.79 (entered by PatG on 2/25/2022)
<b>4729710 - Interest</b>	<b>66,105</b>	<b>45,742</b>	<b>37,708</b>	<b>37,708</b>	<b>23,957</b>	<b>29,956</b>	<b>29,956</b>	
						13,079	13,079	Debt service on Water Infrastructure for NTE project Refinanced with 2020 Taxable Debt (NTE) (72% to Water Fund and 28% to Sewer Fund) (keyed by PPG 2/25/2022)
						16,877	16,877	Interest Pymts 2011 Refunding \$5,127.20 SW Water & Swr \$11,749.18 (entered by PatG on 2/25/2022)
<b>4729730 - Cost of Issuance</b>	<b>0</b>	<b>14,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4929821 - TRANSFER TO</b>	<b>0</b>	<b>331,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>GENERAL FUND</b>								
<b>DIV TOTAL - Utilities- Water</b>	<b>1,032,748</b>	<b>2,889,137</b>	<b>794,022</b>	<b>1,002,994</b>	<b>569,150</b>	<b>1,001,995</b>	<b>951,995</b>	
<b>DEPT TOTAL - UTILITIES</b>	<b>1,032,748</b>	<b>2,889,137</b>	<b>794,022</b>	<b>1,002,994</b>	<b>569,150</b>	<b>1,001,995</b>	<b>951,995</b>	

# Water and Sewer

## Goal 1 - Ensure the County's Water and Sewer systems are operating within State and Federal safety regulations.

### Objective 1

*Commissioners' Goal - OEE, PS, QL*

Achieve zero Notice of Violations (NOV) from the State. These notice of violations are typically related to paperwork timing.

	FY19	FY20	FY21	FY22	FY23
Target	-	-	-	-	-
Actual	1	N/A	9		
Status	✘	⊖	✘		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

CEC – Citizen Engagement / Communication

QL – Quality of Life

OEE – Organizational Efficiency and Effectiveness

CAEE – County Appearance / Env. Enhancement

ED – Education

PS – Public Safety



# Sewer Fund

Fund ID: 520

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	573,035	620,000	620,000	620,000	510,000	-18%
Transfer from General Fund	187,192	158,190	158,190	241,822	221,822	40%
Proceeds of Debt	277,200	-	-	-	-	0%
Fund Balance	400,262	15,000	79,686	-	-	-100%
<b>TOTAL REVENUES</b>	<b>1,437,689</b>	<b>793,190</b>	<b>857,876</b>	<b>861,822</b>	<b>731,822</b>	<b>-8%</b>
<b>EXPENSES</b>						
Salaries and Benefits	25,315	18,593	18,593	20,195	20,195	9%
Operating Expenses	836,218	579,971	580,412	662,710	532,710	-8%
Debt Service	444,751	171,126	171,126	165,417	165,417	-3%
Capital Outlay	131,404	23,500	87,745	13,500	13,500	-43%
<b>TOTAL EXPENSES</b>	<b>1,437,689</b>	<b>793,190</b>	<b>857,876</b>	<b>861,822</b>	<b>731,822</b>	<b>-8%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	1.35	0.35	0.35	0.35	0.35	0%

## DEPARTMENT MISSION STATEMENT

Provide for the availability of safe, dependable sewer service to users and customers of the County through a well-constructed, operated, up-to-date, State approved sewage collection system; provide sewer collection system and services which are sufficient for normal general uses and are capable to accommodate extension and waste flow increases for growth associated with residential, commercial and industrial development.

## WHAT WE DO (List of Services)

- Oversee sewer mains, extensions, piping, pump stations, and access devices.
- Account billings/collections.
- Training and reporting on the prevailing regulatory requirements and practices.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>520 - Sewer Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3445201 - Sewer Connection Fees	0	17,240	10,000	10,000	0	10,000	10,000	
						Sewer Taps 10,000	10,000	
3445202 - Sewer Usage Charges	604,966	555,795	610,000	610,000	387,469	610,000	500,000	
						Sewer Usage Charges 610,000	500,000	PM - Reduced based on current year collections. Affected by the amount of leachate the Landfill disposes of each year.
3919005 - Trans. from General Fd	289,908	187,192	158,190	158,190	0	241,822	221,822	
						to balance 2022 DR version (net of COL CIP amounts in SF) (PM 3/16/2022) 241,822	221,822	PM - To balance.
3929001 - Sale of Fixed Assets	2,500	0	0	0	0	0	0	
3939001 - Proceeds of Debt	0	277,200	0	0	0	0	0	
3999001 - Fund Balance Appropriated	0	0	15,000	79,686	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>897,374</b>	<b>1,037,427</b>	<b>793,190</b>	<b>857,876</b>	<b>387,469</b>	<b>861,822</b>	<b>731,822</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>897,374</b>	<b>1,037,427</b>	<b>793,190</b>	<b>857,876</b>	<b>387,469</b>	<b>861,822</b>	<b>731,822</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>520 - Sewer Fund</b>								
<b>51 - Utilities</b>								
<b>5120 - Utilities- Sewer</b>								
4611010 - Regular Salaries	51,159	26,866	12,098	12,098	10,109	13,454	13,454	
					Salary Ashley 10% Stacie J 3% Rachel 8% Melissa 8% Stacie M 8%	13,454	13,454	
4611015 - Overtime Pay	0	1,969	0	0	4	0	0	
4612110 - Health Insurance	2,739	-10,831	3,967	3,967	3,061	3,968	3,968	
					Health Insurance Ashley. Stacie J, Rachel, Melissa, Stacie M	3,968	3,968	
4612210 - FICA	4,083	2,524	925	925	718	1,029	1,029	
					FICA Ashley. Stacie J, Rachel, Melissa, Stacie M	1,029	1,029	
4612310 - Regular Retire	4,817	3,470	1,368	1,368	1,152	1,635	1,635	
					Retirement Ashley. Stacie J, Rachel, Melissa, Stacie M	1,635	1,635	
4612311 - Net Pension Adj	4,596	-490	0	0	0	0	0	
4612410 - Unemployment	351	351	93	93	93	91	91	
					Unemployment Ashley. Stacie J, Rachel, Melissa, Stacie M	91	91	
4612510 - Workers' Compensation	1,263	1,456	142	142	142	18	18	
					Workers Compensation Ashley. Stacie J, Rachel, Melissa, Stacie M	18	18	
4623010 - Professional Services	14,025	27,409	19,500	21,000	10,915	21,000	21,000	
					Engineering contract half \$21,000	21,000	21,000	
4624010 - Utility Services	31,103	27,866	37,000	37,000	15,404	39,084	39,084	
					sewer pump station telephone lines paid on the main phone system bill, half Scada Modem line #2, Armory Pump station, Century Link Fisher Creek and Kalo Foods, Duke Energy, Energy United, Duke Energy \$24,484.00 Energy United \$4000.00 AT & T \$4000.00 Century Link \$2600.00 Phone lines \$4000.00 Increase for new equipment coming online	39,084	39,084	
4624011 - Water / sewer / gas	281,905	332,893	320,000	320,000	173,144	320,000	260,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
								Town of Madison (1) bill - \$16,386.00 City of Eden \$290,000.00 Dan River Sunflower Road \$400
						320,000	260,000	PM - Reduce due to pumping much less leachate than in past years.
<b>4624030 - Serv. Maint. Contracts</b>	<b>68,903</b>	<b>78,708</b>	<b>86,769</b>	<b>84,269</b>	<b>60,008</b>	<b>137,956</b>	<b>87,956</b>	
						50,000	50,000	Hydro Structures- for heavy cleaning 15,000 ft of sewer main lines and CCTV \$42,750, Smoke testing \$6,600, 10 lateral sewer lines cleaning \$3,000, Road Traffic Safety \$1,500. The pipes will then be visually inspected using a closed-circuit television system, including a color, pan tilt camera coupled with a personal computer equip with a digital video recorder and inspection reporting software. Each pipe will be inspected to evaluate its overall condition, connectivity and to identify specific defects. Town of Madison is currently jetting/cleaning sewer mains but are limited to providing this service to us due to short staff. NCDEQ requires that County's maintains at least 10% of their sewer lines each year.
						87,956	37,956	PM - Double budgeted funds removed. Nixon- Generator preventative maint contract 12 generators \$5,250 NC811- half \$400 Continental Utility Solutions, Inc half -\$5,950 Core & Main Maint software (half)- \$3,586 Carbon Fuels (polishing fuel for generators)- \$12,000 Tredway- \$450; \$4320 pump stations Funds for contractor to mow outfalls- \$6,000
<b>4624031 - Service/Maint. - O&amp;M</b>	<b>50,279</b>	<b>68,871</b>	<b>91,542</b>	<b>90,189</b>	<b>65,482</b>	<b>111,542</b>	<b>91,542</b>	
						109,542	89,542	PM - Keeps flat with the current year. Environ Link (half) \$53,767 Pay for repairs, materials p/m, etc \$55,775
						2,000	2,000	Locating for Lines (\$300 an hour)
<b>4624330 - Vehicle Repair</b>	<b>1,746</b>	<b>1,145</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625010 - Postage</b>	<b>740</b>	<b>557</b>	<b>1,200</b>	<b>1,200</b>	<b>738</b>	<b>1,200</b>	<b>1,200</b>	
						1,200	1,200	cost to bill customers and flyers and brochures required mailing
<b>4625020 - General Insurance</b>	<b>4,654</b>	<b>5,568</b>	<b>5,810</b>	<b>5,810</b>	<b>5,810</b>	<b>6,668</b>	<b>6,668</b>	
						6,668	6,668	GENERAL INSURANCE
<b>4625023 - Charge-Saf Inc/Gainshare</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>294</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625025 - Vehicle Insurance</b>	<b>550</b>	<b>780</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4625030 - Communications</b>	<b>1,078</b>	<b>7,945</b>	<b>9,350</b>	<b>11,850</b>	<b>11,671</b>	<b>14,460</b>	<b>14,460</b>	
						960	960	main phone system includes scada line charges and employee land lines \$720
								Half cost of verizon usage for Environ Link employee's Ipad \$240
						13,500	13,500	Missions Communications for 14 stations
<b>4625050 - Uniforms</b>	<b>709</b>	<b>532</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4625065 - Dues	683	1,470	1,650	1,650	1,705	1,650	1,650	
						1,650	1,650	WPCSOCC Eric Thompson, Ronnie Tate, \$300 and NCDENR Permit Collection System \$1,350.00
4625085 - Staff Training	1,436	0	1,500	1,500	0	1,500	1,500	
						1,500	1,500	Ronnie Tate Collection II 240.00, lodging and meals 1,000.00, sewer exam 85.00, recert class 75.00, Ronnie Tate Collection III 245.00, lodging and meals 1,000, sewer exam 85, recertification class 75, Eric Thompson Pesticide 400.00, recertification 75.00, exam 85.00, recertification class 75.00, confined space 40.00, lock out tag out 40.00, trench work 40.00
4626010 - General Supplies	1,832	356	1,000	1,000	611	1,000	1,000	
						1,000	1,000	Toshiba copier charges, central printing orders, forms for billing or items needed from IT for Sewer, half office supplies for water/sewer billing
4626025 - Fuel	3,745	5,851	4,500	4,500	1,624	6,500	6,500	
						6,500	6,500	Fuel for 14 generators Fuel increases
4626090 - Misc. Supplies	1,364	74	150	150	0	150	150	
						150	150	Fire ext. Inspection- \$150
4629500 - Depreciation	258,176	272,169	0	0	0	0	0	
4657010 - Capital Outlay	1,146	2,706	0	1,353	1,353	0	0	
4657015 - Capitalized Capital	120,745	128,699	23,500	86,392	40,805	13,500	13,500	
						13,500	13,500	3 sewer taps
4729705 - Principal	152,135	424,159	152,240	152,240	141,679	151,012	151,012	
						21,780	21,780	Debt service on Water Infrastructure for NTE project Refinanced with 2020 Taxable Debt (NTE) (72% to Water Fund and 28% to Sewer Fund) (keyed by PPG 2/25/2022)
						129,232	129,232	Principal Pymts 2011 Refunding \$36,152.08 SW Wtr & Swr \$93,078.99  (entered by PatG on 2/25/2022)
4729710 - Interest	28,566	20,592	18,886	18,886	12,613	14,405	14,405	
						3,689	3,689	Debt service on Water Infrastructure for NTE project Refinanced with 2020 Taxable Debt (NTE) (72% to Water Fund and 28% to Sewer Fund) (keyed by PPG 2/25/2022)
						10,716	10,716	Interest Pymts 2011 Refunding \$3,231.88 SW Wtr & Sewer \$7,483.52 (entered by PatG 2/25/2022)
4729730 - Cost of Issuance	0	4,023	0	0	0	0	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DIV TOTAL - Utilities- Sewer</b>	<b>1,094,527</b>	<b>1,437,689</b>	<b>793,190</b>	<b>857,876</b>	<b>558,840</b>	<b>861,822</b>	<b>731,822</b>	
<b>DEPT TOTAL - UTILITIES</b>	<b>1,094,527</b>	<b>1,437,689</b>	<b>793,190</b>	<b>857,876</b>	<b>558,840</b>	<b>861,822</b>	<b>731,822</b>	

# Landfill Fund

Fund ID: 560

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges	4,288,522	4,160,000	4,160,000	4,160,000	4,348,430	5%
Intergovernmental	6,804	8,250	8,250	6,000	6,000	-27%
Licenses & Permits	-	-	-	-	-	0%
Miscellaneous	9,914	-	-	-	-	0%
Non-Operating Revenue	30,723	30,000	30,000	15,000	15,000	-50%
Other Financing Sources	78,320	-	-	-	-	0%
Taxes	231,724	216,150	216,150	215,000	235,000	9%
Fines, Forfeitures, & Assessments	-	-	-	-	-	0%
Fund Balance	2,029,807	675,489	1,803,831	(379,006)	-	-100%
<b>TOTAL REVENUES</b>	<b>6,675,814</b>	<b>5,089,889</b>	<b>6,218,231</b>	<b>4,016,994</b>	<b>4,604,430</b>	<b>-10%</b>
<b>EXPENSES</b>						
Salaries and Benefits	935,314	967,596	967,596	984,336	960,115	-1%
Operating Expenses	5,143,233	2,472,300	2,541,414	2,494,690	2,394,315	-3%
Reserve Contribution	-	600,000	600,000	-	600,000	0%
Transfer to Capital Reserve	-	850,000	850,000	-	650,000	-24%
Capital Outlay	597,268	199,993	1,259,221	537,968	-	-100%
<b>TOTAL EXPENSES</b>	<b>6,675,814</b>	<b>5,089,889</b>	<b>6,218,231</b>	<b>4,016,994</b>	<b>4,604,430</b>	<b>-10%</b>
<b>EMPLOYEES</b>						
Full Time Equivalents	14.80	13.20	13.20	13.20	13.20	0%

## DEPARTMENT MISSION STATEMENT

Rockingham County Landfill will provide solid waste management services for Rockingham County that includes planning, development, construction, and operation of State permitted and EPA regulated Subtitle D Landfill facility; provide planning, development, and implementation of ongoing recycling programs and projects; provide cooperation and coordination with the municipalities to carry out and advance waste reduction, recycling, and all other solid waste management efforts for the benefit of all County citizens; provide Solid Waste Enforcement Officer to work cooperatively with the Sheriff's, Code Enforcement, and Environmental Health for solid waste enforcement and activities to address dumping, littering, and other illegal solid waste disposal; provide and help facilitate solid waste management education programs, cleanup programs, regulatory programs, and recycling programs; assist and facilitate with the revision and update of the Comprehensive Solid Waste Management Plan for Rockingham County; and provide and demonstrate to the State and the County compliance with the regulations, laws, and statutes governing solid waste management.

## WHAT WE DO (List of Services)

- Daily operation of solid waste management facility.
- Collect clean construction and demolition site materials.
- Collect scrap tires.
- Collect white goods.
- Collect clean wood and mulch and distribute.
- Operate recycling center for oil.
- Collect pesticide containers, paper, plastics, cans, glass, and auto batteries.
- Enforce violations of illegal solid waste activities.
- Provide clean-up programs.
- Provide educational recycling programs.
- Oversee and revise the comprehensive solid waste management plan.

# Landfill and Recycling

## Goal 1 - Increase environmental / recycling efforts.

**Objective 1** *Commissioners' Goal - CAEE, QL*  
Collect at least 80 pounds of single-stream recyclables per unincorporated Rockingham County resident.

	FY19	FY20	FY21	FY22	FY23
Target	70.0	80.0	80.0	80.0	80.0
Actual	99.0	N/A	119.7		
Status	✓	⊖	✓		

**Objective 2** *Commissioners' Goal - CAEE*  
To set a good example for Rockingham County citizens, at least 21 tons/year of materials will be recycled at County buildings.

	FY19	FY20	FY21	FY22	FY23
Target	25	25	25	25	21
Actual	25.00	N/A	25.29		
Status	✓	⊖	✓		

**Objective 3** *Commissioners' Goal - CAEE, OEE, CEC*  
Receive 0 NOVs (Notices of Violation) from the NC Department of Environmental Quality.

	FY19	FY20	FY21	FY22	FY23
Target	-	-	-	-	-
Actual	-	N/A	-		
Status	✓	⊖	✓		

**Objective 4** *Commissioners' Goal - CAEE*  
Promote and manage at least 2 employee/Commissioner Adopt-a-Highway workdays that will pick up trash along two miles of roadway.

	FY19	FY20	FY21	FY22	FY23
Target	2	2	2	2	2
Actual	1	N/A	1		
Status	✗	⊖	✗		

## Goal 2 - Maximize space at the Landfill.

**Objective 1** *Commissioners' Goal - OEE*  
Maintain an annual compaction rate for waste of at least a 1,500 pounds per cubic yard. This compaction rate measures the density of the materials buried, with a higher compaction rate indicating efficient use of the space. Industry standard compaction rates are 1,200 - 1,300 pounds per cubic yard.

	FY19	FY20	FY21	FY22	FY23
Target	1,500	1,400	1,400	1,500	1,500
Actual	1,219	N/A	1,204		
Status	✗	⊖	✗		

## Goal 3 - Make the Solid Waste Facility a safer place.

**Objective 1** *Commissioners' Goal - OEE, PS*  
Achieve zero OSHA recordable injuries for Landfill staff.

	FY19	FY20	FY21	FY22	FY23
Target	N/A	-	-	-	-
Actual	N/A	N/A	-		
Status	⊖	⊖	✓		

## Goal 4 - Encourage internships.

**Objective 1** *Commissioners' Goal - ED*  
Landfill will offer at least one student internship. Intern will be North Carolina-based and studying engineering, environmental sciences, or a related field.

	FY19	FY20	FY21	FY22	FY23
Target	1	1	1	1	1
Actual	1	N/A	-		
Status	✓	⊖	⊖		

### Board of Commissioners' Goal Abbreviation

ECON – Economic Development

OEE – Organizational Efficiency and Effectiveness

PS – Public Safety

CEC – Citizen Engagement / Communication

CAEE – County Appearance / Env. Enhancement

QL – Quality of Life

ED – Education



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>560 - Landfill</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3145801 - White Goods Disposal Tax	40,508	46,657	40,000	40,000	38,356	40,000	45,000	
						Contingent on AFIR filing	40,000	45,000 PM - Based on current year projections.
3145802 - Scrap Tire Disposal Tax	130,105	123,941	120,000	120,000	113,134	120,000	135,000	
						Subject to change-State Budget	120,000	135,000 PM - Increase based on current year projections.
3145803 - Solid Waste Disp Tax Dist	51,507	50,981	50,000	50,000	40,014	50,000	50,000	
						Subject to change-State Budget	50,000	50,000
3145804 - NC Electronics Mgmt Fund	5,318	10,145	6,150	6,150	2,327	5,000	5,000	
						Subject to change-State Budget	5,000	5,000
3345802 - Scrap Tire Grant	7,805	6,804	8,250	8,250	3,719	6,000	6,000	
						Subject to change-State Budget	6,000	6,000
3419020 - Return Ck Fee	0	75	0	0	0	0	0	
3445801 - Tipping Fees	3,962,996	4,247,628	4,120,000	4,120,000	3,680,069	4,120,000	4,308,430	
						same as last year	4,120,000	4,308,430 PM - Increased due to proposed tipping fee increase and to balance fund.
3445802 - Tipp Fees - Tires	11,320	17,924	15,000	15,000	13,199	15,000	15,000	
						Same as last year	15,000	15,000
3445804 - White Goods Revenue	40,639	22,895	25,000	25,000	30,562	25,000	25,000	
						Subject to change-State Budget	25,000	25,000
3619001 - Interest Earned	184,441	30,723	30,000	30,000	16,328	15,000	15,000	
						Interest earned	15,000	15,000
3819001 - Miscellaneous	17,781	9,914	0	0	6,065	0	0	
3919037 - Transfer From Self Ins Fund	12,605	0	0	0	0	0	0	

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
3929001 - Sale of Fixed Assets	0	78,320	0	0	42,511	0	0	
3999001 - Fund Balance Appropriated	0	0	675,489	1,803,831	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>4,465,025</b>	<b>4,646,007</b>	<b>5,089,889</b>	<b>6,218,231</b>	<b>3,986,284</b>	<b>4,396,000</b>	<b>4,604,430</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>4,465,025</b>	<b>4,646,007</b>	<b>5,089,889</b>	<b>6,218,231</b>	<b>3,986,284</b>	<b>4,396,000</b>	<b>4,604,430</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>560 - Landfill</b>								
<b>58 - Landfill</b>								
<b>5810 - Landfill</b>								
<b>4311010 - Regular Salaries</b>	<b>564,723</b>	<b>505,488</b>	<b>527,106</b>	<b>527,106</b>	<b>337,825</b>	<b>531,759</b>	<b>531,759</b>	
					Salary for FY 22-23	531,759	531,759	
<b>4311015 - Overtime Pay</b>	<b>0</b>	<b>72,753</b>	<b>73,280</b>	<b>73,280</b>	<b>52,041</b>	<b>73,641</b>	<b>73,641</b>	
					The overall avg is apx 10 hours per pay period per employee with current staff; spreadsheet breaks out individual avg based on their pay rates; Since COVID-19 in March of 2020 the Landfill has seen an increase in tonnage. Due to hours of operation at the Landfill, and other daily absences due to sick or vacation, it is near impossible to have the staff not work any overtime. Operation hours of the Landfill guarantee overtime for employees (M-F 7:30-4:15 (8.75hrs), Sat 7:30-12:30 (5hrs/8.75hr)) = 280.5 total days; staff are required to work every other Saturday; staff must be present before opening to waste haulers/public at 7:30am to ensure site is safe and ready for daily operation; staff must also stay after closing time for hauling containers at the convenience site and to perform daily coverage per NCDEQ requirements; following holidays, staff are required to work a full day the Saturday following vs. half day. OT is necessary for FREE WEEK due to high volumes, last year 240.50 OT hours were worked the pay period of FREE WEEK (\$72,197 + 2% Merit Inc = \$73,641)	73,641	73,641	
<b>4311020 - Temporary Salaries</b>	<b>67,536</b>	<b>29,933</b>	<b>59,000</b>	<b>59,000</b>	<b>23,528</b>	<b>57,500</b>	<b>35,000</b>	
					PM - Reduce based on current year spending.	0	-22,500	PM - See justification.
					Temp Agency - Cover expense of securing temporary labor for picking up wind blown litter to avoid NOV with NCDEQ; cleanup around convenience site, painting, other as needed misc. small jobs at the landfill, we try to use between 1-3 workers/week, from 20-80 hours/week total, depending on the need and the amount of workers we are able to secure; additional workers are needed during Free Week, between 7-10 additional during this time in order to help with the high volume received ('18-19 = \$26,324) ('19-20 = \$45,336) (21'-22 = \$30,000)	30,000	30,000	
					We currently have 3 Part-time positions at the Landfill One position currently filled, apx \$9,625/year for each of the 3 positions	27,500	27,500	
<b>4312110 - Health Insurance</b>	<b>67,843</b>	<b>75,493</b>	<b>149,635</b>	<b>149,635</b>	<b>98,215</b>	<b>149,635</b>	<b>149,635</b>	
					Finance Projections	149,635	149,635	
<b>4312210 - FICA</b>	<b>43,355</b>	<b>42,311</b>	<b>45,989</b>	<b>45,989</b>	<b>28,916</b>	<b>48,418</b>	<b>46,697</b>	
					Finance projections	40,680	38,959	PM - To match cut in PT.
					Overtime FICA -\$7,738	7,738	7,738	
<b>4312310 - Regular Retire</b>	<b>51,073</b>	<b>58,427</b>	<b>67,992</b>	<b>67,992</b>	<b>44,458</b>	<b>76,898</b>	<b>76,898</b>	
					Finance Projections	64,609	64,609	
					Overtime Retirement	12,289	12,289	
<b>4312311 - Net Pension Adj</b>	<b>0</b>	<b>38,436</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4312320 - Supplemental - 401K	0	0	0	0	94	0	0	
4312410 - Unemployment	3,432	3,432	3,432	3,432	3,432	3,432	3,432	
						Finance Projections	3,432	3,432
4312510 - Workers' Compensation	45,960	44,539	41,162	41,162	41,162	43,053	43,053	
						Finance Projections	43,053	43,053
4323010 - Professional Services	326,797	352,193	443,265	506,097	209,548	541,665	443,265	
						- Contractor assistance at the Landfill - hauling dirt; covering trash; road/ditch repairs; hauling equipment	60,000	60,000
						- Fire systems - Fire Suppression System Inspections	3,000	3,000
						- Grind and Haul brush pile - \$60.00/ton per contracted rate Estimating between 900-1200 tons/year = this is dependent upon adverse weather	72,000	72,000
						- PRM - Telemetry renewal - high speed wireless service for remote access to controls for the Flare	900	900
						- Reynolda Elec-Quarterly Inspections on Leachate Pumps \$1,000	1,000	1,000
						- Waste Management - Free Week Assistance, 2-3 workers and roll off trucks for 6 days (\$930/day per worker/truck) '19-20 we had 3 days of 2 trucks/workers for 3 days of 3 trucks/workers	10,200	10,200
						Contracted Lawn Maintenance, current \$5500 (\$458/Month), adding additional areas for bush hog - appx \$6,700 (as part of EPU bid)	12,200	12,200
						Engineering Services (a) - LaBella Semiannual Groundwater Monitoring and Reporting per DEQ regulations and permit requirements two semiannual sampling events will be completed this includes reporting as well. Increase is due to increase in laboratory cost and EDD laboratory fee	72,300	72,300
						Engineering Services (b) - LaBella LFG Monitoring and Reporting Per DEQ regulations and permit requirements landfill gas boundary probes are required to be monitored on a quarterly basis. This includes the monitoring and reporting for the landfill gas monitoring	6,300	6,300
						Engineering Services (c) - LaBella LCS Monitoring and Inspection This task is to perform monthly leachate level inspections and to assist with semiannual leachate sump pump inspections by Reynolda. This does not include the fee for conducting and camera inspection of the lines and cleaning them out.	2,900	2,900
						Engineering Services (d) - LaBella Routine LFG System O&M This task is for operation and maintenance of the active landfill gas collection system and its 67 gas wells. O&M includes monitoring the landfill gas quality at each collection point and adjusting wellheads and blower settings to optimize flow and quality which will help keep boundary probes in compliance. This also includes monitoring conditions at the two flare/blower skids and preparing the monthly reports as required in the Permit. Increase is due to performing O&M of 67 wells for 12 months. In FY22, from July - October, 39 wells and 1 flare comprised the LFG system.	49,300	49,300

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Engineering Services (e) - LaBella Surface Emissions Monitoring & Reporting Quarterly surface emissions monitoring will need to be performed on Areas II-V and the closed portion of the Subtitle D landfill (87 acres), in accordance with NSPS XXX Rules. Increase is due to 4 quarters of SEM monitoring in FY23 vs. 3 quarters of SEM monitoring in FY22. (NOTE: if after 4 events there are no exceedances in closed areas not receiving waste, we can petition DEQ to reduce monitoring frequency.)						24,800	24,800	
Engineering Services (f) - LaBella Surface Emissions Monitoring Rechecks and Corrective Actions This task is in the event an SEM point exceeds 500ppm above background concentrations and corrective measures and re-checks need to occur. Decrease is due to actuals experienced in FY22.						5,300	5,300	
Engineering Services (g) - LaBella Non-Routing LFG System Services This task is for troubleshooting and unplanned maintenance, repairs, or re-monitoring that may be required to keep the system properly functioning.						13,500	13,500	
Engineering Services (h) - LaBella Stormwater Consulting This task is for on call services to assist the County with any stormwater issues that arise that they need assistance with.						1,365	1,365	
Engineering Services (i) - LaBella General Consulting This task includes the cost for 12 monthly staff/engineer strategy meetings. The remainder of the task is for requests made by the County not covered in the other tasks such as evaluating requests to bring waste to the landfill as well as groundwater resampling events and additional landfill gas monitoring events due to exceedances detected during compliance events.						60,000	60,000	
Engineering Services (j) - LaBella Survey and Capacity Study Per DEQ requirements an annual survey and capacity study must be completed. This includes the cost of one aerial survey and completion of one report.						10,000	10,000	
Engineering Services (k) - LaBella Phase 5 Bid Phase Services Prepare bid package for Phase 5 for 2023 construction. Includes civil, structural and electrical drawings for construction, sump pumps and proposed tank. Also included is LFG system expansion in Phase 4 (County is required to continue to install LFG wells in any waste 5 years or older). Waiting on receipt of DEQ review comments on Life of Site Phases 5-7 Permit to Construct application and Phase 5 E&SC Plan.						55,000	55,000	
Engineering Services (l) - LaBella SWPPP and SPCC Plan NCDEQ has been requesting that revised plans be kept onsite						5,000	5,000	
Engineering Services (m) - LaBella Green House Gas and Title V Reporting As of the startup dated (Nov 15, 2021) of the gas collection and control system (GCCS), two semiannual reports are required by January 30 and July 30 thereafter summarizing the operations of the gas collection and control system during the previous six months of the year. Fee includes semiannual reports due in January; semiannual reports due in July will be part of next fiscal year. Also includes Title V Compliance Report (due March 1), Annual GHG Report (due March 31), and Emissions Inventory Report (due June 30).						16,600	16,600	
Engineering Services (n) - LaBella Leachate Pond Modification Construction Phase Services Construction oversight for the planned leachate pump station improvements and preparing a summary construction quality assurance (CQA) report for the County's reference.						10,000	10,000	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Engineering Services : Labella (o) - Phase 5 Erosion & Sediment Control Plan Waiting on receipt of DEQ review comments on Life of Site Phases 5-7 permit to Construct application.						25,000	25,000	
Outside consulting fees.						25,000	25,000	
PM - Have not been historically spending to this level. Reduced to keep flat.						0	-98,400	PM - See justification.
<b>4323011 - Tire Disposal</b>	<b>191,316</b>	<b>201,412</b>	<b>240,000</b>	<b>240,000</b>	<b>208,823</b>	<b>240,000</b>	<b>240,000</b>	
Fee increased again by vendor - contracted services at \$140/ton; \$250/ton tires on rims; \$350/ton dirty tires; \$450/ton OTR's; plus fuel surcharges at estimated \$140/month or higher - average of 152 tons/month Estimating 95.5% @ \$140 (145.16 tons); 2% @ \$250 ( 3.04 tons); 0.5% @ \$350 (0.76 tons); 3.04% @ \$450 (3.04 tons)						240,000	240,000	
<b>4323012 - Recycling</b>	<b>4,344</b>	<b>5,265</b>	<b>9,500</b>	<b>9,500</b>	<b>2,892</b>	<b>9,000</b>	<b>9,000</b>	
Refrigerant recovery, contract price \$12 per unit & \$15 per A/C unit, apx \$625/month						7,000	7,000	
Shred Events, 2 @ \$1000/each						2,000	2,000	
<b>4323013 - Electronic Recycling</b>	<b>19,618</b>	<b>9,028</b>	<b>28,000</b>	<b>28,000</b>	<b>5,351</b>	<b>28,000</b>	<b>20,000</b>	
Electronic Recycling - TV, Monitors, Misc Electronics						28,000	20,000	PM - Cut based on historic spending.
<b>4324010 - Utility Services</b>	<b>49,530</b>	<b>30,377</b>	<b>33,000</b>	<b>33,000</b>	<b>15,222</b>	<b>54,000</b>	<b>37,000</b>	
Duke Energy - Current use is apx \$1,750/month; we added 2 additional power sources (Flare and a sump pump) this should increase by approx. \$125 per month = estimating \$1,875 per month						44,000	27,000	PM - Reduced based on justification.
Propane - estimated, dependent on price of propane and frequency						10,000	10,000	
<b>4324021 - Leachate Disposal</b>	<b>356,118</b>	<b>405,415</b>	<b>325,000</b>	<b>315,421</b>	<b>161,707</b>	<b>260,520</b>	<b>260,520</b>	
per contract, Energy Surcharge, amount is dependent on Crude Oil prices and the amount of Leachate hauled						15,120	15,120	
per contract, extra support from CTW in the event extra men, trucks and pump are needed to empty the leachate pond for cleaning, repairs or maintenance \$125/hour for tractor & straight tanker + Energy Surcharge\$175/hour for holidays or weekends + Energy Surcharge \$25/hour for 3" trash pump + Energy Surcharge; based on apx 1 week						10,200	10,200	
Sewer charges billed to Landfill for Leachate - \$21 per 1,000 gallons Based on current avg, 7,713,180 gallons per year.						91,200	91,200	
The current average July'21- Jan'22 is 642,765 gal/month =7,713,180/yr Average of \$20,000/mo (avg '18-19=400,000; avg '19-20=514,000) The addition of Cell 4, excessive rainfalls and having to drain pond for pump cleanout contribute to high volumes of Leachate						144,000	144,000	
<b>4324022 - Wind Blown Litter</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,400</b>	<b>26,400</b>	
HNA Contracting- monthly pickup for windblown litter out of the working landfill cell. \$2200 per month						26,400	26,400	
<b>4324030 - Repair/Maintenance</b>	<b>8,843</b>	<b>10,312</b>	<b>11,617</b>	<b>11,617</b>	<b>9,630</b>	<b>19,554</b>	<b>19,554</b>	
Cleaning Services, annual costs Inflation increase						14,280	14,280	
Maintenance on parts washing machine						800	800	

# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
Nixon Powers - Preventive generator maintenance						800	800	
Piedmont Protective Services						384	384	
Portable Toilet						990	990	
WasteWorks Quarterly Support/Maintenance/Supplies						1,600	1,600	
Water (5-Gallon bottles) services to the Landfill						700	700	
<b>4324040 - Rentals</b>	<b>35,855</b>	<b>34,744</b>	<b>40,000</b>	<b>35,000</b>	<b>16,856</b>	<b>50,000</b>	<b>50,000</b>	
Landfill Rentals - Heavy equipment rental due to equipment being down for repair, parts, and replacement						50,000	50,000	
<b>4324310 - Build Repair</b>	<b>124,176</b>	<b>123,541</b>	<b>277,500</b>	<b>237,397</b>	<b>133,525</b>	<b>230,000</b>	<b>180,000</b>	
Annual Fire Extinguishers Inspections, Repair & Supplies						5,000	5,000	
Carbon Fuels, Generator Maintenance (test/inspect/add additives/evaluate for polishing)						15,000	15,000	
Cleanout of Sump pumps to Leachate Mobilization/Cleaning services - \$2,900/day Combo Wash/Vac Truck - \$1,375/day						10,000	10,000	
Landfill Building/Grounds Repair Maintenance - expenses to maintain and repair as needed landfill shop, scale house, and grounds.						40,000	40,000	
Leachate Pumps - 2 replacement pumps, motor, pump ends retrofit, transducer scaled- \$16,000						16,000	16,000	
Leachate pumps - Valve, estimated						4,000	4,000	
PM - Reduces based on current year experience.						0	-50,000	PM - See justification.
Reseeding twice per year, Spring & Fall						50,000	50,000	
Rock purchases from vendors for road and ditch maintenance and repairs - \$80,000						80,000	80,000	
Scales - Calibration, Maintenance & Repair						10,000	10,000	
<b>4324320 - Equipment Repair</b>	<b>0</b>	<b>9,585</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4324330 - Vehicle Repair</b>	<b>170,250</b>	<b>165,289</b>	<b>179,000</b>	<b>181,439</b>	<b>142,535</b>	<b>200,000</b>	<b>200,000</b>	
Hydraulic Hoses/Fluids, Oil, Tires, Filters, Batteries and Diagnostic charges. Major Repairs on Heavy Equipment can range from \$5k to \$40k on one piece of equipment (18-19=\$165,300; 19-20=\$170,251; 20-21 (Jan) = \$149,700) (21-22 Feb) = \$175,750.12						185,000	185,000	
recharge/repair/parts/labor/service calls for the 3 fire suppression tanks in the heavy equipment, apx \$5,000						15,000	15,000	
<b>4324340 - Closure Adjustment</b>	<b>1,189,625</b>	<b>1,908,076</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4324345 - Closure Costs</b>	<b>3,301,503</b>	<b>35,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4325010 - Postage</b>	<b>273</b>	<b>263</b>	<b>500</b>	<b>500</b>	<b>149</b>	<b>500</b>	<b>500</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						500	500	Division postage costs for Landfill billing, oil samples, contracts, returns on warranty items via UPS/FedEx, etc
<b>4325020 - General Insurance</b>	<b>29,546</b>	<b>29,967</b>	<b>33,010</b>	<b>33,010</b>	<b>33,010</b>	<b>45,005</b>	<b>45,005</b>	
						45,005	45,005	Keyed by Finance
<b>4325023 - Charge-Saf Inc/Gainshare</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4325025 - Insurance - Vehicle</b>	<b>5,840</b>	<b>5,070</b>	<b>5,330</b>	<b>5,330</b>	<b>5,330</b>	<b>5,850</b>	<b>5,850</b>	
						5,850	5,850	13 vehicles @ \$450 = \$5,850
<b>4325030 - Communications</b>	<b>15,877</b>	<b>18,267</b>	<b>21,681</b>	<b>21,681</b>	<b>14,638</b>	<b>21,681</b>	<b>21,681</b>	
						21,681	21,681	Landfill Communication: CenturyLink - \$1,350/month, annual fee of \$500 - \$16,700; Communication line to Flare - \$40/mo - \$480 Cellphones-\$162/mo-\$1,944; cellphone allowances- 2 @ \$650, 1 @ 130 = \$1430; Monthly Phone Allocations - \$90/mo - \$1080
<b>4325050 - Uniforms</b>	<b>15,417</b>	<b>14,746</b>	<b>17,700</b>	<b>19,700</b>	<b>13,420</b>	<b>20,600</b>	<b>20,600</b>	
						15,340	15,340	Contracted w/ UniFirst for Uniform rental/uniform cleaning service, plus shop rags
						1,260	1,260	HI-VIS outdoor weather related gear/misc logo'd wear for staff not included with rental such as HI-VIS waterproof jackets, sweatshirts; hi-vis short/long sleeve t-shirts
						4,000	4,000	Safety work boots steel toe and puncture resistant steel plate insole or puncture proof inserts,
<b>4325065 - Dues</b>	<b>2,104</b>	<b>1,806</b>	<b>3,000</b>	<b>3,000</b>	<b>838</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Landfill Association Dues: SWANA/NCSWANA (2), Public Weighmaster renewals (5), CRA (1), NCSWEOA (1) MOLO Recertification (\$500 RT/ES); Erosion/Sediment Control Recertification(\$100-ES)
<b>4325066 - NCDEQ/Permitting Fees</b>	<b>14,779</b>	<b>18,061</b>	<b>17,000</b>	<b>17,000</b>	<b>16,418</b>	<b>17,000</b>	<b>17,000</b>	
						17,000	17,000	NCDEQ Permitting Fees; subject to change w/ State Budget
<b>4325080 - Travel</b>	<b>2,409</b>	<b>2,516</b>	<b>6,000</b>	<b>6,000</b>	<b>2,844</b>	<b>14,100</b>	<b>6,000</b>	
						1,100	1,100	Allocated travel for 1 Commissioner to attend the NCSWEOA conference, apx \$1,000/pp; and to CRA Conference, apx \$1,100/pp
						500	500	Landfill Operator Certification Courses avg apx \$200-\$250/pp (9)
						1,500	1,500	New SW Program Manager MOLO Certification can range apx \$1,500 for 4-5 day training/test
						11,000	2,900	Travel for certifications & renewals needed for Landfill Management CEU's from courses/training are required to maintain MOLO status for Director, SW Program Manager, Landfill Manager & Mechanic - \$4,400 (est. apx \$1000-1100 pp/per travel)
<b>4326005 - Small Tools/Equipment</b>	<b>11,506</b>	<b>5,974</b>	<b>13,000</b>	<b>13,000</b>	<b>2,261</b>	<b>13,000</b>	<b>10,000</b>	
						13,000	10,000	Landfill Mechanic Shop, Small Tools/Equipment - used to purchase mechanic tools & supplies, small equipment, shop supplies for daily use, small equipment repair/parts for chain saw, pressure washer, weed eater, mower, brooms & shovels for convenience area Supplies for wind blown litter pickup around the landfill (bags/pickers)



# EXPENDITURES - Manager Recommended Budget



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Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>4326010 - General Supplies</b>	<b>5,394</b>	<b>2,652</b>	<b>12,000</b>	<b>12,000</b>	<b>3,284</b>	<b>12,000</b>	<b>7,000</b>	
						12,000	7,000	PM - Cut based on expected need.
								purchase of general office supplies for landfill staff; copier print charges
<b>4326013 - OSHA/Safety</b>	<b>2,653</b>	<b>1,770</b>	<b>5,500</b>	<b>5,500</b>	<b>0</b>	<b>5,975</b>	<b>5,975</b>	
						975	975	Annual OSHA Safety Insp of Overhead Crane
						5,000	5,000	Employee OSHA Safety: heavy duty disposable gloves, eye protection, head gear, first aid, landfill staff safety meetings, CPR/AED Training (apx \$50 per employee)
<b>4326015 - Janitorial Supplies</b>	<b>1,494</b>	<b>1,713</b>	<b>2,000</b>	<b>2,000</b>	<b>553</b>	<b>2,000</b>	<b>2,000</b>	
						2,000	2,000	Landfill Janitorial Supplies: Miscellaneous janitorial items, anti-bacterial wipes, paper towels, toilet tissue, variety size trash bags, industrial hand cleaner (apx \$125 per cont) 5-Gallon Bags to fit the Recycling containers in Governmental buildings; apx \$50/case, apx 10 cases/year (\$500)
<b>4326019 - Code Enforcement Supplies</b>	<b>76,637</b>	<b>75,751</b>	<b>83,795</b>	<b>83,795</b>	<b>0</b>	<b>0</b>	<b>89,125</b>	
						0	89,125	PM - 1/2 of the recommended cost of Code Enforcement.
<b>4326025 - Fuel</b>	<b>109,289</b>	<b>98,247</b>	<b>100,000</b>	<b>150,679</b>	<b>108,135</b>	<b>130,000</b>	<b>130,000</b>	
						130,000	130,000	Fuel for Landfill Vehicles & Heavy Equip - WEX Fuel, Off Road Diesel, Lubricants, Generator fuel; dependent on cost of fuel Increase due to cost of fuel purchases
<b>4326028 - NCDEQ Landfill Bans Spent Oil</b>	<b>817</b>	<b>620</b>	<b>1,000</b>	<b>1,000</b>	<b>365</b>	<b>1,500</b>	<b>1,500</b>	
						1,500	1,500	Recycling costs for spent oil
<b>4328015 - Indirect Cost</b>	<b>280,290</b>	<b>278,119</b>	<b>296,702</b>	<b>296,702</b>	<b>0</b>	<b>276,840</b>	<b>276,840</b>	
						276,840	276,840	Cost Plan-FY20 Plan (keyed 3/16/2022 ppg)
<b>4328020 - Solid Waste Tax</b>	<b>203,179</b>	<b>214,416</b>	<b>212,000</b>	<b>212,000</b>	<b>163,602</b>	<b>212,000</b>	<b>212,000</b>	
						212,000	212,000	NC Solid Waste Disposal Tax @ \$2.00 per ton , subject to change based on State Budget. Average has been around \$53,000/quarter
<b>4329090 - Miscellaneous Expend.</b>	<b>6,893</b>	<b>1,515</b>	<b>5,200</b>	<b>5,200</b>	<b>0</b>	<b>5,500</b>	<b>5,500</b>	
						5,000	5,000	Misc credit card charges/fees that may occur due to processing refund, 2.95% charge on amt
						500	500	Solid Waste Committee Meetings; apx 12-15 attendees; apx \$125 per quarterly meeting (food/drink/paper products)
<b>4329093 - Litter Pickup Program</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>17,951</b>	<b>50,000</b>	<b>50,000</b>	
						50,000	50,000	Litter Pickup Program: Supplies: gloves, safety vests, trash grabbers, bags Paying groups or individuals for litter pickup
<b>4329096 - Cash Short/Over</b>	<b>-1</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>4329500 - Depreciation</b>	<b>3,923,325</b>	<b>1,077,635</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4329900 - Reserve Contribution	0	0	600,000	600,000	0	0	600,000	
						0	600,000	PM - To account for potential closure/post closure needs at year-end.
4357005 - Land	0	0	0	52,782	52,650	0	0	
4357010 - Capital Outlay	10,790	3,188	5,500	5,500	0	0	0	
4357015 - Capitalize Capital Outlay	640,590	594,080	79,400	1,085,846	665,802	0	0	
4357050 - Capitalize Capital Outlay-CIP	0	0	115,093	115,093	0	537,968	0	
						26,216	0	PM - Do not recommend next year with potential of privatizing service.
						297,874	0	PM - Do not recommend next year with potential of privatizing service.
						199,826	0	PM - Do not recommend next year with potential of privatizing service.

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
						14,052		0 PM - Do not recommend next year with potential of privatizing service.
								UTV - UV34XL GAS BOBCAT Seats 6 occupants Replacing John Deere Gator that is heavily damaged and worn out; requires a lot of work and money to get back into working order. The new UTV will be fully enclosed to protect staff from the harsh elements of the Landfill, as well as protected from adverse weather conditions. Warranty 1 year/1000 hours
4929801 - Capital Reserve- Transfer Out	0	0	850,000	850,000	0	0	650,000	
						0	650,000	Set aside for future Cell 5 construction. PM - In the event the service is not privatized, we still need to be saving for the cost of the next cell.
4929841 - Insurance Fund	6,049	0	0	0	0	0	0	
<b>DIV TOTAL - Landfill</b>	<b>11,987,046</b>	<b>6,607,530</b>	<b>5,089,889</b>	<b>6,218,231</b>	<b>2,637,008</b>	<b>4,016,994</b>	<b>4,604,430</b>	
<b>5820 - Landfill- Recycling Program</b>								
4312311 - Net Pension Adj	57,055	0	0	0	0	0	0	
<b>DIV TOTAL - Landfill- Recycling Program</b>	<b>57,055</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>5840 - Landfill-Inmate Litter Prog</b>								
4311010 - Regular Salaries	70,924	44,025	0	0	0	0	0	
4312110 - Health Insurance	12,790	7,542	0	0	0	0	0	
4312210 - FICA	5,227	3,185	0	0	0	0	0	
4312310 - Regular Retire	6,880	4,784	0	0	0	0	0	
4312320 - Supplemental - 401K	3,546	2,201	0	0	0	0	0	
4312410 - Unemployment	416	416	0	0	0	0	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
4312510 - Workers' Compensation	2,183	2,349	0	0	0	0	0	
4325025 - Insurance - Vehicle	730	780	0	0	0	0	0	
4326011 - Program Supplies	1,162	0	0	0	0	0	0	
4329500 - Depreciation	9,524	3,002	0	0	0	0	0	
<b>DIV TOTAL - Landfill-Inmate Litter Prog</b>	<b>113,382</b>	<b>68,284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DEPT TOTAL - LANDFILL</b>	<b>12,157,484</b>	<b>6,675,814</b>	<b>5,089,889</b>	<b>6,218,231</b>	<b>2,637,008</b>	<b>4,016,994</b>	<b>4,604,430</b>	

# Self Funding Insurance Fund

Fund ID: 610

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges to Other Funds	849,430	879,283	879,283	974,082	1,022,511	16%
Miscellaneous	187,777	10,000	10,000	10,000	10,000	0%
Interest Earned	1,098	-	-	-	-	0%
Transfer from General Fund	42,989	-	-	-	-	0%
Fund Balance	(234,276)	-	217,383	-	-	0%
<b>TOTAL REVENUES</b>	<b>847,018</b>	<b>889,283</b>	<b>1,106,666</b>	<b>984,082</b>	<b>1,032,511</b>	<b>16%</b>
<b>EXPENSES</b>						
Insurance/Reinsurance	763,813	789,283	849,283	889,431	900,000	14%
Claims	26,205	100,000	94,651	94,651	132,511	33%
Capital Outlay	57,000	-	162,732	-	-	0%
<b>TOTAL EXPENSES</b>	<b>847,018</b>	<b>889,283</b>	<b>1,106,666</b>	<b>984,082</b>	<b>1,032,511</b>	<b>16%</b>

## FUND PURPOSE

This fund is used to account for payment of the County's deductible on its general liability insurance coverage.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>610 - Self Funding Ins. Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
<b>3419001 - Charges to Other Funds</b>	<b>799,804</b>	<b>849,430</b>	<b>879,283</b>	<b>879,283</b>	<b>881,543</b>	<b>974,082</b>	<b>1,022,511</b>	
								To Balance to expenditure estimates keyed by Safety Risk Mngr \$1,022,511 (updated 4/18/2022 based on MR version) charges to other funds to cover osts:
								Charges from Depts-Prop & Gen Liability (4**5020) \$905,851 (includes, Sheriff Direct Liab policy and Bonds for Tax, ROD & Finance)
								Charges from Depts- Vehicle Ins (\$410/vehicle) (4**5025) \$116,660
<b>3619001 - Interest Earned</b>	<b>4,141</b>	<b>1,098</b>	<b>0</b>	<b>0</b>	<b>521</b>	<b>0</b>	<b>0</b>	
<b>3819001 - Miscellaneous</b>	<b>66,061</b>	<b>187,777</b>	<b>10,000</b>	<b>10,000</b>	<b>24,726</b>	<b>10,000</b>	<b>10,000</b>	
								Est claims revenues 10,000 10,000
<b>3919005 - Trans. from General Fd</b>	<b>13,627</b>	<b>42,989</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3919025 - Trans. From Enterprise Fd</b>	<b>6,049</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3999001 - Fund Balance Appropriated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>217,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - General Revenue</b>	<b>889,682</b>	<b>1,081,294</b>	<b>889,283</b>	<b>1,106,666</b>	<b>906,791</b>	<b>984,082</b>	<b>1,032,511</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>889,682</b>	<b>1,081,294</b>	<b>889,283</b>	<b>1,106,666</b>	<b>906,791</b>	<b>984,082</b>	<b>1,032,511</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>610 - Self Funding Ins. Fund</b>								
<b>00 - Description N/A</b>								
<b>0000 - Self Funding Ins. Fund</b>								
4925021 - Insurance/Re-Insurance	694,849	763,813	789,283	849,283	844,960	889,431	900,000	
						0	900,000	Request based off a 5% increase from \$844,960.00 last year (round to \$900,000-updated on 4/18/22 based on MR Revenue)
4928001 - Claims	33,972	26,205	100,000	94,651	27,530	94,651	132,511	
						0	132,511	updated 4/18/2022 based on MR version Rev less est Re-insurance costs. (amount balances the fund)
4929876 - Transf Out - Landfill	12,605	0	0	0	0	0	0	
4957015 - Capitalized Capital	206,185	57,000	0	162,732	160,027	0	0	
<b>DIV TOTAL - Self Funding Ins. Fund</b>	<b>947,612</b>	<b>847,018</b>	<b>889,283</b>	<b>1,106,666</b>	<b>1,032,518</b>	<b>984,082</b>	<b>1,032,511</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>947,612</b>	<b>847,018</b>	<b>889,283</b>	<b>1,106,666</b>	<b>1,032,518</b>	<b>984,082</b>	<b>1,032,511</b>	

# Workers Compensation Fund

Fund ID: 620

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges to Other Funds	679,666	643,604	643,604	-	692,122	8%
Miscellaneous	4,401	-	-	-	-	0%
Interest Earned	6,305	5,000	5,000	-	5,000	0%
Fund Balance	(293,606)	-	75,000	-	-	0%
<b>TOTAL REVENUES</b>	<b>396,766</b>	<b>648,604</b>	<b>723,604</b>	<b>-</b>	<b>697,122</b>	<b>7%</b>
<b>EXPENSES</b>						
Administration Expense	20,075	28,700	28,700	-	30,000	5%
Insurance/Reinsurance	158,043	180,000	182,600	-	200,000	11%
Claims	218,648	439,904	512,304	-	467,122	6%
<b>TOTAL EXPENSES</b>	<b>396,766</b>	<b>648,604</b>	<b>723,604</b>	<b>-</b>	<b>697,122</b>	<b>7%</b>

## FUND PURPOSE

This Fund was established as a self-insurance fund to accumulate claim reserves, and to pay claims and administrative fees from workman's compensation liability.



# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>620 - Workers Compensation</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3419001 - Charges to Other Funds	655,210	679,666	643,604	643,604	633,200	0	692,122	
			Charges from other funds/departments (GL acct 4**2510) Updated 4/18/2022 based on MR version			0	692,122	
3619001 - Interest Earned	31,160	6,305	5,000	5,000	3,289	0	5,000	
					Interest Earned updated 4/18/22	0	5,000	
3819001 - Miscellaneous	0	4,401	0	0	22,833	0	0	
3999001 - Fund Balance Appropriated	0	0	0	75,000	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>686,370</b>	<b>690,372</b>	<b>648,604</b>	<b>723,604</b>	<b>659,323</b>	<b>0</b>	<b>697,122</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>686,370</b>	<b>690,372</b>	<b>648,604</b>	<b>723,604</b>	<b>659,323</b>	<b>0</b>	<b>697,122</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>620 - Workers Compensation</b>								
<b>00 - Description N/A</b>								
<b>0000 - Workers Compensation</b>								
4923010 - Administration Expense	21,561	20,075	28,700	28,700	12,225	0	30,000	
					est updated 4/18/2022	0	30,000	
4925021 - Insurance/Re- Insurance	128,226	158,043	180,000	182,600	182,564	0	200,000	
					est updated 4/18/2022	0	200,000	
4928001 - Claims	272,439	218,648	439,904	512,304	411,759	0	467,122	
					est-balance of rev less other expenses updated 4/18/2022	0	467,122	
<b>DIV TOTAL - Workers Compensation</b>	<b>422,225</b>	<b>396,766</b>	<b>648,604</b>	<b>723,604</b>	<b>606,548</b>	<b>0</b>	<b>697,122</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>422,225</b>	<b>396,766</b>	<b>648,604</b>	<b>723,604</b>	<b>606,548</b>	<b>0</b>	<b>697,122</b>	

# Health Insurance Fund

Fund ID: 630

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges to Other Funds	8,731,803	10,181,000	10,181,000	9,960,000	9,960,000	-2%
Retiree Reimbursement	269,791	313,000	313,000	305,000	305,000	-3%
Miscellaneous	1,078,606	600,000	700,000	100,000	100,000	-83%
Interest Earned	8,261	5,000	5,000	5,000	5,000	0%
Transfer from General Fund	-	500,000	-	-	-	-100%
Transfer from ARPA Fund	-	-	400,000	-	-	0%
Fund Balance	1,515,337	1,064,100	1,064,100	-	-	-100%
<b>TOTAL REVENUES</b>	<b>11,603,799</b>	<b>12,663,100</b>	<b>12,663,100</b>	<b>10,370,000</b>	<b>10,370,000</b>	<b>-18%</b>
<b>EXPENSES</b>						
Administration Expense	83,094	78,800	78,800	200,600	200,600	155%
Insurance/Reinsurance	11,340,842	823,700	823,700	752,640	815,000	-1%
Wellness Program	179,863	190,000	190,000	190,000	190,000	0%
Medical/Rx Claims	-	9,790,000	9,790,000	7,520,760	7,458,400	-24%
Medicare-Post 65 Premiums	-	1,065,600	1,065,600	1,041,000	1,041,000	-2%
Dental Claims	-	600,000	600,000	550,000	550,000	-8%
Vision Premium	-	100,000	100,000	100,000	100,000	0%
Life Insurance Premium	-	15,000	15,000	15,000	15,000	0%
<b>TOTAL EXPENSES</b>	<b>11,603,799</b>	<b>12,663,100</b>	<b>12,663,100</b>	<b>10,370,000</b>	<b>10,370,000</b>	<b>-18%</b>

## FUND PURPOSE

This Fund was established as a self-insurance fund for employee health insurance coverage. The employee's premium and the County's contribution are deposited in this fund.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>630 - Health Insurance Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
<b>3419001 - Charges to Other Funds</b>	<b>7,939,949</b>	<b>8,731,803</b>	<b>10,181,000</b>	<b>10,181,000</b>	<b>7,857,942</b>	<b>9,960,000</b>	<b>9,960,000</b>	
						Charged to operating funds for employee coverage (based on expected actual FY22 )	6,350,000	6,350,000
						Employee dependent coverage deductions from PY (based on expected actual FY22 )	800,000	800,000
						Retiree premium from GF 1103610	2,810,000	2,810,000
						ppg		
<b>3419010 - Retiree Reimbursement</b>	<b>257,035</b>	<b>269,791</b>	<b>313,000</b>	<b>313,000</b>	<b>254,130</b>	<b>305,000</b>	<b>305,000</b>	
						Retiree Contribution	305,000	305,000
<b>3619001 - Interest Earned</b>	<b>62,391</b>	<b>8,261</b>	<b>5,000</b>	<b>5,000</b>	<b>3,694</b>	<b>5,000</b>	<b>5,000</b>	
						Est interest earnings	5,000	5,000
<b>3819001 - Miscellaneous</b>	<b>379,507</b>	<b>1,078,606</b>	<b>600,000</b>	<b>700,000</b>	<b>984,116</b>	<b>100,000</b>	<b>100,000</b>	
						Estimated Stop Loss Reimbursement and RX Rebates	100,000	100,000
<b>3919005 - Trans. from General Fd</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3919028 - Transfer from ARPA Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>3999001 - Fund Balance Appropriated</b>	<b>0</b>	<b>0</b>	<b>1,064,100</b>	<b>1,064,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>DIV TOTAL - General Revenue</b>	<b>8,638,882</b>	<b>10,088,461</b>	<b>12,663,100</b>	<b>12,663,100</b>	<b>9,099,882</b>	<b>10,370,000</b>	<b>10,370,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>8,638,882</b>	<b>10,088,461</b>	<b>12,663,100</b>	<b>12,663,100</b>	<b>9,099,882</b>	<b>10,370,000</b>	<b>10,370,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>630 - Health Insurance Fund</b>								
<b>00 - Description N/A</b>								
<b>0000 - Health Insurance Fund</b>								
<b>4923010 - Administration Expense</b>	<b>76,237</b>	<b>83,094</b>	<b>78,800</b>	<b>78,800</b>	<b>89,927</b>	<b>200,600</b>	<b>200,600</b>	
								Ameriflex TPA for COBRA Admin Fee \$0.50 x 650 = \$3,900 (round up)
						4,000	4,000	
								Ameriflex TPA for Retiree Billing \$3.95 x 165 = \$7,821 (round up)
						7,900	7,900	
								Delta Dental Admin Fee Est \$3,150/mth (based on FY22 Avg/mth)
						37,800	37,800	
								Express Scripts Pharmacy Benefits Manager \$4.00 pepm x 700 x 12 = \$33,600
						33,600	33,600	
								OPEB Actuary Fee
						15,000	15,000	
								PCORI Fee
						3,500	3,500	
								Pierce Group-Agent Fee
						37,500	37,500	
								Pierce Group-BenSelect Fee
						18,300	18,300	
								UMR Admin Fee \$3.43 pepm x 700 est = \$28,812 round up to \$30,000 (keyed 3/4/2022, Rate increases not provided yet)
						30,000	30,000	
								UMR Custodial Banking Fee \$250/month x 12 months = \$3,000
						3,000	3,000	
								WorxTime-ACA Reporting (based on FY22 actual)
						10,000	10,000	
<b>4925021 - Insurance/Re-Insurance</b>	<b>8,981,979</b>	<b>11,340,842</b>	<b>823,700</b>	<b>823,700</b>	<b>645,197</b>	<b>752,640</b>	<b>815,000</b>	
								Stop Loss/Agr Stop Loss 700 x \$97.18 pepm \$816,312 Round to \$815,000 (as of 4/18/2022- FY22-23 renewal rate)
						0	815,000	
<b>4925022 - HLTH &amp; WELLNESS PRGM SERV</b>	<b>179,681</b>	<b>179,863</b>	<b>190,000</b>	<b>190,000</b>	<b>152,078</b>	<b>190,000</b>	<b>190,000</b>	
								Health & Wellness Clinic -est as of 2/28/2022 (no renewal information is available at this time)
						190,000	190,000	
<b>4925024 - Medical/Rx Claims</b>	<b>0</b>	<b>0</b>	<b>9,790,000</b>	<b>9,790,000</b>	<b>6,209,336</b>	<b>7,520,760</b>	<b>7,458,400</b>	
								Health Insurance est as of 2/28/2022 Est Claims Exp - \$7,500,0000
						7,500,000	7,500,000	
								NOTE: HRA costs are included with UMR Claims, they do not report separately; therefore, HRA is included as part of Claims Costs To balance Fund 630
						20,760	-41,600	
<b>4925026 - Medicare-Post65 Premiums</b>	<b>0</b>	<b>0</b>	<b>1,065,600</b>	<b>1,065,600</b>	<b>868,699</b>	<b>1,041,000</b>	<b>1,041,000</b>	
								Health Ins - Post 65 Retirees
						1,041,000	1,041,000	
<b>4925027 - Dental Claims</b>	<b>0</b>	<b>0</b>	<b>600,000</b>	<b>600,000</b>	<b>420,434</b>	<b>550,000</b>	<b>550,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
								Dental Claim Only Est as of 2/28/2022 (Delta Admin fee moved to 4923010)
						550,000	550,000	
4925028 - Vision Premium	0	0	100,000	100,000	76,021	100,000	100,000	
								Vision Insurance est as of 2/28/2022
						100,000	100,000	
4925035 - Life Insurance Premium	0	0	15,000	15,000	8,543	15,000	15,000	
								Life Insurance est as of 2/28/2022
						15,000	15,000	
<b>DIV TOTAL - Health Insurance Fund</b>	<b>9,237,897</b>	<b>11,603,799</b>	<b>12,663,100</b>	<b>12,663,100</b>	<b>8,470,237</b>	<b>10,370,000</b>	<b>10,370,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>9,237,897</b>	<b>11,603,799</b>	<b>12,663,100</b>	<b>12,663,100</b>	<b>8,470,237</b>	<b>10,370,000</b>	<b>10,370,000</b>	

# Cafeteria (FSA) Plan Fund

Fund ID: 640

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Charges to Employee	183,411	195,000	195,000	210,000	210,000	8%
Transfer from Health Fund	25,000	-	-	-	-	0%
Fund Balance	(6,091)	-	-	-	-	0%
<b>TOTAL REVENUES</b>	<b>202,319</b>	<b>195,000</b>	<b>195,000</b>	<b>210,000</b>	<b>210,000</b>	<b>8%</b>
<b>EXPENSES</b>						
Claims	202,319	195,000	195,000	210,000	210,000	8%
<b>TOTAL EXPENSES</b>	<b>202,319</b>	<b>195,000</b>	<b>195,000</b>	<b>210,000</b>	<b>210,000</b>	<b>8%</b>



## FUND PURPOSE

This Fund was established to account for the employees' 125 plan (flexible spending account (FSA)).

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>640 - 125 Employee Plan Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3419003 - Charges to Employee	195,618	183,411	195,000	195,000	165,654 est	210,000 210,000	210,000 210,000	
3919005 - Trans. from General Fd	0	25,000	0	0	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>195,618</b>	<b>208,411</b>	<b>195,000</b>	<b>195,000</b>	<b>165,654</b>	<b>210,000</b>	<b>210,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>195,618</b>	<b>208,411</b>	<b>195,000</b>	<b>195,000</b>	<b>165,654</b>	<b>210,000</b>	<b>210,000</b>	



# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>640 - 125 Employee Plan Fund</b>								
<b>00 - Description N/A</b>								
<b>0000 - 125 Employee Plan Fund</b>								
4928001 - Claims	202,247	202,319	195,000	195,000	185,156	210,000	210,000	
					est Claims Costs	210,000	210,000	
<b>DIV TOTAL - 125 Employee Plan Fund</b>	<b>202,247</b>	<b>202,319</b>	<b>195,000</b>	<b>195,000</b>	<b>185,156</b>	<b>210,000</b>	<b>210,000</b>	
<b>DEPT TOTAL - DESCRIPTION N/A</b>	<b>202,247</b>	<b>202,319</b>	<b>195,000</b>	<b>195,000</b>	<b>185,156</b>	<b>210,000</b>	<b>210,000</b>	

# Tourism Development Authority Fund

Dept ID: 760

	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Requested	FY 2022/23 Recommended	% Change from Prior Year
<b>REVENUES</b>						
Intergovernmental Revenue	18,000	-	-	-	-	0%
Interest Earned	638	500	500	-	-	-100%
Taxes	371,506	349,605	349,605	388,000	388,000	11%
Fund Balance	(66,184)	-	61,000	-	-	0%
<b>TOTAL REVENUES</b>	<b>323,960</b>	<b>350,105</b>	<b>411,105</b>	<b>388,000</b>	<b>388,000</b>	<b>11%</b>
<b>EXPENSES</b>						
Salaries and Benefits	-	-	-	-	-	0%
Operating Expenses	323,960	350,105	411,105	388,000	388,000	11%
Capital Outlay	-	-	-	-	-	0%
<b>TOTAL EXPENSES</b>	<b>323,960</b>	<b>350,105</b>	<b>411,105</b>	<b>388,000</b>	<b>388,000</b>	<b>11%</b>

## DEPARTMENT MISSION STATEMENT

The mission of the Rockingham County Tourism Development Authority is to further the development of travel, tourism, and conventions in the county through State, national, and international advertising and promotion.

## WHAT WE DO (List of Services)

- Enhance existing tourism attractions and events and help develop new ones.
- Work with County, local governments, and other organizations to enhance existing tourism assets and spur development of new ones.
- Use tourism assets as part of economic development and to foster job growth.
- Communicate, educate and collaborate.
- Recruiting tourism-related businesses and industries.
- Markets the county through media, advertising, creating marketing materials, website, social media, etc.
- Build and strengthen Rockingham County's outdoor recreation brand.
- Support efforts of cities and town in development of their specific tourism product.
- Work with Piedmont Triad Film Commission to recruit film industry.
- Work with regional and state tourism offices.

# REVENUES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>760 - TDA Fund</b>								
<b>00 - General Revenue</b>								
<b>0000 - General Revenue</b>								
3141000 - Local Occupancy Tax	213,761	228,380	209,605	209,605	215,024	228,000	228,000	
			Projected County Occupancy Tax Collected 3%			228,000	228,000	
3141011 - Eden Occupancy Tax	74,292	76,179	80,000	80,000	76,023	90,000	90,000	
			Eden Occupancy Tax (City) Projected Revenue for 2023 - 2%			90,000	90,000	
3141012 - Reidsville Occupancy Tax	65,676	66,947	60,000	60,000	57,732	70,000	70,000	
			Reidsville Occupancy Tax (City) Projected Revenue for 2023 2%			70,000	70,000	
3343621 - COVID19-NC Allocation	0	18,000	0	0	0	0	0	
3619001 - Interest Earned	4,745	638	500	500	425	0	0	
3999001 - Fund Balance Appropriated	0	0	0	61,000	0	0	0	
<b>DIV TOTAL - General Revenue</b>	<b>358,474</b>	<b>390,144</b>	<b>350,105</b>	<b>411,105</b>	<b>349,203</b>	<b>388,000</b>	<b>388,000</b>	
<b>DEPT TOTAL - GENERAL REVENUE</b>	<b>358,474</b>	<b>390,144</b>	<b>350,105</b>	<b>411,105</b>	<b>349,203</b>	<b>388,000</b>	<b>388,000</b>	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>760 - TDA Fund</b>								
<b>50 - Economic Development</b>								
<b>5011 - Econ &amp; Phys Development- TDA</b>								
4623010 - Professional Services	17,707	2,600	2,650	2,650	2,650	2,600	2,600	
					TDA Audit	2,600	2,600	
4625010 - Postage	547	84	100	100	127	600	600	
			Postage for packets for marketing materials.			600	600	
4625030 - Communications	586	501	660	660	6	0	0	
4625040 - Advertising	33,951	26,900	48,050	48,050	39,224	60,000	60,000	
			Online, print and digital advertising to promote Rockingham County as a great place to live, work and play.			60,000	60,000	
4625065 - Dues	995	995	1,125	1,125	995	1,500	1,500	
			Membership Dues for various Tourism organizations.			1,500	1,500	
4625085 - Staff Training	3,130	874	2,000	2,000	1,449	3,000	3,000	
			Professional development and Staff Training			3,000	3,000	
4626010 - General Supplies	706	51	100	100	30	100	100	
			Supplies as needed.			100	100	
4628006 - Grants	36,864	5,213	0	0	0	0	0	
4628015 - Special Projects	0	6,000	35,500	126,500	59,056	49,681	49,681	
			Special projects throughout the county related to tourism and recreation attractions.			49,681	49,681	
4628102 - Econ Dev & Tourism	100,496	119,615	119,920	89,920	89,920	110,519	110,519	
			Salary/benefits for Full Time Staff and partial Marketing Admin Staff			110,519	110,519	
4628110 - Occupancy Tax - Eden	74,292	76,179	80,000	80,000	76,023	90,000	90,000	
			Projected Occupancy Tax - Eden			90,000	90,000	
4628111 - Occupancy Tax - Reidsville	65,676	66,947	60,000	60,000	57,732	70,000	70,000	
			Projected Occupancy Tax - Reidsville			70,000	70,000	
4629092 - COVID19 Expenses	0	18,000	0	0	0	0	0	

# EXPENDITURES - Manager Recommended Budget



Budget Object	2019/20 Actuals	2020/21 Actuals	2021/22 Original	2021/22 Adjusted	2021/22 10 - April YTD	2022/23 Department Request	2022/23 Manager Rec	Comments
<b>DIV TOTAL - Econ &amp; Phys Development- TDA</b>	<b>334,950</b>	<b>323,960</b>	<b>350,105</b>	<b>411,105</b>	<b>327,211</b>	<b>388,000</b>	<b>388,000</b>	
<b>DEPT TOTAL - ECONOMIC DEVELOPMENT</b>	<b>334,950</b>	<b>323,960</b>	<b>350,105</b>	<b>411,105</b>	<b>327,211</b>	<b>388,000</b>	<b>388,000</b>	